

OFFICE OF THE AUDITOR-GENERAL

Enhancing Accountability

	
REPORT	
THE NATIONAL ASSEMBLY PAPERS LAID	
DATE: 02 FEB 2022	
TABLED BY:	DAY OF WEEK Wed
CLERK-AT THE-TABLE:	Majority Party Finance

THE AUDITOR-GENERAL

ON

**NAIROBI MISSING LINKS ROAD AND NON
MOTORISED TRANSPORT FACILITIES
(KE/001/09) EDFX**

**FOR THE YEAR ENDED
30 JUNE, 2021**

KENYA URBAN ROADS AUTHORITY

OFFICE OF THE AUDITOR GENERAL
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**KENYA URBAN ROADS AUTHORITY
NAIROBI MISSING LINK ROADS AND NON-
MOTORISED TRANSPORT FACILITIES -KENYA**

**ANNUAL REPORT AND FINANCIAL
STATEMENTS
FOR THE YEAR ENDED 30TH JUNE 2021**

PROJECT FINANCING GRANT NUMBER: KE/FED/022-951

Prepared in accordance with the Cash Basis of Accounting Method under the International
Public Sector Accounting Standards (IPSAS)

TABLE CONTENTS

1	PROJECT INFORMATION AND OVERALL PERFORMANCE	ii
2	STATEMENT OF PERFORMANCE AGAINST PROJECT’S PREDETRMINED OBJECTIVES	viii
3	CORPORATE SOCIAL RESPONSIBILITY STATEMENT/SUSTAINABILITY REPORTING.....	ix
4	STATEMENT OF PROJECT MANAGEMENT RESPONSIBILITIES	xii
5	REPORT OF THE INDENDENT AUDITOR.....	xiii
6	STATEMENT OF RECEIPTS AND PAYMENTS FOR THE YEAR ENDED 30TH JUNE 2021.....	1
7	STATEMENT OF FINANCIAL ASSETS AS AT 30TH JUNE 2021	2
8	STATEMENT OF CASHFLOW FOR THE PERIOD 30TH JUNE 2021	3
9	STATEMENT OF COMPARATIVE BUDGET AND ACTUAL AMOUNTS.....	4
10	SIGNIFICANT ACCOUNTING POLICIES	5
11	NOTES TO THE FINANCIAL STATEMENTS.....	11
12	OTHER IMPORTANT DISCLOSURES.....	12
	PROGRESS ON FOLLOW UP OF PRIOR YEAR AUDITOR’S RECOMMENDATIONS.....	15
	ANNEX1 - VARIANCE EXPLANATIONS - COMPARATIVE BUDGET AND ACTUAL AMOUNTS....	16
	ANNEX 2: RECONCILIATION OF INTER-ENTITY TRANSFERS.....	17
	ANNEX 3A - ANALYSIS OF PENDING BILLS	18

1 PROJECT INFORMATION AND OVERALL PERFORMANCE

1.1 Name and registered office

Name:

The project's official name is Nairobi Missing Link Roads and Non-Motorised Transport Facilities - Kenya.

Objective:

The key objective of the project is to attain a sustainable and safe road network that facilitates economic growth and the improvement in living standards. The present project contributes to implementation of the Master Plan Urban Transport in the Nairobi Metropolitan Area (2006-2025) report published in March 2006 (JICA – funded) which proposes the development of a hierarchical and functional road network by introducing bypass roads, radial/circumferential/arterial routes to improve traffic operations and alleviate congestion within the city and its outskirts.

Address:

Project headquarters office is in Nairobi, Nairobi County, Kenya.

Registered office:

Kenya Urban Roads Authority

P.O Box 41727-00100

Barabara Plaza, Mazao Road –off South Airport Road, JKIA

NAIROBI.

Contacts:

The following are the project contacts

Telephone: (254) (02) 8013844

E-mail: info@kura.go.ke

Website: www.kura.go.ke

1.2 Project Information

Project Start Date : 5th May 2014

Project End Date : 31st December 2020

Project Manager : Eng. (Dr.) T. Nyomboi

Project Sponsor : European Union

1.3 Project Overview

Line Ministry	The project is under the supervision of the Ministry of Transport, Infrastructure, Housing, Urban Development and Public Works
Project number	CONTRACT No: FED/2013/334-756 SERVICE CONTRACT No.: FED/2012/310-318
Strategic goals	The strategic goals of the project are as follows: (i) implementation of the Master Plan Urban Transport in the Nairobi Metropolitan Area (2006-2025) report published in March 2006 (JICA – funded) which proposes the development of a hierarchical and functional road network by introducing bypass roads, radial/circumferential/arterial routes to improve traffic operations and alleviate congestion within the city and its outskirts. (ii) Attain a sustainable and safe road network that facilitates economic growth and the improvement in living standards.
Achievement of strategic goals	The project management aims to achieve the goals through the following means: (i) Construction of link roads and service roads (ii) Construction of grade separated junctions to improve traffic operations and alleviate congestion within the city and its outskirts.
Other important background information of the project	The project for Nairobi Missing Link Roads and Non-Motorised Transport Facilities was aimed at construction/ upgrading of identified Missing Links and improvement of Non-motorized Transport facilities in Nairobi-Kenya to ensure functional road network. The main project components were works and supervision services. The project was financed through a grant by European Union (EU) and counterpart funding by Government of Kenya (GoK).
Current situation that the project was formed to intervene	The project was formed to intervene in the following areas: (i) Introducing bypass roads, radial/ circumferential/ arterial routes to improve traffic operations and alleviate congestion within the city and its outskirts.
Project duration	The project started on May, 2014 and was expected to be completed by November, 2016. However due to unforeseen circumstances the completion date was not achieved and a revised date was proposed and approved to be 31st December, 2020

1.4 Bankers

The following are the bankers for the current year:

(i) Special Accounts

The project has no special deposit accounts

(ii) Other accounts

National Bank of Kenya,
A/C No. 01001032626600,
Hill Branch.

1.5 Auditors

The project is audited by the Office of the Auditor General

1.6 Roles and Responsibilities

Name	Title/ Designation	Key qualification	Responsibilities
Eng. Silas M. Kinoti	Director General	BSc. (Civil Engineering) Member-IEK	Director General and Accounting officer
Eng. (Dr.) T. Nyomboi	Deputy Director-Structures	PhD (Eng. Systems Science), MPhil (Civil & Structural Eng.), B. Tech (Civil and Structural Eng.) Reg. Eng. ERB/EBK, MIEK	Project Manager
Eng. P. N. Mwogi		BSc. Civil Eng., Reg. Eng. EBK, MIEK	Resident Engineer
Nicholas Siele	Senior Accountant	Bcom, MBA, CPA(K)	Project Accountant
Saadia H Adan Khalif	Deputy Director-Supply Chain Management	MBA, B.B.A, MCPIs, MKISMS	Procurement Specialist
Mr. Seth Odera Omondi	Deputy Director, Environmental & Social Safeguards	MPhil. Environmental Studies (Planning and Management), B.A Sociology, NEMA Lead Expert.	Project Environmentalist

1.7 Funding summary

The Project was for duration of 30 Months (2.5 years) from May, 2014 to November, 2016 with original approved budget of Euro € 43,495,435 equivalent to Kshs 4,775,800,000 as highlighted in the table below. The project contract period was revised to 77 Months therefore extending the completion date to 31st December, 2020. The budget was enhanced to Ksh 6.7 Billion.

Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
Project Financing Grant Number: KE/FED/022-951
Reports and Financial Statements
For the financial year ended June 30, 2021

A. Source of Funds

Source of funds	Donor Commitment- ORIGINAL		Donor Commitment- REVISED		Amount received to date – (30 June 2021)		Exchange Differences Kshs	Undrawn balance to date	
	Donor currency (Euro)	KShs	Donor currency (Euro)	KShs	Donor currency KShs	KShs		Donor currency KShs	KShs
	(A)	(A')	(A)	(A')	(B)	(B')		(C)	(A)-(B)
(i) Grant									
European Union (EU)	31,123,015	3,403,800,000	31,123,015	3,403,800,000	31,117,492	3,361,375,819	41,715,986	5,523	708,195
(iii) Counterpart funds									
Government of Kenya	12,495,435	1,372,000,000	30,205,814	3,316,601,416	30,205,814	3,316,601,416	-	-	-
Total	43,618,450	4,775,800,000	61,328,829	6,720,401,416	61,323,306	6,677,977,235	41,715,986	5,523	708,195

Notes:

The total receipts from GoK as reported include the cost of relocation of services and land acquisition which was not part of the estimated project cost during conceptualization and funding formulation. Further the Works contract was varied from Kshs. 4.57 billion to Kshs. 5.57 billion.

GoK has obligation of providing the construction corridor free of any encumbrances. The costs incurred for acquisition of construction corridor and relocating any services including water, sewer and powerlines and the variation of works contract increased the government's contribution to the project.

B. Application of Funds

Application of funds	Amount received to date – (30th June 2021)		Cumulative Amount paid to date – (30 th June 2021)	Unutilised balance to date (30 June 2021)	
	Donor currency	Kshs		Donor currency	Kshs
	(A)	(A')		(A)-(B)	(A')-(B')
(i) Grant					
European Union (EU)	31,117,492	3,361,375,819	3,361,375,819	-	-
(ii) Counterpart funds					
Government of Kenya	30,205,814	3,316,601,416	3,316,601,415	-	-
Total	61,323,306	6,677,977,235	6,677,977,234	-	-

1.8 Summary of Overall Project Performance:

1.8.1 Budget performance

During the year under review, the Project received KShs 75 Million as GoK funding only. There were no direct payments by the European Union following the exhaustion of the donor funding in the previous Financial Year 2019-2020. The total cumulative expenditure in the Financial Year was therefore KShs 75 million. Funds received as exchequer counterpart under the project were used to pay for road works.

1.8.2 Physical progress

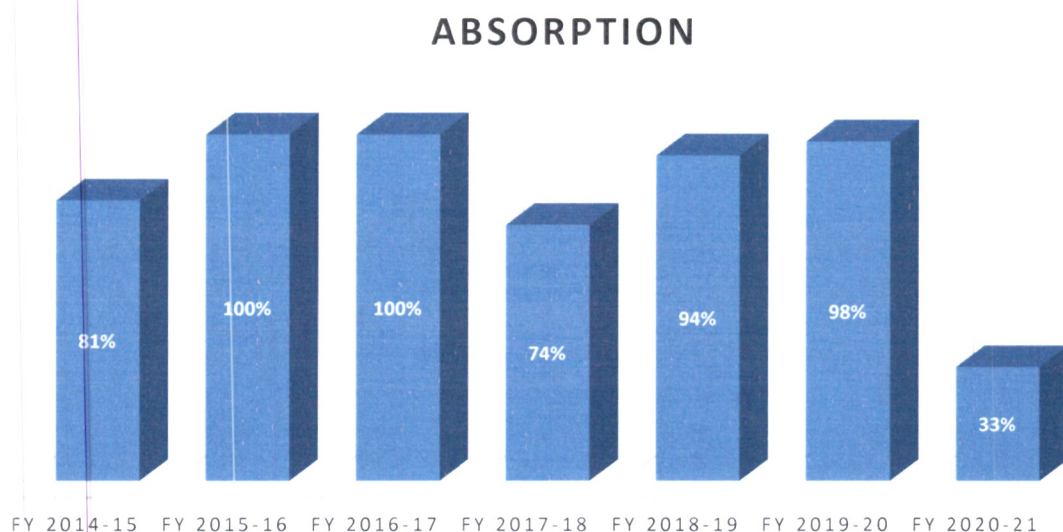
The project contract period had been revised to 77 Months therefore extending the completion date to 31st December, 2020.

1.8.3 Value-for-money achievements

A total of 13.2 Km roads have been tarmacked under the project and Non-Motorized facilities of 5Km constructed. The project was substantially handed over as of 28th March, 2020 with the defects liability period of one year up to 28th March 2021. The project implementation has been completed at the approved funding.

1.8.4 Budgetary Absorption

The project budgetary absorption over the years it has been under implementation is as shown below:



The minimal absorption of the allocated budget is due to exhaustion of development partner funding in the previous Financial Year 2019-2020. The project has been handed over with the works having been substantially completed as at 30th June, 2021.

1.8.5 Project implementation challenges

During the project implementation a number of challenges were experienced including; Presence of services on the road corridor including water, sewer, electricity poles and others, encroachment to the Road corridor and constructed areas by businesses, illegal dumping of wastes along the road corridor and along the drain, high traffic on the construction areas, slow release of funding by the exchequer which in turn impacted on working capital for the contractor. All above challenges were overcome allowing completion of project successfully.

1.9 Summary of Project Compliance:

The Program has ensured that all its activities carried out are within the laws of the Republic of Kenya and that all regulations and procedures have been followed. Among the regulations include the Environmental and Social Impact Assessment (ESIA) for which authority was issued for the implementation of the project. In cases of inconsistency between the GOK Regulations and those of the donors, the latter have been applied.

2 STATEMENT OF PERFORMANCE AGAINST PROJECT'S PREDETERMINED OBJECTIVES

2.1 Introduction

The key development objectives of the *projects 2018-2022* plan is to attain sustainable, safe roads network that facilitates economic growth, employment and improvement in social economic living standards.

The specific objective is to contribute to the implementation of master plan for urban transport in the Nairobi Metropolitan area (2006-2025) and thereby improve traffic operations and traffic management within Nairobi city and its outskirts.

2.2 Progress on attainment of Strategic development objectives

For purposes of implementing and cascading the above development objectives to specific sectors, all the development objectives were made specific, measurable, achievable, realistic and time-bound (SMART) and converted into development outcomes. Attendant indicators were identified for reasons of tracking progress and performance measurement: Below we provide the progress on attaining the stated objectives:

Objective	Outcome	Indicator	Performance
<ul style="list-style-type: none"> • Construction and improvement of identified critical Missing Link Roads and Non-motorized Transport facilities in Nairobi 	<ul style="list-style-type: none"> • improved traffic operations and reduced congestion within the city and its outskirts 	<ul style="list-style-type: none"> • 45 lane kilometres of roads • 15 kms of NMT 	<ul style="list-style-type: none"> • In FY 19/20 we increased motorable and passable roads and non-motorised transport facilities in the city

3 CORPORATE SOCIAL RESPONSIBILITY STATEMENT/SUSTAINABILITY REPORTING

3.1 Sustainability Strategy & Profile

Kenya Urban Roads Authority aims at enhancing sustainable urban road transportation and mobility. Our Urban Roads Planning, Development and Maintenance strategy mainstreams the global 2030 Agenda for sustainable Development in our operations. The urban road network remains the key enabler for the realization of the objectives of Kenya Vision 2030 as well as the Big Four Agenda. In the implementation of our Strategic Plan (2018-2022), we mainstream sustainability principles by complying with the local policies, legislations as well as international safeguard requirements. The Authority continues to foster Strategic partnerships with stakeholders for effective delivery of our services. To mitigate on the impact of Covid-19 on the economy and our operations, we have been implementing a business continuity plan.

3.2 Environmental Performance

Our operations pose different degrees of risks to the environment. KURA has a functional Environment, Safety and Health Policy that outlines commitment to efficient use of resources, reducing and preventing pollution, and product stewardship. We conduct Environmental and Social Impact Assessment for all new projects prior to construction so as to control environmental risks and hazards. All contractors are required to adhere with the Environmental Management Plans and waste control measures, among others. Periodic Environmental Monitoring and Audit Reports are prepared to demonstrate compliance with legal requirements. The Authority takes in consideration biodiversity conservation efforts during the project lifecycle through avoidance of destructive extractive activities. Materials sites are subjected to environmental impact assessment as well as site restoration plans. Tree planting and growing is done within the road reserves to provide carbon sinks as an approach for climate mitigation and adaptation. Collaborative efforts with the private sector, resident associations as well as with government agencies have enabled the planting and maintenance of tree seedlings. In order to address the social risks associated with the construction and maintenance of urban roads, the authority undertakes social impact assessment and resettlement action plans.

3.3 Employee Welfare

The Authority has instituted measures to provide a conducive working environment for the well-being of staff and enhanced productivity. We have a comprehensive staff medical cover for both outpatient and inpatient services. This is in addition to group life policy WIBA contributory pension scheme and staff mortgage scheme. Annual staff appraisals are promptly undertaken and forms the basis for promotions and competency development through appropriate training for career development and personal growth. During the period under review, a total of 79 employees were trained on various professional skills and competencies in addition Continuous Development Programs offered by various professional bodies. During the financial year 2020-2021, the Authority ensured compliance by submitting all the returns to the relevant regulatory institutions within the prescribed timelines. The Authority has put in

place measures for compliance with the provisions of the Occupational Safety and Health Act, 2007. We undertake occupational health and safety assessment and risk assessment for improvement of the work environment for employees and customers.

3.4 Market Place Practices

3.4.1 Ethics and Integrity

The Authority has an updated anti-corruption policy in place as well as trained Integrity officers who serve as the Authority's anti-corruption champions. Staff are required to commit to the Authority's code of conduct and declare conflict of interest. Wealth declaration forms are filled by all staff and directors every two years as per the existing government policy.

3.4.2 Responsible Supply Chain and Supplier Relations

The Authority has aligned the Supply Chain processes to the Public Procurement and Disposal Act and the Public Procurement & Disposal Regulations, 2020. We continue to build the Capacity of our Suppliers through awareness creation on best practices, Fair procurement practices and on time payment. The Authority's Service Charter Guides Service Delivery standards detailing payment requirements and set timeframes for turnaround time for supplier payments. KURA has utilized innovation and technology in handling supplier payment to ensure application of the first in first out principle this is enabled by the Enterprise Resource Management System currently in use by the Authority. Effectiveness of all these measures is also monitored from time to time through internal audits and external checks to ensure continuous improvement.

3.4.3 Responsible Marketing and advertisement

The Authority continues to implement policies on urban roads management in partnership with Strategic Partners such as County Governments to ensure continued expansion of the National Urban Road Network. We advocate for safe road use practices by use of media platforms for behavior and social change and advocacy on safe road use and sharing of the road to create a safe environment for both motorized and non-motorized traffic. The Authority also uses public fora to create stakeholder awareness on the Authority mandate.

3.4.4 Product stewardship and Quality control

The Authority delivers her mandate on the principle of quality assurance and control. We are committed to adhering to quality standards and ensures value for money in all its expenditure. The Authority has developed ERP system for implementation of projects and operations as a whole. The ERP system covers all the Authority's activities from policy and regulations, to construction norms and standards, contract supervision and workmanship. The Authority is ISO 9001:2015 certified, maintains the standard and continually improves its processes in compliance with the requirements. The Authority has embraced the ISO/IEC 27001 Standard

for the management of information security. Most KURA staff have been trained on the ISO/IEC 27001 standard as part of the certification process.

3.5 Community Engagement and Welfare

The Authority has established a functional Stakeholder Engagement policy that is applied in engaging interested and affected persons in urban road planning and implementation. The feedback obtained from these activities is used to inform decision making for continual improvement. A total of Forty-Nine Stakeholder and community engagement forums were conducted during the reporting period. The design of urban road infrastructure all persons including those with disability as well as non-motorized road users, through construction of ramps and walkways. The Authority also engages communities by providing job opportunities to people working around the national urban road project areas. During the period under review a total of Eight Thousand, Three Hundred and Seventy-Five (8,375) jobs were created.

4 STATEMENT OF PROJECT MANAGEMENT RESPONSIBILITIES

The Director General, Kenya Urban Roads Authority and the Project Manager for **Construction of Nairobi Missing Link Roads and Non-Motorised Transport Facilities - Kenya** are responsible for the preparation and presentation of the Project's financial statements, which give a true and fair view of the state of affairs of the Project for and as at the end of the financial year ended on June 30, 2021.

This responsibility includes (i) Maintaining adequate financial management arrangement and ensuring that these continue to be effective throughout the reporting period; (ii) Maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the project; (iii) Designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statement, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) safeguarding the assets of the project; (v) Selecting and applying appropriate accounting policies; and (v) Making accounting estimates that are reasonable in the circumstances.

The Director General and the Project Manager accept responsibility for the Project's financial statements, which have been prepared on the Cash Basis Method of Financial Reporting, using appropriate accounting policies in accordance with International Public Sector Accounting Standards.

The Director General and the Project Manager are of the opinion that the Project's financial statements give a true and fair view of the state of Project's transactions during the financial year/period ended June 30, 2021, and of the Project's financial position as at that date. The Director General and the Project Manager further confirm the completeness of the accounting records maintained for the Project, which have been relied upon in the preparation of the Project financial statements as well as the adequacy of the systems of internal financial control.

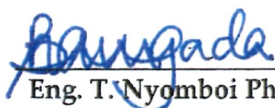
The Director General and the Project Manager confirm that the Project has complied fully with applicable Government Regulations and the terms of external financing covenants, and that Project funds received during the financial year/period under audit were used for the eligible purposes for which they were intended and were properly accounted for.

Approval of the Project financial statements

The Project financial statements were approved by the Director General, Kenya Urban Roads Authority and the Project Manager for **Construction of Nairobi Missing Link Roads and Non-Motorised Transport Facilities - Kenya** on 28/09/2021 2021 and signed by them.



Eng. Silas M. Kinoti, MBS
Director General



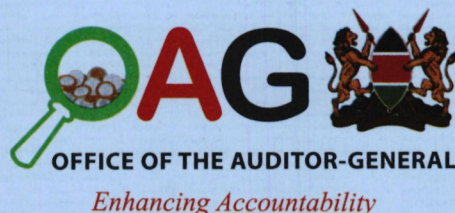
Eng. T. Nyomboi PhD
Project Manager



Nicholas Siele
Project Accountant
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REPUBLIC OF KENYA

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NAIROBI

REPORT OF THE AUDITOR-GENERAL ON NAIROBI MISSING LINKS ROAD AND NON MOTORISED TRANSPORT FACILITIES (KE/001/09) EDFX FOR THE YEAR ENDED 30 JUNE, 2021 - KENYA URBAN ROADS AUTHORITY

PREAMBLE

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazetted notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure government achieves value for money and that such funds are applied for intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment, and the internal controls developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations, and that its internal control, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

REPORT ON THE FINANCIAL STATEMENTS

Opinion

I have audited the accompanying financial statements of Nairobi Missing Links Road and Non Motorised Transport Facilities Project set out on pages 1 to 14, which comprise the

Report of the Auditor-General on Nairobi Missing Links Road and Non Motorised Transport Facilities Project (KE/001/09) EDFX for the year ended 30 June, 2021- Kenya Urban Roads Authority

statement of financial assets as at 30 June, 2021 and the statement of receipts and payments, statement of cash flows and statement of comparative budget and actual amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, the financial statements present fairly, in all material respects, the financial position of Nairobi Missing Links Road and Non Motorised Transport Facilities Project as at 30 June, 2021, and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Cash Basis) and comply with the Public Finance Management Act, 2012 and the Financing Grant No.KE/FED/022-951 dated 18 January, 2012 between the European Commission and the Republic of Kenya.

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of Nairobi Missing Links Road and Non Motorised Transport Facilities Project Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. I have determined that there are no key audit matters to communicate in my report.

Other Matter

Pending Bills

Note 12(1) under other important disclosures and Annex 3A to the financial statements reflects pending bills balance of Kshs.490,647,638 representing a reduction of Kshs.75,000,000 from the Kshs.565,647,638 reported in 2020 financial year. The pending bills exposes the Authority to additional costs in form of interest and penalties due to failure to settle Project's obligations as per the terms and conditions of the signed contracts. It was further noted that included in the pending bills is a claim from the contractor of Kshs.224,866,530 submitted vide interim payment certificate (IPC) No. 40 of July, 2018 against which a notice to claim interest on delayed payment of Kshs.77,933,170 was issued vide a letter from the contractor to EU-Delegation dated 14 April, 2021. This implies that the risk of claim for interest on delayed payments has already crystalized.

Failure to settle project obligations as and when they fall due may lead to additional costs in form of interest and penalties which are avoidable.

REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES

Conclusion

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the matter described in the Basis for Conclusion on Lawfulness and Effectiveness in Use of Public Resources section of my report, I confirm that, nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

Basis for Conclusion

Unconstructed Section of Ring Road Parklands (M15A) Road Due to Encroachment

The initial scope of the Project as per the financing agreement and the signed contract between Kenya Urban Roads Authority (KURA) and a construction company included construction of Ring Road Parklands (M15A) which connects Limuru Road and Waiyaki Way. As per the Financing Agreement, the said road was 4KM in length and was designed as a dual carriage with open drains and non-motorized facilities.

However, a physical verification of the Project carried out on 5 October, 2021 revealed that the road was inaccessible to motorist as a section of about 300m was not constructed due to encroachment by members of an informal settlement. This notwithstanding, the contractors were discharged of their duties under the contract and the project taken over by the Authority on 20 March, 2021 after the end of defects and liabilities period. It was further noted that the remaining works under the 300m section were expunged from the initial scope through an addendum to the contract.

In view of the foregoing, value for money may not have been realized from the resources utilized in construction of the above road which was not completed and is thus inaccessible to motorists.

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE

Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, I confirm that, nothing has come to my attention to cause me to believe that internal controls, risk management and overall governance were not effective.

Basis for Conclusion

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal control, risk management and overall governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

Responsibilities of Management and those Charged with Governance

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Cash Basis) and for maintaining effective internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal control, risk management and governance.

In preparing the financial statements, Management is responsible for assessing the Project's ability to continue to sustain services, disclosing, as applicable, matters related to sustainability of services and using the applicable basis of accounting unless Management is aware of the intention to terminate the Project or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

Those charged with governance are responsible for overseeing the Project's financial reporting process, reviewing the effectiveness of how the Project monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

Auditor-General's Responsibilities for the Audit

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could

reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal control in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal control would not necessarily disclose all matters in the internal control that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal control may not prevent or detect misstatements and instances of noncompliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the Project's policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:


- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of the applicable basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Project's ability to continue to sustain its services. If I conclude that a material uncertainty exists, I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of

my audit report. However, future events or conditions may cause the Project to cease to sustain its services.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the Project to express an opinion on the financial statements.
- Perform such other procedures as I consider necessary in the circumstances.

I communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.


CPA Nancy Gathungu, CBS
AUDITOR-GENERAL

Nairobi

06 December, 2021

Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
 Project Financing Grant Number: KE/FED/022-951
 Reports and Financial Statements
 For the financial year ended June 30, 2021


6 STATEMENT OF RECEIPTS AND PAYMENTS FOR THE YEAR ENDED 30TH JUNE 2021

Note	2020/2021		2019/2020		Cumulative to- date (From inception) KShs
	Receipts and payments controlled by KShs	Payments made by third parties KShs	Receipts and payments controlled by KShs	Payments made by third parties KShs	
RECEIPTS					
Transfer from Government entities	1	75,000,000	541,175,309	-	541,175,309
Proceeds from domestic and foreign grants	2	-	-	196,620,513	196,620,513
Total Receipts		75,000,000	541,175,309	196,620,513	737,795,822
PAYMENTS					
Acquisition of non-financial assets	3	75,000,000	541,175,309	196,620,513	737,795,822
Total Payments		75,000,000	541,175,309	196,620,513	6,677,977,234
Surplus/deficit		-	-	-	-

The accounting policies and explanatory notes to these financial statements are an integral part of the financial statements.


 Eng. Silas M. Kinoti, MBS
 Director General


 Eng. Timothy Nyomboi PhD
 Project Manager


 Nicholas Siele
 Project Accountant
 ICPAK MNo. 17529

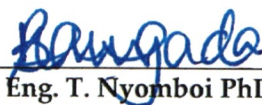
7 STATEMENT OF FINANCIAL ASSETS AS AT 30TH JUNE 2021

Note	2020-2021 KShs	2019-2020 KShs
FINANCIAL ASSETS		
Cash and Cash Equivalents		
Bank Balances	-	-
Cash Balances	-	-
Cash Equivalents (short-term deposits)	-	-
Total Cash and Cash Equivalents	-	-
Accounts Receivables	-	-
TOTAL FINANCIAL ASSETS	-	-
FINANCIAL LIABILITIES		
Payables- Deposits and Retentions	-	-
NET ASSETS	-	-
REPRESENTED BY		
Fund balance b/fwd	-	-
Prior year adjustments	-	-
Surplus/(Deficit) for the year	-	-
NET FINANCIAL POSITION	-	-

The accounting policies and explanatory notes to these financial statements form an integral part of the financial statements. The financial statements were approved on 28/09/2021 and signed by:



Eng. Silas M. Kinoti, MBS
 Director General



Eng. T. Nyomboi PhD
 Project Manager



Nicholas Siele
 Project Accountant
 ICPAK MNo. 17529

Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
 Project Financing Grant Number: KE/FED/022-951
 Reports and Financial Statements
 For the financial year ended June 30, 2021

9 STATEMENT OF COMPARATIVE BUDGET AND ACTUAL AMOUNTS

Receipts/Payments Item	Original Budget	Adjustments	Final Budget	Actual on Comparable Basis	Budget Utilization Difference	% of Utilization
	Ksh	Ksh	Ksh	Ksh	Ksh	Ksh
Receipts						
Transfer from Government entities	150,000,000	(75,000,000)	75,000,000	75,000,000	-	100%
Proceeds from domestic and foreign grants	150,000,000	-	150,000,000	-	-	0%
Total Receipts	300,000,000	(75,000,000)	225,000,000	75,000,000	-	33%
Payments						
Acquisition of non-financial assets	300,000,000	(75,000,000)	225,000,000	75,000,000	150,000,000	33%
Total Payments	300,000,000	(75,000,000)	225,000,000	75,000,000	150,000,000	33%

Note: The significant budget utilisation/performance differences in the last column are explained in Annex 1 to these financial statements.



Eng. Silas M. Kinoti
 Director General



Eng. T. Nyomboi PhD
 Project Manager



Nicholas Siele
 Project Accountant
 ICPAK MNo. 17529

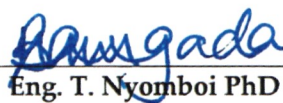
8 STATEMENT OF CASHFLOW FOR THE PERIOD 30TH JUNE 2021

	Note	2020-2021 KShs	2019-2020 KShs
CASHFLOW FROM OPERATING ACTIVITIES			
Receipts from operating activities			
Transfer from Government entities	1	75,000,000	541,175,309
Proceeds from domestic and foreign grants		-	196,620,513
Net cash flow from operating activities		75,000,000	737,795,822
CASHFLOW FROM INVESTING ACTIVITIES			
Acquisition of Assets	3	(75,000,000)	(737,795,822)
Net cash flows from Investing Activities		(75,000,000)	(737,795,822)
Net change in cash and cash equivalents		-	-
Cash and cash equivalent at beginning of the year		-	-
Cash and cash equivalent at end of the year		-	-

The accounting policies and explanatory notes to these financial statements form an integral part of the financial statements. The entity financial statements were approved on 28/09/2021 and signed by:



Eng. Silas M. Kinoti
 Director General



Eng. T. Nyomboi PhD
 Project Manager



Nicholas Siele
 Project Accountant
 ICPAK MNo. 17529

10 SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below:

10.1 Basis of Preparation

The financial statements have been prepared under the historical cost convention, unless otherwise stated. The Financial Statements are presented in Kenya Shillings which is the functional and reporting currency of the project.

10.2 Statement of compliance and basis of preparation

The financial statements have been prepared in accordance with Cash-basis IPSAS financial reporting under the cash basis of accounting, as prescribed by the PSASB and set out in the accounting policy note below. This cash basis of accounting has been supplemented with accounting for; a) receivables that include imprests and salary advances and b) payables that include deposits and retentions. The financial statements comply with and conform to the form of presentation prescribed by the PSASB. The accounting policies adopted have been consistently applied to all the years presented.

10.3 Reporting entity

The financial statements are for the Project Nairobi Missing Link Roads and Non-Motorised Transport Facilities –Kenya under National Government of Kenya. The financial statements encompass the reporting entity as specified in the relevant legislation PFM Act 2012 .

10.4 Reporting currency

The financial statements are presented in Kenya Shillings (KShs), which is the functional and reporting currency of the Project and all values are rounded to the nearest Kenya Shilling.

10.5 Significant Accounting Policies

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

a) Recognition of receipts

The Project recognises all receipts from the various sources when the event occurs, and the related cash has actually been received by the Government.

i) Transfers from the Exchequer

Transfer from Exchequer is be recognized in the books of accounts when cash is received. Cash is considered as received when payment instruction is issued to the bank and notified to the receiving entity.

ii) External Assistance

External assistance is received through grants and loans from multilateral and bilateral development partners.

iii) Other receipts

These include Appropriation-in-Aid and relates to receipts such as proceeds from disposal of assets and sale of tender documents. These are recognized in the financial statements the time associated cash is received.

b) Donations and grants

Grants and donations shall be recognized in the books of accounts when cash is received. Cash is considered as received when a payment advice is received by the recipient entity or by the beneficiary. In case of grant/donation in kind, such grants are recorded upon receipt of the grant item and upon determination of the value. The date of the transaction is the value date indicated on the payment advice.

c) Proceeds from borrowing

Borrowing includes Treasury bill, treasury bonds, corporate bonds, sovereign bonds and external loans acquired by the Project or any other debt the Project may take on will be treated on cash basis and recognized as a receipt during the year they were received.

d) Undrawn external assistance

These are loans and grants at reporting date as specified in a binding agreement and relate to funding for the Project currently under development where conditions have been satisfied or their ongoing satisfaction is highly likely and the project is anticipated to continue to completion. An analysis of the Project's undrawn external assistance is shown in the funding summary

e) Recognition of payments

The Project recognises all payments when the event occurs, and the related cash has actually been paid out by the Project.

i) Compensation of employees

Salaries and Wages, Allowances, Statutory Contribution for employees are recognized in the period when the compensation is paid.

ii) Use of goods and services

Goods and services are recognized as payments in the period when the goods/services are consumed and paid for. If not paid for during the period where goods/services are consumed, they shall be disclosed as pending bills.

iii) Interest on borrowing

Borrowing costs that include interest are recognized as payment in the period in which they incurred and paid for.

iv) Repayment of borrowing (principal amount)

The repayment of principal amount of borrowing is recognized as payment in the period in which the repayment is made. The stock of debt is disclosed as an annexure to the consolidated financial statements.

v) Acquisition of fixed assets

The payment on acquisition of property plant and equipment items is not capitalized. The cost of acquisition and proceeds from disposal of these items are treated as payments and receipts items respectively. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration and the fair value of the asset can be reliably established, a contra transaction is recorded as receipt and as a payment.

A fixed asset register is maintained by each public entity and a summary provided for purposes of consolidation. This summary is disclosed as an annexure to the consolidated financial statements.

f) In-kind donations

In-kind contributions are donations that are made to the Project in the form of actual goods and/or services rather than in money or cash terms. These donations may include vehicles, equipment or personnel services. Where the financial value received for in-kind contributions can be reliably determined, the Project includes such value in the statement of receipts and payments both as receipts and as payments in equal and opposite amounts; otherwise, the contribution is not recorded.

g) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the Central Bank of Kenya and at various commercial banks at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include short term cash imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year.

Restriction on cash

Restricted cash represents amounts that are limited/restricted from being used to settle a liability for at least twelve months after the reporting period. This cash is limited for direct use as required by stipulation. Amounts maintained in deposit bank accounts are restricted for use in refunding third part deposits.

h) Accounts receivable

For the purposes of these financial statements, imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year is treated as receivables. This is in recognition of the government practice where the imprest payments are recognized as payments when fully accounted for by the imprest or AIE holders. This is an enhancement to the cash accounting policy. Other accounts receivables are disclosed in the financial statements.

i) Contingent Liabilities

A contingent liability is:

- a) A possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity; or
- b) A present obligation that arises from past events but is not recognised because:
 - i) It is not probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; or
 - ii) The amount of the obligation cannot be measured with sufficient reliability.

Some of contingent liabilities may arise from: litigation in progress, guarantees, indemnities. Letters of comfort/ support, insurance, Public Private Partnerships,

The Entity does not recognize a contingent liability but discloses details of any contingencies in the notes to the financial statements unless the possibility of an outflow of resources embodying economic benefits or service potential is remote. **Annex 5** of this financial statement is a register of the contingent liabilities in the year.

j) Contingent Assets

The Authority does not recognize a contingent asset, but discloses details of a possible asset whose existence is contingent on the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Entity in the notes to the financial statements. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits or service potential will arise and the asset's value can be measured reliably, the asset and the related revenue are recognized in the financial statements of the period in which the change occurs.

k) Pending bills

Pending bills consist of unpaid liabilities at the end of the financial year arising from contracted goods or services during the year or in past years. As pending bills do not involve the payment of cash in the reporting period, they recorded as 'memorandum' or 'off-balance' items to provide a sense of the overall net cash position of the Project at the end of the year. When the pending bills are finally settled, such payments are included in the statement of receipts and payments in the year in which the payments are made.

l) Budget

The budget is developed on a comparable accounting basis (cash basis), the same accounts classification basis (except for accounts receivable - outstanding imprest and clearance accounts and accounts payable - deposits, which are accounted for on an accrual basis), and for the same period as the financial statements. The Project's budget was approved as required by Law and National Treasury Regulations, as well as by the participating development partners, as detailed in the Government of Kenya Budget Printed Estimates for the year. The Development Projects are budgeted for under the MDAs but receive budgeted funds as transfers and account for them separately. These transfers are recognized as inter-entity transfers and are eliminated upon consolidation.

A high-level assessment of the Project's actual performance against the comparable budget for the financial year/period under review has been included in an annex to these financial statements.

m) Third party payments

Included in the receipts and payments, are payments made on its behalf by to third parties in form of loans and grants. These payments do not constitute cash receipts and payments and are disclosed in the payment to third parties column in the statement of receipts and payments.

During the year there were no loan disbursements were received in form of direct payments from third parties.

n) Exchange rate differences

The accounting records are maintained in the functional currency of the primary economic environment in which the Project operates, Kenya Shillings. Transactions in foreign currencies during the year/period are converted into the functional currency using the exchange rates prevailing at the dates of the transactions. Any foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the statements of receipts and payments.

o) Comparative figures

Where necessary comparative figures for the previous financial year/period have been amended or reconfigured to conform to the required changes in financial statement presentation.

p) Subsequent events

There have been no events subsequent to the financial year/period end with a significant impact on the financial statements for the year ended June 30, 2021.

q) Errors

Material prior period errors shall be corrected retrospectively in the first set of financial statements authorized for issue after their discovery by: i. Restating the comparative amounts for prior period(s) presented in which the error occurred; or ii. If the error occurred before the earliest prior period presented, restating the opening balances of assets, liabilities and net assets/equity for the earliest prior period presented.

Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
Project Financing Grant Number: KE/FED/022-951
Reports and Financial Statements
For the financial year ended June 30, 2021

11 NOTES TO THE FINANCIAL STATEMENTS

1. Receipts from Government of Kenya

These represent counterpart funding and other receipts from government as follows:

- i. Counterpart funding through Ministry Transport, Infrastructure, Housing & Urban Development*

	2020/21	2019/20	Cumulative to-date (from inception)
	KShs	KShs	KShs
Counterpart funds Quarter 1	-	-	1,216,598,604
Counterpart funds Quarter 2	75,000,000	210,000,000	807,415,353
Counterpart funds Quarter 3	-	210,000,000	728,349,167
Counterpart funds Quarter 4	-	121,175,309	564,238,291
Total	<u>75,000,000</u>	<u>541,175,309</u>	<u>3,316,601,416</u>

2. Proceeds from domestic and foreign grants

- i. Grants Received from Bilateral Donors (Foreign Governments)*

Name of Donor	Date received	Amount received in donor currency	Grants received in cash	Grants received as direct payment*	Grants received in kind	Total amount in KShs	
						2020/21	2019/20
		Euro	KShs	KShs	KShs	KShs	KShs
European Union (EU)		-	-	-	-	-	196,620,513
Total		-	-	-	-	-	<u>196,620,513</u>

3. Acquisition of non-financial assets

*Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
Project Financing Grant Number: KE/FED/022-951
Reports and Financial Statements
For the financial year ended June 30, 2021*

	2020/21			2019/20	
	Payments made by KURA in Cash	Payments made by third parties	Total Payments	Total Payments	Cumulative to- date
	KShs	KShs	KShs	KShs	KShs
Supervision of Road Works	-	-	-	38,676,255	351,781,332
Construction of roads	75,000,000	-	75,000,000	699,119,567	5,249,226,373
Relocation of Services/ Land Acquisition	-	-	-	-	1,076,969,529
Total	75,000,000	-	75,000,000	737,795,822	6,677,977,234

12 OTHER IMPORTANT DISCLOSURES

1. Pending accounts payable (see annex 3A)

Description	Balance b/f FY 2019/2020	Additions for the period	Paid during the year	Balance c/f FY 2020/2021
	Kshs	Kshs	Kshs	Kshs
Construction of civil works	565,647,638	-	75,000,000	490,647,638
Total pending accounts payable	565,647,638	-	75,000,000	490,647,638

2. External assistance

Description	FY 2020/2021	FY 2019/2020
	Kshs	Kshs
External assistance received as grants		196,620,513
Total	-	196,620,513

a) External assistance relating to loans and grants

External assistance received as grants		196,620,513
Total	-	196,620,513

b) Undrawn external assistance

*Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
 Project Financing Grant Number: KE/FED/022-951
 Reports and Financial Statements
 For the financial year ended June 30, 2021*

Description	Purpose for which the undrawn external assistance may be used	FY 2020/2021	FY 2019/2020
		Kshs	Kshs
Undrawn external assistance - grants	Works and Supervision services	708,195	42,424,181
Total		708,195	42,424,181

c) Classes of providers of external assistance

Description	FY 2020/2021	FY 2019/2020
	Kshs	Kshs
Bilateral donors		196,620,513
Total	-	196,620,513

d) Purpose and use of external assistance

Payments made by Third parties	FY 2020/2021	FY 2019/2020
	Kshs	Kshs
Other payments- Acquisition of Non Financial assets		196,620,513
Total	-	196,620,513

e) External assistance paid by third parties on behalf of the entity by source

***Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
Project Financing Grant Number: KE/FED/022-951
Reports and Financial Statements
For the financial year ended June 30, 2021***

Description	FY 2020/2021	FY 2019/2020
	Kshs	Kshs
Bilateral donors		196,620,513
Total	-	196,620,513

*Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
Project Financing Grant Number: KE/FED/022-951
Reports and Financial Statements
For the financial year ended June 30, 2021*

PROGRESS ON FOLLOW UP OF PRIOR YEAR AUDITOR'S RECOMMENDATIONS				
Reference No	Observation from Auditor	Management comments	Status	Time Frame
1.	Pending bills of 454,310,178	Pending bills are as a result of budget constraints. Amount to be prioritized in the next Financial year budget.	Unresolved	30 th June 2022
2.	Delay in project implementation	The project contract period had been revised to 77 Months therefore extending the completion date to 31st December, 2020. A total of 17.8Km have been tarmacked under the project. The project was substantially handed over as of 28 th March, 2020 with the defects liability period of one year up to 28 th March 2021. The project implementation has been completed at the approved funding.	Resolved	N/A

Director General
Name: Eng. S. Kinoti, MBS

28/09/2021

Date

Project Manager
Name: Eng. (Dr.) T. Nyomboi

28/09/2021

Date

**Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
Project Financing Grant Number: KE/FED/022-951
Reports and Financial Statements
For the financial year ended June 30, 2021**

ANNEX1 - VARIANCE EXPLANATIONS - COMPARATIVE BUDGET AND ACTUAL AMOUNTS

	Final Budget	Actual on Comparable Basis	Budget Utilization Difference	% of Utilization	Comments on Variance (below 90% and over 100%)
	a	b	c=a-b	d=b/a %	
Receipts					
Transfer from Government entities	75,000,000	75,000,000	-	100%	
Proceeds from domestic and foreign grants	150,000,000	-	150,000,000	0%	(i)
Total Receipts	225,000,000	75,000,000	150,000,000	100%	-
Payments					
Acquisition of non-financial assets	225,000,000	75,000,000	150,000,000	33%	(i)
Total payments	225,000,000	75,000,000	150,000,000	33%	-

(i) The donor funding was exhausted in FY 2019/2020.

During Financial Year 2020/2021 planning and Budgeting Cycle, we anticipated to carry forward pending bills thus a provision was made for the estimated requirements. However the pending bills were processed and paid during FY 2019/2020 following approval of additional budget provisions in 2nd supplementary budget FY 2019/2020.

*Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
Project Financing Grant Number: KE/FED/022-951
Reports and Financial Statements
For the financial year ended June 30, 2021*

ANNEX 2: RECONCILIATION OF INTER-ENTITY TRANSFERS

Break down of Transfers from the State Department of infrastructure		Bank Statement Date	Amount (KShs)	Financial year
a) Government Counterpart Funding				
Construction of Missing Link Rds &NMT in Nairobi-IPC 48 pt 1		1/9/2020	75,000,000	FY 2020/2021
Total			75,000,000	

The above amounts have been communicated to and reconciled with the parent Ministry/ state department


 Project Manager

Head of Accounting Unit MOTIHUD&PW

*Nairobi Missing Link Roads and Non-Motorized Transport Facilities –Kenya
Project Financing Grant Number: KE/FED/022-951
Reports and Financial Statements
For the financial year ended June 30, 2021*

ANNEX 3A - ANALYSIS OF PENDING BILLS

Supplier of Goods or Services	Original Amount	Date Contracted	Amount Paid To- Date	Outstanding Balance 2020/21 d=a-c	Outstanding Balance 2019/20	Comments
	a	b	c			
Construction of civil works						
Reynolds Construction Co. (Nig) Ltd	224,866,530			224,866,530		
Reynolds Construction Co. (Nig) Ltd	226,826,277		75,000,000	151,826,277		
Reynolds Construction Co. (Nig) Ltd	113,954,831		-	113,954,831		The allocated Budget not adequate to cover the outstanding amount
Reynolds Construction Co. (Nig) Ltd				-	565,647,638	
Sub-Total	565,647,638	-	75,000,000	490,647,638	565,647,638	-
Grand Total	565,647,638	-	75,000,000	490,647,638	565,647,638	-