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REPORT

OF

THE AUDITOR-GENERAL

ON

KENYA SPACE AGENCY

FOR THE YEAR ENDED 30 JUNE, 2025

THE NATIONAL ASSEMBLY
PAPERS LAID
DATE: 27 NOV 2025 DAY: Thursday
TABLED BY: Hon. Naomi Waqo MP
Deputy Majority Party Whip
CLERK-AT-THE-TABLE: A. Shitsuko



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KENYA SPACE AGENCY

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE PERIOD ENDED

JUNE 30, 2025

Prepared in accordance with the Accrual Basis of Accounting Method under the International Public Sector Accounting Standards (IPSAS)

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1. Acronyms, Abbreviations and Glossary of Terms

A: Acronyms and Abbreviations

ACCI.....Abuja Chamber of Commerce and Industry

AfDevSat.....Africa Development Satellite

AfSA .....African Space Agency

AG .....Attorney General

AI .....Artificial Intelligence

AIMS.....Agriculture Information Management System

APSD .....African Public Service Day

ASI .....Agenzia Spaziale Italiana (Italian Space Agency)

AU .....African Union

BETA .....Bottom-Up Economic Transformation Agenda

BMGF .....Bill & Melinda Gates Foundation

CAJ .....Commission on Administrative Justice

CEO.....Chief Executive Officer

CGA .....Centre for Geospatial Analytics

CLIMCAM .....Climate Camera

CMEs .....Coronal Mass Ejections

COSPAR.....Committee on Space Research

CS.....Cabinet Secretary

DeKUT.....Dedan Kimathi University of Technology

DG.....Director General

DRSRS.....Directorate of Resource Surveys and Remote Sensing

EMA .....Ecosystem Mapping Activity

EO .....Earth Observation

EUD .....European Delegation

EUDR.....European Union Deforestation Regulation

FCDO.....Foreign, Commonwealth, and Development Office

GEOGLAM.....Group on Earth Observations Global Agricultural Monitoring

GNSS ..... Global Navigation Satellite System

ICPAK.....Institute of Certified Public Accountants of Kenya

ICTP.....International Centre for Theoretical Physics

IDA .....International Discovery Activity

IFAD .....International Fund for Agricultural Development

IPSAS.....International Public Sector Accounting Standards

IRI .....International Reference Ionosphere

IT.....Information Technology

JCM.....Joint Council of Ministers

JKUAT.....Jomo Kenyatta University of Agriculture and Technology

KALRO .....Kenya Agricultural and Livestock Research Organization

KDF.....Kenya Defence Forces

KoTDA .....Konza Technopolis Development Authority

KSA .....Kenya Space Agency

KU.....Kenyatta University

LBMSC.....Luigi Broglio Malindi Space Centre

MDAs.....Ministries, Departments and Agencies

MOAL&F .....Ministry of Agriculture and Livestock Development

MOD .....Ministry of Defence

MOU .....Memorandum of Understanding

MSMEs .....Micro, Small and Medium Enterprises

NASA.....National Aeronautics and Space Administration

NASRDA .....National Space Research & Development Agency

NCPWD .....National Council for Persons with Disabilities

NT .....National Treasury

NT&EP .....National Treasury and Economic Planning

OAG.....Office of the Auditor General

OASEAS.....Omni Africa Space Exploration Analog Simulation

OCOB .....Office of the Controller of Budget

ODPC..... Office of the Data Protection Commissioner

PFM.....Public Finance Management

PPE.....Property Plant & Equipment

PSASB .....Public Sector Accounting Standards Board

RCMRD .....Regional Centre for Mapping of Resources for Development

RESTEC.....Remote Sensing Technology Center of Japan

RIIS.....Research Institute for Innovation and Sustainability

RISA .....Research and Innovation Systems for Africa

RISA .....Research and Innovation Systems for Africa

SAC.....Satellite Applications Catapult

SAGAs.....Semi-Autonomous Government Agencies

SANSA .....South African National Space Agency

SARAO.....South African Radio Astronomy Observatory

SDGs.....Sustainable Development Goals

STEM.....Science, technology, engineering, and mathematics Subjects

TAF.....Technical Assistance Facility

TART.....Transient Array Radio Telescope

TEI .....Team Europe Initiative

TSTI.....Teaching Science & Technology Inc.

TTU.....Taita Taveta University

TUK .....Technical University of Kenya

UKID.....United Kingdom International Development

UNDRR.....United Nations Office for Disaster Risk Reduction

UNOC .....United Nations Ocean Conference

UNOOSA ..... United Nations Office for Outer Space Affairs

UoN.....University of Nairobi

WFP .....World Food Programme

B: Glossary of Terms

Fiduciary Management- Members of Management directly entrusted with the responsibility of financial resources of the organisation

Comparative Year- Means the prior period.

Agency - Kenya Space Agency

2. Key Entity Information and Management

a) Background information

The Kenya Space Agency (KSA) is established as a State Corporation in the Ministry of Defence under Legal Notice No.22 of 7th March 2017, as a successor to the National Space Secretariat. The mandate of the Agency is to promote, coordinate and regulate space-related activities in Kenya.

Space Science, Technology and Applications provide solutions to virtually all aspects of human endeavour the world over, and are key enablers for national socioeconomic development. Space is an enabler to achieving the key priorities of the Bottom-up Economic Transformation Agenda. Enhancement of food security through Agriculture, support to Micro Small and Medium Enterprises (MSMEs), development of Affordable Housing, growth of Digital and Creative Economy, and supporting Health systems can all benefit from developments and investments in Earth Observation (EO) applications; satellite communications; meteorology; positioning, navigation and timing; as well as space systems engineering and space operations.

Space-derived data from Earth Observation satellites facilitate decision making, providing early warning and enabling interventions to challenges in environmental monitoring, agriculture and food security, natural resources management, disaster risk mitigation, defence and security, as well as climate change monitoring, mitigation and adaptation, among others. They are useful for monitoring the ecosystem and changes therein including forest cover, crops and pastures, desertification, water resources, minerals, environment and the blue economy.

b) Principal Activities

The principal activity of the Kenya Space Agency is to promote, coordinate and regulate space activities in the country. The Agency's programmes and activities are targeted at enhancing utilization of space services and space-derived data for decision making and socioeconomic development underpinned by a strong national space capability and a vibrant domestic space ecosystem.

c) Key Management

The Agency day-to-day management is under the following key organs:

Ser	Designation	Name
1.	Board of Directors	**Chairman, Board of Directors** Maj Gen (Rtd) James K. T. Aruasa, CBS (*2nd Term expired on 5 Oct 2024)* Maj Gen (Rtd) Amb. Joff Otieno (*New Chairman, appointed on 29 Nov 2024 for 3 years vide Gazette Notice No. 15600 dated 29 Nov 2024.*) **Members of the Board** ***Representative of the CDF*** **-** Maj Gen Bernard Waliaula, CBS ***Representative of the Attorney General*** **-** Ms. Joan Chesoni ***Alternate to PS, the National Treasury*** **-** Ms. Winnie Molonko ***Alternate to PS, State Dept for Environment & Climate Change*** **-** Ms. Agnes C Yobterik, OGW *(Term expired on 01/05/2025);* Mr Thomas Lerenten - Appointed on 09/05/2025 ***Alternate to PS Defence*** **-** Mr. Kennedy Okondo ***Alternate to PS, State Dept for Higher Education and Research*** **-** Mr. Stephen Situma ***Alternate to PS, State Dept for ICT & Digital Economy*** **-** Ms. Esther Kagunya *(Term expired on 11/11/2024;* Mr Emmanuel Kata – Appointed on 11/11/2024 ***Independent Members:*** Eng. Philip Nyakwaka (*Term expired on 5 Oct 2024)* Dr. Doris Mutta, PhD (*Term expired on 5 Oct 2024)* Dr. Mucemi Gakuru, PhD (*Term expired on 5 Oct 2024)* Capt. Munanie Mbatha (*Appointed on 29 Nov 2024 for 3 yrs vide Gazette Notice No. 15602 dated 29 Nov 2024)* Mr Mwango Kitsao Kalu (*Appointed on 29 Nov 2024 for 3 yrs vide Gazette Notice No. 15602 dated 29 Nov 2024)* Dr Philip Osano (*Appointed on 29 Nov 2024 for 3 yrs vide Gazette Notice No. 15602 dated 29 Nov 2024)* ***Ex-officio Member - Representative of the Inspector General, State Corporations:*** Mr. Francis Mutua
2.	Ag. Director General	Brig Hillary B Kipkosgey

Ser	Designation	Name
3.	Ag. Director Strategy, Standards & Quality Assurance	Col. Robert Oktoi
4.	Ag. Director Corporate Services	Lt Col Mercy W Kamau (*up to 14 April 2025)*
5.	Ag. Director Space Systems & Infrastructure	Lt Col Andrew O Nyawade (*up to 29 Nov 2024)*
6.	Ag. Director Space Applications & Utilization	Mr Charles M Mwangi (*up to 29 Nov 2024)*
7.	Ag. Director Compliance and Enforcement	Lt Col David Letting

d) Fiduciary Management

The key management personnel who held office during the financial year ended 30 June 2025 and who had direct fiduciary responsibility were:

Ser	Designation	Name
1.	Ag. DG/CEO	Brig Hillary B Kipkosgey
2	Ag. Director Strategy, Standards & Quality Assurance	Col. Robert Oktoi
3.	Ag. Director Corporate Services	Lt Col Mercy Kamau
4.	Ag. Director Space Systems & Infrastructures	Lt Col Andrew Nyawade
5.	Ag. Director Space Applications & Utilization	Mr Charles Mwangi
6.	Ag. Director Compliance and Enforcement	Lt Col David Letting
7.	Ag. Head of Human Resource & Admin	Mr. Arnfred Ombima
8.	Ag. Head of Procurement	Ms Selly Shikanda
9.	Finance & Accounts Officer	CPA Peter Munene

e) Fiduciary Oversight Arrangements

Oversight function is conducted by the Board through various Board Committees. The Agency is yet to recruit own staff on permanent and pensionable basis. The current management staff are attached from the parent ministry and other government ministries, departments and agencies (MDAs).

Finance and Administration Committee

The Finance and Administration Committee conducts oversight over financial planning and property of the Agency on behalf of the Board, and advises the Board accordingly. Key responsibilities include review of annual and supplementary budgets; review of quarterly and annual financial reports; review of procurement plans; monitoring of financial performance against set objectives; as well as oversight over administrative matters affecting the Agency human resource, among others.

Governance Committee

The Governance Committee conducts oversight over the Agency's performance relative to the annual performance contracting targets and key performance indicators, and all matters concerning institutional, policy and legal framework of the Agency. The Committee also assists the Board in instituting an effective process for evaluating the performance of the Board, Board Committees and individual Directors, as well as providing advice on the Board's legal, ethical and functional responsibilities. Further, it develops and conducts regular reviews of the Agency's governance policies and procedures, Board annual work plans and induction of new members of the Board, among others.

Audit, Risk and Compliance Committee

The Committee is responsible to the Board for providing oversight and ensuring that the Agency has adequate internal control mechanisms that facilitate good corporate governance. These include financial and budgetary controls, inventory and assets management, controls on supply chain management; as well as compliance with all government circulars and regulations on corporate governance and code of conduct and ethics. The Committee also ensures that the management responds adequately and addresses any Audit Queries and where there are concerns bring these to the attention of the Board for appropriate deliberation and action. The Committee also ensures that the Organization is not subjected to undue risks by the management.

Strategy and Technical Committee

The Committee is responsible to the Board for monitoring and providing advice on the strategic direction and technical developments of the Agency relative to the organization's strategic plan. The committee ensures that the strategy is aligned to the long-term goals of the Agency. Further, the Committee monitors the implementation of technical programmes and activities as set out in the technical activities work plan and performance contract. The committee also reviews and recommends for approval by the Board technical plans and activities of the Agency; major projects and capital expenditures; partnerships and collaborations that the Agency seeks to enter; and annual operational plans and associated budgets, among others.

f) Headquarters

Kenya Space Agency
Pitman House, Jakaya Kikwete Road
P.O. Box 7046 - 00200
Nairobi, Kenya

g) Contacts

Kenya Space Agency
Telephone: (254)709-298200
E-mail: info@ksa.go.ke
Website: www.ksa.go.ke

h) Bankers

Cooperative Bank of Kenya
Nairobi Business Centre
P.O. Box 19555 - 00202
Nairobi, Kenya

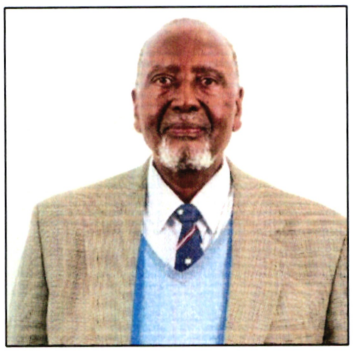
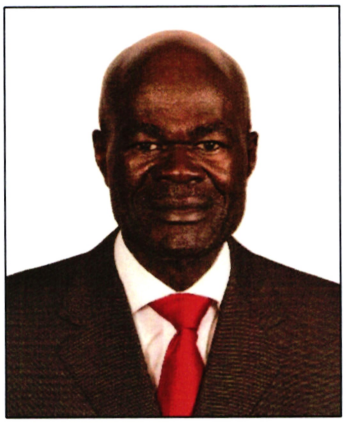
i) Independent Auditors

Auditor General
Office of the Auditor General
Anniversary Towers, University Way
P.O. Box 30084 - 00100
Nairobi, Kenya

j) Principal Legal Adviser

The Attorney General
State Law Office and the Department of Justice
Harambee Avenue
P.O. Box 40112 - 00200
Nairobi, Kenya

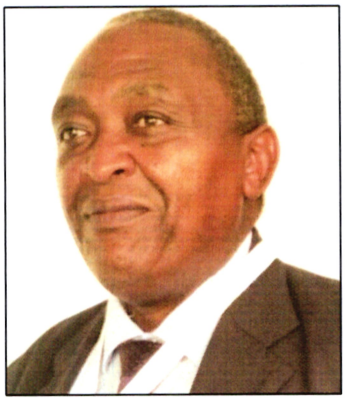
3. The Board of Directors

 Maj Gen (Rtd) James K. T. Aruasa, CBS **Chairperson of the Board from 06/10/2021 to 05/10/2024**	Maj Gen (Rtd) Aruasa was born in 1951. He holds a BSc in Aeronautical Engineering, Post Graduate Diploma in Management Studies and Defence International Relations Course. He has been a Base Commander Laikipia Air Base, Deputy Air Force Commander, Managing Director at Kenya Ordnance Factories (KOFC), Senior Directing Staff at National Defence College, Commandant Defence Staff College and Chairman Defence Forces Pensions Appeals Tribunal. He is currently the Board Chair.
 Maj Gen (Rtd) Amb. Joff Otieno, MGH, EBS **Chairman of the Board from 29 Nov 2024**	Maj Gen (Rtd) Amb. Joff Otieno was born in 1956. He holds a BSc Hons in Electrical Engineering from the University of Nairobi. He also attended a Postgraduate course in Aeronautical Engineering from the Royal Air Force College Cranwell 1984/85. He joined the Kenya Air Force on 1st April 1981 as a Lt. He served in various capacities in instructional, staff and command appointments. He rose through ranks to become Maj Gen on appointment as Commander of the Kenya Air Force in 2011, a position he held till 2014. He subsequently served as Ambassador to the United Arab Republic of Egypt from 2015 to 2022. In his Ambassadorial duties, he was also accredited to Tunisia, Jordan, Eritrea and Palestine. He was appointed as Chairman of the Kenya Space Agency Board of Directors by H.E. The President on 29 November 2024 for an initial term of three years.

 Maj Gen Bernard Waliaula CBS 'ndc'(China) 'psc'(K) acsc'(USA), Board Member **Representative of the Chief of Defence Forces**	Maj Gen B Waliaula joined the Kenya Defence Forces in 1987 and was commissioned as a Second Lieutenant in April of 1988. He has attended various military courses and qualified professionally at various levels. He holds a Master's degree in Military Operational Art and Science from Air University, USA and Master of Science degree in The Science of National Security Strategy from College of Defence Studies, China. Maj Gen B Waliaula has held various positions among them Notably Commander of an Air Defence Squadron, Base Adjutant, Commanding Officer of Base Admin Wing, Colonel in-charge of Supply and Work Services at Kenya Air Force Headquarters, College Secretary National Defence College and Commander Laikipia Air Base (Fighter Base). He was promoted to the current rank and appointed Director General Defence National Security Industries in July 2022.
 Ms. Joan Chesoni, Board Member **Representative of the Attorney General from**	Ms Chesoni was born in 1983. She is a public sector lawyer specializing in Air and Space Law Practice. She has practised as an Advocate of the High Court of Kenya for over 10 years, beginning in private practice where she focused in the areas of Commercial and Intellectual Property Law. She is a State Counsel at the Office of the Attorney-General & Department of Justice in Kenya. Joan is an advanced LLM alumna of the Leiden University International Institute of Air & Space Law and International Space University. She is also a member of the Board of Trustees of the International Space University. She is the chair of Governance Committee
 Mr Kennedy Okondo, Board Member **Alternate to PS Defence**	Mr. Okondo was born in 1967. He holds a Bachelor of Economics and Masters in Economics (Development Economics) from the University of Baroda. He is currently the Director Policy and Planning at the Ministry of Defence.

 Ms Winnie Molonko, Board Member **Alternate to PS National Treasury**	Ms Molonko was born in 1979. She holds a Master in Law (LLM) from University of Nairobi, Bachelor of Laws Degree (LLB) of Moi University, Diploma in Law from the Kenya School of Law, a Post Graduate Efficiency Certificate in legislative drafting from Ghana Law School, a Certificate in Legislative Drafting from Royal Institute of Public Administration, London. She is a Certified Secretary of Kenya, Commissioner for Oaths, Notary Public and an advocate of the High Court of Kenya. She has over 15 years of experience having worked as a Parliamentary Counsel, State Law Office, Senior Regulatory Officer, Capital Markets Authority and Legal Counsel at Central Bank of Kenya. Currently, she is working at the National Treasury & Economic Planning
 Ms. Agnes C Yobterik, OGW, Board Member from 30 May 2023 to 01 May 2025 **Alternate to PS Environment and Climate Change**	Ms. Agnes Yobterik, OGW holds a Master's Degree in Forestry from the University of Toronto, Canada and two Bachelor's Degrees; BSc in Forestry from Moi University and BA Development Studies from Kimmage DSC of Ireland/MSTCDC Arusha, Tanzania. Agnes has over 25 years in program design and management and has worked with various state and non-state institutions over the years. She is currently working as the Director, Programs, Projects & Strategic Initiatives, State Department for Environment and Climate Change providing leadership in designing and developing project proposals and overseeing projects funded by the Ministry. Additionally, she is the National Focal Point Officer for Lake Victoria Basin Commission (LVBC), an organ of the East African Community (EAC). She also serves the Global Environment Facility (GEF) Desk Officer at the State Department for Environment and Climate Change. Kenya and USA have recently entered into negotiations on Strategic Trade and Investment Partnership (STIP) and Agnes is the Team Lead for the Environment Chapter of the Kenya-US STIP.

 Mr. Stephen Situma, Board Member **Alternate to PS Higher Education and Research**	Mr. Stephen Situma was born in 1974. He holds an MSc in Applied Chemistry and Postgraduate Diploma in Monitoring and Evaluation. He is Ag. Deputy Director Physical, Industrial Computing and Engineering Science at National Commission for Science, Technology & Innovation. He is a member of Kenya Chemical Society, Evaluation Society of Kenya, Environment Institute of Kenya and also a NEMA Lead Expert. He also participated in drafting the Strategy for Establishing National Physical Science Laboratories at Konza. He is currently the Chair of Strategy and Technical Committee of the Board.
 Ms Esther Kagunya, Board Member from 26 May 2023 to 11 Nov 2024 **Alternate to PS Information Communications Technology and the Digital Economy**	Ms. Esther Kagunya was born in 1973. She holds MSC Information Systems from University of Nairobi and Bachelor of Science in Mathematics from Kenyatta University. She is a member of IEEE, IEEE Women in STEM and IEEE Computer Society. She has over 17years experience in ICT field currently serving as the Director ecommerce & Entrepreneurship at the State Department of ICT and Digital Economy. As the Director ecommerce & Entrepreneurship, her focus is on leveraging technology to improve citizen engagement and support small businesses and startups in accessing new markets as well as overseeing creation of digital entrepreneurship hubs, providing mentorship and networking opportunities to emerging digital entrepreneurs in Kenya. She has strong background in policy development, stakeholder management, and cross-agency collaboration, committed to driving positive change through digital transformation and entrepreneurial support. Prior to her current role, she has held various positions in the Information Communication Technology field in Civil Service in the following Ministries; Ministry of Health, Ministry of Energy and National Police Service. She is also a member of the Digital Skills and Jobs Steering Committee whose mandate is to spearhead and coordinate demand driven skilling and job linkage for youths in Kenya with the aim of bridging the digital divide and creation of jobs in the digital space.



Mr. Emmanuel Kata, Board Member from 12 Nov 2024

Alternate to PS ICT & Digital Economy from

Emmanuel Kata Kimeu is a holder of Master of Computer Applications (MCA) degree from Shivaji University India. He also holds a Bachelor of Arts (BA) degree in Economics, Sociology and Community Development from Agra University, India. He has attended several short-term courses on Information Technology (IT) and finance.

He started his career at Professional Technologies Ltd (ProTec) – a Cyber 1 Company in 1999 as an IT support engineer and rose through the ranks to become the technical director and finally the managing director. He left in 2012 after a 13 year stint at the company which specializes in providing Information Communication and related Technology (ICT) security solutions and services. After leaving ProTec he joined McAfee Inc. the same year as the Territory Sales/Channel Account Manager (East Africa) where he worked till the end of year 2014. McAfee is the leading ICT security solutions provider in the world.

He joined ADS-SAS (Now Mindware FZ LLC) a leading ICT solutions distributor in Middle East and Africa in the beginning of 2015 as the Regional Head Sales – Rest of Africa (ROA) – English Speaking where he worked till January 2018. He joined his previous employer ProTec as the Technical Services Director from August to November 2018 after which he joined Machakos County Government as the Chief Officer – ICT until October 2022. He is now a Secretary, ICT – Security and Audit Control at the State Department of ICT and Digital Economy in Ministry of Information, Communications and The Digital Economy from 01st March 2024.

His long-standing career in ICT has seen him gain a wealth of experience providing solutions and services to corporates, Small Medium Enterprises (SMEs) and government organisations in Kenya, Uganda, Tanzania, Rwanda, Burundi, Democratic Republic of Congo (DRC), Ethiopia, Djibouti, Ghana, Nigeria, Gambia, Mozambique, Mauritius and Madagascar just to mention a few.

He brings over 24 years wealth of ICT experience and expertise to the ministry which he believes together with the ICT team will go a long way to build modern and versatile ICT systems which are responsive to the ICT requirements and needs for proper service provision to the people of Kenya. His maxim is to leave anything he touches better than he found it.

 Eng. Philip Nyakwaka, Board Member up to 5 Oct 2024 **Independent**	Eng. Nyakwaka holds a BSc Electrical Engineering (Hons) from the University of Nairobi. He worked in the Ministry of Transport and Communication at the Directorate of Civil Aviation from 1987 to 1988, Kenya Posts and Telecommunication/Telkom Kenya from 1988 to 2008. He has been in Consultancy from 2008 to date. He served as the Chair of Finance and Administration Committee of the Board up to 5 October 2024 upon expiry of his term.
 Dr. Mucemi Gakuru, PhD, Board Member up to 5 Oct 2024 **Independent**	Dr. Gakuru holds a BSc in Electrical Engineering from the University of Nairobi and PhD in Microwave Engineering from the Cambridge University. He is currently an advisor in the Programme Delivery Unit of the Commuter Railway Department in the Ministry of Roads and Transport. He guides in the implementation of the commuter rail masterplan. Previously he served as the Team Leader for the Implementation of World Bank Financed Projects at Kenya Railways. He is also an advisor in the Nairobi Area Metropolitan Transport Authority (NaMATA). He is the owner and CEO of Teknobyte Ltd. He served as the Chair of the Finance & Administration Committee of the Board from July 2022 to January 2023. His term as a Board Member ended on 5 October 2024.
 Dr. Doris Mutta, PhD, Board Member up to 5 Oct 2024 **Independent**	Dr Mutta was born in 1964. She holds a BSc Forestry from Moi University, MSc Botany from University of British Columbia and PhD Environmental Studies from University of Strathclyde. She has over 20 years' experience in programme management of research and development projects in forestry, coastal and marine resources with government, non-governmental and intergovernmental organizations (KEFRI, ACTS, UNEP, AFF). Currently she is the programme manager of an Africa wide project at the African Forest Forum on strengthening management and use of the forest ecosystems for sustainable development in Africa. She served as the chair of the Audit, Risk & Compliance Committee of the Board up to 5 October 2024 upon expiry of her term.

 Capt. Munanie Mbatha, Board Member from 29 Nov 2024 **Independent**	Capt. Munanie Mbatha is an accomplished aviator with extensive experience as a Captain in both fixed-wing and rotor-wing aircraft operations across East, Central and West Africa. She holds a Bachelor of Science in Information Systems and Technology and brings a unique blend of technical expertise and aviation knowledge to her role. She is committed to fostering innovation, mentorship, and capacity building to inspire the next generation of professionals and strengthen Kenya's space and STEM sectors. She is currently the Chair of the Finance and Administration Committee, a position she assumed upon her appointment to the Board.
 Dr Philip Osano, Board Member from 29 November 2024 **Independent**	Dr Philip was born in 1976. He holds a PhD degree in Geography from McGill University, Canada, an MSc (Conservation Biology) from the University of Cape Town, South Africa, and a BSc (Environmental Science) from Egerton University in Kenya. He is a leading scholar on environmental policy, development and international affairs, and has more than 50 publications on diverse research topics, including climate change, biodiversity and ecosystem governance; land use change; pastoral and rangeland management; agricultural policy; water and land management; and integrated environmental planning. Dr Philip has 20 years of experience in applied research, project coordination, policy analysis and teaching and has worked in more than 20 countries in Africa and in Canada and the United States. He currently serves in the Board of the United Nations University – Institute for the Advanced Study of Sustainability (UNU-IAS) in Tokyo, Japan, and with the Stockholm Environment Institute (SEI) where he currently serves as the Director for the Africa Centre. Dr Philip has had consulting assignments with the African Union Commission (AUC), United Nations Environment Programme (UNEP) and International Livestock Research Institute (ILRI). He is also a Jean Sauvé Fellow in Public Leadership (Canada).



Mr Mwango Kitsao Kalu, Board Member from 29 November 2024

Independent

Mr. Mwango Kitsao Kalu was born in 1990. He is a highly skilled professional with over a decade of experience in project management, public administration, and civic engagement. He is pursuing a Master of Arts in Project Planning and Management at the University of Nairobi, holds a Bachelor of Science in Communication Studies from Moi University. His educational background is complemented by several professional certifications in project management, political leadership, senior management and governance. Mwango has a proven track record of leading teams and managing complex projects, showcasing exceptional capabilities in project planning, implementation, corporate communications, and media consultation.

Throughout his career, Mwango has demonstrated a strong ability to handle information, write and edit winning concept notes and proposals, and effectively interact with stakeholders, media, and the public. His professional experience spans both the non-governmental and governmental sectors include a notable tenure as a Personal Assistant to a legislator, where he developed and executed winning campaign and communication strategies, managed a communications and coordination team, and coordinated development projects between different actors. Additionally, he served as a Field Officer for the USAIDfunded Shiriki Project in Tana River County, where he played a crucial role in community engagement, project implementation, and conflict resolution.

Mwango's leadership extends beyond his professional roles, with significant contributions as a board member for various organizations, including the Sokoni Vocational Training College, Elimu Scholarship Community Selection Committee and the Equity Group Foundation's Community Scholarship Advisory Committee. He is also a full member of the Public Relations Society of Kenya and has been recognized for his exemplary performance in civic education and engagement. Fluent in English, Swahili and Giriama, Mwango's diverse skill set and dedication make him a valuable asset in any organizational setting.



Brig. Hillary B Kipkosgey
'awc'(USA) 'psc'(K)
'psc'(TZ)

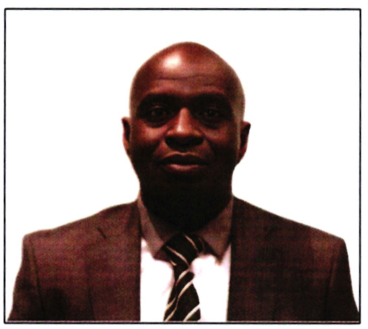
Ag. DG / Secretary to the Board

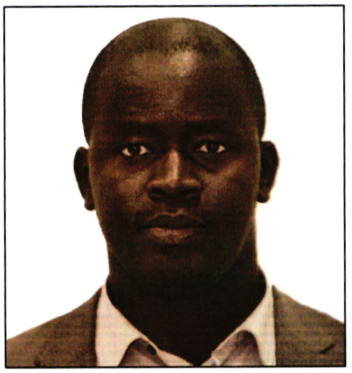
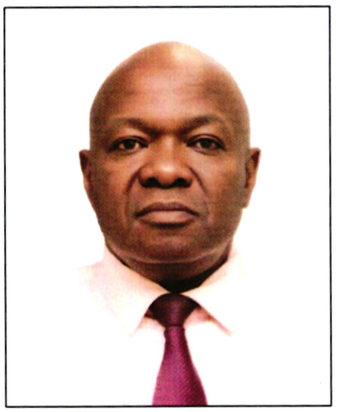
Brig Kipkosgey was born in 1969. He was appointed to the position of Ag. DG of KSA on 29 June 2021. He holds a Master in Strategic Studies from US Army War College, Pennsylvania; Master of Science in Communication and Information Systems from Beijing University of Aeronautics & Astronautics; Postgraduate Diploma in Strategic Studies from University of Nairobi and Bachelor of Technology in Electrical and Communications Engineering from Moi University.

He was commissioned in the Kenya Defences Forces in 1994. He has held various command and staff appointments, including Head of Logistics and Maintenance at the multi-agency National Air Support Department (NASD); Defence Attaché at Washington DC; Commanding Officer Technical Wing at Moi Air Base; Head of Coordination at the National Counter Terrorism Centre; and Senior Instructor at Defence Forces Technical College, among others.

He has attended various military courses including Army War College, Senior Command Course, Senior Command and Staff Course and Defence Staff Course, among others. He has also attended several management and leadership courses including Executive Skills Development Course and Strategic Leadership Development Program.

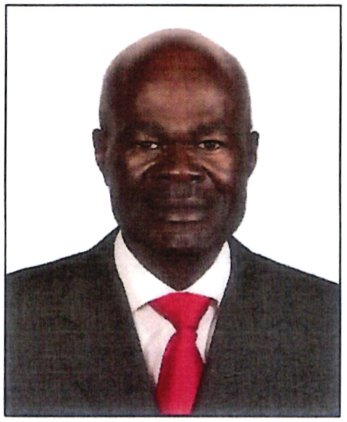
4. Management Team

 **Brig Hillary B Kipkosgey 'awc'(USA) 'psc'(K) 'psc'(TZ)** Master in Strategic Studies MSc in Communications and Information Systems Post Graduate Diploma in Strategic Studies BTech in Electrical & Communications Engineering	**Acting Director General / Chief Executive Officer and Secretary to the Board**
 **Col. Robert Oktoi** MSc in Information Technology Management Post Graduate Diploma in Strategic Studies BSc in Computer Science	**Acting Director Strategy, Standards and Compliance**
 **Lt Col Mercy Kamau, 'psc' (K)** BA Economics and Business Studies Post Graduate Diploma in Strategic Studies	**Acting Director Corporate Services up to 14 April 2025**

 **Lt Col Andrew Nyawade** Master in Space Systems and Services BSc Electrical & Electronic Engineering	**Acting Director Space Systems & Infrastructure up to 29 Nov 2024**
 **Mr. Charles Mwangi** Master in Control Engineering Bachelors in Technology Education (Electrical & Electronics Engineering)	**Acting Director Space Applications & Utilization up to 29 Nov 2024**
 **Mr. Arnfred Ombima** Bachelor of Arts in Government and Public Administration	**Acting Deputy Director Human Resource Management & Administration**

 **Ms. Selly Shikanda** Bachelor of Commerce (Marketing Option) Diploma Purchasing and Supplies	**Head of Procurement**
 **CPA Wachira Peter Munene** Bachelor of Business Management (Finance & Banking) Certified Public Accountant of Kenya (CPA-K)	**Finance & Accounts Officer.**

5. Chairman's Statement



It is my privilege, on behalf of the Board of Directors, to present the Annual Report and Financial Statements of the Kenya Space Agency for the year ended 30 June 2025. This report captures not only our financial performance but also the progress we have made in advancing Kenya's national space agenda and positioning our country as a significant player in the regional and global space community.

The Board recognizes that space science, technology, and innovation are essential enablers of national development. They underpin key priorities of the Government, including food security, affordable housing, climate resilience, the digital economy, and national security. It is therefore our duty to ensure that the Agency delivers on its mandate with efficiency, accountability, and foresight. Over the past year, the Agency has continued to demonstrate that space-based solutions can make a tangible difference in the lives of our citizens and in the achievement of national priorities.

The Board has provided strategic direction through enhanced governance and oversight, ensuring that the Agency's initiatives remain aligned with Vision 2030, the Bottom-Up Economic Transformation Agenda, and Agenda 2063 of the African Union. We have also supported the development of key institutional frameworks, including the Kenya Space Policy and the Kenya Space Bill, which will form the legal and policy foundation for a robust and sustainable space sector. These frameworks, once fully operational, will safeguard national interests while enabling Kenya to engage effectively in global space activities.

During the year, the Agency has strengthened its partnerships with government ministries, county governments, academia, and international collaborators. These engagements continue to open opportunities for research, capacity development, and technology transfer. Particularly noteworthy has been Kenya's growing recognition on the international stage, demonstrated by our active participation in global and regional space forums. Such engagements reaffirm the Board's commitment to ensuring that Kenya plays a leading role in advancing Africa's collective space agenda.

The Board is also mindful of the challenges the Agency continues to face, especially with respect to financing and staffing. We are encouraged, however, by the progress made in addressing these issues through the approval of the Agency's remuneration structure and human resource instruments, which will allow for recruitment of skilled staff. The Board remains committed to working with the Government and partners to secure the resources required to build the necessary infrastructure and capabilities that will sustain the Agency into the future.

Looking ahead, the Board's vision is clear: to support the growth of a dynamic, innovative, and inclusive space ecosystem that serves the needs of Kenya while contributing to regional and global progress. We are determined to ensure that the Agency remains a centre of excellence in space science and technology, a trusted partner in development, and a catalyst for inspiring future generations of space professionals.

In closing, I wish to extend my deep appreciation to the Government of Kenya for its continued support, to our partners for their collaboration, to the management and staff of the Agency for their dedication, and to my fellow Board members for their commitment and service. Together, we are laying a strong foundation for Kenya to emerge as a leader in space science and technology, driving socioeconomic transformation and securing a prosperous future for our nation.

Sign .....

Maj Gen (Rtd) Amb Joff Otieno, MGH, CBS

6. Report of the Chief Executive Officer



The past year has been a period of significant progress for the Kenya Space Agency as we continued to advance our mandate of promoting, coordinating, and regulating space activities in the country. Our efforts have been guided by a shared vision: to harness space science and technology as a driver of national development and as a tool for delivering practical solutions to the challenges faced by our people.

We have placed emphasis on demonstrating the value of space-derived data in sectors that directly impact the lives of Kenyans. By working with ministries, county governments, and research institutions, we have deployed space-based applications in agriculture to improve crop monitoring and food security; in environmental management to track tree cover and water resources; in disaster preparedness through flood hazard mapping; and in urban development to support housing and land-use planning. These initiatives show that space technology is not abstract, but a powerful enabler of efficiency, resilience, and innovation across multiple sectors.

At the same time, we have taken bold steps to build Kenya's national space capability. The commissioning of the Earth Observation Ground Receiver Station now gives the Agency the capacity to directly acquire, process, and analyze satellite data. This capability not only strengthens our independence but also presents opportunities to offer ground station services to regional and global partners. Alongside this milestone, we have continued to participate in regional and continental projects such as the Africa Development Satellite initiative, reinforcing Kenya's role in collective efforts to address shared challenges like climate change. We also initiated preparations for the establishment of a Commercial Spaceport, a transformative project that has the potential to place Kenya at the centre of global satellite launch services. With the approval of the project concept by the National Treasury, we are moving into the feasibility stage in collaboration with international partners. This project represents one of the most ambitious undertakings in our history and reflects our determination to secure Kenya's place in the global space economy.

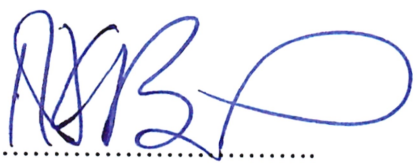
In addition to technical advancements, the Agency has continued to nurture innovation and a domestic space ecosystem. Through collaboration with universities, innovation agencies, and start-ups, we have supported research, mentorship, and entrepreneurial initiatives aimed at stimulating homegrown solutions. We are equally proud of our outreach programmes, which have reached schools and universities across the country, sparking interest among young Kenyans and inspiring the next generation of space scientists and engineers.

Our institutional foundations have also been strengthened. The development of the Strategic Plan 2023–2027, the draft Kenya Space Policy 2025, and the draft Kenya Space Bill 2025 are important milestones that will provide the framework for a well-regulated, thriving, and sustainable space sector. Complementing these, our resource mobilization strategy and risk management framework will ensure that we remain financially resilient and accountable as we grow.

While we celebrate these achievements, we also recognize the challenges that remain. Limited funding and staffing shortages continue to place constraints on the pace of growth. However, the recent approval of new human resource instruments gives us confidence that the Agency will soon have the capacity to recruit and retain the expertise required to achieve its mandate. We remain committed to working with government and partners to close these gaps and ensure the Agency's sustainability.

Looking to the future, our focus will remain on expanding national space capability, leveraging innovation, and deepening partnerships at home and abroad. We are determined to position Kenya as a regional leader in space science and technology, ensuring that the benefits of space exploration are translated into improved livelihoods, stronger institutions, and enhanced competitiveness for our country.

I wish to thank the Board of Directors for their strategic guidance, our management and staff for their unwavering dedication, the Government of Kenya for its steadfast support, and our partners for walking with us on this journey. Together, we are building an Agency that not only reflects national aspirations but also contributes meaningfully to Africa's and the world's shared future in space exploration and innovation.



Sign .....

Brig Hillary B Kipkosgey, EBS, 'awc'(USA) 'psc'(K) 'psc'(TZ)

7. Statement of Performance against Predetermined Objectives for FY 2024/2025

Kenya Space Agency has six key result areas and objectives within the current Strategic Plan. In line with section 81 (2) (f) of the Public Finance Management Act 2012 that requires the accounting officer to include in the financial statement, a statement of the national government entity's performance against predetermined objectives. The strategic objectives are as follows:

a) Enhance Governance and Coordination of the Space sector

b) Enhance National Space Capability

c) Enhance organizational performance, productivity and sustainability

d) Increase utilization of Space technology

e) Mobilize Resources

f) Enhance Research, Innovations, and Development in Space science, Technologies, and Application

The Agency develops its annual work plans based on the above objectives and relevant Government priorities. Further, assessment of the Board's performance against its annual work plan is done on a quarterly basis. The Agency achieved its performance targets set for the FY 2024/2025 period for its strategic intent, as tabulated below:

Key Result Area	Objective	Key Performance Indicators	Activities	Achievements
KRA1	Enhance governance and coordination of the Space sector	Approved Kenya Space Policy 2024	Submit Kenya Space Policy 2024 to Cabinet	The Draft of Kenya Space Policy 2025 forwarded to the CS and MoD leadership for approval
		Finalized Kenya Space Bill 2024	(1) Stakeholder and public participation engagements	(1) Held one hybrid public participation to finalize the second Draft Kenya Space Bill 2024 (2) Held three (3) validation exercise for Kenya Space Bill with stakeholders
			(2) Presentation of Draft Bill before AG and Cabinet	The Draft of Kenya Space Bill was forwarded to the CS and MoD leadership for approval and onward transmission to the Attorney General and Cabinet.
KRA2	Enhance National Space capability	Established ground	(1) Operationalization of ground receiver station	(1) The Agency installed a 4.5m Earth Observation Antenna Ground Receiver

Key Result Area	Objective	Key Performance Indicators	Activities	Achievements
		infrastructure and facilities		Station (GRS) in Nairobi to acquire satellite data from Kenyan and other partner satellites. (2) Ground receiver station is 75% complete (3) Reviewed three proposals from Leafspace, Skynopy and Emposat in order to commercialize our Ground Receiver Station.
			(2) Feasibility study of commercial spaceport	(1) Developed Terms of Reference for Transaction Advisor (2) Submitted Terms of Reference to the National Treasury (Public Private Partnerships Directorate) for review (3) Spaceport was included in the Public Private Partnerships pipeline
			(3) Develop Concept Note for Sovereign Earth Observation Satellite System	Developed Draft Project Concept Note
			(4) Establish regional centre for Earth Observation and Remote Sensing	Equipped Malindi and Nairobi nodes
		Developed data sharing infrastructure and applications	(1) Data storage and repository	Established and operationalized KSA Geoportal
			(2) Data dissemination /sharing infrastructure	Established Phase I - Data distribution and visualization

Key Result Area	Objective	Key Performance Indicators	Activities	Achievements
KRA3	Increase utilization of Space technology	(1) Conducted space education and outreach	Space Education and Outreach	(1) Conducted 20 activities on space education and awareness (2) Conducted 3-D printing in 25 schools
		(2) Conducted specialized training of human capital	Technical Training of KSA staff	(1) KSA & ASI organized a two-week intensive Cubesat Training Course (2) Four KSA officers attended a workshop on African Development Satellite (AfDevSat) in Kampala, Uganda (3) KSA secured 15 PhD scholarships
		(3) Developed decision support tools	Develop Agriculture decision support tool	Developed decision support tool for Agriculture for Murang'a County https://eo4agric.ksa.go.ke/
			Develop pilot decision support tools for housing and urban planning	Developed concept note for urban observatory
			Develop Pilot County spatial plans	Decision support tool for county spatial planning is ongoing for Homa Bay
KRA4	Enhance Research, Innovations, and Development in Space science, Technologies, and Application	Promoted Research and Development in Space-related fields	Research and Development initiatives	Utilized earth observation data to create Land Use and Land Cover maps, develop crop type mappings, and estimate crop yield for a project with Murang'a county

Key Result Area	Objective	Key Performance Indicators	Activities	Achievements
KRA5	Mobilize resources	Leveraged existing partnerships and collaborations to mobilize resources	(1) Partnership with the Italian Space Agency on management of Malindi Space Centre:	
			(a) Convene Joint Steering Committee (JSC) Meetings	2nd JSC meeting under 2016 agreement held on 15 June 2023. Key issues on Regional Centre for Earth Observation, commercial third-party contracts and training addressed.
			(b) Formation of Joint Management Board (JMB) of the Malindi Space Centre (MSC)	Three (3) meetings of JMB held in Sep, Nov 2024 and Jan 2025; established Deputy CEO's office and joint projects.
			(c) Formation of Joint Working Group (JWG) to identify priorities for implementation	Six (6) meetings of JWG held in Jul, Sep, Nov, Dec 2024, Jan and Mar 2025; priorities are access to data, education and training, establishment of Earth Observation centre.
			(2) Joint satellite development project with regional partners - African Development Satellite (AfDev-Sat) initiative	Developed the Electric Power Subsystem (EPS) for the AfDevSat Project, with preliminary designs now complete
			(3) Cooperation agreement	(1) KSA signed a cooperation agreement with Expertise France to enhance space-related collaborations between Kenya and France. (2) The Kenya Space Agency (KSA) and the World Food Programme (WFP) Kenya

Key Result Area	Objective	Key Performance Indicators	Activities	Achievements
				signed a Letter of Intent on innovation in food security.
KRA6	Enhance organizational performance, productivity and sustainability	Initiated establishment of Quality Management System	ISO Certification	KSA staff underwent an awareness training and top management briefing session on ISO: 9001:2015 Quality Management System (QMS).
		Conducted public awareness and sensitization	Public awareness and sensitization	(1) Conducted media campaign and public awareness (2) KSA conducted a series of awareness activities for the general public at its booth during Kenya Innovation Week and Nairobi International Trade Fair (3) Held the 5th Space for Women Expert Meeting at the UN Headquarters in Nairobi themed "integrating women into space activities"

8. Corporate Governance Statement

Corporate governance is the structure and system of rules, practices and processes by which an organization is directed, controlled and held accountable. It involves balancing the interest of all stakeholders and it encompasses authority, accountability, stewardship, leadership, direction and control exercised in an organization. The Kenya Space Agency Board has provided effective corporate governance and oversight over the Agency enabling it to achieve the activities and programmes for the fiscal period.

In Financial Year 2024/2025, the Board held five (5) Ordinary Board Meetings and two (2) Special Board Meetings, to review and deliberate on the periodic reports on technical activities, financial performance, and procurement among other issues. A summary of the attendance is provided in Table 1.3. and Table 1.4.

During the period, there were also changes in the membership of the Board. The changes are as shown in Table 1.2. Further, a list of Board Members is shown in Table 1.1.

Table 1.1 KSA Board Membership during the Period

Ser	Name	Position	Gender	Date of Appointment	End of Term
1.	Maj Gen (Rtd) James Aruasa	Chairman	M	06/10/2021	05/10/2024
	Maj Gen (Rtd) Amb. Joff Otieno		M	29/11/2024	28/11/2027
2	Maj Gen Bernard Waliaula	Representative to CDF	M	09/01/2024	28/06/2025
3.	Ms. Joan Chesoni	Representative to AG	F	30/11/2023	30/06/2025
4.	Dr. Doris Mutta	Independent	F	06/10/2021	05/10/2024
	Dr. Philip Osano		M	29/11/2024	28/11/2027
5.	Dr. Mucemi Gakuru	Independent	M	06/10/2021	05/10/2024
	Mr Mwango Kalu		M	29/11/2024	28/11/2027
6.	Eng. Philip Nyakwaka	Independent	M	06/10/2021	05/10/2024
	Capt Munanie Mbatha		F	29/11/2024	28/11/2027
7.	Ms. Agnes C Yobterik	Alternate to PS Environment & Climate Change	F	30/05/2023	01/05/2025
	Ms. Vicky Betty C		F	02/05/2025	08/05/2025
	Mr. Thomas Lerenten		M	09/05/2025	
8	Ms Esther Kagunya	Alternate to PS ICT & Digital Economy	F	26/05/2023	11/11/2024
	Mr. Emmanuel Kata		M	12/11/2024	
9.	Mr. Stephen Situma	Alternate to PS Higher Education & Research	M	11/10/2023	
10.	Mr. Kennedy Okondo	Alternate to PS Defence	M	28/11/2022	
11.	Ms Winnie Molonko	Alternate to PS National Treasury	F	20/05/2022	

Ser	Name	Position	Gender	Date of Appointment	End of Term
12.	Mr. Francis Mutua	Representative IG Corporations	M	16/10/2023	
13.	Brig Hillary Kipkosgey	DG/CEO/Secretary	M	29/06/2021	

Table 1.2 Changes in Board Membership during the Period

Ser	Position	Outgoing Board Member	Incoming Board Member
1.	Chairman	Maj Gen (Rtd) James Aruasa *(w.e.f 06/10/2021 to 05/10/2024)*	Maj Gen (Rtd) Amb. Joff Otieno *(w.e.f 29/11/2024 to 28/11/2027)*
2.	Independent	Dr. Doris Mutta *(w.e.f 06/10/2021 to 05/10/2024)*	Dr. Philip Osano *(w.e.f 29/11/2024 to 28/11/2027)*
3.	Independent	Dr. Mucemi Gakuru *(w.e.f 06/10/2021 to 05/10/2024)*	Mr Mwango Kalu *(w.e.f 29/11/2024 to 28/11/2027)*
4.	Independent	Eng. Philip Nyakwaka *(w.e.f 06/10/2021 to 05/10/2024)*	Capt Munanie Mbatha *(w.e.f 29/11/2024 to 28/11/2027)*
5.	Alternate to PS Environment & Climate Change	Ms. Agnes C Yobterik *(w.e.f 30/05/2023 to 01/05/2025)*	Mr. Thomas Lerenten *(w.e.f 09/05/2025)*
6.	Alternate to PS ICT & Digital Economy	Ms Esther Kagunya (*w.e.f 26/05/2023 to 11/11/2024)*	Mr. Emmanuel Kata *(w.e.f 12/11/2024)*

Table 1.3 Ordinary Board Meetings Attendance

Ser	Name	12/07/2024	29/08/2024	14/01/2025	14/04/2025	Attendance
1.	Maj Gen (Rtd) James Aruasa	✓	✓	N/A	N/A	2
	Maj Gen (Rtd) Amb. Joff Otieno	N/A	N/A	x	✓	1
	Maj Gen Bernard Waliaula	x	x	x	x	0
3.	Ms. Joan Chesoni	✓	✓	✓	✓	4
4.	Dr. Doris Mutta	x	✓	N/A	N/A	1
	Dr. Philip Osano	N/A	N/A	✓	✓	2
5.	Dr. Mucemi Gakuru	✓	x	N/A	N/A	1
	Mr Mwango Kalu	N/A	N/A	✓	✓	2
6.	Eng. Philip Nyakwaka	✓	✓	N/A	N/A	2
	Capt Munanie Mbatha	N/A	N/A	✓	✓	2
7.	Ms. Agnes Yobteric	✓	x	✓	✓	3
	Ms. Vicky Betty C	N/A	N/A	N/A	N/A	0
	Mr. Thomas Lerenten	N/A	N/A	N/A	N/A	0
8.	Ms. Esther Kagunya	✓	✓	N/A	N/A	2
	Mr. Emmanuel Kata	N/A	N/A	x	✓	1
9.	Mr. Stephen Situma	✓	✓	✓	✓	4
10.	Mr. Kennedy Okondo	✓	✓	✓	✓	4
11.	Ms Winnie Molonko	✓	✓	✓	✓	4
12.	Mr. Francis Mutua	✓	✓	✓	✓	4
13.	Brig Hillary Kipkosgey	✓	✓	✓	✓	4

Table 1.4 Special Board Meetings Attendance

Ser	Name	04/10/2024	09/06/2025	Attendance
1.	Maj Gen (Rtd) James Aruasa	✓	-	1
	Maj Gen (Rtd) Amb. Joff Otieno		✓	1
2.	Brig. Nyatigo Marwanga	-	-	0
	Maj Gen Bernard Waliaula	x	x	0
3.	Ms. Joan Chesoni	✓	✓	2
4.	Dr. Doris Mutta	✓	-	1
	Dr. Philip Osano	-	-	0
5.	Dr. Mucemi Gakuru	✓	-	1
	Mr Mwango Kalu	-	✓	1
6.	Eng. Philip Nyakwaka	✓	x	1
	Capt Munanie Mbatha	-	✓	1
7.	Ms. Agnes Yobteric	✓	✓	2
	Ms. Vicky Betty C	-	-	0
	Mr. Thomas Lerenten	-	-	0
8.	Ms. Esther Kagunya	✓	x	1
	Mr. Emmanuel Kata	-	✓	1
9	Mr. Stephen Situma	✓	✓	2
10	Mr. Kennedy Okondo	✓	✓	2
11	Ms Winnie Molonko	✓	✓	2
12	Mr. Francis Mutua	✓	x	1
13	Brig Hillary Kipkosgey	✓	✓	2

The roles and functions of the Board have been captured in Paragraph 4 of the Kenya Space Agency Order and also in Section 1.2 of the Code of Governance for State Corporations, Mwongozo. According to Mwongozo, the Board should at a minimum focus on: a review of management's implementation strategies, policies and plans; Risk assessment and Management; Budgeting and Financial Management; Quality Assurance processes; Board evaluation; Strategic planning and Review; Governance and compliance; Competency development for board members. To achieve this, Board committees were constituted as follows:

Board Committees

Name of the Committee	Members
Finance and Administration Committee	1. Eng. Philip Nyakwaka (Former Chairperson) Capt Munanie Mbatha (New Chairperson) 2. Mr. Kennedy Okondo 3. Ms. Joan Chesoni 4. Maj Gen Bernard Waliaula 5. Ms. Winnie Molonko 6. Brig Hillary Kipkosgey (Secretary)
Governance Committee	1. Ms. Joan Chesoni (Chairperson) 2. Stephen Situma 3. Dr. Philip Osano 4. Agnes Yobterik Thomas Lerenten 5. Mr. Kennedy Okondo 6. Brig Hillary Kipkosgey (Secretary)
Audit, Risk and Compliance Committee	1. Dr. Doris Mutta (Former Chairperson) Dr. Philip Osano (New Chairperson) 2. Agnes Yobterik Thomas Lerenten 3. Dr. Mucemi Gakuru Mwango Kalu 4. Esther Kagunya Emmanuel Kata 5. Ms. Winnie Molonko 6. Brig Hillary Kipkosgey (Secretary)
Strategy and Technical Committee	1. Stephen Situma (Chair) 2. Dr. Mucemi Gakuru Mwango Kalu 3. Esther Kagunya Emmanuel Kata 4. Maj Gen B Waliaula 5. Dr. Doris Mutta Capt Munanie Mbatha 6. Brig Hillary Kipkosgey (Secretary)

Board remuneration is in accordance with Government Guidelines on Terms and Conditions of Service for State Corporations' Chief Executive Officers, Chairmen, Board Members, Management staff and unionisable staff. The Board expenses for the year was Ksh 14,157,758

A Conflict-of-Interest book is placed before the Board in all meetings. During the period Conflict of Interest Cases were recorded accordingly in the book.

9. Management Discussion and Analysis

Section A

The Entity's Operational and Financial Performance

KSA Operational Performance.

(1) ENGAGEMENT ON COLLABORATION WITH MARINELAND-USA

Brig. Hillary Kipkosgey, Acting Director General of the Kenya Space Agency, hosted Angela Tenbroeck, Mayor of Marineland, Florida. Tenbroeck shared how they apply GIS technology to support urban agriculture, land use planning, and environmental monitoring—including greenhouse gas tracking, urban development, and flood early warning systems. The DG apprised the mayor on the KSA Space Club initiative targeting primary schools by introducing them to Space Science/Technologies and related applications.





KSA Ag Director General Brig Hillary Kipkosgey and mayor of Marineland Florida USA

(2) ROAD TO SPACE GREATNESS WORKSHOP

On 10 July 2024, the Kenya Space Agency (KSA), in partnership with the Research Institute for Innovation and Sustainability (RIIS), hosted a one-day stakeholder co-design workshop titled *"Road to Space Greatness"* in Nairobi. Supported by UK International Development through the RISA Fund, the event aimed to advance Kenya's space innovation ecosystem by gathering diverse stakeholders for collaborative engagement. The workshop contributed to ongoing efforts to map the national space landscape, identify key players, and shape strategic interventions to foster growth and attract investment.



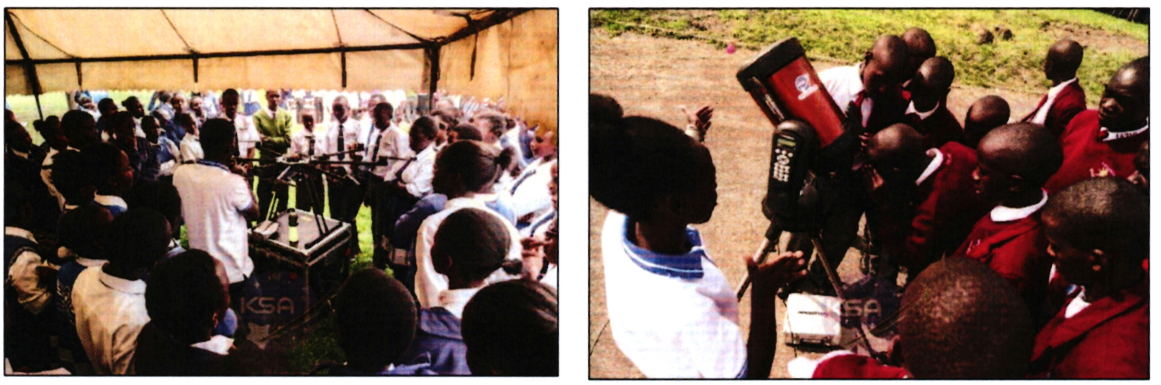


KSA and RIIS team during the Road to Space Greatness workshop at Radisson Blu-Hotel.

(3) SPACE EDUCATION AND AWARENESS CAMPAIGN – MOI FORCES ACADEMY - LANET

On 20 July 2024, the Kenya Space Agency Education and Awareness team engaged with students from about ten schools on the vast opportunities within the space sector on the first annual Aviation Career Day at the Moi Forces Academy-Lanet.

The career day was a timely event, drawing students from different school's eager to explore potential career paths in aviation and the space sector.



KSA awareness team taking students though space education at Moi Forces Academy, Lanet-Nakuru County

(4) COLLABORATION ENGAGEMENT WITH UNIVERSITY OF TSUKUBA - JAPAN

The Kenya Space Agency, led by Acting Director General Brig. Hillary Kipkosgey, hosted professors from Japan's University of Tsukuba to discuss potential collaboration in satellite and small rocket development, along with a student exchange program. The visit included researchers involved in the Nakuja project, aiming to identify further areas for joint initiatives.



Ag Director General Brig Hillary Kipkosgey with Japanese Professors led by Dr Aoki of Nakuja Project

(5) COLLABORATION WITH BILL & MELINDA GATES FOUNDATION

In July 2024, Kenya Space Agency (KSA), led by Acting Director General Brig. Hillary Kipkosgey, hosted Dr. Mollie Van Gordon—Senior Program Officer for Geospatial Insights at the Bill & Melinda Gates Foundation (BMGF)—to discuss potential collaboration. The meeting coincided with Dr. Mollie's visit for Geopalooza 4.0, a cross-sector geospatial event held at Safari Park Hotel from 24–26 July, aimed at promoting investment and awareness in geospatial technologies. Organized by DevGlobal and BMGF with support from KSA, the engagement highlighted shared interests in advancing geospatial data applications for development.





KSA Ag Director General Brig Hillary Kipkosgey with Dr, Mollie Van Gordon from Bill and Melinda Gates Foundation.

(6) GLOBAL FLOOD PARTNERSHIP CONFERENCE 2024

The Kenya Space Agency's Acting Director General engaged representatives from GEOGLOWS, NASA SERVIR, and the Nile Basin Institute during the Global Flood Partnership Conference 2024 in Nairobi. Their discussions centered on forming a collaborative partnership to leverage satellite and earth observation technologies—especially GEOGLOWS Streamflow Services—for improved flood forecasting and disaster risk reduction in Kenya.





KSA Team with GEOGLOWS and NASA SERVIR representatives

(7) COLLABORATION WITH UNITED KINGDOM

The Kenya Space Agency hosted the Counsellor for Science, Innovation, and Technology at the British High Commission in Nairobi, Colin Sykes, and UK Business Connect Global Africa Alliance Regional Lead, Jon Waboso Barrow to discuss ongoing and proposed initiatives on

space technology and its utilization, supported by the UK Foreign, Commonwealth, and Development Office (UK FCDO




KSA meets with representatives from British High Commision and UK Business Connect Global Africa Alliance

(8) COLLABORATION WITH GEOGLAM

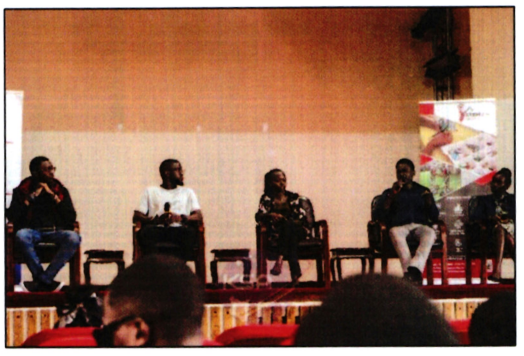
The Kenya Space Agency (KSA) met with the GEOGLAM team during the AfriGEO Symposium at RCMRD in Nairobi as a follow up on the East Africa Learning Exchange held in March 2024. KSA shared updates on its agricultural support efforts, including a pilot project—backed by Microsoft AI for Good and Clark CGA—to produce a land use and land cover map. The meeting reinforced ongoing collaboration in geospatial applications for agriculture, with key representatives from both organizations in attendance.




KSA team with GEOGLAM Team during the AfriGEO symposium

(9) KENYA GLOBAL SPACE EDUCATION SUMMIT 2024

Kenya Space Agency (KSA) participated in a panel discussion at the Kenya Global Space Education Summit, held at the University of Nairobi, where young professionals from KSA and Leo Sky Africa shared career journeys and emphasized the importance of networking and human capital development. Moderated by Gitika Gorthi of IgnitedThinkers, the two-day event—organized by multiple partners—aimed to inspire students by showcasing the relevance of space, with interactive sessions for primary and high school learners.

KSA staff participate in the panel discussion during the space education summit

(10) EARTH OBSERVATION ASSESSMENT WORKSHOP 2024

On 2 September 2024, KSA, in partnership with the EU Delegation and the European Commission's TAF team, hosted a workshop in Nairobi to assess Earth Observation (EO) needs and barriers in Kenya. The session explored institutional gaps, supply-demand dynamics, and strategies to boost private sector engagement in EO for economic growth. Key stakeholders from government and industry participated, with moderation by Novaspace.





KSA team follow proceedings during the EO workshop

(11) RADIO ASTRONOMY WORKSHOP 2024

Kenya Space Agency (KSA), in collaboration with SARAO and the Electronic Research Foundation of New Zealand, organized a workshop at the Technical University of Kenya to introduce the Transient Array Radio Telescope (TART). The event brought together astronomers and researchers from leading institutions including JKUAT, UoN, and KU. With the installation of the TART network, Kenya becomes the third African country to host this cutting-edge technology, positioning itself as a regional leader in radio astronomy. The low-cost telescope array enables real-time observation of astronomical phenomena, enhancing research and educational opportunities across the continent.





Ag Director General KSA Brig Hillary Kipkosgey with Prof Baki at TART installation at Technical University of Kenya

(12) COSPAR CAPACITY BUILDING WORKSHOP 2024

From 2–13 September, the Kenya Space Agency (KSA), in partnership with Pwani University and COSPAR, hosted a two-week COSPAR Capacity Building Workshop and International Reference Ionosphere (IRI) expert meeting at Mnarani Beach Club, Kilifi County. The event was led by Prof. Dieter Bilitza (COSPAR), Dr. Joseph Olwendo (Pwani University), and Lt Col Andrew Nyawade (KSA), and brought together experts to strengthen regional capabilities in ionospheric research and space science.



KSA team led by Ag Director Space systems and Infrastructure at the COSPAR workshop in Kilifi Kenya.

(13) NAIROBI INTERNATIONAL TRADE FAIR 2024

Kenya Space Agency (KSA) participated in the Nairobi International Trade Fair (NITF) under the theme "Promoting Climate-Smart Agriculture and Trade Initiatives for Sustainable Economic Growth." Senior military officials, including Chief of Defence Forces General Charles Kahariri, visited the KSA booth, where Maj Claire Muhungi emphasized the role of space technologies in advancing national development. Key applications highlighted included crop type mapping, monitoring, and yield forecasting—critical tools for enhancing climate-smart agriculture and sustainable productivity.




The CDF General Charles Kahiriri being briefed on the activities of KSA by Maj Claire Muhungi at the NITF KSA Booth.

(14) COLLABORATION WITH THE UNITED STATES OF AMERICA

On 25 September 2024, Acting Director General of the Kenya Space Agency (KSA), Brig. Hillary Kipkosgey, welcomed a U.S. delegation led by Ms. Kelli Seybolt, Deputy Under Secretary for International Affairs at the United States Air Force, to the KSA headquarters in Nairobi. The meeting focused on potential collaboration in Space Situational Awareness (SSA), Space Domain Awareness (SDA), and capacity building in space applications, systems engineering, and policy development. Both parties affirmed the strength of Kenya–U.S. relations and highlighted space as a strategic frontier for deepening bilateral cooperation.




KSA team with United States of America representatives

(15) TRANSPARENCY INTERNATIONAL KENYA 2024 INTERGRITY WALKATHON

On 28 September 2024, the Kenya Space Agency (KSA) took part in the 2024 Integrity Walkathon organized by Transparency International Kenya under the theme "Standing Up for Integrity." The event aimed to raise awareness about the societal impact of corruption and promote transparency and accountability. KSA's participation underscored its dedication to ethical practices and reinforced integrity as a core institutional value.



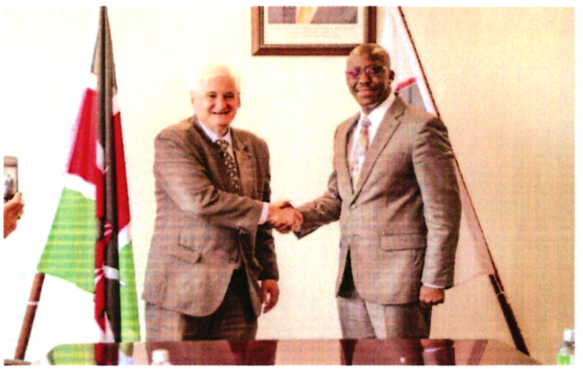


KSA Ag. Director Corporate Services Col Mercy Kamau leads KSA team during the 2024 Integrity Walkathon

(16) COLLABORATION WITH ARGENTINA

On 9 September 2024, Ambassador Luis Levit of Argentina met with Acting Director General of the Kenya Space Agency (KSA), Brig. Hillary Kipkosgey, in a follow-up to a previous engagement by former Ambassador Gabriella Martinic. The meeting focused on strengthening bilateral collaboration in space technology, particularly between KSA and Argentina's National Space Activities Commission (CONAE). Discussions highlighted Argentina's achievements in satellite development and earth observation applications for agriculture, resource management, disaster response, and climate monitoring. Both parties agreed to facilitate a meeting between the heads of the two agencies to formalize cooperation through a Memorandum of Understanding.





Argentinian Ambassador to Kenya, Amb Luid Levit and his host, the Ag Dg KSA, Brig Hillary Kipkosgey, during the courtesy call to the Kenya Space Agency HQ.

(17) KENYA AND ITALY JOINT COUNCIL MINISTERS MEETING

On 1 October 2024, Kenyan and Italian delegations, led by Defence Cabinet Secretary Hon. Soipan Tuya and Italian Minister Hon. Adolfo Urso, convened at the Luigi Broglio Malindi Space Centre for the 2nd Joint Council of Ministers Meeting (JCM). The JCM reviewed progress since the inaugural meeting in Rome (November 2023), focusing on:

(a) **Centre for Earth Observation:** Malindi and Nairobi nodes to be fully operational with data processing capabilities by December 2025.

(b) **International Centre for Space Education:** Construction set to begin by April 2025.

(c) **Centre for Cubesat Development:** To be co-located with the education centre.




CS Defence Hon, Soipan Tuya, Italian Minister of Enterprises and Made in Italy, Hon Urso and other dignitaries at the Luigi Broglio-Malindi Space Centre on 1 October 2024.

(18) BRITISH HIGH COMMISION CAPACITY BUILDING WORKSHOP ON SPACE TECHNOLOGY APPLICATIONS 2024

From 30 September to 2 October 2024, the Kenya Space Agency (KSA), in collaboration with the British High Commission and Satellite Applications Catapult (SAC), hosted a capacity-building workshop under the International Discovery Activity (IDA) project. The workshop focused on applying space technologies to real-world challenges in agriculture, urban planning, and disaster management. KSA and SAC also explored joint initiatives in earth observation and long-term partnerships for developing small satellite systems and space-based solutions.




Ag Deputy Director Space Innovation and Awareness, Jacques Matara and British High commission members at IDA workshop.

(19) WORLD SPACE WEEK 2024

On 4 October 2024, the Kenya Space Agency (KSA), in collaboration with RIIS and Leo Sky Africa, launched a series of space-themed activities to commemorate World Space Week. The initiative kicked off with a dinner event featuring a panel discussion titled "Advancing the Space Sector in Kenya." Stakeholders explored space as an emerging frontier and discussed Kenya's potential to engage with and benefit from the global space economy.




Panel discussion during stakeholders' dinner event to formally launch activities to mark the World Space Week 2024.

(20) NASA SPACE APPS CHALLENGE 2024

To mark World Space Week 2024, the Kenya Space Agency co-sponsored the NASA Space Apps Challenge at KARLO Headquarters, Nairobi (5–6 Oct). The hackathon united innovators to solve global issues using space data, with support from partners like Dash Insights, IBM, and Leo Sky Africa. Participants developed solutions in climate monitoring, sustainability, and satellite imagery, with top teams awarded for their innovations.




KSA team and the participants of the NASA Space Apps challenge 2024 at KALRO HQ.

(21) COLLABORATION WITH RIIS

On 7 October 2024, RIIS briefed KSA's Acting DG, Brig. Hillary Kipkosgey, on progress toward a national space innovation hub. Supported by UKID via the RISA Fund, KSA is developing a strategic roadmap through four phases: maturity assessment, stakeholder mapping, roadmap development, and implementation. With the first two phases done, focus now shifts to crafting the roadmap. Monthly newsletters will share updates and raise public awareness





KSA team led by the Ag DG/CEO Brig Hillary Kipkosgey hosts RIIS team.

(22) SPACE OUTREACH AND AWARENESS - SIAYA COUNTY

On 7–8 October 2024, the Kenya Space Agency (KSA), led by Mr. Jacques Matara, conducted a two-day outreach program in Siaya County to promote space science awareness at the grassroots level. Joined by AAC Clyde Space CEO Mr. Van Zyl and the Dala Project Team, the delegation visited Siaya Institute of Technology and Aluny Primary School. Activities included presentations on the societal benefits of space technologies, guidance on academic pathways into space careers, and motivational talks to inspire student interest.





KSA team and CEO Clyde Space Mr Van Zyl during a sensitization session to mark the World Space Week in Siaya County.

(23) KENYA'S SPACE INNOVATION ROADMAP

On 9 October 2024, KSA and partners hosted a stakeholder dinner to share progress on Kenya's space innovation roadmap. Brig. Hillary Kipkosgey, KSA's Acting DG, highlighted the role of innovation, university R&D, and policy support in national space development. Findings from the Space Innovation Ecosystem Mapping Activity were presented, and KeNIA pledged to integrate a space-focused cluster into the national innovation framework. Stakeholders proposed initiatives to boost collaboration, visibility, and private sector engagement.



KSA led by AG DG/CEO Brig Hillary Kipkosgey addresses guests and stakeholders during the Space innovation ecosystem roadmap development dinner event.

(24) CAPACITY BUILDING IN SPACE WEATHER AND IONOSPHERIC RESEARCH

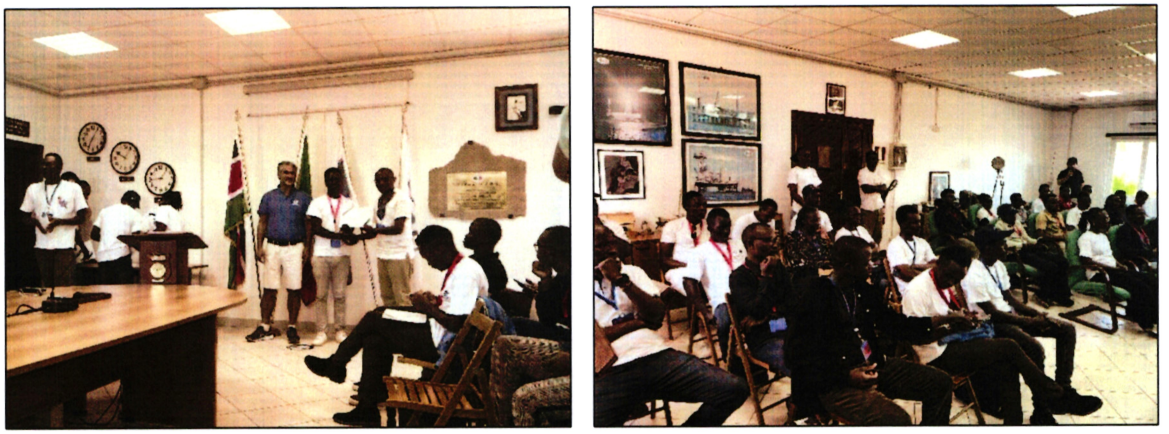
From 22–31 October 2024, KSA participated in a space weather and ionospheric research workshop at ICTP, Italy, alongside African scientists and students. The training focused on GNSS and high-frequency technologies for monitoring solar storms and ionospheric disturbances that affect navigation and communication—especially in equatorial regions like Kenya. KSA showcased its leadership by contributing data and equipment to support forecasting efforts. Participants gained practical skills in analyzing Sun-Earth interactions and GNSS signal behavior, while experts introduced cost-effective tools to broaden space weather research across Africa.



Participants at the African Capacity Building Workshop on Space Weather and Ionospheric Research held at the International Centre for Theoretical Physics (ICTP) in Trieste, Italy.

(25) CUBESAT TRAINING IN MALINDI

From 28 October to 8 November 2024, KSA and the Italian Space Agency co-hosted a two-week CubeSat training at the Luigi Broglio-Malindi Space Centre, building on the earlier "Understanding Space" online course. Thirty university students and five KSA staff gained theoretical and practical skills in nanosatellite design and operations. Organized into six teams—SimbaSat, AgMonSat, FloodSat, KilimoSat, CombatSat, and Tafiti—participants built and tested model CubeSats. The initiative represents a major step in developing Kenya's future satellite engineering talent.



Ag. Director Space Applications and Utilization Mr. Charles Mwangi awards participants at the end of the 2-week CubeSat Training at the Malindi Space Centre.

(26) THE INTERNATIONAL ASTRONAUTICAL CONGRESS (IAC) MILAN 2024

From 14–18 October 2024, the Kenya Space Agency, led by Brig. Hillary Kipkosgey, took part in the 75th International Astronautical Congress in Milan, joining over 11,000 delegates from 96 countries to explore "Responsible Space for Sustainability." The Kenyan team engaged in sessions on emerging technologies, space law, and global governance, highlighting Kenya's commitment to sustainable and responsible space practices. Their participation enabled strategic discussions with international agencies, strengthening Kenya's role in global space collaboration, innovation, and capacity building.



Members of KSA Delegation and Officials of Partner Organizations during the IAC 2024 Conference held at the Milano Convention Centre, Milan, Italy, in October 2024.

(27) KSA PARTICIPATES IN KDF DAY ANNIVERSARY CELEBRATIONS

On 14 December 2024, the Kenya Space Agency (KSA) participated in the 13th Kenya Defence Forces (KDF) Day at Thika Barracks, showcasing its projects alongside other Ministry of Defence formations and Semi-Autonomous Government Agencies (SAGAs). The event served as a platform to highlight KDF's role in national socio-economic development.

KSA's exhibition emphasized its mandate to promote, coordinate, and regulate space activities, demonstrating their relevance to Kenya's development goals. The celebration was officiated by Defence Cabinet Secretary Hon. Soipan Tuya, joined by top government and security officials including Gen Charles Kahariri, Hon. Dorcas Odour, and other dignitaries.




Defence CS Hon. Soipan Tuya addressing KDF personnel and touring the KSA booth during the 13th KDF Day Anniversary Celebrations held at the Thika Garisson on 14 October 2024.

(28) COPERNICUS-AFRICA PROGRAM

The Kenya Space Agency, in partnership with ASI, is advancing the Copernicus Africa programme to build African capacity in using free Earth Observation data for informed decision-making. A trainer-of-trainers workshop held on 22–23 October 2024 at KSA headquarters brought together KSA, ASI, and ISPRA. The key outcome was a consensus on structuring a support network for EO-based training and activities, aimed at maximizing the impact of Copernicus data and ISPRA's analysis tools across diverse application areas.




Facilitators and Participants of the Working Group Africa Training of Trainers Workshop held under the auspices of the Copernicus-Africa Training Program held at the KSA Offices in Nairobi.

(29) STAKEHOLDER ENGAGEMENT AND PUBLIC PARTICIPATION FORUM ON THE DRAFT KENYA SPACE BILL

From 30 October to 1 November 2024, KSA hosted its final Stakeholders' Engagement and Public Participation Forum at the Edge Convention Centre, Nairobi, with over 300 attendees. The hybrid event aimed to finalize the Draft Kenya Space Bill and Policy, integrating feedback from prior Calls for Memoranda. Emphasizing inclusive dialogue and legislative refinement, the forum aligned the bill with Kenya's space aspirations. Defence Cabinet Secretary Hon. Roselinda Soipan Tuya highlighted its role in ensuring legal clarity, attracting investment, safeguarding intellectual property, and promoting public-private partnerships. The draft bill, supported by UNOOSA, underscores Kenya's commitment to becoming a space-faring nation.

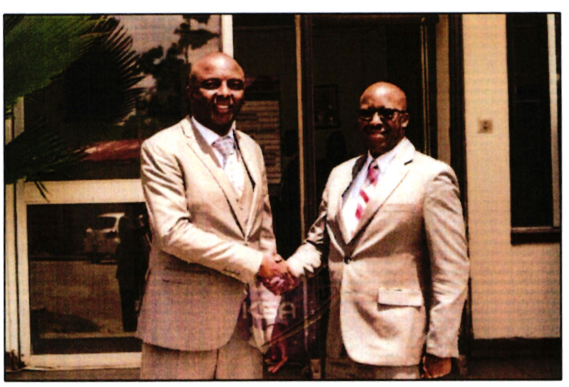




KSA hosted the 4th and Final Stakeholder Engagement and Public Participation (hybrid) Forum for the Draft Kenya Space Bill at the Edge Convention Centre from 30 October to 1 November 2024.

(30) COLLABORATION WITH COUNTY GOVERNMENTS TO BOOST AGRICULTURE

On 5 November 2024, KSA, led by Acting Director General Brigadier Hillary Kipkosgey, launched an Agriculture Decision Support pilot project at the Murang'a County Government Offices. The event, attended by KSA staff, geospatial experts from Microsoft AI for Good, Taita Taveta University, and Dedan Kimathi University, also featured a meeting with Murang'a County Governor Dr. Irungu Kang'ata. The pilot aims to develop an agricultural decision support model using space-derived data and AI to monitor land use, crop conditions, and yield estimation, focusing on smallholder agriculture in Murang'a. If successful, the project could be scaled nationally to improve food security and sustainable agriculture.





KSA delegation and Murang'a County Government Officials during the Project Inception

meeting for the Murang'a County Agriculture Decision Support System, held at the County Government of Muranga Offices.

(31) GROUND TRUTHING EXERCISE IN MURANG'A COUNTY

From December 2–6, 2024, the Murang'a County Agriculture Decision Support System pilot team—comprising KSA staff, university students, and county extension officers—conducted a ground-truthing exercise to validate an AI-driven land use and crop mapping model. By collecting real-world field data, the team enhanced the model's accuracy for crop monitoring and yield estimation. This process supports more informed agricultural decisions, targeted extension services, and improved outcomes for farmers in Murang'a County..



Part of the Ground truthing Team for the data collection exercise for the Murang'a County Agriculture Decision Support Project.

(32) COLLABORATION DISCUSSIONS WITH IFAD

On 13 November 2024, KSA met with officials from IFAD to discuss collaboration on the AgroWeb3 Powered by LACChain Ecosystem: Market Access Window Project. This R&D initiative, involving ESA and IDB Lab, focuses on developing a tool to help smallholder farmers comply with the EU's Deforestation-free Products Regulation (EUDR). The discussions explored using satellite data and AgroWeb3 technology for deforestation monitoring and land tenure verification, helping Kenyan farmers access EU markets. The collaboration aims to strengthen Kenya's agricultural sector, promote sustainable land management, and support rural communities in meeting global trade standards.




IFAD, ESA and the Inter-American Development Bank (IDB) Lab on potential collaboration on the AgroWeb3 Powered by LACChain Ecosystem: Market Access Window Project for monitoring EU Deforestation-free Products Regulation.

(33) COLLABORATION WITH EXPERTISE FRANCE

On 26 November 2024, the Kenya Space Agency and Expertise France signed a cooperation framework to establish an Earth Observation Data Lab in Kenya under the "Data Governance in Africa" initiative. This partnership aims to improve satellite data access and governance, enabling informed decision-making and sustainable development. It also strengthens Kenya's space technology capabilities, fosters innovation through support for startups and MSMEs, and builds ties with the French space industry—positioning Kenya as a regional leader in space-enabled solutions and advancing African-European collaboration.




Ag. DG KSA Brig Hillary Kipkosgey and DG Expertise France, Mr. Jérémie Pellet, sign Partnership Framework between Kenya Space Agency and Expertise France, at the Agency HQs.

(34) THE KENYA SPACE SUMMIT 2024

From 25–29 November 2024, the Kenya Space Agency participated in Kenya Innovation Week – Africa Edition at the Edge Convention Centre, showcasing how space-derived data supports socioeconomic decision-making. A key highlight was the Space Summit on 28 November, co-hosted with RIIS, Expertise France, and Innovate UK, featuring panels on innovation, future projects, and strategic partnerships. The summit concluded with the Africa Earth Observation Challenge, where Kenyan start-ups secured the top two spots, earning cash prizes and GIS software licenses. KSA's engagement reinforced its role in driving innovation, supporting start-ups, and advancing Kenya's space sector for national development.









KSA Participation at the Kenya Innovation Week and Hosting of the Space Summit in November 2024.

(35) UNOOSA SPACE4WOMEN EXPET MEETING 2024

From 27 to 29 November 2024, KSA, in partnership with UNOOSA, co-hosted the 5th International Space for Women Expert Meeting at the UN Headquarters in Nairobi, marking the event's first African edition. The meeting, with 100 delegates from Kenya, the region, and globally, focused on advancing gender equality in space. Discussions included promoting STEM education for women and girls, implementing a Gender Mainstreaming Toolkit, and fostering capacity building and entrepreneurship in space exploration. The event enhanced Africa's presence in global space dialogues and reinforced KSA's commitment to gender inclusion and international collaboration in the space sector.

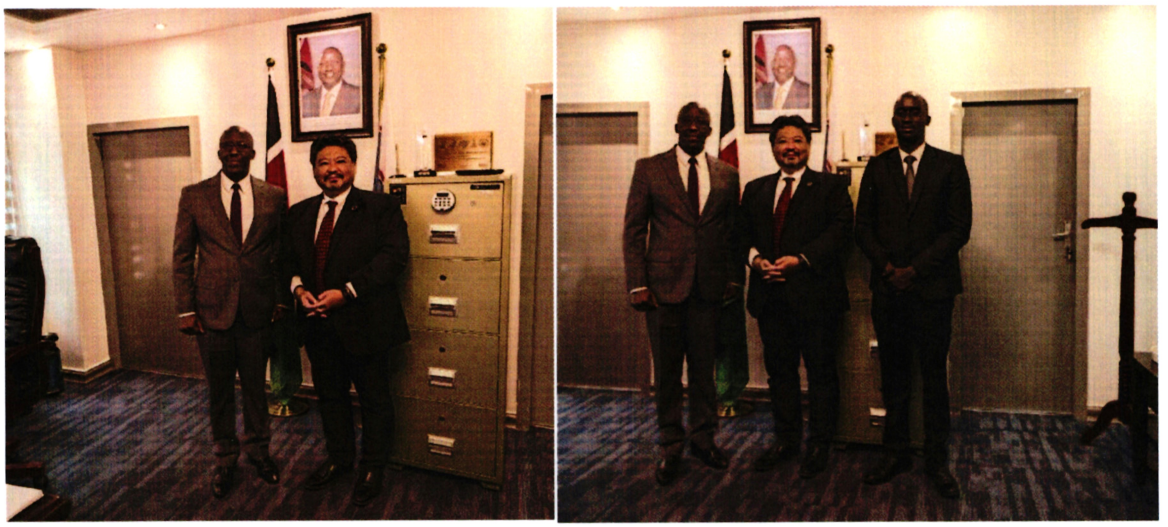




CS Defence Hon Soipan Tuya, PS State Department for Foreign Affairs, Dr. Korir Sing'oei, Ag. DG KSA Brig Hillary Kipkosgey and other delegates at the Space4Women Expert Meeting held at UNON, Nairobi.

(36) COLLABORATION WITH JICA

On 5 December 2024, KSA's Acting Director General Brig. Hillary Kipkosgey met with JICA's Senior Advisor for Digital Transformation, Mr. Atsushi Yamanaka, to explore collaborative opportunities. Discussions centered on using Earth Observation data for sustainable development, applying AI for advanced analytics, and identifying capacity-building initiatives, including JICA-sponsored training. The engagement aims to enhance KSA's technical capabilities and foster innovation through international partnership, positioning Kenya to better harness space technologies for national development and global collaboration.



KSA Ag DG/CEO KSA Brig Hillary Kipkosgey with JICA Senior Advisor for Digital Transformation Mr. Yatsushu Yamanaka during his visit to the Agency.

(37) DATA GOVERNANCE INITIATIVE EXCHANGE VISIT

From 9 to 13 December 2024, a Kenyan delegation led by KSA Acting Director General Brig. Hillary Kipkosgey visited Belgium and France to explore European best practices in earth observation, startup support, and space innovation. Sponsored by the EU and coordinated by Expertise France, the delegation visited institutions like the European Space Security and Education Centre and CNES, gaining insights into data governance, startup ecosystems, and industry-academia linkages. The visit facilitated knowledge exchange, networking, and capacity building, helping strengthen Kenya's space industry and foster international collaboration.




Kenya delegation to the Belgium and France Space Industry Visit coordinated by Expertise France and conducted from 9 to 13 December 2024.

(38) COLLABORATION WITH BRING HOPE KENYA AND GIRL CHILD NETWORK KENYA

On 16 December 2024, KSA's Education and Outreach team met with Bring Hope Kenya and the Girl Child Network Kenya to explore joint STEM education initiatives for children and girls in marginalized communities. The meeting focused on expanding access to science and technology learning to empower underserved youth. Strategically, the collaboration promotes gender equality, supports community development, and contributes to building a skilled STEM workforce essential for Kenya's long-term socioeconomic growth and innovation.





KSA team led by Ag Director Corporate Services Col Mercy Kamau, with officials from Girl Child Network and Bring Hope Kenya during their courtesy call to the Kenya Space Agency.

(39) COLLABORATION WITH EGYPTIAN SPACE AGENCY

From 13 January 2025, KSA participated in the nine-day Fourth African Space Technology Basic Training Program, hosted by the Egyptian Space Agency with support from the African Space Agency and Egypt's Ministry of Foreign Affairs. The program focused on satellite systems, space applications, and knowledge sharing to build technical expertise and foster regional collaboration. KSA's involvement strengthened African partnerships and advanced Kenya's space sector through targeted capacity-building and workforce development.




KSA staff, participate in the Capacity Building training held at the Egyptian Space Agency.

(40) TRAINING ON GROUND INFRASTRUCTURE OPERATIONS

In January 2025, the Kenya Space Agency and Italian Space Agency conducted a capacity-building training at the Luigi Broglio Malindi Space Centre, focusing on ground support infrastructure and remote sensing operations. As part of ongoing Kenya-Italy space collaboration, the program offered hands-on experience in satellite tracking, data processing, and ground station operations. It enhanced technical expertise, reinforced bilateral cooperation, and supported future joint initiatives to advance Kenya's use of satellite data for national development.




KSA staff with ASI team during remote sensing and ground infrastructure operations training at the LBMSC.

(41) COLLABORATION WITH LAKE TURKANA BASIN INSTITUTE

From January 24 –31, 2025, the Kenya Space Agency led a collaborative effort to enhance national space science infrastructure by installing a low-cost weather station and evaluating Mount Ng'iro's suitability for hosting an optical observatory. KSA provided both technical expertise on data logger configuration, dark sky assessment and logistical support. This initiative supports real-time weather monitoring, lays groundwork for astronomical research, and strengthens Kenya's position in astro-tourism and scientific advancement through strategic partnerships and capacity development.





Staff KSA, University of Edinburgh and Turkana Basin Institute during deployment of weather station on Mt Ngiro Turkana.

(42) DATA PRIVACY CONFERENCE 2025

The Kenya Space Agency participated in the Annual Data Privacy Conference held in Eldoret City from 27–29 January 2025. The conference focused on promoting awareness of Kenya's Data Protection Act, 2019. Topics covered included data governance, legal obligations, and technological safeguards for personal data. KSA's participation deepened its understanding of regulatory frameworks and best practices, reinforcing its commitment to responsible data management and alignment with national privacy standards.



KSA representation at the Annual Data Privacy Conference in Eldoret.

(43) SPACE COOPERATION BETWEEN KENYA AND EGYPT

As part of ongoing collaboration with resource partners, the Acting Director General of the Kenya Space Agency met with the CEO of the Egyptian Space Agency on January 27, 2025, to discuss the implementation of a Memorandum of Understanding between the two agencies. The meeting focused on strengthening cooperation through improved data access, shared infrastructure, and enhanced capacity building in space-related fields.

Strategically, this engagement reinforces both agencies' commitment to advancing regional space capabilities and leveraging partnerships to support technological growth and knowledge exchange in the sector.




KSA Ag Director General in discussions with Egyptian Space Agency CEO.

(44) SPACE EDUCATION AND OUTREACH - SHREE KUTCH SATSANG SWAMINARAYAN ACADEMY

During a Science Fair at Shree Kutch Satsang Swaminarayan Academy in Langata, KSA's Space Education and Awareness team held an interactive camp to engage students in space science through hands-on learning and mentorship. The initiative aimed to spark interest in STEM and space careers, contributing to the development of future professionals for Kenya's growing space sector.




KSA Education and Awareness team engages students at Shree Swaminarayan Academy in Langata.

(45) COLLABORATION WITH ANTUGROW

On February 4, 2025, the Kenya Space Agency met with Antugrow, a Kenyan AgriTech startup, to discuss collaboration in leveraging satellite data and advanced technologies for agriculture. The meeting focused on integrating Earth observation and geospatial analytics to enhance precision farming and support data-driven agricultural decision-making. This engagement aligns with KSA's goal of applying space technologies to key sectors like agriculture and climate resilience and lays the foundation for future partnerships that can drive innovation and sustainable growth in Kenya's agricultural sector.




KSA Team led by Ag DG Brig Hillary Kipkosgey host the Antugrow team.

(46) COLLABORATION WITH MICROSOFT AI

On February 5, 2025, the Kenya Space Agency met with Microsoft AI for Good Labs to review their collaborative effort in developing AI models that use Earth observation data for agricultural decision-making. The discussion focused on the pilot Land Use Land Cover (LULC) model in Murang'a County and plans to expand the initiative nationally, as well as building local capacity in AI technologies. The collaboration strengthens Kenya's ability to apply advanced AI and satellite data for more informed agricultural management, supporting sustainable development and enhancing sector expertise for long-term national benefit.




The Ag DG, Brig Hillary Kipkosgey Hosts Microsoft AI For Good officers at Agency HQs

(47) KSA BOARD OF DIRECTORS' INDUCTION

From 10–12 February 2024, the Kenya Space Agency held a Board induction workshop in Malindi to orient new members on its mandate, strategic direction, and governance practices. Areas covered during the induction included the Strategic Plan, corporate governance, risk management, and financial oversight. The workshop concluded with a visit to the Luigi Broglio Malindi Space Centre. The induction strengthened leadership understanding and cohesion, ensuring the Board is well-prepared to guide KSA toward its long-term goals.



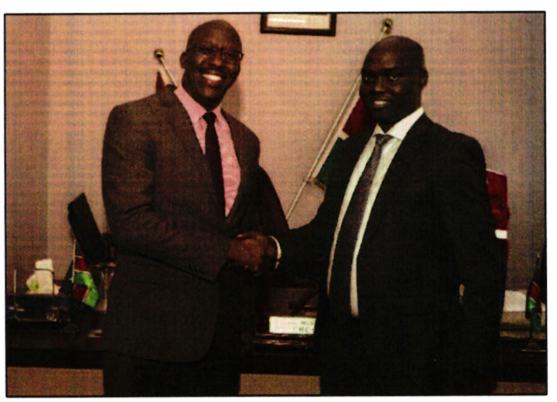


KSA Board members led by Board Chair Maj Gen (Rtd) Amb Joff Otieno at the Luigi Broglio Malindi Space Centre during the Induction.

(48) COLLABORATION WITH ELGEYO MARAKWET COUNTY

On February 18, 2025, KSA's Acting Director General met with the Governor of Elgeyo Marakwet County to advance collaboration on using space technology for local development. The partnership centers on applying high-resolution satellite imagery to support spatial planning, resource management, and environmental conservation. This initiative promotes informed decision-making in agriculture, disaster response, and water management, reinforcing sustainable land use and showcasing the value of space-based solutions in county governance.





KSA Ag DG pays a courtesy call to Elgeyo Marakwet County Governor H.E Wesley Rotich

(49) CAPACITY BUILDING TO ELGEYO MARAKWET COUNTY STAFF

In February 17-21, 2025, the Kenya Space Agency provided specialized training to the Elgeyo Marakwet County technical team on interpreting satellite imagery and extracting spatial features to support county spatial planning. The session enabled participants to generate accurate basemaps and a Land Use and Land Cover (LULC) map, with a follow-up ground-truthing exercise to validate the data. This initiative is strategically important as it builds local capacity to integrate space technology into decision-making, enhancing the county's ability to manage land use, agriculture, disaster response, and environmental conservation through data-driven approaches.




Staff from KSA and Elgeyo Marakwet County during GIS training and ground truthing exercise.

(50) COLLABORATION WITH 42GEEKS

On 18 February 2025, KSA joined a panel on Kenya's emerging space economy at Antler Offices, Nairobi, organized by 42Geeks. The event convened global investors, innovators, and stakeholders to spotlight Kenya's collaborative approach to space-driven development. Discussions emphasized the role of international partnerships in building capacity, infrastructure, and innovation. Strategically, these efforts aim to tackle challenges like poverty and unemployment while unlocking opportunities for economic growth, scientific progress, and sustainable development.




The KSA team participates in a panel discussion on Kenya's space sector at Antler offices.

(51) THE GREEN CONFERENCE 2025

he Kenya Space Agency participated in the Green Conference at the University of Nairobi on 20–21 February 2025, where discussions centered on sustainable urban transport solutions. KSA highlighted the use of satellite data in urban mobility planning, demonstrating how space-based technologies contribute to designing efficient, low-emission transportation systems. KSA's involvement underscores its role in supporting national sustainability goals by enabling data-driven decisions that reduce carbon emissions, ease congestion, and enhance public transit, ultimately advancing sustainable urban development in Kenya.




Kenya Space Agency staff during discussions in the green conference 2025 at University of Nairobi.

(52) ENGAGEMENT WITH MULTIMEDIA UNIVERSITY STUDENTS

The Kenya Space Agency, in partnership with the IEEE Women in Engineering Student Affinity Group at Multimedia University, conducted an intensive CubeSat design and training program from 3–20 February 2025. The initiative combined theoretical instruction with hands-on experience using the HeptaSat kit, focusing on key areas such as systems engineering, payload integration, ADCS, communication, onboard computing, and power systems.

KSA engineers provided expert mentorship and technical support throughout the program, significantly strengthening the students' satellite engineering skills.




KSA Team at the Multimedia University during the training.

(53) COLLABORATION WITH JAPAN ON CAPACITY BUILDING

From 11–20 February 2025, the Kenya Space Agency took part in the Sakura Science Exchange Program in Tokyo, hosted by Remote Sensing Technology Centre (RESTEC) of Japan. The initiative focused on enhancing KSA's expertise in remote sensing and microsatellite operations through lectures and hands-on sessions. This engagement supports Kenya's space sector by strengthening technical capacity, promoting sustainable development, and advancing national priorities. Additionally, it deepens international collaboration and positions Kenya to leverage cutting-edge satellite technologies.



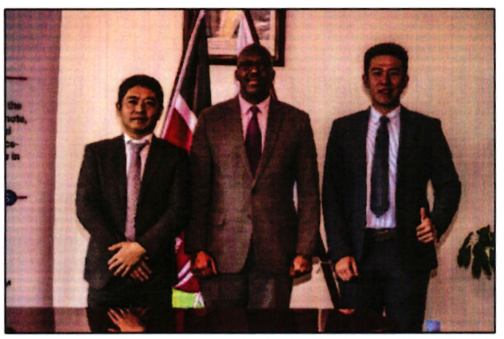


KSA staff during participation in the advance remote sensing training in Japan

(54) COLLABORATION WITH STAR VISION AEROSPACE GROUP

On February 25, 2025, the Kenya Space Agency met with STAR VISION Aerospace Group Limited to explore collaboration on emerging space technologies, in particular, AI-driven Earth Observation solutions for sectors like urban planning, forestry, maritime, and mining. The engagement reinforces KSA's commitment to leveraging advanced space technologies and international partnerships to drive socio-economic development and strengthen Kenya's capabilities in the global space sector.





KSA Ag DG Brigadier Hillay Kipkosgey Hosts Starvision Areospace Group at KSA HQs

(55) MEETING BARBAH GAMES DELEGATION

On 25 February 2025, Brigadier Hillary Kipkosgey, Acting Director General of KSA, met a delegation from Barbah Games to explore collaboration with the Girl Code Movement. The meeting aimed to establish joint capacity-building programs in STEM and space technology, leveraging gaming, Unreal Engine, and student-led research in drone and spectrum defense. Barbah Games showcased its Space Training and Readiness Program, designed to inspire youth through sports and education. Winnie Gathu of Girl Code highlighted initiatives empowering women and girls in space science, aligning with KSA's talent development goals. Girl Code is also partnering with 3D Moguls to advance student innovations via 3D design and printing.




The Ag DG Brig Hillay Kipkosgey Hosts a delegation from Barbah Games in His office

(56) COLLABORATION MEETING WITH RIIS TEAM

On 5 March 2025, Brigadier Hillary Kipkosgey, Acting Director General of KSA, met with a delegation from the Research Institute for Innovation and Sustainability (RIIS), led by CEO Mr. Kuda Mukova, at KSA's Nairobi headquarters. The discussions focused on refining the 2025 work plan to further strengthen the KSA-RIIS partnership, which has been instrumental in advancing Kenya's space innovation ecosystem for over five years. The meeting also marked the launch of Phase 3 of the UK FCDO-funded initiative, supported by The RISA Fund, representing a key milestone in the development of Kenya's space sector. The initiative has already made significant progress in fostering space-related innovation.



KSA team led by Ag DG Brig. Hillay Kipkosgey together with RIIS team at the Agency HQs

(57) MEETING WITH ITALIAN AMBASSADOR TO KENYA

On 6 March 2025, the Italian Ambassador to Kenya met with KSA leadership at KSA headquarters to reaffirm the strong partnership with the Italian Space Agency (ASI). The meeting highlighted key milestones, including professional training programs and the creation of Earth Observation and CubeSat Development Centres. These centres aim to boost innovation, improve EO data use in decision-making, and advance nanosatellite development for sustainable growth in Kenya's space sector.



The KSA Board Chair and Acting Director General with the Italian Ambassador during his visit to the Agency headquarters.

(58) MEETING WITH THE ITALIAN AIR FORCE COMMANDER IN MALINDI SPACE CENTRE

On 12 March 2025, Lieutenant General Luca Goretti, Commander of the Italian Air Force, visited the Luigi Broglio Malindi Space Center (LBMSC). During the visit, he met with staff from the Italian Space Agency (ASI), led by CEO Dr. Eng. Munzer Jahjah, and KSA leadership, including Board Chair Maj. Gen. (Rtd) Amb. Joff Otieno and Acting Director General Brig. Hillary Kipkosgey. Lt. Gen. Goretti received a briefing on LBMSC operations, toured key facilities, and discussed enhancing space cooperation, including a proposal for military-to-military collaboration on space initiatives.



Italian Air Force Commander, Lieutenant General Luca Goretti at LBMSC during his visit

(59) STEM ENGAGEMENT WITH STUDENTS AT INTERNATIONAL PI DAY

On 15 March 2025, KSA participated in the inaugural International Pi Day celebration at Daystar University, co-hosted with the Scientists of Kenya Association (SCOKA). The event, themed *"Numbers and Beyond"*, brought together high school students and aspiring innovators to explore STEM and space-related fields.

KSA used the platform to showcase its programs and career opportunities, inspiring students to pursue space science and technology. The Agency also participated in a tree-planting

exercise, promoting environmental stewardship among the youth and aligning with its mission to foster the next generation of scientists and innovators for national development.



KSA Team engages with Students at the International PI Day at Daystar University

(60) ENGAGEMENT WITH ISRAEL AMBASSADOR, H.E. MICHAEL LOTEM

On 18 March 2025, Israeli Ambassador to Kenya, H.E. Michael Lotem, met with KSA Acting Director General Brig. Hillary Kipkosgey to discuss advancements in satellite technology and explore collaboration on developing satellite systems for emerging economies. The meeting marked a key step in leveraging space technology for national and regional development, with both parties committed to turning discussions into impactful projects that will enhance Kenya's space capabilities.



KSA Ag DG with the Israeli Ambassador to Kenya, H.E. Michael Lotem, during his visit to Kenya Space Agency Headquarters

(61) MANFRED LACHS SPACE LAW MOOT COURT COMPETITION

On 21 March 2025, KSA hosted the National Rounds of the prestigious Manfred Lachs Space Law Moot Court Competition, organized by the International Institute of Space Law (IISL). The event, which brought together teams from seven universities, provided students with a platform to showcase their expertise in space law and international law through intense moot court sessions. KSA played a key role in enhancing students' advocacy skills and deepening interest in space law, while reinforcing its commitment to promoting space governance and the peaceful use of outer space.



Participants of the Manfred Lachs Space Law Moot Court Competition at KSA Headquarters

(62) PARTICIPATION IN THE ITEC DAY COMMEMORATION

On 24 March 2025, Brig. Hillary Kipkosgey, Acting DG of KSA, attended ITEC Day at the Trademark Hotel, hosted by India's High Commissioner to Kenya. During a panel on *"Empowering Leaders & Building Nations through ITEC"*, he highlighted KSA's training in Remote Sensing and GIS for Agricultural Informatics at the Indian Institute of Remote Sensing. This training has enhanced collaboration with county governments, enabling data-driven agricultural decision-making through GIS technology.



KSA Ag DG participates in a panel discussion during the ITEC Day celebrations at the Trademark Hotel, Nairobi.

(63) SPACE OUTREACH AT PEPONI SCHOOL

On 26 March 2025, KSA's Outreach and Awareness Department hosted an educational program at Peponi House School to inspire students in space science and technology. The event included interactive sessions on robotics, virtual reality (VR) simulations, a planetarium journey through the solar system, telescope observations, and an Earth observation demonstration on satellite imagery for environmental monitoring. These activities aimed to engage students in STEM fields and foster interest in space science.



The KSA Education and Awareness team engaging students at Peponi School.

(64) MEETING WITH THE AMBASSADOR OF THE SLOVAK REPUBLIC TO KENYA

On 27 March 2025, KSA met with the Slovak Ambassador to Kenya to explore collaboration with the Slovak Space Office and IT companies. The discussions focused on driving innovation, enhancing capacity in the space sector, and supporting the upcoming National CyberGame Hackathon to nurture cybersecurity talent. This meeting set the stage for impactful partnerships to advance Kenya's space and cybersecurity capabilities, foster innovation, and build critical skills for future growth in these sectors.



KSA Ag DG Hosts the Slovakia Ambassador to Kenya at the Agency's HQs

(65) ENGAGEMENT WITH JICA AND BOSTON CONSULTING GROUP

On 27 March 2025, KSA's technical team met with JICA and BCG to discuss AI talent development initiatives for Kenya and Africa. The talks focused on leveraging KSA's expertise in spatial data processing to support AI growth, emphasizing both short-term and long-term strategies. This collaboration aims to boost AI applications in space and other sectors, fostering innovation and building critical skills for the region's technological advancement.



Representatives from JICA Japan International Cooperation Agency and Boston Consulting engaged in discussions with KSA team at the Agency Headquarters.

(66) PS-ICT & DIGITAL ECONOMY VISIT TO MALINDI SPACE CENTRE

On 17 April 2025, Principal Secretary for ICT & Digital Economy, Engr. John Tanui, visited the Luigi Broglio Malindi Space Centre (LBMSC) to familiarize himself with its operations. The PS emphasized the strategic importance of LBMSC in advancing Kenya's space capabilities and digital transformation. He lauded the partnership between KSA and the Italian Space Agency and committed his Ministry's support in integrating the space economy into Kenya's broader digital and national economy.



PS-ICT & Digital Economy Eng. Tanui with Ag DG KSA Brig Kipkosgey and Malindi Space Centre Manager Dr Munzer during the PS visit to Luigi Broglio Malindi Space Centre.

(67) PARTICIPATION IN THE INAUGURATION OF THE AFRICAN SPACE AGENCY

On 20 April 2025, KSA participated in the inauguration of the African Space Agency (AfSA) at its headquarters in Cairo, Egypt. Led by Board Chair Maj. Gen. (Rtd.) Amb. Joff Otieno and Ag. DG Brig. Hillary Kipkosgey, the KSA delegation marked a historic milestone in Africa's space efforts. Established by the African Union, AfSA aims to coordinate space programs to drive Africa's self-reliance in space technologies and sustainable development. The event provided a platform for strategic collaboration, reinforcing Kenya's commitment to regional partnerships and its active role in the continental space agenda.




Chairman of KSA Board of Directors, Maj Gen (Rtd) Amb. Joff Otieno and other delegates during the inauguration of the Africa Space Agency (AfSA) held at the AfSA HQs in Cairo, Egypt

(68) PARTICIPATION IN THE NEWSPACE AFRICA CONFERENCE

From 21–24 April 2025, KSA took part in the 4th NewSpace Africa Conference in Cairo, led by Board Chairman Maj. Gen. (Rtd) Joff Otieno. Acting DG Brig. Kipkosgey presented on Kenya's space program and its role in advancing socioeconomic development through space technologies. On the sidelines, he met with the Egyptian Space Agency's leadership to review progress on the KSA–Egypt MoU, highlighting joint initiatives such as AfdevSat, ClimCam, and ongoing capacity-building efforts.

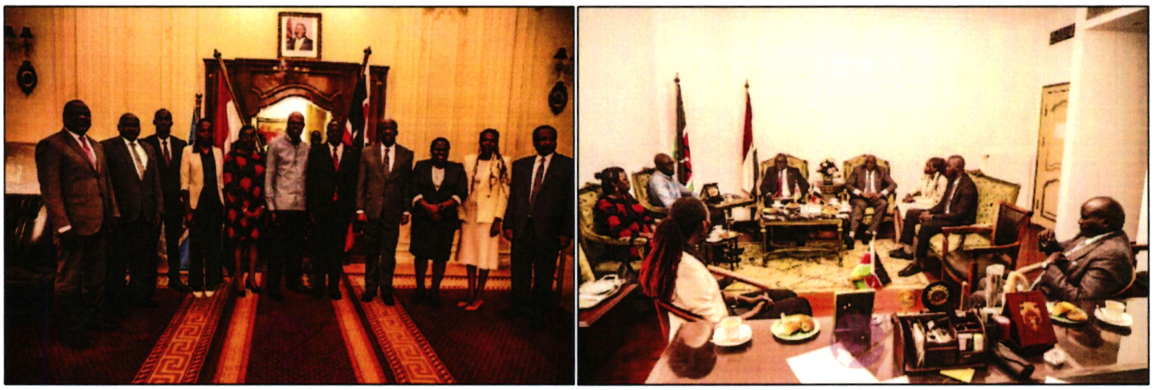


KSA Delegation and other delegates at the New Space Africa Conference held in Cairo, Egypt

(69) KSA DELEGATION PAYS COURTESY CALL TO KENYA'S AMBASSADOR TO EGYPT

On 22 April 2025, KSA's delegation to the NewSpace Africa Conference, led by Board Chair Maj. Gen. (Rtd.) Amb. Joff Otieno, visited Kenya's Ambassador to Egypt, Hon. Fred Outa, at the Kenyan Embassy in Cairo. The delegation briefed the Ambassador on the inauguration of AfSA and Kenya's bilateral space cooperation with Egypt, highlighting ongoing projects under the KSA-Egypt MoU. Ambassador Outa updated the delegation on Kenya-Egypt's 12 bilateral

cooperation agreements, signed in January 2025, which include space science and technology initiatives.



The KSA Delegation led by Maj. Gen. (Rtd.) Amb. Joff Otieno during the courtesy call on Kenya's Ambassador to Egypt, Hon. Fred Outa, at the Kenyan Embassy in Cairo.

(70) PARTICIPATION IN TREE PLANTING AT DEKUT

On 30 April 2025, KSA staff participated in a tree planting exercise at Dedan Kimathi University of Technology (DeKUT) as part of the National Tree Growing Restoration Campaign, aiming to increase Kenya's forest cover to 30% by 2032. The team planted 1,000 trees, contributing to the Agency's PC target for the year. During the exercise, KSA, led by Col. Robert Oktoi, also met with Vice Chancellor Prof. Eng. Peter Muchiri to discuss formalizing a collaboration through a Memorandum of Understanding (MoU) focused on capacity building, space ecosystem development, and research on space technologies.



KSA team participates in a tree planting activity at the Dedan Kimathi University of Technology Grounds in Nyeri.

(71) ENGAGEMENT ON THE OMNI AFRICA SPACE EXPLORATION ANALOG SIMULATION PLAN

On 12 May 2025, Hon. Wario Guyo Adhe (MP, North Horr Constituency), Dr. Richard Damoah of Morgan State University, and Eng. Dr. Charles Mwaniki of Machakos University visited KSA Ag. DG Brig. Hillary Kipkosgey to present plans for the Omni Africa Space Exploration Analog Simulation (OASEAS) research facility in Marsabit County. The facility aims to advance research in space-related fields such as robotics, renewable energy, and agri-tech. Brig. Kipkosgey expressed agency's full support for the initiative, highlighting its potential to drive innovation, strengthen research capacity, and foster regional development in the space sector.



North Horr MP Hon. Wario Guyo Adhe and the OASEAS delegation during visit to KSA to discuss collaboration on hosting of the OASEAS Project in Kenya

(72) COLLABORATION BETWEEN KSA AND WORLD FOOD PROGRAMME - LETTER OF INTENT

On 19 May 2025, KSA and the World Food Programme (WFP) Kenya signed a Letter of Intent at KSA Headquarters in Nairobi, reaffirming their commitment to advancing food security innovation. The collaboration will leverage on WFP's humanitarian expertise and KSA's space technology capabilities to enhance food security, disaster response, and logistics. The partnership will utilize satellite technology for agricultural monitoring, climate resilience, and emergency preparedness, laying the groundwork for a formal partnership in AI, capacity building, and real-time satellite imagery use.



KSA and WFP teams sign a Letter of Intent on Collaboration at KSA Headquarters.

(73) PARTICIPATION IN TREE PLANTING EXERCISE AT KONZA

On 28 May 2025, KSA, in collaboration with Konza Technopolis and the Kenya Air Force, conducted a tree-planting exercise at Moi Air Base in Konza, supporting Kenya's goal to plant 15 billion trees by 2032. The initiative, led by KSA Board Chair Maj. Gen. (Rtd.) Amb. Joff Otieno, aimed to increase Kenya's tree cover to 30%. The event was followed by a tour of Konza Technopolis, showcasing progress in infrastructure, innovation, and sustainable urban planning.



KSA team during tree planting exercise at Konza Technopolis.

(74) PARTICIPATION IN GENDER MAINSTREAMING WORKSHOP

KSA participated in a Gender Mainstreaming Workshop in Machakos from 4-6 June 2025, aimed at helping organizations integrate gender considerations into performance contracts. The workshop highlighted gender mainstreaming as a fundamental right and strategic approach for sustainable development. Key takeaways included the importance of inclusive planning, supporting women in leadership, promoting gender-responsive budgeting, and implementing gender policies.



Participants during the Gender Mainstreaming Workshop held in Machakos

(75) SPACE OUTREACH ACTIVITY IN MACHAKOS

On 6 June 2025, KSA's Education and Awareness team participated in the Machakos School National Career Fair, themed *"Navigating the Future: Careers in the Age of Innovation"*. The two-day event, attended by over 2,000 students, provided a platform to explore various careers and interact with professionals. KSA led interactive sessions to raise awareness of its mandate and inspire interest in STEM, introducing students to space-related careers and offering hands-on experiences to highlight the importance of STEM in space exploration and innovation.



Students at Machakos school during the annual Machakos School National Career Fair.

(76) PARTICIPATION IN THE UNITED NATIONS OCEAN CONFERENCE, FRANCE

KSA participated in the United Nations Ocean Conference 2025 (UNOC3) from 9-13 June in Nice, France, focused on advancing SDG14 to conserve and sustainably use the ocean. At the conference, KSA joined the Space4Ocean Alliance side event, which aims to leverage space technologies like satellite imagery and Earth observation for ocean sustainability. The conference provided KSA's with opportunities to learn from global actors on application of space solutions for ocean conservation and build partnerships to support sustainable blue economy.



KSA Team Participate in space4Ocean Alliance side event

(77) PARTICIPATION IN THE AFRICA PUBLIC SERVICE DAY

From 10–12 June 2025, the Kenya Space Agency participated in Africa Public Service Day at KICC, Nairobi, themed "Enhancing the Agility and Resilience of Public Institutions." KSA showcased space-based solutions supporting public service delivery in agriculture, education, and space weather monitoring. The Agency emphasized the role of advanced technologies and digitization in building resilient, data-driven, and inclusive governance systems, reinforcing its commitment to efficiency, transparency, and improved service access across government sectors.




KSA Team participates in the 2025 Africa Public Service Day at KICC Nairobi

(78) PARTICIPATION IN THE AFRICA SPACE ECONOMY & EXHIBITION IN ABUJA, NIGERIA

KSA participated in the Africa Space Economy Conference and Exhibition in Abuja, Nigeria, from 17-19 June 2025, hosted by NASRDA and the Abuja Chamber of Commerce. The event, themed *"Space Economy and Emerging Markets in Africa,"* provided a platform for exploring Africa's expanding space economy. KSA, led by Director SAU Mr. Charles Mwangi, contributed to two panel sessions on integrating space technology into various sectors and overcoming barriers to commercializing Africa's space industry. The delegation also met with Kenya's High Commissioner to Nigeria, H.E. Isaac Keen Parashina, to discuss strengthening bilateral cooperation in the space sector.




KSA team participating in the Africa Space Economy Conference and Exhibition, Abuja, Nigeria

(79) PARTICIPATION IN DISABILITY MAINSTREAMING WORKSHOP

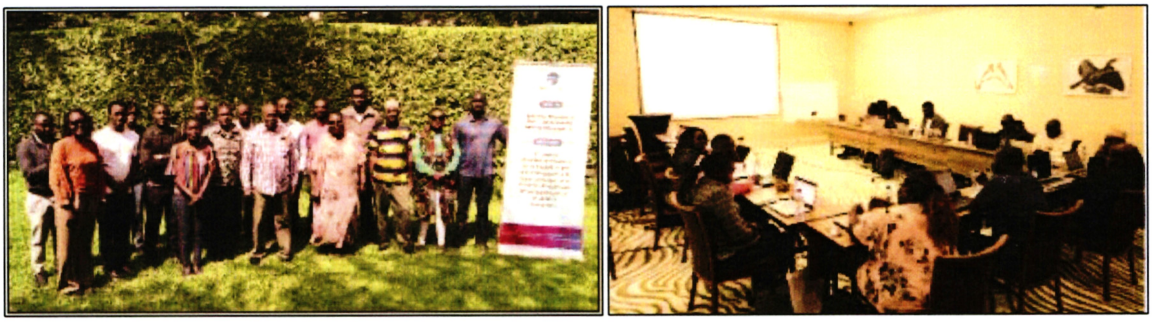
KSA participated in a workshop organized by the National Council for Persons with Disabilities (NCPWD) in Machakos from 4-6 June 2025, focused on enhancing disability inclusion. Training covered rights-based frameworks, accessibility audits, and the Disability Mainstreaming Guidelines. Participants gained practical skills in using the Disability Mainstreaming Reporting Portal, reinforcing KSA's commitment to inclusive policies, practices, and infrastructure



KSA Participants in the National Council for Persons with Disability workshop in Machakos from 4-6 June 2025.

(80) BUSINESS PROCESS RE-ENGINEERING WORKSHOP

KSA held a Business Process Re-engineering (BPR) Workshop from 9-13 June 2025, involving staff from ICT, Finance, Procurement, and Communication. The workshop, facilitated by experts from the Public Service and eCitizen Onboarding Unit, focused on streamlining internal processes and enhancing operational efficiency. Participants mapped existing workflows, identified inefficiencies, and proposed changes to improve service delivery, accountability, and institutional effectiveness.



KSA team with BPR workshop facilitators from Public Service and eCitizen Unit in Naivasha.

(81) COMPLAINTS HANDLING SENSITIZATION WORKSHOP

KSA held a Complaints Handling Sensitization Workshop from 18-20 June 2025 at Sopa Lodge, Naivasha, facilitated by the CAJ Advocacy Team. The workshop focused on building staff capacity in effective complaints management, covering administrative justice principles, grievance redress mechanisms, and best practices in accountability. This initiative underscores KSA's commitment to enhancing transparency, accountability, and responsiveness in service delivery.



KSA staff during Complaints Handling Sensitization Workshop-Sopa Lodge, Naivasha

(82) STEM SYMPOSIUM IN BUSIA COUNTY

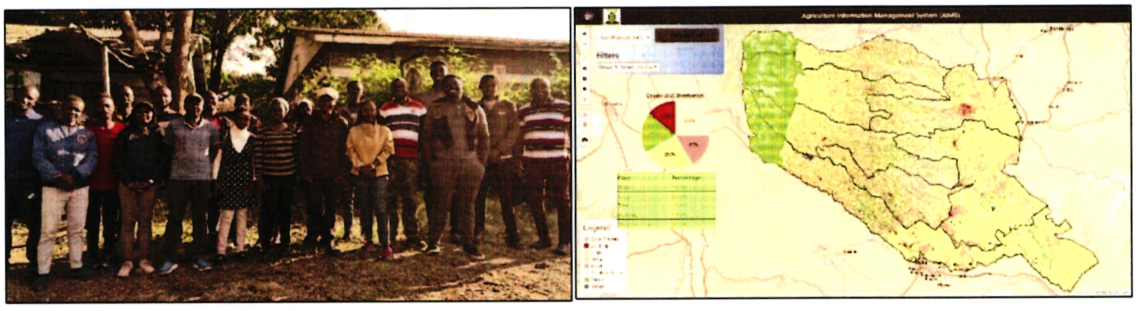
On 21 June 2025, KSA's Education and Awareness team hosted a STEM Symposium at The Salvation Army Kolanya Girls National School, bringing together high school students from Busia County. The event aimed to raise awareness of careers in space science and technology, inspiring the next generation of innovators. Through interactive activities, the symposium promoted STEM fields and reinforced KSA's commitment to advancing space science and technology in Kenya by engaging and motivating young learners.



KSA Education and Awareness team during STEM symposium at Kolanya girls National School in Busia County.

(83) GROUND TRUTHING EXERCISE FOR EARTH OBSERVATION-BASED DECISION SUPPORT TOOL FOR MURANG'A COUNTY

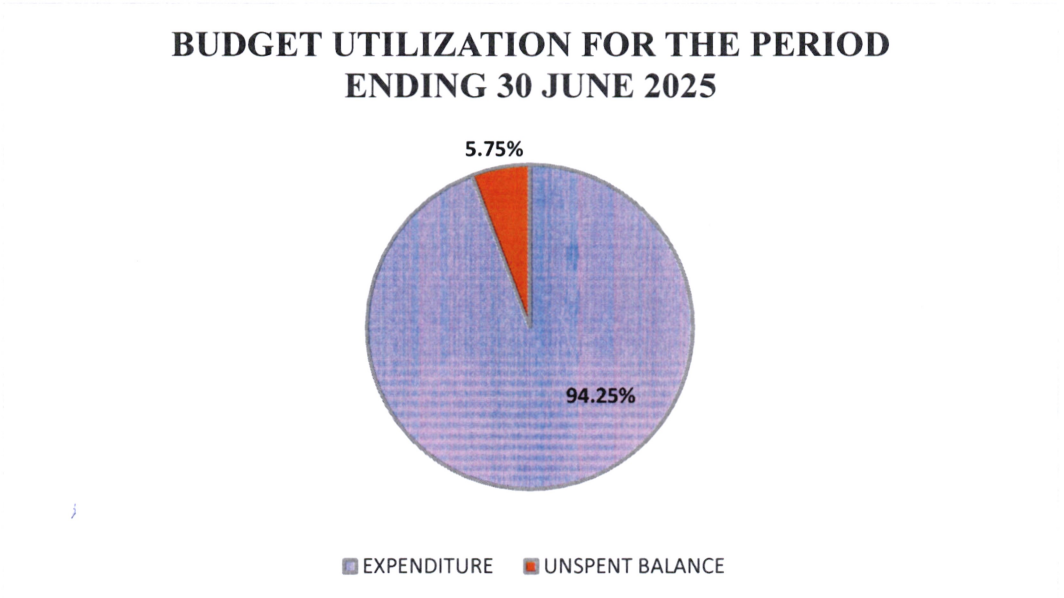
From 23-27 June 2025, KSA's Earth Observation team, in collaboration with the Ministry of Agriculture, DRSRS, KALRO, and universities (JKUAT, DeKUT, TTU), conducted a crop type data collection exercise in Murang'a County. This mid-season field activity supports the development of the Agriculture Information Management System (AIMS), a tool for crop monitoring and yield prediction. The data collected enhances land cover mapping and improves crop type classification models, integrating space-based technologies with ground data to support informed agricultural decision-making.

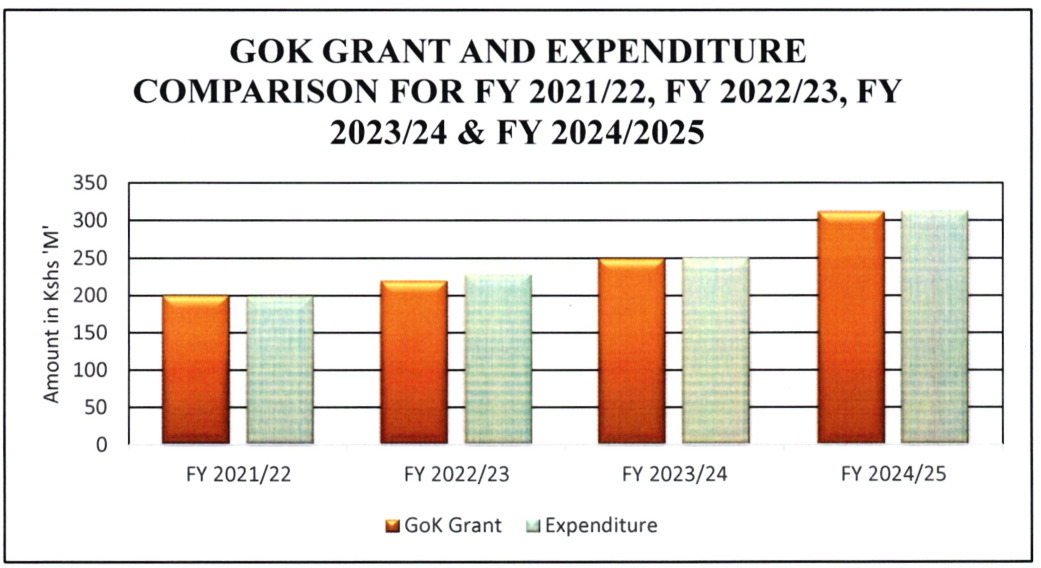


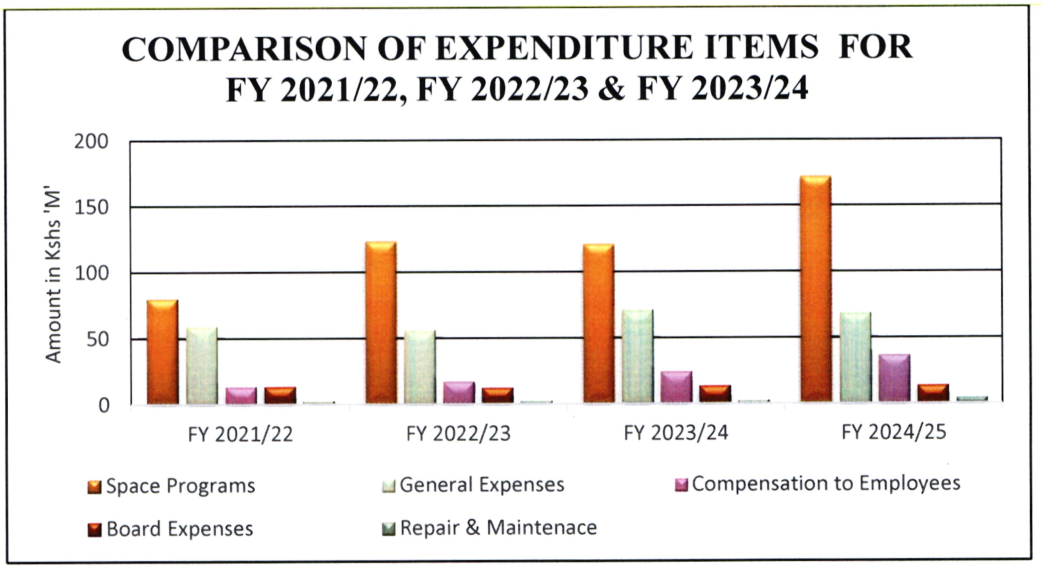
Data Collection Team during a field exercise and an illustration of the visualization of the AIMS system.

FINANCIAL PERFORMANCE

During FY 2024/2025, the Agency was allocated Ksh 312.5 million by the National Treasury and Economic Planning, with an additional Ksh 21 million carried forward from the previous year, bringing the total available funds to Ksh 333.5 million. The National Treasury and Economic Planning disbursed the entire allocation through the Ministry of Defence. By the close of the reporting period, the Agency had attained an absorption rate of 94.25%.






COMPARISON OF EXPENDITURE ITEMS FOR FY 2021/22, FY 2022/23 & FY 2023/24
Amount in Kshs 'M'
200
150
100
50
0
FY 2021/22
FY 2022/23
FY 2023/24
FY 2024/25
Space Programs
General Expenses
Compensation to Employees
Board Expenses
Repair & Maintenace

10. Environmental and Sustainability Reporting

Kenya targets to have a viable indigenous space industry by the year 2030. The key goal and aspirations are to nurture the space sector in Kenya through promotion of utilization of space technology and space-derived data to inform decision-making and support the socio-economic development of the country. Below is an outline of the KSA's policies and activities that promote sustainability.

i) Sustainability Strategy and Profile

Investment in space science, technology, and applications, as well as in the growth of an indigenous space industry, is expected to generate positive spillovers across research, technological development, innovation, and manufacturing. These advances will, in turn, contribute significantly to national development. Such investment aligns with Kenya's technology- and research-driven growth strategy, a central pillar of Vision 2030, which underpins the country's aspiration to transition into a middle-income economy.

Sustainability in the space sector involves ensuring that all humanity continue to use outer space for peaceful purposes and socioeconomic benefit now and in the long term. This means ability to maintain the conduct of space activities indefinitely into the future in a manner that realizes the objectives. In addition, equitable access to the benefits of the exploration and use of outer space for peaceful purposes, in order to meet the needs of the present generations while preserving the outer space environment for future generations. This requires international cooperation, conversations and agreements designed to ensure that outer space is safe, secure and peaceful. In addition, cooperation in the peaceful uses of outer space is a tenet by which the Agency will endeavour to build technical capability for Kenya's socio-economic development as well as harness the potential of space science, technology and applications. In this regard, the Agency continued to foster mutually beneficial partnerships while protecting national interests.

ii) Environmental Performance

Environmental performance is an objective measure of the impacts of an organization's environmental policies and verification of whether the set targets and actions are having the desired effect.

The Kenya Space Agency (KSA), as a public organisation, puts environmental concern as a priority in its processes, activities and programs, and incorporates environmental considerations into daily operations. KSA commits to conducting missions in a manner that promotes environmental stewardship. The Agency carries out analysis of environmental impacts of its activities and space programmes with a view to averting or minimizing harm to the environment through destruction of biodiversity, pollution, emissions or e-waste.

KSA continually improves the workplace's environmental performance for its employees, customers, and the bottom line by adopting simple and effective strategies to make the workplace more sustainable and eco-friendlier. This is done through environmental audits; and sustainability reports to collect and analyze data on energy use, water consumption, emissions, and other indicators.

The Agency also implements some green practices that reduce environmental impact and increase efficiency. These include use of renewable energy sources such as solar panels for some of its projects such as the 3D Printed Automatic Weather Stations. The Agency has also installed energy-efficient lighting, appliances, and equipment. The Agency has reduced paper use and waste by going digital in its Board meetings, and printing double-sided or on-demand. The Agency avoids single-use plastics and disposable items. Other actions to reduce environmental impact include turning off lights and equipment when not in use; and promptly attending to leaks and other facilities problems.

The Agency has also been involved in greening initiative by planting trees in line with the Presidential directive.

iii) Employee Welfare

In line with the KSA Human Resource and Procedures Manual 2020 guidelines, the Agency has continued to manage staff in all human resources related issues as provided to ensure uniformity and merit in its application at KSA. Towards this end, the Agency has ensured matters relating to Human Resources Management are professionally and effectively handled. The Human Resource Advisory Committee has been effected and is actively involved in matters relating to management of Human Resource.

The Agency recognizes that Human Resource welfare is core towards motivation of staff in service delivery. It is in this regard that considerable effort has been made to ensure that Job Description, Job Grading and Salary Structure for the Agency have been approved by the Salaries and Remuneration Commission. This is in order to enable the Agency attract and retain suitable staff to deliver on the Agency's strategic objectives.

To supplement the lean workforce, the Agency engage staff on short-term and internship arrangement. Furthermore, students from universities have been offered attachment opportunities in line with Government Policies and Guidelines on the same. This arrangement has ensured continuity and career development amongst staff.

Capacity building of staff has been carried out through training courses offered both locally and internationally. During FY 2024/2025, a good number of staff undertook courses through partnership with other space related institutions e.g. UNOOSA, ASI and the Egyptian Space Agency. All these are aimed at equipping staff with necessary knowledge and skills for effective service delivery.

To ensure that each employee delivers on expected output, staff have been put on Performance Appraisal System that is continuously monitored. The system is intended to reward exemplary employees and even sanction non-performance in a fair and equitable manner.

The Agency is also concerned with staff well-being and provides welfare schemes like granting annual leave days, offs for medical concerns and emergencies, and regular working hours. These are aimed at minimizing work related fatigue and stress. In addition, the Agency has continued to commit itself to the achievement of the highest standards of health and safety in the workplace, and the elimination or minimization of health and safety hazards and risks that may affect its employees in line with the provision of the Occupation Safety and Health Act (OSHA) 2007 and other related labour laws.

iv) Market Place Practices

a. Responsible competition practice.

The Agency adheres to procurement practices guided by the Public Procurement and Asset Disposal Act (PPAD) 2015. It is committed to upholding the highest ethical standards of conduct and transparency by ensuring that public resources are utilised efficiently thereby fostering public trust. The Agency's approach to procurement is characterised by transparent processes, equal opportunities for suppliers, and commitment to integrity.

b. Responsible Supply chain and supplier relations.

KSA is committed to creating a conducive environment for its suppliers by ensuring prompt payments enhancing its reputation. The Agency observes ethical and transparent business practices and ensures fairness by giving equal opportunities to all its suppliers thereby improving its standing in the marketplace.

c. Responsible marketing and advertisement

KSA employs a comprehensive approach to disseminating information about its procurement opportunities by utilising both electronic and print media. This ensures extensive coverage and obtaining value for money.

d. Product stewardship

The Agency ensures transparency through provision of precise product specifications and samples to all suppliers. By taking these measures, KSA not only ensures that consumer rights are upheld but also establishes a framework that enhances supplier relationships, streamlines operations, and fosters the delivery of high-quality goods and services.

v) Corporate Social Responsibility / Community Engagements

In FY 2024/2025, the Agency carried out the following CSR activities to impact the society positively:

a. Tree Planting

In line with the Presidential directive on National Tree Growing Campaign, the Agency planted over 7000 trees.

b. Internship and Attachment

The Agency engaged a total of Twenty-Four (24) interns and students on attachment to provide them with practical skills, enhance interpersonal skills, teamwork, communication skills and career development.

c. School Outreach Programmes

During the period, KSA undertook public awareness initiatives, including space education and outreach programmes in schools, to promote Geography, Science, Technology, Engineering, and Mathematics (Geo-STEM) as a foundation for careers in space science and technology. The Agency participated in approximately ten STEM-related events across the country, primarily in learning institutions, reaching over 10,000 students.

11. Report of the Directors

The Directors submit their report together with the audited financial statements for the year ended June 30, 2025, which show the state of the KSA affairs.

i) Principal activities

The principal activities of the Kenya Space Agency are targeted at enhanced utilization of space services and applications in socio-economic development and in the nurturing and development of a vibrant and viable national space industry and capability

ii) Results

The results of the Entity for the year ended 30 June 2025, are set out on page 1 to 5.

iii) Directors

The Directors that served during the period and the changes in directorship that occurred are shown in Table 1.1 and Table 1.2 respectively.

iv) Surplus Remission

In accordance with Regulation 219 (2) of the Public Financial Management (National Government) Regulations 2015, regulatory entities shall remit into Consolidated Fund, ninety per centum of its surplus funds reported in the audited financial statements after the end of each financial year. The Agency did not generate any income during the year; hence no remittance was made to the Consolidated Fund

v) Auditors

The Auditor-General is responsible for the statutory audit of the KSA in accordance with Article 229 of the Constitution of Kenya and the Public Audit Act 2015.

By Order of the Board

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Brig Hillary Kipkosgey
Secretary to the Board

12. Statement of Directors Responsibilities

Section 83 of the Public Finance Management Act, 2012 require the Directors to prepare annual financial statements in respect of the Agency which give a true and fair view of the state of affairs of the entity at the end of the financial period and the operating results of the entity for that period. The Directors are also required to ensure that the entity keeps proper accounting records which disclose with reasonable accuracy the financial position of the entity. The Directors are also responsible for safeguarding the assets of the entity.

The Directors are responsible for the preparation and presentation of the Agency's financial statements, which give a true and fair view of the state of affairs of the entity for and as at the end of the financial period ended on 30 June 2025. This responsibility includes: (i) maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the entity; (iii) designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) safeguarding the assets of the entity; (v) selecting and applying appropriate accounting policies; and (vi) making accounting estimates that are reasonable in the circumstances.

The Directors accept responsibility for the Agency's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Public Sector Accounting Standards (IPSAS), and in the manner required by the PFM Act, 2012 section 14 of the State Corporations Act and section 17(2) of the executive order Legal Notice No.22. The Directors are of the opinion that the Agency's financial statements give a true and fair view of the state of entity's transactions during the financial period, and of the entity's financial position as at that date. The Directors further confirms the completeness of the accounting records maintained for the Agency, which have been relied upon in the preparation of the entity's financial statements as well as the adequacy of the systems of internal financial control.

Nothing has come to the attention of the Directors to indicate that the Agency will not remain a going concern for at least the next twelve months from the date of this statement.

Approval of the Financial Statements

The Agency's financial statements were approved by the Board on 29 August 2025 and signed on its behalf by:

Maj Gen (Rtd) Amb Joff Otieno
Chairperson of the Board

Brig Hillary Kipkosgey
Accounting Officer

REPUBLIC OF KENYA

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REPUBLIC OF KENYA

OFFICE OF THE AUDITOR-GENERAL
Enhancing Accountability

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Anniversary Towers
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NAIROBI

REPORT OF THE AUDITOR-GENERAL ON KENYA SPACE AGENCY FOR THE YEAR ENDED 30 JUNE, 2025

PREAMBLE

I draw your attention to the contents of my report which is in three parts:

A. Report on Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements;

B. Report on Lawfulness and Effectiveness in the Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure the Government achieves value for money and that such funds are applied for the intended purpose; and,

C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, risk management environment and internal controls, developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An Unmodified Opinion is issued when the Auditor-General concludes that the financial statements are fairly presented in accordance with the applicable financial reporting framework. The Report on Financial Statements should be read together with the Report on Lawfulness and Effectiveness in the Use of Public Resources, and the Report on Effectiveness of Internal Controls, Risk Management, and Governance.

The three parts of the report aim to address the Auditor-General's statutory roles and responsibilities as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012, and the Public Audit Act, 2015. The three parts of the report when read together constitute the report of the Auditor-General.

REPORT ON THE FINANCIAL STATEMENTS

Opinion

I have audited the accompanying financial statements of Kenya Space Agency set out on pages 1 to 28, which comprise of the statement of financial position as at

30 June, 2025 and the statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Kenya Space Agency as at 30 June, 2025 and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and comply with the Public Finance Management Act, 2012.

Basis for Opinion

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the Kenya Space Agency Management in accordance with ISSAI 130 on the Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgement, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

Other Information

The Management is responsible for the Other Information set out on page vii to lxxxviii which comprise of Key Entity Information and Management, the Board of Directors, Management Team, Chairman's Statement, Report of the Chief Executive Officer, Statement of Performance Against Predetermined Objectives, Corporate Governance Statement, Management Discussion and Analysis, Environmental and Sustainability Reporting, Report of the Directors, and Statement of Directors Responsibilities. The Other Information does not include the financial statements and my audit report thereon.

In connection with my audit on the Agency's financial statements, my responsibility is to read the Other Information and in doing so, consider whether the Other Information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated. If based on the work I have performed, I conclude that there is a material misstatement of this Other Information, I am required to report that fact. I have nothing to report in this regard.

My opinion on the financial statements does not cover the Other Information and accordingly, I do not express an audit opinion or any form of assurance thereon.

REPORT ON LAWFULNESS AND EFFECTIVENESS IN THE USE OF PUBLIC RESOURCES

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the effect of the matters described in the Basis for Conclusion on Lawfulness and Effectiveness in the Use of Public Resources section of my report, I confirm that nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

Basis for Conclusion

1. Staff in Acting Capacity

Review of the Agency's human resources documents revealed that the Agency had sixty-two (62) staff members. However, as reported in the previous year, thirteen (13) members of staff had served in an acting capacity for more than one year. This was contrary to Section 34 of the Public Service Commission Act, 2017 which provides that a person shall not be appointed to hold a public office in an acting capacity for more than six months.

In the circumstances, Management was in breach of the law.

2. Under-Staffing

The Agency's approved staff establishment has seventy-seven (77) positions comprising of fifty-two (52) technical staff and twenty-five (25) support staff. However, as reported in the previous year, the Agency had sixty-two (62) positions filled, resulting in staff shortfall of fifteen (15) personnel.

In the circumstances, the Agency may not effectively and efficiently discharge its mandate due to understaffing.

The audit was conducted in accordance with ISSAI 3000 and ISSAI 4000. The standards require that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements comply in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON THE EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE

Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, I confirm that nothing has come to my attention to cause me to believe that internal controls, risk management and governance were not effective.

Basis for Conclusion

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal controls, risk management and overall governance were operating effectively in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

Responsibilities of the Management and Board of Directors

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for maintaining effective internal controls as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal controls, risk management and governance.

In preparing the financial statements, Management is responsible for assessing the Agency's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management is aware of the intention to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements comply with the authorities which govern them and that public resources are applied in an effective way.

The Board of Directors is responsible for overseeing the Agency's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

Auditor-General's Responsibilities for the Audit

My responsibility is to conduct an audit of the financial statements in accordance with Article 229(4) of the Constitution, Section 35 of the Public Audit Act, 2015 and the International Standards of Supreme Audit Institutions (ISSAIs). The standards require that, in conducting the audit, I obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error and to issue an auditor's report that includes my opinion in accordance with Section 48 of the Public Audit Act, 2015. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In conducting the audit, Article 229(6) of the Constitution also requires that I express a conclusion on whether or not in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way. In addition, I consider the entity's control environment in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7 (1) (a) of the Public Audit Act, 2015.

Further, I am required to submit the audit report in accordance with Article 229(7) of the Constitution.

Detailed description of my responsibilities for the audit is located at the Office of the Auditor-General's website at: https://www.oagkenya.go.ke/auditor-generals-responsibilities-for-audit/. This description forms part of my auditor's report.

FCPA Nancy Gathungu, CBS
AUDITOR-GENERAL

Nairobi

21 November, 2025

14. Statement of Financial Performance for Period ended 30 June 2025

	Notes	2024-2025	2023-2024
		Kshs	Kshs
Revenue from Non-Exchange Transactions			
Transfers from Governments and Other Income	6	312,500,000	250,000,000
Total Revenue		**312,500,000**	**250,000,000**
Expenses			
General Expenses/Use of Goods and Services	7	69,550,888	71,537,379
Compensation to Employees	8	36,926,781	24,769,507
Board Expenses	9	14,157,758	14,027,416
Depreciation and Amortization Expenses	10	15,652,277	17,121,597
Repairs and Maintenance	11	4,622,378	2,873,598
Space Programs	12	172,326,802	121,122,553
Total Expenses		**313,236,884**	**251,452,050**
Other Gains/(Losses)		-	-
Surplus /(Deficit) before Tax		**(736,884)**	**(1,452,050)**
Taxation		-	-
Surplus / (Deficit) for the Period		**(736,884)**	**(1,452,050)**

The notes set out on pages 6 to 33 form an integral part of these Financial Statements. The Financial Statements set out on pages 1 to 5 were signed on behalf of the Board of Directors by:

Sign.....
Brig Hillary Kipkosgey
Accounting Officer

Date 3 NOV 2025

Sign.....
CPA Peter Munene
Finance & Accounts Officer
ICPAK Member No: 14007

Date 03/11/2025

Sign.....
Maj Gen (Rtd) Amb Joff Otieno
Chairperson of the Board

Date 3/11/2025

15. Statement of Financial Position as at 30 June 2025

	Notes	FY 2024-2025	FY 2023-2024
		Kshs	Kshs
Assets			
Current Assets			
Cash and Cash Equivalents	13	23,216,486	20,997,749
Total Current Assets		**23,216,486**	**20,997,749**
Non-Current Assets			
Property, Plant and Equipment	14	69,511,555	71,571,692
Total Non-Current Assets		69,511,555	71,571,692
Total Assets		**92,728,041**	**92,569,441**
Liabilities			
Current Liabilities			
Trade and Other Payables	15	895,484	-
Total Current Liabilities		**895,484**	-
Non-Current Liabilities		-	-
Total Non-Current Liabilities		-	-
Total Liablities		**895,484**	-
Net Assets		**91,832,557**	-
Represented by			
Capital Fund		73,441,320	73,441,320
Accumulated Surplus		18,391,237	19,128,121
Net Assets		**91,832,557**	92,569,441

Notes

- The accumulated surplus comprises of unspent funds at the end of the period.
- The Agency has no issued share capital thus capital fund comprises of total assets netbook value.

The Financial Statements set out on pages 1 to 5 were signed on behalf of the Board of Directors by:

Sign.....
Brig Hillary Kipkosgey
Accounting Officer

Date 3 NOV 2025

Sign.....
CPA Peter Munene
Finance & Accounts Officer
ICPAK Member No: 14007

Date 03/11/2025

Sign.....
Maj Gen (Rtd) Amb Joff Otieno
Chairperson of the Board

Date 3/11/2025

16. Statement of Changes in Net Assets for the Period ended 30 June 2025

	Capital Fund (Kshs)	Accumulated Surplus/ Retained Earnings (Kshs)	Total (Kshs)
As at 1 July 2023	**73,441,320**	**20,580,171**	**94,021,491**
Capital Funds/ development funds	-	-	-
Surplus (Deficit) for the year	-	**(1,452,050)**	**(1,452,050)**
As at 30 June 2024	**73,441,320**	**19,128,121**	**92,569,441**
As at 1 July 2024	**73,441,320**	**19,128,121**	**92,569,441**
Capital Funds	-	-	-
Surplus (Deficit) for the year	-	(736,884)	**(736,884)**
As at 30 June 2025	**73,441,320**	**18,391,237**	**91,832,557**

Note

- The Agency has no issued capital thus total capital fund comprises of total assets at cost less accumulated depreciation.
- Since depreciation is a non-cash item and no actual expenditure has been incurred, it has been transferred to retained earnings.

17. Statement of Cash Flow for the Period ended 30 June 2025

Description	Notes	2024-2025	2023-2024
		Kshs	Kshs
Cash Flows from Operating Activities			
Receipts			
Government Grants and Other Income	6	312,500,000	250,000,000
Total		**312,500,000**	**250,000,000**
Payments			
General Expenses	7	(69,550,888)	(71,537,379)
Compensation to Employees	8	(36,926,781)	(24,769,507)
Board Expenses	9	(14,157,758)	(14,027,416)
Repairs and Maintenace	11	(4,622,378)	(2,873,598)
Space Programs	12	(172,326,802)	(121,122,553)
		(297,584,607)	(234,330,454)
Net Cash Flows from Operating Activities		**14,915,393**	**15,669,546**
Cash Flows from Investing Activities			
Purchase of Plant and Equipments	14	(458,200)	-
Purchase of Telecomunication Equipment	14	-	(6,376,388)
Purchase of Fitouts	14	(8,059,356)	-
Purchase of Computers	14	(4,179,100)	(8,875,580)
		-	-
Net Cash flows Used in Investing Activities		**(12,696,656)**	**(15,251,968)**
Net Increase/(Decrease) in Cash and Cash Equivalents		**2,218,737**	**417,578**
Cash and Cash Equivalents at Beginning of the Year		**20,997,749**	**20,580,171**
Cash and Cash Equivalents at the End of Year	13	**23,216,486**	**20,997,749**

Note

- This cash flow statement has been prepared using Direct Method.

18. Statement of Comparison of Budget and Actual Amounts for the Period ended 30 June 2025

	Original Annual Budget	Adjustments	Final Budget	Actual Cumulative to date	% of Utilization	Explanation of Material Variances
	a	b	c	d	e=d/c %	
	Kshs		Kshs	Kshs	Kshs	
Budget Carryovers from previous Financial Year	-	20,997,749	20,997,749	20,997,749	100	
Receipts						
Government Grants and Other Income	312,500,000	-	312,500,000	312,500,000	100	
Total Receipts	**312,500,000**	**20,997,749**	**333,497,749**	**333,497,749**	100	
Payments						
General Expenses/Use of Goods	71,722,740	(2,096,636)	69,626,104	69,550,888	100	
Compensation of Employees	42,974,076	-	42,974,076	36,926,781	86	The Agency had anticipated filling four critical positions as part of its job implementation structure. However, this did not materialize, resulting in low budget absorption.
Board Expenses	14,256,330	-	14,256,330	14,157,758	99	
Repairs and Maintenance	6,500,000	(2,800,000)	3,700,000	3,661,841	99	
Maintenance of Plant and Equipment	1,000,000	-	1,000,000	960,537	96	
Provision for Depreciation	15,406,854	-	15,406,854	15,652,277	102	
Space Programs	156,500,000	17,337,729	173,837,729	172,326,802	99	
Total Recurrent Expenditure	**308,360,000**	**12,441,093**	**320,801,093**	**313,236,884**		
Capital expenditure	4,140,000	9,452,140	13,592,140	13,592,140	100	
Total	**312,500,000**	**21,893,233**	**334,393,233**	**326,829,024**		

Notes

- Any significant underutilisation (below 90%) or overutilization is explained in the table above in accordance to IPSAS 24.14.
- Changes between the original and final budget is due to reallocations (IPSAS 24.29)

19. Notes to the Financial Statements

1. General Information

The Kenya Space Agency is a State Corporation in the Ministry of Defence established by and derives its authority and accountability from legal notice No.22 of 7th March 2017. The Agency is wholly owned by the Government of Kenya and is domiciled in Kenya. The Agency's principal activity is to promote, coordinate and regulate space activities as well as develop and nurture a vibrant and viable domestic space industry in Kenya.

2. Statement of Compliance and Basis of Preparation

The financial statements have been prepared on a historical cost basis except for the measurement at re-valued amounts of certain items of property, plant and equipment, marketable securities and financial instruments at fair value, impaired assets at their estimated recoverable amounts and actuarially determined liabilities at their present value. The preparation of financial statements in conformity with International Public Sector Accounting Standards (IPSAS) allows the use of estimates and assumptions. It also requires management to exercise judgement in the process of applying the Agency's accounting policies. The areas involving a higher degree of judgement or complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in Note 4. The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the Agency.

The financial statements have been prepared in accordance with the PFM Act, the State Corporations Act and International Public Sector Accounting Standards (IPSAS). The accounting policies adopted have been consistently applied to all the period presented.

3. Adoption of New and Revised Standards

i. ***New and amended standards and interpretations in issue effective in the year ended 30 June 2025.***

There were no new and amended standards issued in the financial year.

ii. ***New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2025***

Standard	Effective date and impact:
IPSAS 43 Leases	***Applicable 1st January 2025*** The standard sets out the principles for the recognition, measurement, presentation, and disclosure of leases. The objective is to ensure that lessees and lessors provide relevant information in a manner that faithfully represents those transactions. This information gives a basis for users of financial statements to assess the effect that leases have on the financial position, financial performance and cashflows of an Entity. The new standard requires entities to recognise, measure and present information on right of use assets and lease liabilities.
IPSAS 44: Non- Current Assets Held for Sale and Discontinued Operations	***Applicable 1st January 2025*** The Standard requires, Assets that meet the criteria to be classified as held for sale to be measured at the lower of carrying amount and fair value less costs to sell and the depreciation of such assets to cease and: Assets that meet the criteria to be classified as held for sale to be presented separately in the statement of financial position and the results of discontinued operations to be presented separately in the statement of financial performance.
IPSAS 45- Property Plant and Equipment	***Applicable 1st January 2025*** The standard supersedes IPSAS 17 on Property, Plant and Equipment. IPSAS 45 has additional guidance/ new guidance for heritage assets, infrastructure assets and measurement. Heritage assets were previously excluded from the scope of IPSAS 17 in IPSAS 45, heritage assets that satisfy the definition of PPE shall be recognised as assets if they meet the criteria in the standard. IPSAS 45 has an additional application guidance for infrastructure assets, implementation guidance and illustrative examples. The standard has clarified existing principles e.g valuation of land over or under the infrastructure assets, under- maintenance of assets and distinguishing significant parts of infrastructure assets.
IPSAS 46 Measurement	***Applicable 1st January 2025*** The objective of this standard was to improve measurement guidance across IPSAS by: i. Providing further detailed guidance on the implementation of commonly used measurement bases and the circumstances under which they should be used. ii. Clarifying transaction costs guidance to enhance consistency across IPSAS; iii. Amending where appropriate guidance across IPSAS related to measurement at recognition, subsequent measurement and measurement related disclosures. The standard also introduces a public sector specific measurement bases called the current operational value.

Standard	Effective date and impact:
IPSAS 47-Revenue	***Applicable 1st January 2026*** This standard supersedes IPSAS 9- Revenue from exchange transactions, IPSAS 11 Construction contracts and IPSAS 23 Revenue from non-exchange transactions. This standard brings all the guidance of accounting for revenue under one standard. The objective of the standard is to establish the principles that an entity shall apply to report useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flow arising from revenue transactions.
IPSAS 48-Transfer Expenses	***Applicable 1st January 2026*** The objective of the standard is to establish the principles that a transfer provider shall apply to report useful information to users of financial statements about the nature, amount, timing and uncertainty of expenses and cash flow arising from transfer expense transactions. This is a new standard for public sector entities geared to provide guidance to entities that provide transfers on accounting for such transfers.
IPSAS 49-Retirement Benefit Plans	***Applicable 1st January 2026*** The objective is to prescribe the accounting and reporting requirements for the public sector retirement benefit plans which provide retirement to public sector employees and other eligible participants. The standard sets the financial statements that should be presented by a retirement benefit plan.

iii. ***Early adoption of standards***

The Entity did not early – adopt any new or amended standards in the financial year.

4. Summary of Significant Accounting Policies

a) Revenue Recognition

i) Revenue from Non-Exchange Transactions

Fees, Taxes and Fines

The Agency recognizes revenues from fees, taxes and fines when the event occurs and the asset recognition criteria are met. To the extent that there is a related condition attached that would give rise to a liability to repay the amount, deferred income is recognized instead of revenue. Other non-exchange revenues are recognized when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the fair value of the asset can be measured reliably.

Transfers from Other Government Entities

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the entity and can be measured reliably. Recurrent grants are recognized in the statement of comprehensive income. Development/capital grants are recognized in the statement of financial position and realised in the statement of comprehensive income over the useful life of the assets that has been acquired using such funds.

ii) Revenue from Exchange Transactions

Rendering of Services

The Agency recognizes revenue from rendering of services by reference to the stage of completion when the outcome of the transaction can be estimated reliably. The stage of completion is measured by reference to labour hours incurred to date as a percentage of total estimated labour hours.

Where the contract outcome cannot be measured reliably, revenue is recognized only to the extent that the expenses incurred are recoverable.

Sale of Goods

Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer, usually on delivery of the goods and when the amount of revenue can be measured reliably and it is probable that the economic benefits or service potential associated with the transaction will flow to the entity.

Interest Income

Interest income is accrued using the effective yield method. The effective yield discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount. The method applies this yield to the principal outstanding to determine interest income each period.

Dividends

Dividends or similar distributions must be recognized when the shareholder's or the Agency's right to receive payments is established.

Rental Income

Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms and included in revenue.

b) Budget Information

The original budget for FY 2024/2025 was approved by the National Assembly in 2024. Subsequent revisions or additional appropriations where necessary were made to the approved budget in accordance with specific approvals from the appropriate authorities. The additional appropriations are added to the original budget by the entity upon receiving the respective approvals in order to conclude the final budget. Accordingly, the entity did not record additional appropriations.

The Agency's budget is prepared on a different basis to the actual income and expenditure disclosed in the financial statements. The financial statements are prepared on accrual basis using a classification based on the nature of expenses in the statement of financial performance, whereas the budget is prepared on a cash basis. The amounts in the financial statements were recast from the accrual basis to the cash basis and reclassified by presentation to be on the same basis as the approved budget. A comparison of budget and actual amounts, prepared on a comparable basis to the approved budget, is then presented in the statement of comparison of budget and actual amounts.

In addition to the Basis difference, adjustments to amounts in the financial statements are also made for differences in the formats and classification schemes adopted for the presentation of the financial statements and the approved budget.

A statement to reconcile the actual amounts on a comparable basis included in the statement of comparison of budget and actual amounts and the actuals as per the statement of financial performance has been presented in these financial statements where necessary.

c) Taxes

Current Income Tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the area where the Entity operates and generates taxable income. Current income tax relating to items recognized directly in net assets is recognized in net assets and not in the statement of financial performance. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred Tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except in respect of taxable temporary differences associated with investments in controlled entities, associates and interests in joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized, except in respect of deductible temporary differences associated with investments in controlled entities, associates and interests in joint ventures, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognized outside surplus or deficit is recognized outside surplus or deficit. Deferred tax items are recognized in correlation to the underlying transaction in net assets

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Sales Tax

Expenses and assets are recognized net of the amount of sales tax, except:

i) When the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the sales tax is recognized as part of the cost of acquisition of the asset or as part of the expense item, as applicable.

ii) When receivables and payables are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

d) Investment Property

Investment properties are measured initially at cost, including transaction costs. The carrying amount includes the replacement cost of components of an existing investment property at the time that cost is incurred if the recognition criteria are met and excludes the costs of day-to-day maintenance of an investment property. Investment property acquired through a non-exchange transaction is measured at its fair value at the date of acquisition. Subsequent to initial recognition, investment properties are measured using the cost model and are depreciated over a 30-year period. Investment properties are derecognized either when they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit or service potential is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognized in the surplus or deficit in the period of de-recognition. Transfers are made to or from investment property only when there is a change in use.

e) Property, Plant and Equipment

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the entity recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

f) Leases

Finance leases are leases that transfer substantially all of the risks and benefits incidental to ownership of the leased item to the Entity. Assets held under a finance lease are capitalized at the commencement of the lease at the fair value of the leased property or, if lower, at the present value of the future minimum lease payments. The Entity also recognizes the associated lease liability at the inception of the lease. The liability recognized is measured as the present value of the future minimum lease payments at initial recognition. Subsequent to initial recognition, lease payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognized as finance costs in surplus or deficit. An asset held under a finance lease is depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Entity will obtain ownership of the asset by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

Operating leases are leases that do not transfer substantially all the risks and benefits incidental to ownership of the leased item to the Entity. Operating lease payments are recognized as an operating expense in surplus or deficit on a straight-line basis over the lease term.

g) Intangible Assets

Intangible assets acquired separately are initially recognized at cost. The cost of intangible assets acquired in a non-exchange transaction is their fair value at the date of the exchange. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in surplus or deficit in the period in which the expenditure is incurred. The useful life of the intangible assets is assessed as either finite or indefinite. Intangible assets with an indefinite useful life are assessed for impairment at each reporting date.

h) Research and Development Costs

The Entity expenses research costs as incurred. Development costs on an individual project are recognized as intangible assets when the Entity can demonstrate:

i) The technical feasibility of completing the asset so that the asset will be available for use or sale

ii) Its intention to complete and its ability to use or sell the asset

iii) How the asset will generate future economic benefits or service potential

iv) The availability of resources to complete the asset

v) The ability to measure reliably the expenditure during development.

Following initial recognition of an asset, the asset is carried at cost less any accumulated amortization and accumulated impairment losses. Amortization of the asset begins when development is complete and the asset is available for use. It is amortized over the period of expected future benefit. During the period of development, the asset is tested for impairment annually with any impairment losses recognized immediately in surplus or deficit.

i) Financial Instruments

IPSAS 41 addresses the classification, measurement and de-recognition of financial assets and financial liabilities, introduces new rules for hedge accounting and a new impairment model for financial assets. The entity does not have any hedge relationships and therefore the new hedge accounting rules have no impact on the Company's financial statements. A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. At initial recognition, the entity measures a financial asset or financial liability at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through surplus or deficit, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

a) Financial Assets

Classification of Financial Assets

The entity classifies its financial assets as subsequently measured at amortised cost, fair value through net assets/ equity or fair value through surplus and deficit on the basis of both the entity's management model for financial assets and the contractual cash flow characteristics of the financial asset. A financial asset is measured at amortized cost when the financial asset is held within a management model whose objective is to hold financial assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding. A financial asset is measured at fair value through net assets/ equity if it is held within the management model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. A financial asset shall be measured at fair value through surplus or deficit unless it is measured at amortized cost or fair value through net assets/ equity unless an entity has made irrevocable election at initial recognition for particular investments in equity instruments.

Subsequent Measurement

Based on the business model and the cash flow characteristics, the entity classifies its financial assets into amortized cost or fair value categories for financial instruments. Movements in fair value are presented in either surplus or deficit or through net assets/ equity subject to certain criteria being met.

Amortized Cost

Financial assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest, and that are not designated at fair value through surplus or deficit, are measured at amortized cost. A gain or loss on an instrument that is subsequently measured at amortized cost and is not part of a hedging relationship is recognized in profit or loss when the asset is de-recognized or impaired. Interest income from these financial assets is included in finance income using the effective interest rate method.

Fair Value through Net Assets/ Equity

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at fair value through net assets/ equity. Movements in the carrying amount are taken through net assets, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognized in surplus/deficit. Interest income from these financial assets is included in finance income using the effective interest rate method.

Trade and Other Receivables

Trade and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest method, less impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. Losses arising from impairment are recognized in the surplus or deficit.

Fair Value Through Surplus or Deficit

Financial assets that do not meet the criteria for amortized cost or fair value through net assets/ equity are measured at fair value through surplus or deficit. A business model where the entity manages financial assets with the objective of realizing cash flows through solely the sale of the assets would result in a fair value through surplus or deficit model.

Impairment

The Agency assesses at each reporting date whether there is objective evidence that a financial asset or an entity of financial assets is impaired. A financial asset or an entity of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event has an impact on the estimated future cash flows of the financial asset or the entity of financial assets that can be reliably estimated. Evidence of impairment may include the following indicators:

i. The debtors or an entity of debtors are experiencing significant financial difficulty

ii. Default or delinquency in interest or principal payments

iii. The probability that debtors will enter bankruptcy or other financial reorganization

iv. Observable data indicates a measurable decrease in estimated future cash flows (e.g. changes in arrears or economic conditions that correlate with defaults)

b) Financial Liabilities

Classification

The entity classifies its liabilities as subsequently measured at amortized cost except for financial liabilities measured through profit or loss.

j) Inventories

Inventory is measured at cost upon initial recognition. To the extent that inventory was received through non-exchange transactions (for no cost or for a nominal cost), the cost of the inventory is its fair value at the date of acquisition.

Costs incurred in bringing each product to its present location and conditions are accounted for, as follows:

i) Raw materials: purchase cost using the weighted average cost method

ii) Finished goods and work in progress: cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing cost.

After initial recognition, inventory is measured at the lower of cost and net realizable value. However, to the extent that a class of inventory is distributed or deployed at no charge or for a nominal charge, that class of inventory is measured at the lower of cost and current replacement cost.

Net realizable value is the estimated selling price in the ordinary course of operations, less the estimated costs of completion and the estimated costs necessary to make the sale, exchange, or distribution.

Inventories are recognized as an expense when deployed for utilization or consumption in the ordinary course of operations of the Entity.

k) Provisions

Provisions are recognized when the Entity has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the Entity expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain. The expense relating to any provision is presented in the statement of financial performance net of any reimbursement.

l) Social Benefits

Social benefits are cash transfers provided to i) specific individuals and / or households that meet the eligibility criteria, ii) mitigate the effects of social risks and iii) Address the need of society as a whole. The entity recognises a social benefit as an expense for the social benefit scheme at the same time that it recognises a liability. The liability for the social benefit scheme is measured at the best estimate of the cost (the social benefit payments) that the entity will incur in fulfilling the present obligations represented by the liability.

m) Contingent Liabilities

The Entity does not recognize a contingent liability, but discloses details of any contingencies in the notes to the financial statements, unless the possibility of an outflow of resources embodying economic benefits or service potential is remote.

n) Contingent Assets

The Entity does not recognize a contingent asset, but discloses details of a possible asset whose existence is contingent on the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Entity in the notes to the financial statements. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of

economic benefits or service potential will arise and the asset's value can be measured reliably, the asset and the related revenue are recognized in the financial statements of the period in which the change occurs.

o) Nature and Purpose of Reserves

The Entity creates and maintains reserves in terms of specific requirements.

p) Changes in Accounting Policies and Estimates

The Entity recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

q) Employee Benefits

Retirement Benefit Plans

The Agency does not yet have permanent staff thus did not provide retirement benefits for its employees and directors. However, the Agency deducts and submits NSSF for interns and staff on temporary terms accordingly. Defined contribution plans are post-employment benefit plans under which an entity pays fixed contributions into a separate entity (a fund), and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to fund obligations for the payment of retirement benefits are charged against income in the period in which they become payable.

Defined benefit plans are post-employment benefit plans other than defined-contribution plans. The defined benefit funds are actuarially valued tri-annually on the projected unit credit method basis. Deficits identified are recovered through lump sum payments or increased future contributions on proportional basis to all participating employers. The contributions and lump sum payments reduce the post-employment benefit obligation.

r) Foreign Currency Transactions

Transactions in foreign currencies are initially accounted for at the ruling rate of exchange on the date of the transaction. Trade creditors or debtors denominated in foreign currency are reported at the statement of financial position reporting date by applying the exchange rate on that date. Exchange differences arising from the settlement of creditors, or from the reporting of creditors at rates different from those at which they were initially recorded during the period, are recognized as income or expenses in the period in which they arise.

s) Borrowing Costs

Borrowing costs are capitalized against qualifying assets as part of property, plant and equipment.

Such borrowing costs are capitalized over the period during which the asset is being acquired or constructed and borrowings have been incurred. Capitalization ceases when construction of the asset is complete. Further borrowing costs are charged to the statement of financial performance.

t) Related Parties

The Entity regards a related party as a person or an entity with the ability to exert control individually or jointly, or to exercise significant influence over the Entity, or vice versa. Members of the key management are regarded as related parties and comprise the directors, the CEO and senior managers.

u) Service Concession Arrangements

The Entity analyses all aspects of service concession arrangements that it enters into in determining the appropriate accounting treatment and disclosure requirements. In particular, where a private party contributes an asset to the arrangement, the Entity recognizes that asset when, and only when, it controls or regulates the services the operator must provide together with the asset, to whom it must provide them, and at what price. In the case of assets other than 'whole-of-life' assets, it controls, through ownership, beneficial entitlement or otherwise – any significant residual interest in the asset at the end of the arrangement. Any assets so recognized are measured at their fair value. To the extent that an asset has been recognized, the Entity also recognizes a corresponding liability, adjusted by a cash consideration paid or received.

v) Cash and Cash Equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the Co-operative bank of Kenya at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include short term cash imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year.

w) Comparative Figures

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

x) Subsequent Events

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2025.

5. Significant Judgments and Sources of Estimation Uncertainty

The preparation of the Agency's financial statements in conformity with IPSAS which requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods. These assumptions include depreciation rates and useful life of an asset.

Estimates and Assumptions.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period, are described below. The Entity based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the Entity. Such changes are reflected in the assumptions when they occur. IPSAS 1.140.

Useful Lives and Residual Value

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

i) The condition of the asset based on the assessment of experts employed by the Entity.

ii) The nature of the asset, its susceptibility and adaptability to changes in technology and processes.

iii) The nature of the processes in which the asset is deployed.

iv) Availability of funding to replace the asset.

v) Changes in the market in relation to the asset

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions is included in this report where applicable. Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date, and are discounted to present value where the effect is material. This includes provision for depreciation.

6. a) Transfer from Ministries, Department and Agencies

Description	2024-2025	2023-2024
	Kshs	Kshs
Operational Grant	312,500,000	250,000,000
Other Income	-	-
Total Government Grants and Subsidies	**312,500,000**	**250,000,000**

b) Transfer from Ministries, Department and Agencies

Name of the Entity sending grant	Amount recognized to Statement of Financial Performance Kshs	Amount deferred under deferred income Kshs	Amount recognized in capital fund Kshs	Total transfers (Current FY) 2024-2025 Kshs	Comparative FY 2023-2024 Kshs
Ministry of Defence	312,500,000	-	-	312,500,000	250,000,000
Total	**312,500,000**	**-**	**-**	**312,500,000**	**250,000,000**

7. Use of Goods and Services

Description	2024-2025	2023-2024
	Kshs	Kshs
Refined Fuel, Oil and Lubricants	3,140,000	2,272,010
Rent and Rates	16,479,366	15,609,686
Electricity	1,578,233	1,487,562
Water and Sewerage	245,331	52,910
Catering and Hospitality	393,740	-
Telephone, Telex, Mobile and Internet Services	6,772,558	5,350,363
Domestic Travel	18,904,785	20,321,281
Membership Subscription	464,549	272,710
Foreign Travel	5,607,645	9,557,421
Advertisement and Publicity	574,195	3,150,672
Sanitary and Cleaning Services	913,692	1,011,476
Computer Supplies and Accessories	352,475	1,309,507
General Office Supplies	8,807,184	8,702,165
Training & Capacity Building	5,011,423	2,309,140
Bank Charges	305,712	130,475
Total Use of Goods/General Expenses	**69,550,888**	**71,537,379**

8. Employees Costs

Description	2024-2025	2023-2024
	Kshs	Kshs
Hire of Short-term Contracts and Interns	27,572,781	17,979,809
Acting Allowances for Management	9,004,620	6,789,698
Commuter allowances	349,380	-
Total Compensation to Employees	**36,926,781**	**24,769,507**

9. Board Expenses

Description	2024-2025	2023-2024
	Kshs	Kshs
Chairman's Honoraria and Telephone	887,980	1,057,450
Board Members Emoluments	10,103,941	9,822,485
Conferences,Seminars,Secretariat and Catering Expenses	2,705,294	2,507,844
Board Insurance	460,543	639,637
Total Board Expenses	**14,157,758**	**14,027,416**

10. Depreciation and Amortization Expense

	Kshs	Kshs
Depreciation and Amortization Expenses		
Property, Plant and Equipment	538,925	550,457
Furnitures	903,769	1,032,879
Motor vehicles	1,574,991	2,099,988
Telecomunications equipment	6,297,840	7,872,301
Computers	4,130,160	4,109,186
Office fitouts	2,206,591	1,456,785
Total Depreciation and Amortization	**15,652,277**	**17,121,597**

11. Repairs and Maintenance

Description	2024-2025	2023-2024
	Kshs	Kshs
Equipment	960,537	115,164
Insurance	1,055,879	1,207,992
Motor vehicles	2,605,962	1,550,442
Total Repairs and Maintenance	**4,622,378**	**2,873,598**

12. Space Programs

Description	2024-2025	2023-2024
	Kshs	Kshs
Training and Workshop	14,408,395	15,578,778
Research and Development	157,918,408	105,543,775
Total Space Programs	**172,326,802**	**121,122,553**

13. Cash and Cash Equivalents

Description	2024-2025	2023-2024
	Kshs	Kshs
Current Account	23,216,486	20,997,749
Others(Cash in Hand)	-	-
Total Cash and Cash Equivalents	**23,216,486**	**20,997,749**

Description	2024-2025	2023-2024
	Kshs	Kshs
Financial institution		
a) **Current account**		
Cooperative Bank of Kenya	23,216,486	20,997,749
Sub- total	**23,216,486**	**20,997,749**
b) Others(specify)		
Cash in transit	-	-
cash in hand	-	-
M pesa	-	-
Sub- Total	-	-
Grand Total	**23,216,486**	**20,997,749**

14. Property, Plant and Equipment

Cost	Plant and Equipment	Furniture and Fittings	Telecommunication	Motor vehicle	Computers	Office fitout	Total
Depreciation Rates	**0.125**	**0.125**	**0.20**	**0.25**	**0.30**	**0.10**	
	Kshs	**Kshs**	**Kshs**	**Kshs**	**Kshs**	**Kshs**	**Kshs**
As At 1 July 2023	**8,042,000**	**14,073,000**	**50,535,758**	**44,433,000**	**22,021,190**	**23,980,008**	**163,084,956**
Additions	-	-	6,376,388	-	**8,875,580**	-	**15,251,968**
As at 30th June 2024	**8,042,000**	**14,073,000**	**56,912,146**	**44,433,000**	**30,896,770**	**23,980,008**	**178,336,924**
As At 1 July 2024	**8,042,000**	**14,073,000**	**56,912,146**	**44,433,000**	**30,896,770**	**23,980,008**	**178,336,924**
Additions	458,200	-	-	-	4,179,100	8,954,840	**13,592,140**
As at 30th June 2024	**8,500,200**	**14,073,000**	**56,912,146**	**44,433,000**	**35,075,870**	**32,934,848**	**191,929,064**
Depreciation And Impairment							
At 1 July 2023	**3,638,344**	**5,809,965**	**17,550,644**	**36,033,047**	**17,199,484**	**9,412,154**	**89,643,636**
Depreciation	550,457	1,032,879	7,872,301	2,099,988	4,109,186	1,456,785	**17,121,596**
As At 30th 2024	**4,188,801**	**6,842,844**	**25,422,944**	**38,133,035**	**21,308,670**	**10,868,939**	**106,765,233**
At 1 July 2024	**4,188,801**	**6,842,844**	**25,422,944**	**38,133,035**	**21,308,670**	**10,868,939**	**106,765,233**
Depreciation	538,925	903,769	6,297,840	1,574,991	4,130,160	2,206,591	**15,652,277**
As at 30th June 2025	**4,727,726**	**7,746,614**	**31,720,785**	**39,708,026**	**25,438,830**	**13,075,530**	**122,417,510**
Net Book Values							
As at 30th June 2024	**3,853,199**	**7,230,156**	**31,489,202**	**6,299,965**	**9,588,100**	**13,111,069**	**71,571,692**
As at 30th June 2025	**3,772,474**	**6,326,386**	**25,191,362**	**4,724,974**	**9,637,040**	**19,859,318**	**69,511,555**

Notes:

- The depreciation and impairment balances are calculated using Reducing Balance Method. It's the policy of the Agency to depreciate its assets with the rates as indicated in the table above.

Valuation

- The Agency does not own land and building as it is domiciled in a rented premise. Consequently, no valuation of land and buildings/equipment was carried out.

15. Trade and Other Payables

Description	FY 2024/2025		FY 2023/2024	
	Kshs		Kshs	
Trade payables	895,484		-	
Employee payables	-		-	
Other payables	-		-	
Total trade and other payables	**895,484**		**-**	
Ageing analysis: (Trade and other payables)	**FY 2024/2025**	**% of the Total**	**FY 2023/2024**	**% of the Total**
Under one year	895,484	100%	-	-
1-2 years	-	-	-	-
2-3 years	-	-	-	-
Over 3 years	-	-	-	-
Total (tie to above total)	**895,484**		**-**	

16. Employee Benefit Obligations

The Agency contributes to the statutory National Social Security Fund (NSSF). This is a defined contribution scheme registered under the National Social Security Act No. 45 of 2013. The Agency's obligation under the scheme is limited to specific contributions legislated from time to time and is currently at 12% of the pensionable wages. Contributions are at 12% of pensionable wages, shared equally between employer and employee (6% each).

17. Surplus Remission

In accordance with Section 219 (2) of the Public Financial Management Act regulations, regulatory entities shall remit into Consolidated Fund, ninety per centum of its surplus funds reported in the audited financial statements after the end of each financial year. The Agency did not generate any income during the year; hence no remittance was made to the Consolidated Fund.

18. Cash Generated from Operations

Description		2024-2025	2023-2024
		Kshs	Kshs
Surplus (Deficit) for the period before tax		(736,884)	(1,452,050)
Adjusted for:			
Depreciation		15,652,277	17,121,597
Net cash flow operating activities		**14,915,393**	**15,669,546**

19. Reconciliation for difference of Actual Amounts in Statement of Comparison of Budget and Statement of Financial Performance.

Description	2024-2025 Kshs
Actual Expenditure as per Statement of Financial Performance	313,236,884
Actual Expenditure as per Statement of comparison of budget and actual amounts	**313,236,884**

20. Financial Risk Management

The Entity's activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. The Entity's overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. The Entity does not hedge any risks and has in place policies to ensure that credit is only extended to customers with an established credit history. The Entity's financial risk management objectives and policies are detailed below:

i) Credit Risk

The Entity has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk arises from cash and cash equivalents, and deposits with banks, as well as trade and other receivables and available-for-sale financial investments. Management assesses the credit quality of each customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external assessment in accordance with limits set by the directors. The amounts presented in the statement of financial position are net of allowances for doubtful receivables, estimated by the Entity's management based on prior experience and their assessment of the current economic environment.

The carrying amount of financial assets recorded in the financial statements representing the Entity's maximum exposure to credit risk without taking account of the value of any collateral obtained is made up as follows:

	Total Amount	Fully Performing	Past Due	Impaired
	Kshs	Kshs	Kshs	Kshs
As at 30 June 2025				
Receivables from non-exchange transactions	-	-	-	-
Bank Balances	23,216,486	23,216,486	-	-
Total	**23,216,486**	**23,216,486**	**-**	**-**

The customers under the fully performing category are paying their debts as they continue trading. The credit risk associated with these receivables is minimal and the allowance for uncollectible amounts that the entity has recognised in the financial statements is considered

adequate to cover any potentially irrecoverable amounts. The entity has no significant concentration of credit risk on amounts due. The board of directors sets the entity's credit policies and objectives and lays down parameters within which the various aspects of credit risk management are operated.

ii) Liquidity Risk Management

Ultimate responsibility for liquidity risk management rests with the Entity's directors, who have built an appropriate liquidity risk management framework for the management of the Entity's short, medium and long-term funding and liquidity management requirements. The Entity manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

	Less than 1 Month	Between 1-3 months	Over 5 Months	Total
	Kshs	Kshs	Kshs	Kshs
As at 30 June 2025				
Trade Payables	-	-	895,484	895,484
Provisions	-	-	-	-
Total	**-**	**-**	**895,484**	**895,484**

iii) Market Risk Management

The Agency is currently not exposed to market risk, as it does not engage in the trading of financial instruments.

21. Related Party Disclosures

Nature of Related Party Relationships

Entities and other parties related to KSA include those parties who have ability to exercise control or exercise significant influence over its operating and financial decisions. Related parties include management personnel, their associates and close family members.

Government of Kenya

The Government of Kenya is the principal shareholder of KSA, holding 100% of the KSA equity interest. The Government of Kenya has provided full guarantees to all long-term lenders of the Entity, both domestic and external.

Other Related Parties Include:

i) The Parent Ministry.

ii) County Governments.

iii) Other SCs and SAGAs

iv) Key Management.

v) Board of Directors.

22. Events after the Reporting Period

There were no material adjusting and non- adjusting events after the reporting period.

23. Ultimate and Holding Entity

KSA is a Semi- Autonomous Government Agency under the Ministry of Defence. Its ultimate parent is the Government of Kenya.

24. Currency

The financial statements are presented in Kenya Shillings (Kshs) and rounded off to the nearest Kenya shilling.

25. Revenue

The Ministry of Defence Accounts for Revenue which is collected from the operations of Luigi Broglio-Malindi Space Centre on behalf of Kenya Space Agency. During the reporting period an amount of Ksh 15,037,688 was collected.

Appendix 1: Implementation Status of Auditor-General's Recommendations

The following is the summary of issues raised by the external auditor, and management comments that were provided to the auditor.

Ref No. on the External Audit Report	Issue / Observations from Auditor	Management Comments	Status *(Resolved / Not Resolved)*	Timeframe
1	Staff in Acting Capacity for over a year	Staff continue to serve in acting capacities, with their appointments renewed every six months pending formal authorization to fill the positions substantively. This arrangement is a temporary measure necessitated by budget limitations and pending recruitment approvals from the Public Service Commission and The National Treasury and Economic Planning.	Not Resolved	FY 2026/2027
2	Under-Staffing	Understaffing has resulted from budget limitations and pending approvals from the Public Service Commission and the National Treasury to recruit personnel on permanent and pensionable terms. In the meantime, the Agency has relied on staff deployed from various Ministries, Departments, and Agencies (MDAs) to sustain operations pending formal recruitment authorization. The recruitment challenge is expected to be addressed in the current financial year following the allocation of a budget to support staff recruitment.	Not Resolved	FY 2025/2026
3	Lack of Internal Audit Function	The Agency currently relies on the Internal Audit Function of the Parent Ministry. However, it has initiated the recruitment of four critical positions, including the Deputy Director, Internal Audit, who will oversee the Agency's Internal Audit Function.	Not Resolved	FY 2025/2026

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Brig Hillary B Kipkosgey
Ag. Director General

Date: 3 NOV 2025

Appendix II: Projects Implemented by KSA

Projects implemented by the KSA Funded by development partners.
There were no projects funded by development partners.

Project title	Project Number	Donor	Period/ duration	Donor commitment	Separate donor reporting required as per the donor agreement (Yes/No)	Consolidated in these financial statements (Yes/No)
1	-	-	-	-	-	-

Status of Projects Completion

Summary of the status of projects completion at the end of the reporting period, i.e., total costs incurred, stage which the project is etc.

There were no projects funded by development partners.

	Project	Total project Cost	Total expended to date	Completion % to date	Budget	Actual	Sources of funds
1	-	-	-	-	-	-	-

Appendix III: Inter-Entity Transfers

Appendix IV: Transfers from Other Government Entities

Name of the MDA/Donor Transferring the funds					Where Recorded/recognized				
	Date received as per bank statement	Nature: Recurrent/Development/Others	Total Amount - KES	Statement of Financial Performance	Capital Fund	Deferred Income	Receivables	Others - must be specific	Total Transfers during the Year
MOD	16.09.2024	Recurrent	26,041,667	26,041,667	-	-	-	-	26,041,667
MOD	16.09.2024	Recurrent	26,041,667	26,041,667	-	-	-	-	26,041,667
MOD	16.09.2024	Recurrent	26,041,667	26,041,667	-	-	-	-	26,041,667
MOD	19.12.2024	Recurrent	26,041,667	26,041,667	-	-	-	-	26,041,667
MOD	19.12.2024	Recurrent	26,041,667	26,041,667	-	-	-	-	26,041,667
MOD	19.12.2024	Recurrent	26,041,667	26,041,667	-	-	-	-	26,041,667
MOD	18.03.2025	Recurrent	26,041,670	26,041,670	-	-	-	-	26,041,670
MOD	18.03.2025	Recurrent	26,041,666	26,041,666	-	-	-	-	26,041,666
MOD	19.03.2025	Recurrent	26,041,666	26,041,666	-	-	-	-	26,041,666
MOD	16.04.2025	Recurrent	26,041,666	26,041,666	-	-	-	-	26,041,666
MOD	27.05.2025	Recurrent	26,041,666	26,041,666	-	-	-	-	26,041,666
MOD	18.06.2025	Recurrent	26,041,666	26,041,666	-	-	-	-	26,041,666
Total			**312,500,000**						**312,500,000**

Appendix V- Inter-Entity Confirmation Letter

Kenya Space Agency
P.O. Box 7046-00200
Nairobi

The Kenya Space Agency wishes to confirm that no amounts were disbursed to any entity as at 30 June 2025

Confirmation of amounts received by [Insert name of beneficiary Entity] as at 30 June 2025

		Amounts Disbursed by KSA as at 30th June 2025				Amount Received by [beneficiary Entity] (KShs) as at 30th June (Previous FY) (E)	Differences (KShs) (F)=(D-E)
Reference Number	Date Disbursed	Recurrent (A)	Development (B)	Inter–Ministerial (C)	Total (D)=(A+B+C)		
-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-

I confirm that the amounts shown above are correct as of the date indicated.

Head of Accounts department KSA:

Name Peter Munene ..... **Sign** ..... **Date** 15-07-2025

Confirmation of amounts received by KENYA SPACE AGENCY as at 30 June 2025							
Amounts Disbursed by Ministry of Defence as at 30 June 2025							
Reference Number	**Date Disbursed**	**Recurrent (KShs) (A)**	**Development (KShs) (B)**	**Inter – Ministerial (KShs) (C)**	**Total (KShs) (D)=(A+B+C)**	**Amount Received by Kenya Space Agency as at 30 June 2025 (Kshs) (E)**	**Differences (Kshs) (D)-(E)**
1	30th/Jun/25	312,500,000	0		312,500,000	312,500,000	0
Total		**312,500,000**	**0**	**0**	**312,500,000**	**312,500,000**	**0**

I confirm that the amounts shown above are correct as of the date indicated

Head of Accounts,Ministry of Defence

Name E. W. Wanjau

Signature

Date 15.07.2025

HEAD OF ACCOUNTING UNIT MINISTRY OF DEFENCE

Head of Accounts,Kenya Space Agency

Name Peter Munene W

Signature

Date 15-07-2025

FINANCE & ACCOUNTS OFFICE P.O. Box 7046 - 00200, NAIROBI 15 JUL 2025 KENYA SPACE AGENCY Signature