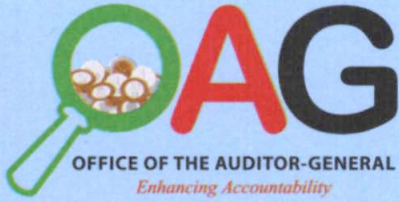


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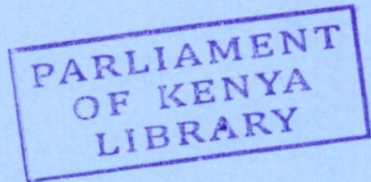
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REPORT

OF

THE AUDITOR-GENERAL

ON



NAROK WATER AND SEWERAGE SERVICES COMPANY LIMITED

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FOR THE YEAR ENDED 30 JUNE, 2025

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**NAROK WATER AND SEWERAGE SERVICES COMPANY
LIMITED**

(NARWASSCO)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED

JUNE 30, 2025

Prepared in accordance with the International Financial Reporting Standards (IFRS) Accounting
Standards

Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025

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1. Acronyms and Glossary of Terms

<i>ICPAK</i>	<i>Institute of Certified Public Accountants of Kenya</i>
<i>IFRS</i>	<i>International Financial Reporting Standards</i>
<i>MD</i>	<i>Managing Director</i>
<i>PFM</i>	<i>Public Financial Management</i>
<i>PSASB</i>	<i>Public Sector Accounting Standards Board</i>
<i>WASREB</i>	<i>Water Services Regulatory Board</i>
<i>NARWASSCO</i>	<i>Narok Water and Sewerage Company Limited</i>
<i>WSTF</i>	<i>Water Sector Trust Fund</i>
<i>CRVWWDA</i>	<i>Central Rift Valley Water Works Development Agency</i>
<i>WRA</i>	<i>Water Resources Authority</i>
<i>NRW</i>	<i>Non-Revenue Water</i>
<i>NSSF</i>	<i>National Social Security Fund</i>
<i>FY</i>	<i>Financial Year</i>
<i>JICA</i>	<i>Japanese International Corporation Agency</i>

2. Key Entity Information

Background information

Narok Water and Sewerage Services Company Limited (NARWASSCO) is a public company limited by shares, established on 27th February 2006 under the Companies Act, Cap 486, Laws of Kenya.

NARWASSCO is licensed by the Water Services Regulatory Board (WASREB) under the Water Act, 2016 to operate as a Water Service Provider (WSP). At the county level, the Company is represented by the County Executive Committee Member (CECM) for Environment, Water, Natural Resources and Climate Change, who—together with the Board of Directors—is responsible for providing general policy direction and guiding the strategic mandate of the Company.

The Company is domiciled in Narok, Kenya, with existing operational schemes in Ololulung'a and Suswa, and is in the process of taking over additional schemes in Kilgoris and Narosura.

Vision:

Water and Sewerage services for all.

Mission:

To provide effective water and sewerage services in Narok town and its environs for socio-economic development.

Principal Activities:

The principal activity of NARWASSCO is to supply affordable, clean water and sewerage services to Narok town, Ololulung'a town and its environs in a financially sustainable manner and within government regulations.

Objectives

- To maintain and expand water and sanitation infrastructure so as to increase water service coverage
- To ensure Effective and Efficient Water Supply and Sanitation in the plan period
- To enhance financial and commercial sustainability in order to facilitate infrastructure development and operational efficiency of the company.
- To strengthen internal processes and build a strong and committed team of human resource that enhances efficiency in service delivery
- To ensure the Provision of high-Quality Water and Sewerage Services at a cost -Effective Rate to the Satisfaction of the Stakeholders.
- To enhance Environmental Management.
- To enhance Social Inclusivity.

Narok Water and Sewerage Services Company Limited

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- To foster collaboration with actors and stakeholders for increased commitment and participation towards delivering the mandate of the company.

Directors.

1. Hon. Rapanke Ole Samante	Chairman	Appointed on 10 th February 2023
2. Hon. Solomon Ole Moriaso	Member	Appointed on 10 th February 2023
3. Hon. Leboi Ole Liarika	Member	Appointed on 10 th February 2023
4. Hon. Mary Njoki	Member	Appointed on 10 th February 2023
5. Hon. Gabriel Mibei	Member	Appointed on 10 th February 2023
6. Mrs. Julia Kisio	Member	Appointed on October 2024
7. Mr Justus Parsamae Lemein	Secretary	Managing Director.

Registered Office

OLD TOWN COUNCIL OFFICES
Along MAU-NAROK Road Opposite Narok Referral Hospital
P.O. Box 935-20500
Narok, KENYA

Corporate Headquarters

P.O. Box 935-20500
OLD TOWN COUNCIL OFFICES
Opposite Narok referral hospital
Narok, KENYA

Corporate Contacts

Telephone: (+254) 727500700
E-mail: narokwater@yahoo.com
Website: www.narwassco.co.ke

Corporate Bankers

1. National Bank Limited
Narok Branch
P.O. Box 348-20500
Narok, Kenya
2. Cooperative Bank
Narok Branch
P.O BOX 632-20500
Narok, Kenya
3. Safaricom MPESA
Paybill No. 526560

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Independent Auditor


Auditor General
The Office of the Auditor General
Anniversary Towers, University Way
P.O. Box 30084GPO 00100
Nairobi, Kenya

Principal Legal Advisers

The Attorney General
State Law Office, Harambee Avenue
P.O. Box 40112
City Square 00200
Nairobi, Kenya

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3. The Board of Directors

Directors	Details
 <p data-bbox="276 875 727 909">Hon. Bishop Rapanke Ole Samante</p>	<p data-bbox="826 371 1385 551">Born on 13th November 1978, Hon. Samante is a distinguished leader with vast experience in business management, politics, religious leadership, and community service.</p> <p data-bbox="826 595 1394 775">He holds a Diploma in Business Management from the Greatsta University of Kenya. His career began in the tourism sector, where he worked as a tour guide and rose to management level.</p> <p data-bbox="826 819 1369 1178">Hon. Samante pursued politics between 2013 and 2022, serving as an elected Member of the County Assembly (MCA) representing Ildamat Ward. During his tenure, he held key leadership positions, including Chairman of the Finance and Economic Planning Committee (2013–2017) and Chairman of the Budget and Appropriations Committee (2017–2022).</p> <p data-bbox="826 1223 1401 1514">In addition to his political career, Hon. Samante has a strong Christian ministry background. From 2004 to 2010, he served as a Pastor with the Community Christian Church (CCC). From 2010 to 2023, he served as an Apostle, and he currently serves as a Regional Bishop within the same denomination.</p> <p data-bbox="826 1559 1401 1738">He has also been instrumental in enhancing water service provision in Narok County, working closely with the Governor and other stakeholders to improve access to safe and reliable water.</p> <p data-bbox="826 1783 1394 1872">Hon. Samante currently serves as the Board Chairman, representing the Religious Community on the Board.=</p>
	<p data-bbox="826 1881 1401 2029">Born on 31st December 1965, Hon. Moriaso is an experienced leader with a strong background in education, governance, and financial administration.</p>

**Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025**



Hon. Solomon Ole Moriaso

He holds P1 teaching qualifications and rose to the position of Head Teacher at Majimoto Primary School, where he served with distinction.

Hon. Moriaso later transitioned into politics and was elected as a Councillor representing Majimoto Ward in the defunct Narok County Council from 1997 to 2012. During his tenure, he served as Chairperson of the Finance Committee for 8 years and as Chairman of the Narok County Council for 3 years, where he provided strategic leadership and oversight in financial and administrative matters.

He currently serves as a Board Member and the Chairperson of the Finance and Administration Committee, bringing his wealth of experience in leadership and governance.

Hon. Moriaso represents the business community on the Board.



Hon. Leboi Ole Liarika

Born on 2nd February 1972, Hon. Liarika is an experienced leader with a strong background in politics, governance, and public service.

He served as an elected Councillor for Emarti Ward in the defunct Transmara County Council from 2007 to 2013, where he played a key role in community representation and development initiatives.

Currently, Hon. Liarika serves as a Board Member and the Chairperson of the Technical Committee, where he provides leadership in guiding technical decisions and oversight of projects.

He represents the business community on the Board.

Born on 16th May 1977, Hon. Wangai is an experienced professional with a background in education, administration, and public service.

**Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025**



Hon. Mary Njoki

She has vast experience in teaching and also worked as a Secretary with the Non-Governmental Organization (NGO), World Concern, where she gained valuable skills in administration and community service.

Her career later transitioned into politics, where she was nominated to the Narok County Assembly as a Member of County Assembly (MCA) representing Minority and Gender interests. During her tenure, she actively participated in policy and governance matters, championing inclusivity and gender representation.

She currently serves as a Board Member and is the Chairperson of the Audit Committee, where she provides leadership in governance, accountability, and oversight.

Hon. Wangai represents Gender and Special Interests on the Board.



Hon. Gabriel Korir Mibei


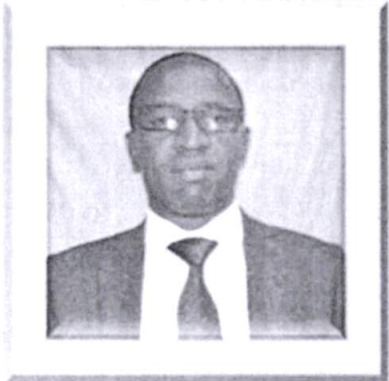
Born on 27th September 1970, Hon. Mibei is an experienced public servant with a distinguished career in social services, community development, and politics.

He began his career with the defunct Transmara County Council as a Social Services Officer before joining the Mara Conservancy as a Public Relations Officer. He later served as the Peace Caravan Lead for Trans-Kuria under a USAID program, contributing to peacebuilding and community cohesion.

In 2017, Hon. Mibei was elected as a Member of the County Assembly (MCA) representing Angata Barikoi Ward, a position he held until 2022. During his tenure, he served as Chairperson of the Children's and Culture Committee and also sat in the National Executive Committee in charge of Athletics under the County Assemblies Sports Association.



Since joining the Company's Board, Hon.

Narok Water and Sewerage Services Company Limited
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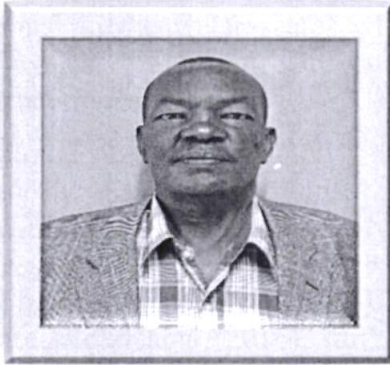
	<p>Mibei has continued to bring his wealth of experience and passion for community service. He represents Special Interests on the Board.</p>
 <p>Mrs. Julia Kisio</p>	<p>Born on 23rd July 1972, Mrs. Nairesiae is an educationist and administrator with vast experience in public service and governance.</p> <p>She holds a Bachelor of Education (Science) degree from Kenyatta University. She served in the Teachers Service Commission (TSC) for 20 years (1994–2014), where she gained extensive experience in leadership and administration within the education sector.</p> <p>Since October 2024, Mrs. Nairesiae has served as a Board Member of the Company. She currently works as a Principal Administrator in the Department of Water, Environment, Energy, Natural Resources and Climate Change, where she continues to contribute her expertise in administration and policy.</p> <p>She represents the County Government of Narok on the Company’s Board.</p>
 <p>Mr. Justus Parsamae Lemein</p>	<p>Mr Justus Parsamae Lemein was born on 8th August 1994.</p> <p>He holds a Master’s of Science Degree in project management from Jomo Kenyatta University of Agriculture and Technology</p> <p>He holds a Bachelor’s Degree in Civil and Structural Engineering from Kenyatta University</p> <p>Mr Lemein has over five years’ experience in project management working as project manager at CRVWDA for African Development Bank funded projects.</p> <p>He is registered as a graduate engineer in the Engineers Board of Kenya (IEBK)</p> <p>He was appointed as the Managing Director of the company in February 2023</p> <p>Mr Lemein serves as the board secretary</p>

Narok Water and Sewerage Services Company Limited
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4. Key Management Team

Managers	Details
 <p>Justus Parsamae Lemein Managing Director</p>	<p>Born on 8th August 1994, Mr. Lemein is an accomplished engineer and project management professional with a strong academic background and proven leadership in managing large-scale infrastructure projects.</p> <p>He holds a Master of Science Degree in Project Management from the Jomo Kenyatta University of Agriculture and Technology (JKUAT) and a Bachelor’s Degree in Civil and Structural Engineering from Kenyatta University.</p> <p>Mr. Lemein has over five years of experience in project management, having served as a Project Manager at the Central Rift Valley Water Works Development Agency (CRVWDA), where he oversaw African Development Bank (AfDB)–funded projects.</p> <p>He is registered as a Graduate Engineer with the Engineers Board of Kenya (EBK).</p> <p>In February 2023, Mr. Lemein was appointed as the Managing Director of the Company, where he provides strategic leadership and oversees the overall operations and growth of the organization.</p>
 <p>Joel Tumate Tarakwai Commercial Manager</p>	<p>Born on 1st January 1991, Mr. Tarakwai is a finance and management professional with solid academic qualifications and progressive leadership experience.</p> <p>He holds a Bachelor’s Degree in Business Management (Accounting option) from Maasai Mara University and is currently pursuing a Master’s Degree in Business Management (Accounting option) from Moi University.</p> <p>From 2018 to 2023, Mr. Tarakwai served as Director for Youth Affairs and later as Director of Finance, gaining extensive experience in administration, financial oversight, and governance.</p> <p>In February 2023, he was appointed as the Commercial Manager and Head of Finance of the Company, a role in which he continues to provide strategic financial leadership and commercial stewardship.</p>

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Davies Tarkash
Technical Manager

Born on 1st January 1967, Mr. Tarkash is a seasoned professional in the water sector with over 18 years of extensive experience in water supply and infrastructure management.

He holds a Diploma in Water Supply and Construction from the Kenya Water Institute (KEWI), obtained in 1988. In addition, he has earned two professional certificates in Urban Water Works Engineering from the JICA International Centre, Yokohama (2016), further enhancing his technical expertise in modern water systems.

Mr. Tarkash is seconded to the Company from the County Government of Narok and currently serves as the Technical Manager, where he provides leadership in the planning, development, and management of technical operations



Andrew Siameto Kireu
Human Resource And
Administration Manager

Born on 25th December 1986, Mr. Kireu is an accomplished Human Resource and Administration professional with extensive academic qualifications and over 7 years of progressive experience in management within both government institutions and donor-funded projects.

He holds a Bachelor of Science in Human Resource Management from Maasai Mara University and is currently pursuing a Master of Business Administration (MBA) from Mount Kenya University.

Mr. Kireu is a Certified Human Resource Professional (CHRP) and a Certified Human Resource Manager (CHRM) from the Academy of Human Resource Management. He is also a Member of the Institute of Human Resource Management (IHRM).

In addition to his HR qualifications, he is pursuing the Certified Secretary (CS) professional qualification, Level 3, at the LLB School of Mount Kenya University.

He currently serves the Company as the Human Resource and Administration Manager.

5. Chairman's Statement



This Annual 2024/2025 Report showcases our solid results and highlights the forward-looking, innovative organization we have become. Despite facing substantial economic challenges both in the global and at home, we managed to navigate these hitches and deliver exceptional outcomes. The year presented us with tough operating conditions, including changes in taxation, political uncertainty surrounding the elections and a significant economic slowdown compounded by rising inflation and currency depreciation. However, despite these obstacles, we are pleased to see the outstanding results the company has achieved.

Foremost, I want to appreciate the County Government of Narok under the leadership of His Excellency the Governor Hon Patrick Ole Ntutu for the support that he has so far granted the Company. We sincerely appreciate His Excellency the Governor for the rehabilitation of the Ilmashariani water springs, Pumps servicing and the completion of Suswa Town water project this has enable the company inject additional 5000M3 of water to the system. I also express my gratitude to the Governor for his commitment to ensuring access to clean water for all residents in Narok town, Ololulunga town and most recently Suswa town by making provision of water as his top agenda. We can be sure that in this dispensation we will continue enjoying a supportive relationship for the interest of the residents of Narok.

Corporate governance and sustainability

Narok water and Sewerage Company Limited is fully committed to managing its business in a sustainable way and upholding the highest standards of ethics and corporate governance practices. The Board of Directors is ultimately accountable for the performance of the Company, appreciating that strategy, risk, performance and sustainability are inseparable. Our governance framework is based on the principles contained in Water Services Regulatory Board (WASREB) regulations and we are satisfied that the Company has applied those principles during the year under review.

It is gratifying to be able to note that the Board and its committees have performed outstandingly well, not only in fulfilling their duties, but in proactively supporting management, delegating with responsibility and transparency, and applying its collective

Narok Water and Sewerage Services Company Limited
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mind and skills to meet the challenges, and maximize the opportunities that have made themselves apparent during the year. In addition, during the year under review, we continued to work hard to understand the concerns of our stakeholders, to absorb them and apply them so that our strategy continually matches not only our vision, mission and purpose, but the needs and expectations of all those individuals and bodies that are impacted by what we do.

Financial Performance

Despite the economic obstacles experienced during the year, the Company managed to close with a growth of 6.8% from the previous financial year. This has been a result of increased water production from the improved demand of water both from existing customers and new customers in areas like Suswa and Narok town environs the company also managed to operationalize and thank His Excellency the president for gracing the official opening of the sewer.

The Company is still looking forward to reach more new areas within Narok County and continue to deliver increased amount of water to the residents whose quality is assured to be high. We anticipate to serve more customers with enough potable water and bring on board more development partners who will assist the Company to move forward and achieve its Vision and Mission.

In Closing

To all our stakeholders, and in particular government and regulatory bodies with whom we continuously consult, I would like to say that we greatly appreciate their support and willingness to engage with us as we move forward together to make the future an even better one for all.

Thank You!

Sign.....



Hon. Bishop Rapanke Ole Samante
Chairman Board of Directors Narok Water and Sewerage Services Company Limited.

6. Report of the Managing Director



I am pleased to present the Managing Director's Report for the financial year ended 30th June 2025. The year was characterized by resilience, innovation, and growth for Narok Water and Sewerage Services Company Limited (NARWASSCO). Despite the persistent economic, environmental, and operational challenges, the Company registered remarkable achievements that continue to strengthen its position as a reliable and sustainable water service provider in Narok County.

Operational Performance and Key Achievements

The Company made significant strides in improving water production, service coverage, and customer satisfaction. By the close of the financial year, active household connections stood at 8,687, supported by expansion works and enhanced service delivery.

The highlight of the year was the completion of the Suswa Water Supply Project, which now delivers safe potable water to more than 30,000 residents and 25,000 livestock. We also successfully integrated the Narosura Scheme, extending our footprint and ensuring more residents benefit from reliable water supply.

To strengthen production, the Company invested in new pumps at the Northern Plant valued at KShs 13 million, a transformative project that has stabilized production and reduced downtimes. In addition, with the unwavering support of the County Government and national government the Kilgoris Scheme was rehabilitated, providing assurance of service reliability for residents.

Notably through JICA the Company also constructed a flood control wall at the intake preventing perennial flash floods which has been affecting the pumps performance and durability.

NARWASSCO also collaborated with Equity Bank, CRVWDA, and the National Government in a tree planting initiative to promote catchment conservation, reforestation,

Narok Water and Sewerage Services Company Limited
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and climate resilience. We recognize that environmental stewardship is central to long-term water security.

Operational efficiency was further boosted through the installation of DMA meters and the roll-out of smart meter reading technology, aimed at enhancing billing accuracy and reducing Non-Revenue Water (NRW). Staff were trained on NRW reduction, boosting technical capacity and instilling a performance-driven culture.

Financial Performance

The year closed with total sales of KSh 146 million, representing a 6.8% growth in operating revenue compared to FY 2023/2024. This growth was attributed to increased water and sewer sales and improved customer billing.

The Company also benefitted from KSh 37,191,275 million in grants from the County Government and development partners, which supported operational and capital expenditure.

The balance sheet remained healthy, with total assets growing to KSh 222 million, reflecting ongoing infrastructure investments.

Human Resources and Staff Welfare

The workforce remains a pillar of our success. During the year, ten new staff were recruited across various departments, enhancing the Company's technical and administrative capacity. One staff member was seconded to Narok County as the Kilgoris Municipal Manager for a five-year term, while sadly, we lost a staff member through death.

The Company also invested in continuous training and welfare programs, ensuring employees remain motivated, well-equipped, and aligned with organizational objectives.

Customer Service and ICT Innovations

NARWASSCO prioritized customer satisfaction by:

- Introducing a **Customer Care Desk** to address client concerns in real-time.
- Rolling out **SMS billing and reminders** to improve communication.
- Expanding **M-Pesa integration** for flexible payments.

These initiatives are aimed at increasing customer confidence and ensuring efficient service delivery.

Narok Water and Sewerage Services Company Limited
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Governance and Partnerships

The Company remains committed to WASREB's corporate governance standards. The Board continued to provide oversight through its three functional committees, ensuring accountability, transparency, and compliance with regulations.

Strategic partnerships were strengthened with WSTF, CRVWWDA, WASREB, Equity Bank, and the National Government, who have provided technical and financial support critical to our growth.

Environmental and Social Responsibility

NARWASSCO recognizes its responsibility to the environment and community. Beyond tree planting with partners, the Company marked World Water Day with community sensitization on water conservation and sanitation. Awareness campaigns were carried out in schools and local forums, emphasizing hygiene, proper water use, and sewer safety.

Challenges

Despite the achievements, the Company faced notable challenges:

- Climate change impacts leading to reduced raw water availability.
- High electricity and fuel costs that increased production expenses.
- High Non-Revenue Water (NRW) levels, though mitigation measures are ongoing.
- Rapid population growth increasing pressure on existing water infrastructure.

Outlook

Looking ahead to FY 2025/2026, the Company will prioritize:


- Expansion of water service coverage to unserved areas in Narosura, Kilgoris, and rural schemes.
- Adoption of solar energy to reduce production costs and carbon footprint.
- Reduction of NRW to 30%, supported by smart metering and community sensitization.
- Increasing collection efficiency to 95% through ICT-driven solutions.
- Strengthening development partnerships for infrastructure projects.
- Continued tree planting and catchment protection initiatives.

Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025

Appreciation

I extend heartfelt appreciation to the Governor of Narok County for his unwavering support, especially in the installation of new pumps and rehabilitation of the Kilgoris Scheme. I also acknowledge our partners – Equity Bank, CRVWDA, the National Government, WASREB, and WSTF – for their continued collaboration.

Finally, I commend our Board of Directors for their guidance, our staff for their commitment, and our customers for their loyalty. Together, we are building a sustainable future for NARWASSCO and the people of Narok.

Sign.....

Mr. Justus Parsamae Lemein
Managing Director Narok Water and Sewerage Company Limited

Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025

7. Statement of Performance against Predetermined Objectives for FY 2024/2025

NARWASSCO has three (3) strategic pillars and objectives within its five (5) Strategic Plan for the FY 22/23- FY 2027/2028. These strategic pillars/themes are as follows:

- i. Increased water service coverage for Narok town and its environs;
- ii. Improved Customer satisfaction; and
- iii. Increased financial sustainability.

NARWASSCO develops its annual work plans based on the above pillars/themes. Assessment of the Board's performance against its annual work plan is done on a quarterly basis. The Company achieved its performance targets set for the FY 2024/2025 period for its strategic pillars, as indicated in the diagram below:

Strategic Pillar/theme.	Objective	Key Performance Indicators	Activities	Achievements
Increased water service coverage	To ensure effective and efficient water and sanitation services in the plan period.	<ul style="list-style-type: none"> • Additional households connections on water; • New/additional sewer household connections. 	<ul style="list-style-type: none"> • construction of sewerage treatment plant • construction of sewerage network • Constructions of water supply/last mile connectivity 	<ul style="list-style-type: none"> -New 2000 water connection; -Over 81km line extensions; and -530 sewer connection
Increased financial sustainability	To enhance financial and commercial sustainability in order to facilitate infrastructure development and operational efficiency of the company	<ul style="list-style-type: none"> • Review and application of the new tariff; • Acquisition of operational licence from the water services regulatory board. 	<ul style="list-style-type: none"> • Gazettement of the new tariff by WASREB done • Public participation done on licence and tariff 	<ul style="list-style-type: none"> • Licence d • RTA approved Operational
Improved customer satisfaction	To ensure the provision of high-quality water and sewerage services at a cost-effective rate to the satisfaction of the stakeholders.	<ul style="list-style-type: none"> • To increase production of water volume from the current 785,675m³ to approx. 1,000,000m³ to cater for the increased number of connections within the households which currently stands at 6000, • Increase supply hours 	<ul style="list-style-type: none"> • Rehabilitate the Central Water Treatment plant and rising main • Major servicing of the water intake facility pumps; • Continuous pumping even during power shortage hours to avoid service disruptions; • Construction of sectional control valves and chambers. 	<ul style="list-style-type: none"> • Replaced pumping sets at the central plant; • Constructed four number sectional control valves and chambers, additional pipeline extensions; • More than twelve hours of sustained safe water supply

8. Corporate Governance Statement

The Board of Directors was composed of seven (7) Board members representing different stakeholders. The County Government of Narok is represented by two directors while the other 5 directors represent stakeholders within our area of service delivery – business and manufacturing communities, resident institutions and representative of the professional bodies.

Every year, two directors retire in succession to ensure retention of institutional memory. The company Directors have been appointed once and the rotational basis is implemented in the next two years.

To support the business of the Board, there are three committees namely, Finance and Administration Committee, Audit, Risk and Governance Committee and Technical Services Committee. The three Committees meet every quarter and the Full Board meets once every quarter.

The business of the Board is guided by the Board Charter and the members of the Board are evaluated at the end of the year. The evaluation is carried out by an independent member and the recommendations are shared and implemented the following year.

The roles and functions of the Board are well articulated by the Board, the Chairperson, the Committees, the Directors and the Managing Director are well documented in the Board charter and are respected. Through the involvement of the County Government and supporting donor agencies, the members are put through a training process and they sign a code of conduct for Board Members.

The remuneration of the Board is guided by Water Services Regulatory Board's guidelines and the resolution of the company shareholders.

Going Concern

Evident by the surplus realized during the period, the directors confirm that Narok Water and Sewerage Services Company Limited has adequate resources to continue in business for the foreseeable future and therefore the continued use of the going concern as a basis when preparing financial statements.

Signed:



Hon. Rapanke Ole Samante

Chairperson – NARWASSCO

9. Management Discussion and Analysis

A. Sewer Connections

The company recorded increase in the total connections for water and growth for total sewer connections compared to previous financial year FY2023/2024'. Below is a graphical presentation of the three-year growth in the number of total connections for both water and sewer;

B. Water Sales

The company recorded a growth in revenues arising from water sale in FY2024/2025 with sales worth KES. 146,112,802 compared to FY2023/2024 which recorded sales worth KES. 136,031,650. This was attributable to the growth in the number of active water connections and adoption of the new water tariff that took effect from March 2023. The company has experienced tremendous growth in its water sales over the past three financial years as depicted by the below pie chart;

C. Sewer Sales

The company acquired a new tariff comprising of sewer sales in March 2023 the FY2023/2024 with sales worth KES 25,647,262 for FY 24-25. This is attributable to the adoption of new water and sewer tariff that came into effect from March 2023 and higher water consumption by Commercial/Industrial customers where sewer is billed at 75% of water billed.

D. Exhauster Sales

The company offers exhausting services to the residents of Narok County at competitive market rates through its modern exhauster truck donated by CRVWDA through KTSSWP. NARWASSCO also charges a flat fee of KES 15,000 per month to private exhausters to dump at its sewer facility. There was a growth of 47% in exhauster revenues from both private and company owned exhauster in FY2024/2025 recording KES 3,365,600 compared to FY2023/2024 with sales worth 1,779,380

E. Future Plans

The company has focused on implementation of small projects both in the current and the entire service provision area in order to attain the following short-term objectives;

- Increase quantity of good quality water.
- Reduction of production costs by use of solar and other renewable sources of energy in the production sites
- Construct new reservoirs and increase supply hours to all serviced areas
- Reduce NRW to 30%
- Improve collection efficiency to over 95%
- Increase water coverage to over 90% through construction of new/replacing distribution lines in existing and new areas.

10. Environmental and Sustainability Reporting

NARWASSCO exists to transform lives. This is our purpose; the driving force behind everything we do. It's what guides us to deliver our strategy, putting the customer first, delivering relevant goods and services, and improving operational excellence. Below is an outline of the organisation's policies and activities that promote sustainability.

i) Sustainability strategy and profile -

According to the NARWASSCO 2023-2028 Strategic plan, improved operational and institutional performance is key to the sustainability of the company. NARWASSCO plans to optimise operational and institutional systems through the strategic objectives, strategies and strategic actions, these includes but not limited to Reduction of NRW to 23% through Development and implementation NRW Reduction Framework, Reduction of requisition process for issuance of materials for Operation and Maintenance by atomization of processes, enhancing company risk management and compliance through reduction of the Company's exposure to risks and strengthening of internal control framework.

Financial sustainability is also critical to service delivery and on-going infrastructure development, maintenance and improvements. Efficient and effective resource mobilisation and management will help the company to move the business towards successful execution of strategic objectives and reaching its goals.

ii) Environmental performance

NARWASSCO is in the process developing an environmental policy that promotes sustainable environmental conservation practices such as restoration of water catchment areas, preserving ecosystems and biodiversity conservation. It also ensures awareness creation on climate change; impacts on water, adaptation and mitigation measures to improve on water resource to the people, and advocates on improving public and environmental health through sustainable, effective and efficient sanitation service delivery.

iii) Employee welfare

NARWASSCO through the Human Resource policy is committed to building a highly skilled and motivated workforce that will perform effectively in their positions as well as further the company mission. All recruitments are conducted in an open and transparent manner without undue influence from stakeholders, shareholders, members of the Board of Directors or any member of staff irrespective of their seniority.

The Policy guides on the company staff welfare services including counselling on personal problems, assistance with problems of health or sickness. It supports the

Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025

formation of staff welfare initiatives and encourages employees to register as members of welfare associations formed by members of staff, as well as savings and co-operative society. Further to this NARWASSCO through the Human Resource Policy ensures that all employees comply with all applicable OSHA standards as required in the Occupational Safety and Health Act of 2007, (OSHA).

iv) Market place practices-

a) Responsible competition practice.

The Company annually advertises for registration and prequalification of Vendors in a print media with wide circulation giving opportunities to different categories including reservation of disadvantages groups. It also exercises open and transparent tendering process to ensure business integrity and ethics.

b) Responsible Supply chain and supplier relations

NARWASSCO maintains good business practices, treats its own suppliers responsibly by honouring contracts and respecting payment practices.

c) Responsible marketing and advertisement

The company conducts water clinics, road shows and barazas in all the zones to interact with the customers and reach out to others who are not connected.

d) Product stewardship

The company carries out public participations during negotiation of tariff changes.

v) Corporate Social Responsibility / Community Engagements

NARWASSCO in the FY2024/2025 participated in the World Water Day where the company used this opportunity to sensitise the community on the essence of consuming clean water and usage of proper sanitation facilities.

Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025

11. Report of Directors

The Directors submit their report together with the audited financial statements for the year ended 30th June 2025 which show the state of the NARWASSCO' affairs.

Principal activities

The **company's** main activity is the provision of affordable clean water and sewerage services to the residents of Narok Town Municipality and its environs.

Results

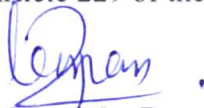
The results of the NARWASSCO for the year ended June 30, 2025 are set out on page 1-55 below.

Directors

The members of the **Board of Directors** who served during the year are shown on page (viii and ix). In accordance with Regulation of NARWASSCO Articles of Association, All the Board Members have been appointed at once.

Auditors

The **Auditor General** is responsible for the statutory audit of NARWASSCO in accordance with Article 229 of the Constitution of Kenya and the Public Audit Act 2015.



By Order of the Board secretary

Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025

12. Statement of Directors' Responsibilities

The Directors submit their report together with the audited financial statements for the year ended 30th June 2025 which show the state of the NARWASSCO' affairs.

Principal activities

The company's main activity is the provision of affordable clean water and sewerage services to the residents of Narok Town Municipality and its environs.

Results

The results of the NARWASSCO for the year ended June 30, 2025 are set out on page 1-63 below.

Directors

The members of the Board of Directors who served during the year are shown on page (viii and ix). In accordance with Regulation of NARWASSCO's Articles of Association, All the Board Members have been appointed at once.

Auditors

The Auditor General is responsible for the statutory audit of NARWASSCO in accordance with Article 229 of the Constitution of Kenya and the Public Audit Act 2015.

Section 81 of the Public Finance Management Act, 2012 and Companies Act, 2015, require the Directors to prepare financial statements in respect of the company, which give a true and fair view of the state of affairs of NARWASSCO at the end of the financial year/period and the operating results of the company for that year/period. The Directors are also required to ensure that NARWASSCO keeps proper accounting records which disclose with reasonable accuracy the financial position of NARWASSCO. The Directors are also responsible for safeguarding the assets of company. The Board of Directors are responsible for the preparation and presentation of the company' financial statements, which give a true and fair view of the state of affairs of NARWASSCO for and as at the end of the financial year (period) ended on June 30, 2025. This responsibility includes: Maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; Maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of NARWASSCO; Designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; Safeguarding the assets of NARWASSCO; Selecting and applying appropriate accounting policies; and Making accounting estimates that are reasonable in the circumstances.


The Board of Directors accept responsibility for NARWASSCO' financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Financial Reporting

Narok Water and Sewerage Services Company Limited
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Standards (IFRS), and in the manner required by Companies Act, 2015. The Board of Directors are of the opinion that NARWASSCO' financial statements give a true and fair view of the state of its transactions during the financial year ended June 30 2025, and of its financial position as at that date. The Board of Directors further confirm the completeness of the accounting records maintained for NARWASSCO which have been relied upon in the preparation of NARWASSCO financial statements as well as the adequacy of the systems of internal financial control. Nothing has come to the attention of the Board of Directors to indicate that NARWASSCO will not remain a going concern for at least the next twelve months from the date of this statement.

Approval of the Financial Statements

The NARWASSCO financial statements were approved by the Board on 4th/12/2025 2025 and signed on its behalf by:



Hon Rapanke Ole Samante
Chairperson of the Board



Mr. Justus P. Lemein
Accounting officer

Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025



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REPORT OF THE AUDITOR-GENERAL ON NAROK WATER AND SEWERAGE SERVICES COMPANY LIMITED FOR THE YEAR ENDED 30 JUNE, 2025

PREAMBLE

I draw your attention to the contents of my report which is in three parts:

- A. Report on Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements;
- B. Report on Lawfulness and Effectiveness in the Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure that the Government achieves value for money and that such funds are applied for the intended purpose; and,
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, risk management environment and internal controls, developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

A Qualified Opinion is issued when the Auditor-General concludes that, except for material misstatements noted, the financial statements are fairly presented in accordance with the applicable financial reporting framework. The Report on Financial Statements should be read together with the Report on Lawfulness and Effectiveness in the Use of Public Resources, and the Report on Effectiveness of Internal Controls, Risk Management and Governance.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012, and the Public Audit Act, 2015. The three parts of the report when read together constitute the report of the Auditor-General.

REPORT ON THE FINANCIAL STATEMENTS

Qualified Opinion

I have audited the accompanying financial statements of Narok Water and Sewerage Services Company Limited set out on pages 1 to 55, which comprise of the statement of financial position as at 30 June, 2025 and the statement of profit or loss and other comprehensive income, statement of changes in equity, statement of cash flows and the statement of comparison of budget and actual amounts for the year then ended and a

Report of the Auditor-General on Narok Water and Sewerage Services Company Limited for the year ended 30 June, 2025

summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, except for the effect of the matters described in the Basis for Qualified Opinion section of my report, the financial statements present fairly, in all material respects, the financial position of Narok Water and Sewerage Services Company Limited as at 30 June, 2025 and of its financial performance and its cash flows for the year then ended, in accordance with International Financial Reporting Standards and comply with the Water Act, 2016, the Companies Act, 2015 and the Public Finance Management Act, 2012.

Basis for Qualified Opinion

1. Unsupported Trade and Other Receivables Balance

The statement of financial position reflects trade and receivables balance of Kshs.110,478,767 as disclosed in Note 18 to the financial statements. Review of the ageing analysis for the receivables revealed that they have been outstanding for more than one hundred and twenty (120) days. However, no explanation was provided by the Management on the mechanisms the Company has adopted towards recovery of the debts. Further, Management did not make adequate provision for bad and doubtful debts having made a provision of Kshs.1,355,334 during the year. In addition, Management did not recommend the writing off of the long outstanding debts during the year. The Company's finance policy provides that the Board may write off outstanding debt aged more than a year in a bid to clear off the debtors from the books.

Note 18 to the financial statements reflect an amount of Kshs.19,218,302 in respect of bad debts to be written off during the financial year 2023/2024. The write off required to be sanctioned by the County Executive Committee member. However, the deliberations of County Executive Committee Members, detailed schedule of the debtors to be written off showing occurrence of the debt, due date, debtors names, meter numbers and outstanding amount but which were not provided for audit verification.

In the circumstances, the accuracy, existence and completeness of the trade and receivable balance of Kshs.110,478,767 could not be confirmed.

2. Unsupported Cash and Cash Equivalents Balances

The statement of financial position reflects bank and cash balance of Ksh.188,657 as disclosed in Note 19 to the financial statements. The Company operates five (5) current bank accounts and one (1) mobile money account utility. However, only two (2) bank accounts were supported with cashbooks at the time of the audit. The remaining three (3) accounts and the mobile money account utility were not supported with cash books and the respective bank reconciliation statements as at 30 June, 2025.

In the circumstances, the accuracy, existence and completeness of the bank and cash balance of Ksh.188,657 could not be confirmed.

3. Unsupported Refundable Deposits and Prepayments Balance

The statement of financial position reflects refundable deposits and repayments balance of Kshs.12,332,780 as disclosed in Note 25 to the financial statements. However, the deposits bank account reflects a balance of Kshs.3,787 resulting to irregular borrowings of Kshs.12,328,993. Further, the approval by the Board to borrow from the customer deposits account as required by Clause 73 of the Articles of Association was not provided for audit verification.

In the circumstances, the accuracy and completeness of the refundable deposits and repayments balance of Kshs.12,332,780 could not be confirmed.

4. Unsupported Long Outstanding Trade and Other Payables Balance

The statement of financial position reflects trade and other payables balance of Kshs.72,658,715 as disclosed in Note 24 to the financial statements. Review of the aging analysis revealed that a balance of Kshs.44,557,527 or 61% of the total payable had been outstanding for more than one (1) year. Further, the supporting schedule provided does not indicate the invoice numbers in respect of outstanding amounts. The Company may face additional and avoidable costs of interest and penalties due to the continued delay in settlement of the long outstanding payables balance.

In the circumstances, the existence, accuracy and completeness of the trade and other payables balance of Kshs.72,658,715 could not be confirmed.

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the Narok Water and Sewerage Services Company Limited in accordance with ISSAI 130 on the Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgement, are of most significance in the audit of the financial statements. Except for the effect of the matters described in the Basis for Qualified Opinion section, I have determined that there are no other key audit matters to communicate in my report.

Other Matter

Unresolved Prior Year Audit Matters

In the audit report of the previous year, several issues were raised under the Report on the Financial Statements, Report on Lawfulness and Effectiveness in Use of Public Resources and Report on the Effectiveness of Internal Controls, Risk Management and Governance. Review of the status during audit of the Fund in 2024/2025 revealed that the following six (6) issues remained unresolved:

No.	Financial Year	Audit Issue
1	2023/2024	Unsupported and Overstatement of Staff Cost
2	2023/2024	Misclassification of Maintenance Expenses
3	2023/2024	Unsupported Trade and Other Receivables
4	2023/2024	Unsupported Cash and Cash Equivalent
5	2023/2024	Budgetary Control and Performance
6	2023/2024	Significant Non-Revenue Water
7	2023/2024	Non-Compliance with Law on Ethnic Composition
8	2023/2024	Irregular Utilization of Customer Deposits
9	2023/2024	Ineffective Internal Audit Function
10	2023/2024	Failure to Develop a Risk Management Strategy

Other Information

Management is responsible for the Other Information set out on page iii to xxv which comprise of Key Entity Information and Management, The Board of Directors, Key Management Team, Chairman's Statement, Report of the Managing Director, Statement of Performance Against Predetermined Objectives, Corporate Governance Statement, Management Discussion and Analysis, Environmental and Sustainability Reporting, Report of the Directors and Statement of Directors' Responsibilities. The Other Information does not include the financial statements and my audit report thereon.

In connection with my audit on the Company's financial statements, my responsibility is to read the Other Information and in doing so, consider whether the Other Information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated. If based on the work I have performed, I conclude that there is a material misstatement of this Other Information, I am required to report that fact. I have nothing to report in this regard.

My opinion on the financial statements does not cover the Other Information and accordingly, I do not express an audit opinion or any form of assurance conclusion thereon.

REPORT ON LAWFULNESS AND EFFECTIVENESS IN THE USE OF PUBLIC RESOURCES

Conclusion

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the effect of the matters described in the Basis for Conclusion on Lawfulness and Effectiveness in the Use of Public Resources section of my report, I confirm that nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

1. Failure to Prepare and Submit Quarterly Financial Reports

During the year under review, Management did not prepare and submit quarterly financial reports as provided for in law. This was contrary to Section 166 (1) of the Public Finance Management Act, 2012 which states that an Accounting Officer for a County Government

entity shall prepare a report for each quarter of the financial year in respect of the entity. Further, Sub-section 3 states that not later than fifteen days after the end of each quarter, the Accounting Officer shall submit the quarterly report to the County Treasury.

In the circumstances, Management was in breach of the law.

2. Significant Loss of Revenue- Non-Revenue Water (NRW)

The statement of profit or loss and other comprehensive income reflects operating revenue amounting to Kshs.146,112,802 which as disclosed in Note 5 to the financial statements includes water sales amounting to Kshs.112,271,210. Review of records revealed that the Company produced a total of 1,292,226 cubic meters (m³) of water out of which 863,625 cubic meters (m³) of water was billed to customers for Kshs.112,271,210 while the balance of 428,601 cubic meters (m³) or approximately 33% of the total volume of water produced represents Non-Revenue Water. The Non-Revenue Water of 33% was over and above the allowable loss of 25% set by the Water Services Regulatory Board (WASREB) Guidelines by 8%.

Further, the Non-Revenue Water amounting to 428,601 cubic meters (M3) resulted in loss of sales amounting to Kshs.55,718,130 at the rate of Kshs.130 cubic meters (m³) minimum water sale tariff. In addition, the Company has not established a Non-Revenue Water function contrary to Paragraph 1.6.2 of Non-Revenue Water Management Standards in Kenya Guidelines, 2022. The significant level of non-revenue water is an indication of ineffectiveness in the use of public resources, which may negatively impact on the Company's profitability and its ability to sustain its services to the public.

In the circumstances, Management was in breach of the Guidelines.

3. Non-Compliance with Climate Change Regulations

The Company has not developed or implemented a formal climate change adaptation and mitigation plan. Further, no environmental audits were conducted for the period ending 30 June, 2025. This was contrary to Section 13 of the Climate Change Act, 2016 and Section 116 of the Water Act, 2016 which requires institutions to integrate climate change responses and environmental sustainability into their operations and planning.

In the circumstances, Management was in breach of the law.

4. Non-Compliance with the Law on Staff Ethnic Composition

Review of the payroll and human resources records revealed that the Company had ninety-three (93) employees out of which seventy-five (75) or 81% were from one ethnic community. This was contrary to Section 7 (1) and (2) of the National Cohesion and Integration Act, 2008 which stipulated that all public establishments shall seek to represent the diversity of the people of Kenya in the employment of staff and that no public establishment shall have more than one third of its staff from the same ethnic community.

In the circumstances, Management was in breach of the law.

5. Failure to Reserve a Third of Procurement Contracts to Special Groups

Review of the Company's operations and procurements carried out in the financial year, revealed that Management had not allocated any procurement opportunities to special interest's groups as provided for by Government policy. This was contrary to Executive Order No.2 of 2018 which provides that at least thirty per cent (30%) of the public procurement be reserved for businesses being owned by women, youth and persons with disabilities.

In the circumstances, Management was in breach of Government policy.

The audit was conducted in accordance with ISSAI 3000 and ISSAI 4000. The standards require that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements comply in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE

Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, except for the effect of the matters described in the Basis for Conclusion on Effectiveness of Internal Controls, Risk Management and Governance section of my report, I confirm that nothing else has come to my attention to cause me to believe that internal controls, risk management and governance were not effective.

Basis for Conclusion

1. Lack of Valuation of Fully Depreciated Assets

The statement of financial position reflects property, plant and equipment balance of Kshs.109,128,263 as disclosed in Note 15 to the financial statements. Review of the financial statements revealed that several categories of assets with a total recomputed historical cost of Kshs.96,542,113 were fully depreciated as at 30 June, 2025. Further, it was observed that the assets are still in use and as such the Company continues to derive economic benefits from them and incurring costs such as fuel, repairs and maintenance. Management has not given a satisfactory reason as to why these assets have not been revalued to reflect their fair values in the financial statements.

In the circumstances, Management may not obtain economic benefit from the fully depreciated assets.

2. Lack of an Approved Strategic Plan

Review of the Water Company's reports and policy documents revealed that the Company managed its operations in the financial year 2024/2025 without an approved strategic plan. Although a draft plan had been prepared, it had not yet been reviewed or approved by the Board of Directors or the relevant oversight authority as required by law. Further, the respective performance contracting guidelines for the Company stipulates that annual targets and budgets must be derived from an approved strategic plan

In the circumstances, the Company's departmental work plans and budgets were not anchored on a formally approved long-term strategy and the achievement of its overall strategic goals could not be confirmed.

3. Ineffective Internal Audit Function

Review of the Company's internal audit function revealed that the internal audit function was understaffed and not adequately facilitated as there was no clear budget line for staffing and training. This was contrary to Section 155(1)(a) of the Public Finance Management Act, 2012 which requires a County Government entity to have appropriate arrangements for conducting internal audit according to the guidelines issued by the Accounting Standards Board.

In the circumstances, the effectiveness of the internal audit function is doubtful given the lean staff capacity to accomplish its responsibilities.

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal controls, risk Management and overall governance were operating effectively in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

Conclusion

As required by the Companies Act, 2015, I report, based on my audit, that:

- i. I have obtained all the information and explanations which to the best of my knowledge and belief, were necessary for the purpose of the audit;
- ii. The information given in the Directors' report on page xxiii is consistent with the financial statements; and

The auditable part of the Directors' remuneration report on page xix has been properly prepared in accordance with the Companies Act, 2015.

Basis for Conclusion

The Companies Act, 2015 requires that I report on the legal or regulatory requirements, or on performance information disclosed. These matters require expressing a separate

opinion as to the Company's compliance with laws and regulations. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

Responsibilities of Management and the Board of Directors

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and for maintaining effective internal controls as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal controls, risk management and governance.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management is aware of the intention to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements comply with the authorities which govern them and that public resources are applied in an effective way.

The Board of Directors is responsible for overseeing the Company's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

Auditor-General's Responsibilities for the Audit

My responsibility is to conduct an audit of the financial statements in accordance with Article 229(4) of the Constitution, Section 35 of the Public Audit Act, 2015 and the International Standards of Supreme Audit Institutions (ISSAIs). The standards require that, in conducting the audit, I obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error and to issue an auditor's report that includes my opinion in accordance with Section 48 of the Public Audit Act, 2015. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In conducting the audit, Article 229(6) of the Constitution also requires that I express a conclusion on whether or not in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way. In addition, I consider the entity's control environment in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7 (1) (a) of the Public Audit Act, 2015.

Further, I am required to submit the audit report in accordance with Article 229(7) of the Constitution.

Detailed description of my responsibilities for the audit is located at the Office of the Auditor-General's website at: <https://www.oagkenya.go.ke/auditor-generals-responsibilities-for-audit/>. This description forms part of my auditor's report.


FCPA Nancy Gathungu, CBS
AUDITOR-GENERAL

Nairobi

09 December, 2025

Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025

14. Statement of Profit or Loss & Other Comprehensive Income for the Year Ended 30 June 2025

	Note	2024-2025	2023-2024
		Kshs	Kshs
Revenue			
Operating Revenue	5	146,112,802	136,031,650
Grants Income	6	40,843,919	25,556,171
Total Revenue		186,956,721	161,587,821
Expenses			
Staff Costs	7	65,781,915	52,330,177
General and Operations expenses	8	83,996,059	78,118,426
Board Expenses	9	3,253,140	4,353,700
Maintenance Expenses	10	28,080,646	22,677,579
Depreciation and Amortization expenses	11	7,169,152	7,769,534
Finance Costs	12	419,428	110,258
Total Expenses		188,700,340	165,359,674
		(1,743,619)	(3,771,853)
Profit/(Loss) Before Taxation			-
Income Tax Expense/(Credit)			-
Profit/(Loss) After Taxation			
Earnings Per Share – Basic and Diluted	13		-
Dividend per share	14		-
Other Comprehensive Income			-
Profit/ (Loss) After Taxation		(1,743,619)	(3,771,853)
Surplus Or Deficit on Revaluation Of PPE	21		-
Remeasurement Of Net Defined Benefit Liability			-
Fair Value Gain/(Loss) On Investments In Equity Instruments Designated As At FVTOCI (Fair Value Through Other Comprehensive Income)			-
Total Comprehensive Income for The Year		(1,743,619)	(3,771,853)

Narok Water and Sewerage Services Company Limited
Annual Report and Financial Statements for the year ended June 30, 2025

15. Statement of Financial Position as at 30 June 2025

	Note	2024-2025	2023-2024
		Kshs	Kshs
Assets			
Non-current assets			
Property, plant and equipment	15	109,128,263	103,243,423
Intangible assets	16	2,402,611	3,603,915
Total non-current assets		<u>111,530,874</u>	<u>106,847,338</u>
Current assets			
Inventories	17	198,575	3,136,344
Trade and receivable	18	110,478,767	85,080,998
Bank and cash balances	19	188,657	179,600
Total non-current assets		<u>110,865,999</u>	<u>88,396,942</u>
Total Assets		<u>222,396,873</u>	<u>195,244,280</u>
Equity and liabilities			
Capital and Reserves			
Ordinary share capital	20	100,000	100,000
Capital grants	27	101,409,522	88,966,003
Revaluation reserve	21	52,180,000	52,180,000
Retained earnings	28	(28,590,416)	(26,846,797)
Capital and Reserves		<u>125,099,106</u>	<u>114,399,206</u>
Non-current liabilities			
Borrowings	26	12,091,408	11,474,908
Total non-current liabilities		<u>12,091,408</u>	<u>11,474,908</u>
Current liabilities			
Trade and other payables	24	72,658,715	57,653,886
Refundable deposits and Prepayments	25	12,332,780	11,716,280
Total current liabilities		<u>85,206,359</u>	<u>69,370,166</u>
Total equity and liabilities		<u>222,396,873</u>	<u>195,244,280</u>

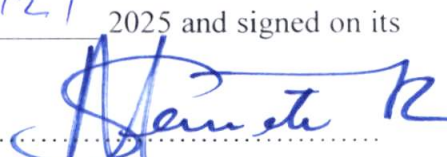
The financial statements were approved by the Board on behalf by:

4th Dec 2025

2025 and signed on its


Justus P. Lemein
Managing Director


Joel Tarakwai
Head of Finance


Hon Rapanke Samante
Chairman of the Board

16. Statement of Changes in Equity for the Year Ended 30 June 2025

	Notes	Ordinary share capital	Revaluation reserve	Fair value adjustment reserve	Retained earnings	Proposed dividends	Capital/Development Fund	Total
As at July 1, 2023		100,000	52,180,000	-	(23,074,944)	-	88,966,003	118,171,059
New capital issued		-	-	-	-	-	-	-
Revaluation gain		-	-	-	-	-	-	-
Transfer of excess depreciation on revaluation		-	-	-	-	-	-	-
Deferred tax on excess depreciation		-	-	-	-	-	-	-
Fair value adjustment on quoted investments		-	-	-	-	-	-	-
Profit for the year		-	-	-	(3,771,853)	-	-	(3,771,853)
Capital/Development grants received during the year		-	-	-	-	-	-	-
Transfer of depreciation/amortisation from capital fund to retained earnings		-	-	-	-	-	-	-
Dividends paid – prior year		-	-	-	-	-	-	-
Interim dividends paid – current year		-	-	-	-	-	-	-
Proposed final dividends		-	-	-	-	-	-	-
As at June 30, 2024		100,000	52,180,000	-	(26,846,797)	-	88,966,003	114,399,206
As at July 1, 2024		100,000	52,180,000	-	(26,846,797)	-	88,966,003	114,399,206
Profit for the year		-	-	-	(1,743,619)	-	-	(1,743,619)
Capital/Development grants received during the year		-	-	-	-	-	12,443,519	12,443,519
Revaluation gain		-	-	-	-	-	-	-
At June 30, 2025		100,000	52,180,000	-	(28,590,416)	-	101,409,522	125,099,106

Narok Water and Sewerage Services Company Limited
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17. Statement of Cash Flows for the Year Ended 30 June 2025

	Note	2024-2025	2023-2024
		Kshs	Kshs
Cash Flows from Operating Activities			
Receipts			
Operating Receipts	5	146,112,802	136,031,650
Grants Income	6	40,843,919	25,556,171
Customer Deposits		616,500	50,125
Total Receipts		187,573,221	161,637,946
Payments			
Staff Costs	7	(65,781,915)	(52,330,177)
General And Operation Expenses	8	(88,996,059)	(80,775,191)
Board Expenses	9	(3,253,140)	(4,353,700)
Maintenance Expenses	10	(29,730,122)	(22,677,579)
Finance Costs	12	(419,428)	(110,258)
Total Payments		(188,180,664)	(160,246,905)
Net Cash From/ (Used In) Operating Activities		(607,443)	1,391,041
Cash Flows from Investing Activities			
Purchase Of Property, Plant And Equipment (PPE)-water meters Cash item	15	0	(810,260)
Net Cash From/ (Used In) Investing Activities		0	(810,260)
Cash Flows from Financing Activities			
Proceeds From Issues of New Share Capital			
Proceeds From Borrowings internal	28	616,500	170,000
Net Cash From/(Used In) Financing Activities		616,500	170,000
Increase/(Decrease) In Cash and Cash Equivalents		9,057	405,832
Cash And Cash Equivalents At Beginning Of Year		179,600	(231,181)
Effects Of Foreign Exchanges Rate Fluctuations			
Suspense			
Cash And Cash Equivalents At End of the Year		188,657	179,600

Narok Water and Sewerage Services Company Limited
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18. Statement of Comparison of Budget & Actual Amounts for the Period Ended 30 June 2025

	Original budget a	Adjustments b	Final budget C=a+b	Actual on comparable basis D	Performance difference e= c-d	% of utilization f=d/c %
Revenue	Kshs	Kshs	Kshs	Kshs	Kshs	%
Operating Revenue	155,300,000		155,300,000	146,112,802	9,187,198	6%
Grants	35,000,000		35,000,000	40,843,919	(5,843,919)	-14%
Customer Deposit	0		0	616,500		
Total Revenue	190,300,000	-	190,300,000	187,573,221	3,343,279	2%
Expenses			0		0	
Staff Costs	66,450,000		66,450,000	65,781,915	668,085	1%
Board Expenses	4,500,000		4,500,000	3,253,140	1,246,860	38%
General and operations Expenses	85,000,000		85,000,000	88,996,059	1,003,941	1%
Maintenance	30,500,400		30,500,400	29,730,122	2,419,754	9%
Finance costs	400,000		400,000	419,428	(19,428)	-5%
Total Recurrent Expenditure	186,850,400	-	186,850,400	188,180,664	5,319,212	3%
Capital Expenditure	3,000,000		3,000,000	0	9,443,519	
Total Expenditure	189,850,400	-	189,850,400	188,180,664	1,669,796	

19. Notes to Financial Statements

1. General Information

NARWASSCO Company Ltd is established by and derives its authority and accountability from Water Act. The Company is wholly owned by the Narok County Government and is domiciled in Kenya. The Company's principal activity is Water and sewer provision. For Kenyan Companies Act reporting purposes, the balance sheet is represented by the statement of financial position and the profit and loss account by the statement of profit or loss and other comprehensive income in these financial statements.

2. Statement of Compliance and Basis of Preparation

The financial statements have been prepared on a historical cost basis except for the measurement at re-valued amounts of certain items of property, plant and equipment, marketable securities and financial instruments at fair value, impaired assets at their estimated recoverable amounts and actuarially determined liabilities at their present value. The preparation of financial statements in conformity with International Financial Reporting Standards (IFRS) allows the use of estimates and assumptions. It also requires management to exercise judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in *Kenya shillings*.

The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the Company. The figures are rounded to the nearest Kenyan shilling.

The financial statements have been prepared in accordance with the PFM Act, the State Corporations Act, Water Act 2016 and the Company's Act WASREB regulations and International Financial Reporting Standards (IFRS). The accounting policies adopted have been consistently applied to all the years presented.

Notes to the financial statements (continued)

3. Application of New and Revised International Financial Reporting Standards (IFRS)

- i. *New and amended standards and interpretations in issue and effective in the year ended 30 June 2024.*

Title	Description	Effective Date
IFRS 17 Insurance Contracts (issued in May 2017)	The new standard establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts issued. It also requires similar principles to be applied to reinsurance contracts held and investment contracts with discretionary participation features issued. The objective is to ensure that entities provide relevant information in a way that faithfully represents those contracts.	Effective for annual periods beginning on or after 1 st January 2023.
IAS (International Accounting Standards) 8- Accounting Policies, Errors, and Estimates	The amendments, applicable to annual periods beginning on or after 1st January 2023, introduce a definition of ‘accounting estimates’ and include other amendments to IAS 8 to help entities distinguish changes in accounting policies from changes in accounting estimates.	The amendments are effective for annual reporting periods beginning on or after January 1, 2023.
Amendments to IAS 1 titled Disclosure of Accounting Policies (issued in February 2021)	The amendments, applicable to annual periods beginning on or after 1st January 2023, require entities to disclose their material accounting policy information rather than their significant accounting policies.	The amendments are effective for annual periods beginning on or after January 1, 2023.
Amendments to IAS 12 titled Deferred Tax Related to Assets and Liabilities arising from a Single Transaction (issued in May 2021)	The amendments, applicable to annual periods beginning on or after 1st January 2023, narrowed the scope of the recognition exemption in paragraphs 15 and 24 of IAS 12 (recognition exemption) so that it no longer applies to transactions that, on initial recognition, give rise to equal taxable and deductible temporary differences.	The amendments are effective for annual periods beginning on or after January 1, 2023.

Notes to the Financial Statements (Continued)

Application of New and Revised International Financial Reporting Standards (IFRS)

- ii. *New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2024.*

Title	Description	Effective Date
Amendments to IAS 1 titled Classification of Liabilities as Current or Non-current (issued in January 2020, amended in October 2022)	The amendments, applicable to annual periods beginning on or after 1st January 2024, clarify a criterion in IAS 1 for classifying a liability as non-current: the requirement for an entity to have the right to defer settlement of the liability for at least 12 months after the reporting period	The amendments are effective for annual periods beginning on or after January 1, 2024. Earlier application is permitted.
Amendment to IFRS 16 titled Lease Liability in a Sale and Leaseback (issued in September 2022)	The amendment, applicable to annual periods beginning on or after 1st January 2024, requires a seller-lessee to subsequently measure lease liabilities arising from a leaseback in a way that it does not recognise any amount of the gain or loss.	The amendments are effective for annual periods beginning on or after January 1, 2024. Earlier application is permitted.
Amendments to IAS 1 titled Non-current Liabilities with Covenants (issued in October 2022)	The amendments, applicable to annual periods beginning on or after 1st January 2024, improve the information an entity provides about liabilities arising from loan arrangements for which an entity's right to defer settlement of those liabilities for at least twelve months after the reporting period is subject to the entity complying with conditions specified in the loan arrangement.	The amendments are effective for annual periods beginning on or after January 1, 2024. Earlier application is permitted.

iii. Early adoption of standards

(The entity) did not early – adopt any new or amended standards in year under review.

Notes to the financial statements (continued)

Summary of Accounting Policies

a) In-kind contributions

In-kind contributions are donations that are made to the Company in the form of actual goods and/or services rather than in money or cash terms. These donations may include vehicles, equipment, utilities or personnel services. Where the financial value received for in-kind contributions can be reliably determined, the Company includes such value in the statement of comprehensive income both as revenue and as an expense in equal and opposite amounts; otherwise, the contribution is not recorded but disclosed.

b) Property, plant and equipment

All categories of property, plant and equipment are initially recorded at cost less accumulated depreciation and impairment losses. Certain categories of property, plant and equipment are subsequently carried at re-valued amounts, being their fair value at the date of re-valuation less any subsequent accumulated depreciation and impairment losses. Where re-measurement at re-valued amounts is desired, all items in an asset category are re-valued through periodic valuations carried out by independent external valuers.

Summary of Accounting Policies

c) Depreciation and impairment of property, plant and equipment

Freehold land and capital work in progress are not depreciated. Capital work in progress relates mainly to the cost of ongoing but incomplete works on buildings and other civil works and installations.

Depreciation on property, plant and equipment is recognized in the income statement on a straight-line/reducing balance basis to write down the cost of each asset or the re-valued amount to its residual value over its estimated useful life. The annual rates in use are:

Item	Years	Rates
Freehold Land	-	-%
Leasehold Land	-	-%
Buildings and civil works	25	4%
Infrastructure works	25	4%
Plant and machinery	12.5	8%
Motor vehicles, including motorcycles	4	25%
Computers and related equipment	3	33 1/3%
Office equipment, furniture and fittings	12.5	8%

A full year's depreciation charge is recognized both in the year of asset purchase and none in the year of asset disposal. Items of property, plant and equipment are reviewed annually for impairment and accounted for in line with the provisions in the standard.

d) Intangible assets

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortization and accumulated impairment losses. Amortization is recognized on a straight-line basis over their estimated useful lives. The estimated useful life and amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

Summary of Accounting Policies

e) Amortization and impairment of intangible assets

Amortization is calculated on the straight-line basis over the estimated useful life of the intangible asset. All intangible assets are reviewed annually for impairment. Where the carrying amount of an intangible asset is assessed as greater than its estimated recoverable amount, an impairment loss is recognized and the asset is written down to its estimated recoverable amount.

f) Investment property

Investment property, which is property held to earn rentals and/or for capital appreciation (including property under construction for such purposes), is measured initially at cost, including transaction costs. Subsequent to initial recognition, investment property is measured at fair value. Gains or losses arising from changes in the fair value of investment property are included in profit or loss in the period in which they arise. An investment property is derecognized upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any

gain or loss arising from derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognized.

Summary of Accounting Policies

g) Right of Use Asset

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses. Whenever the entity incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognized and measured under IAS 37. To the extent that the costs relate to a right-of-use asset, the costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories. Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the entity expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease. The right-of-use assets are presented as a separate line in the statement of financial position.

h) Fixed interest investments (bonds)

Fixed interest investments refer to investment funds placed under Central Bank of Kenya (CBK) long-term infrastructure bonds and other corporate bonds with the intention of earning interest. Fixed interest investments are freely traded at the Nairobi Securities Exchange. The bonds are measured at amortized cost or at fair value through profit or loss or at fair value through other comprehensive income (FVOCI).

i) Quoted investments

Quoted investments are classified as non-current assets and comprise marketable securities traded freely at the Nairobi Securities Exchange or other regional and international securities exchanges. Quoted investments are stated at fair value.

Summary of Accounting Policies

j) Unquoted investments

Unquoted investments stated at cost under non-current assets, and comprise equity shares held in other Government owned or controlled entities that are not quoted in the Securities Exchange. These are measured at fair value through profit or loss (FVTPL).

k) Inventories

Inventories are stated at the lower of cost and net realizable value. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. Cost is calculated using the weighted average cost method/ FIFO (*Whichever is applicable*). Net realizable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

l) Trade and other receivables

Trade and other receivables are recognized at amortized cost less allowances for any uncollectible amounts. These are assessed for impairment on a continuing basis. An estimate is made of doubtful receivables based on a review of all outstanding amounts at the year end. Bad debts are written off after all efforts at recovery have been exhausted and when the necessary approval to write off is granted. No disclosure on write of was disclosed during the year.

Notes to the financial statements (continued)
Summary of Accounting Policies

m) Taxation

i) Current income tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the area where the Company operates and generates taxable income. Current income tax relating to items recognized directly in net assets is recognized in net assets and not in the profit or loss statement. Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

n) Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except in respect of taxable temporary differences associated with investments in controlled entities, associates and interests in joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future. Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized, except in respect of deductible temporary differences associated with investments in controlled entities, associates and interests in joint ventures, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

Summary of Accounting Policies

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognized outside surplus or deficit is recognized outside surplus or deficit. Deferred tax items are recognized in correlation to the underlying transaction in net assets. Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax

liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

o) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. To the extent that variable rate borrowings are used to finance a qualifying asset and are hedged in an effective cash flow hedge of interest rate risk, the effective portion of the derivative is recognized in other comprehensive income and reclassified to profit or loss when the qualifying asset impacts profit or loss. To the extent that fixed rate borrowings are used to finance a qualifying asset and are hedged in an effective fair value hedge of interest rate risk, the capitalized borrowing costs reflect the hedged interest rate. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization. All other borrowing costs are recognized in profit or loss in the period in which they are incurred.

Summary of Accounting Policies

p) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at various Commercial Banks at the end of the reporting period.

q) Borrowings

Interest bearing loans and overdrafts are initially recorded at fair value being received, net of issue costs associated with the borrowing. Subsequently, these are measured at amortized cost using the effective interest rate method. Amortized cost is calculated by taking into account any issue cost and any discount or premium on settlement. Finance charges, including premiums payable of settlement or redemption are accounted for on accrual basis and are added to the carrying amount of the instrument to the extent that they are not settled in the period in which they arise. Loan interest accruing during the construction of a project is capitalized as part of the cost of the project.

r) Trade and other payables

Trade and other payables are non-interest bearing and are carried at amortized cost, which is measured at the fair value of contractual value of the consideration to be paid in future in respect of goods and services supplied, whether billed to the entity or not, less any payments made to the suppliers.

Notes to the financial statements (continued)

Summary of Accounting Policies

s) Retirement benefit obligations

The Company operates a defined contribution scheme for all full-time employees from July 1, 2024. The scheme is administered by an in-house team and is funded by contributions from both the company and its employees. The company also contributes to the statutory National Social Security Fund (NSSF). This is a defined contribution scheme registered under the National Social Security Act. The company's obligation under the scheme is limited to specific contributions legislated from time to time and is currently at Kshs. 1,080 per employee per month.

t) Provision for staff leave pay

Employees' entitlements to annual leave are recognized as they accrue. A provision is made for the estimated liability for annual leave at the reporting date.

u) Exchange rate differences

The accounting records are maintained in the functional currency of the primary economic environment in which the entity operates, Kenya Shillings. Transactions in foreign currencies during the year/period are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Any foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in profit or loss.

Summary of Accounting Policies

v) Budget information

The original budget for FY 2024-2025 was approved by the Board of Directors on 17/06/2024. Subsequent revisions or additional appropriations were made to the approved budget in accordance with specific approvals from the appropriate authorities. The additional appropriations are added to the original budget by the entity upon receiving the respective approvals in order to conclude the final budget. The Company's budget is prepared on a different basis to the actual income and expenditure disclosed in the financial statements. The financial statements are prepared on accrual basis using a classification based on the nature of expenses in the statement of profit or loss, whereas the budget is prepared on a cash basis. The amounts in the financial statements were recast from the accrual basis to the cash basis and reclassified by presentation to be on the same basis as the approved budget. A comparison of budget and actual amounts, prepared on a comparable basis to the approved budget, is then presented in the statement of comparison of budget and actual amounts. In addition to the Basis difference, adjustments to amounts in the financial statements are also made for differences in the formats and classification schemes adopted for the presentation of the financial statements and the approved budget. A statement to reconcile the actual amounts on a comparable basis included in the statement of comparison of budget and actual amounts and the actuals as per the statement of Comprehensive income has been presented under section 1 of these financial statements.

Notes to the financial statements (continued)

Summary of Accounting Policies

w) Service concession arrangements

The Company analyses all aspects of service concession arrangements that it enters into in determining the appropriate accounting treatment and disclosure requirements. In particular, where a private party contributes an asset to the arrangement, the Company recognizes that asset when, and only when, it controls or regulates the services the operator must provide together with the asset, to whom it must provide them, and at what price. In the case of assets other than 'whole-of-life' assets, it controls, through ownership, beneficial entitlement or otherwise – any significant residual interest in the asset at the end of the arrangement. Any assets so recognized are measured at their fair value. To the extent that an asset has been recognized, the Company also recognizes a corresponding liability, adjusted by a cash consideration paid or received.

x) Comparative figures

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

y) Subsequent events

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2025.

4. Significant Judgments and Sources of Estimation Uncertainty

The preparation of the Company's financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

Summary of Accounting Policies

a) Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Notes to the financial statements (continued)

b) Useful lives and residual values

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value for disposal:

- The condition of the asset based on the assessment of experts employed by the Company.
- The nature of the asset, its susceptibility and adaptability to changes in technology and processes.
- The nature of the processes in which the asset is deployed.
- Availability of funding to replace the assets.

c) Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions is included in Note 19.

Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date and are discounted to present value where the effect is material as per our debt management policy and other considerations that are best explained in the policy regarding the provision of bad debts the management considerations on provision of bad debts rate is 2% on all debts that are more than 120 days old.

5. Operating Revenue

	2024-2025	2023-2024
	Kshs	Kshs
Water sales	112,271,210	108,789,470
Sewerage Services	25,647,262	24,125,450
Exhauster Income	3,365,600	1,779,380
Billing for other services	4,828,730	1,337,350
Total	146,112,802	136,031,650

6. Grants Income

	2024-2025	2023-2024
	Kshs	Kshs
Operational grants from Narok county government and WSTF(6a)	37,191,275	22,617,771
Donations from County Governments note 8 seconded staff	3,652,644	2,938,400
Total	40,843,919	25,556,171

Narok Water and Sewerage Services Company Limited
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Notes to the financial statements (continued)

6(a) Detailed analysis of grants received from the Government

Name of the Entity sending the grant	Amount recognized in the Statement of Comprehensive Income KShs	Amount deferred under deferred income KShs	Amount recognised in capital fund. KShs	Total grant income during the year KShs	2024-2025 KShs
Narok county government-Pumps purchased-capital grant	12,443,519				12,443,519
Narok county-Rehabilitation of Narosura Scheme.	4,345,289				4,345,289
Narok county k- wash activities	3,600,000				3,600,000
Narok County-Electricity Bills	16,802,467				16,802,467
Total	37,191,275				37,191,275

7. Staff Costs

Description	2023-2024	
	Kshs	
Gross Salary and Allowances(P&P)	45,868,810	37,791,416
Casual workers' Wages	3,146,800	2,147,799
Medical insurance schemes (WIBA)	200,000	392,698
Employer's contributions to social security schemes (NSSF)	1,585,398	1,483,690
Employer's contribution Housing Levy.	767,243	233,364
Employers' contribution NITA	58,900	51,600
Leave pay	874,300	568,000
Union fees	144,800	
Gratuity provisions	1,087,821	892,787
CPF Employer contributions	1,557,803	0
Gross salaries seconded staff	3,652,644	2,822,256
Top up Allowances seconded staff	1,557,396	1,701,635
Gross salary contract-Management	5,280,000	4,244,932
Gross salary contract-Staff	0	0
Total	65,781,915	52,330,177
The average number of employees during the year	97	87

During the year, one staff was seconded to Narok County as the Kilgoris Municipal Manager (5-year term), ten new staff were employed, while one staff was transferred to the county and another passed away

8. General and Operations Expenses

	2024-2025	2023-2024
Description	Kshs	Kshs
Chemicals	22,143,748	24,913,978
Electricity	16,681,216	19,304,063
Fuel, oil, lubricants, and gases	7,636,540	5,337,910
Local transport	783,900	1,721,030
Water Abstraction fees-WARMA	1,735,300	1,132,664
Office supplies	995,200	1,304,882
Uniform and protective clothing	598,973	163,500
Telecommunication	299,841	169,939
Electricity Water and sewerage	127,183	55,287
Bulk water Purchase NAIVAWASSCO	1,522,000	974,100
Insurance	1,976,500	2,380,585
Rent and Rates	500,000	295,000
Domestic Traveling and subsistence	9,643,910	4,858,266
Foreign DSA	-	150,000
Staff training and development	774,918	218,400
Computer and internet expenses	384,700	-
Water police	651,200	750,000
Stationeries and computer peripherals	1,151,800	1,189,957
Bulk SMS	400,000	95,000
Publicity and advertising	150,100	-
Audit fees-Provision	232,000	232,000
Levies WASREB	5,844,512	5,441,266
License Fees-WASREB	75,000	-
Provision for WASPA fees	130,000	75,000
Sports and recreation-WASCO	1,275,500	2,800,400
Hospitality expenses	2,055,720	1,256,085
Miscellaneous expenses	70,700	155,300
Consultancy fees	3,149,459	610,000
Staff welfare	1,384,805	140,000
Trainee allowances	0	105,000
Sanitation and cleaning	136,000	
Transmara water company registration	75,000	
Provision for WASCO Fees	55,000	50,000
Provision for doubtful debts	1,355,334	2,128,557
Total	83,996,059	78,008,169

Notes to the financial statements (continued)

9. Board Expenses

Description	2024-2025	2023-2024
	Kshs	KShs
Chairman Honoraria	600,000	505,0000
Sitting allowances and board induction	1,835,000	1,940,200
Medical Insurance		-
Travel and accommodation	283,140	537,600
Other allowances	535,000	1,370,900
Total Board Expenses	3,253,140	4,353,700

10. Maintenance Expenses

Description	2024-2025	2023-2024
	Kshs	Kshs
Plant and Equipment	1,985,391	1,667,895
Buildings	2,408,300	429,050
Purchase of fittings for repairs	3,300,279	2,870,043
Infrastructural networks	11,578,589	16,389,791
Rehabilitation of Narosura Scheme	6,701,253	-
Motor vehicles	2,106,834	1,320,800
Total Maintenance Expenses	28,080,646	22,677,579

11. Depreciation and Amortization Expenses

Description	2024-2025	2023-2024
	Kshs	KShs
Property, plant, and equipment	5,967,848	5,967,848
Intangible assets	1,201,304	1,801,686
Total Depreciation and Amortization	7,169,152	7,769,534

Notes to the financial statements (continued)

12. Finance Cost

Description	2024-2025	2023-2024
	Kshs	KShs
Bank Charges	419,428	110,258
Total Bank Charges	419,428	110,258

13. Earnings Per Share

The earnings per share is calculated by dividing the profit after tax of Kshs. 0 (2024-2025: KShs. 0) by the average number of ordinary shares in issue during the year of 0 (2024/2025: 0). There were not dilutive or potentially dilutive ordinary share as at the reporting date.

14. Dividend Per Share

Proposed dividends are accounted for as a separate component of equity until they have been ratified and declared at the relevant Annual General Meeting (AGM). At the AGM to be held before the end of 2023, a final dividend in respect of the year ended June 30, 2025 of Kshs. 0(2025: Kshs. 0) for every ordinary share of par value of KShs. 0 is to be proposed. An interim dividend of Kshs. 0 (2025: Kshs. 0) for every ordinary share of par value of KShs. 0 was declared and paid during the year.

Notes to the financial statements (continued)

15. Property, Plant and Equipment

2024	Freehold land	Buildings & civil works	Water & Sewer Infrastructure	Plant and machinery	Motor vehicles, including, motor cycles	Computers & related equipment	Office equipment, furniture & fittings	WIP	Total
Cost or valuation									
As at 1 July 2023	53,680,000	37,347,757	-	9,134,860	34,552,600	1,216,554	1,846,823	1,478,269	139,256,863
Additions	-	-	-	810,260	-	-	-	-	810,260
Transfers									
Disposals									
As at 30th June 2024	53,680,000	37,347,757	-	9,945,120	34,552,600	1,216,554	1,846,823	1,478,269	139,256,863
Depreciation									
At July 1, 2023	-	6,419,957	-	4,445,859	17,746,185	1,123,269	1,120,585	-	30,855,856
Charge for the year	-	1,237,112	-	439,940	4,201,603	31,091	58,099	-	5,967,848
As at 30th June 2024	-	7,657,069	-	4,885,799	21,947,788	1,154,360	1,178,684	-	36,823,704
Net book value	53,680,000	29,690,688	-	5,059,321	12,604,812	62,194	668,139	1,478,269	103,243,423

Notes to the financial statements (continued)

Property, Plant and Equipment.

2025	Freehold land	Buildings & civil works	Water & Sewer Infrastructure	Plant and machinery	Motor vehicles, including, motor cycles	Computers & related equipment	Office equipment, furniture & fittings	WIP	Total
Cost or valuation									
As at 1 July 2024	53,680,000	37,347,757	-	9,134,860	34,552,600	1,216,554	1,846,823	1,478,269	139,256,863
Additions	-	-	-	12,443,519	-	-	-	-	12,443,519
Transfers	-	-	-	-	-	-	-	-	-
Disposals									
As at 30th June 2025	53,680,000	37,347,757	-	21,578,379	34,552,600	1,216,554	1,846,823	1,478,269	151,700,382
Depreciation									
At July 1, 2024	-	7,657,069	-	4,885,799	21,947,788	1,154,360	1,178,684	-	36,823,700
Charge for the year	-	1,187,628	-	1,335,406	3,151,203	20,731	53,451	-	5,748,419
As at 30th June 2025	-	8,844,697	-	6,221,205	25,098,991	1,175,091	1,232,135	-	42,572,119
Net book value	53,680,000	28,503,060	-	15,357,174	9,453,609	41,463	614,688	1,478,269	109,128,263
At June 30, 2025	53,680,000	28,503,060	-	15,357,174	9,453,609	41,463	614,688	1,478,269	109,128,263

(Included under plant and machinery is a capital grant from county Government inform of assortment of machineries water pumps at the water Intake facility)

Notes to the financial statements (continued)

Valuation

Land and buildings were not valued

15 (b) Property, Plant and Equipment at Cost

If the freehold land, buildings and other assets were stated on the historical cost basis the amounts would be as follows:

	Cost	Accumulated Depreciation	NBV
	Kshs	Kshs	Kshs
Land	53,680,000		53,680,000
Buildings	37,347,757	8,844,697	28,503,060
Plant and machinery	21,578,379	6,221,205	15,357,174
Motor vehicles, including motorcycles	34,552,600	25,098,991	9,453,609
Computers and related equipment	1,216,554	1,175,091	41,463
WIP	1,478,269	-	1,478,269
Office equipment, furniture, and fittings	1,846,823	1,232,135	614,688
TOTALS	151,700,382	42,572,119	109,128,263

Property plant and Equipment include the following assets that are fully depreciated:

	Cost or valuation	Normal annual depreciation charge
Plant and machinery	21,578,379	1,335,406
Buildings and civil works	37,347,757	1,187,628
Motor vehicles, including motorcycles	34,552,600	3,151,203
Computers and related equipment	1,216,554	20,731
Office equipment, furniture and fittings	1,846,823	53,451
Total	96,542,113	5,748,419

16. Intangible Assets

	2024-2025	2023-2024
	Kshs	Kshs
Cost		
At July 1	8,198,900	8,198,900
Additions	-	-
Disposals	-	-
At June 30	8,198,900	8,198,900
Amortization		
At July 1st	4,594,985	2,793,299
Charge for the year (33 1/3%)	1,201,304	1,801,686

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Disposals		
Impairment loss		
Total amortization as at 30th june	5,796,289	4,594,985
At June 30	5,796,289	4,594,985
Net book value	2,402,611	3,603,915
At June 30	2,402,611	3,603,915

17. Inventories

	2024-2025	2023-2024
	Kshs	Kshs
General stores	-	-
Chemicals & Laboratory items	-	-
Available water for sale as at 30 th June 2025(1,527 M ³)	198,575	3,136,344
Total	198,575	3,136,344

(Average billing of water is Kshs 130)

18. Trade and Other Receivables

	2024-2025	2023-2024
	KShs	KShs
Trade receivables (note 18(a))	111,834,101	106,427,857
Gross trade and other receivables		
Provision for bad and doubtful receivable 2%	(1,355,334)	(2,128,557)
Net trade and other receivables	110,478,767	85,080,998

18 (a) Trade Receivables

	2024-2025	2023-2024
	Kshs	Kshs
Gross trade receivables.	111,834,101	106,427,857
Bad debts to be written off.		(19,218,302)
Provision for doubtful receivables	(1,355,334)	(2,128,557)
Net trade receivables	110,478,767	85,080,998
As at June 30, the ageing analysis of the gross trade receivables was as follows:		
		Less than 30 days
Between 30 and 60 days		-
Between 61 and 90 days		-
Between 91 and 120 days		-
Over 120 days	110,478,767	85,080,998
Total	110,478,767	85,080,998

19. Bank and Cash Balances

	2024-2025	2023-2024
	Kshs	Kshs
Cash at bank	99,642	70,518
Cash in hand		0
Mobile money account	89,015	109,082
Totals	188,657	179,600

19(b) Detailed analysis of the cash and cash equivalents

		2024-2025	2023-2024
Financial institution	Account number	KShs	KShs
a) Current account			
NATIONAL BANK-Operations account	01003042177902	40,605	(120)
NATIONAL BANK-Collection account	01003042177900	19,734	60,901
NATIONAL BANK-Deposits account	01003042177901	3,787	4,008
NATIONAL BANK-Exhauster account	01003042177906	(636)	780
COOP BANK-Collections Account	01141339784500	36,152	4,949
Sub- total			
b) On – call deposits			
Commercial banks			
Others			
Sub- total			
c) Fixed deposits account			
Other Commercial banks			
Others			
Sub- total			
Sub- total			
d) Others(specify)			
Cash in transit			
Cash in hand			
Mobile money account utility		89,015	109,082
Mobile money account organizational			-
Sub- total			
Grand total		188,657	179,600

Notes to the financial statements (continued)

20. Ordinary Share Capital

	2024-2025	2023-2024
	Kshs	Kshs
Authorized:		
5000 ordinary shares of Kshs.20 par value each	100,000	100,000
Issued and fully paid:		
5000 ordinary shares of Kshs. 20 par value each	100,000	100,000

21. Revaluation Reserve

The revaluation reserve relates to the revaluation of certain items of property, plant and equipment. As indicated in the Statement of Changes in Equity, this is stated after transfer of excess depreciation net of related deferred tax to retained earnings. Revaluation surpluses are not distributable.

	2024-2025	2023-2024
Revaluation Reserve	Kshs	Kshs
Revaluation Reserve		
Freehold land	52,180,000	52,180,000
Total revaluation gain	52,180,000	52,180,000

22. Fair Value Adjustment Reserve

The fair value adjustment reserve arises on the revaluation of available-for-sale financial assets, principally the marketable securities. When a financial asset is sold, the portion of the reserve that relates to that asset is reduced from the fair value adjustment reserve and is recognised in profit or loss. Where a financial asset is impaired, the portion of the reserve that relates to that asset is recognised in profit or loss.

23. Retained Earnings

The retained earnings represent amounts available for distribution to the *entity's* shareholders. Undistributed retained earnings are utilised to finance the *entity's* business activities.

The entity also contributes to the statutory National Social Security Fund (NSSF). This is a defined contribution scheme registered under the National Social Security Act. The entity's obligation under the scheme is limited to specific contributions legislated from time to time and is currently at Kshs. 2,160 per employee per month. Other than NSSF the entity also has a defined contribution scheme operated by CPF Pension Fund. Employees contribute 3% while

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employers contribute 3% of basic salary. Employer contributions are recognized as expenses in the statement of financial performance within the period they are incurred.

Notes to the financial statements (continued)

24. Trade and Other Payables

	2024-2025	2023-2024
Payables	Kshs	Kshs
WASREB levy	26,695,485	21,200,973
Office of the OAG.	3,120,000	2,888,000
Net Salaries-June 2025	2,213,684	2,015,922
Gratuity	3,812,438	2,724,617
Nation Media and standard plc	311,576	311,576
Shree Hari.	100,000	218,070
Integrated great lakes	469,270	469,270
Milsem Enterprises Limited	0	132,000
Nairobi Iron Mongers	702,166	702,166
Wagtech Africa Limited	139,200	139,200
Apex pipng companylimited	4,206,956	-
Galaxy water and power limited	3,078,850	3,078,850
Kiwara Enterprises	4,477,908	4,477,908
Caselab	547,682	547,682
Illaramucii Enterprises	0	151,000
Loshon Suppliers	86,374	86,374
WASCO	55,000	105,000
WASPA	375,300	505,300
Shield Park Villa Hotel	0	254,300
EASYCHEM	3,185,828	2,066,004
Family Bank Loans	2,012,562	1,447,266
NCBA Loans	381,018	762,036
Platinum Credit Limited	8,784	63,846
PS Ministry of Housing	432,000	360,000
HELB	34,072	34,072
PAYE	952,048	492,406
NSSF	956,298	688,424
NITA	4,950	4,300
Housing Levy	124,293	343,878
SHIF	113,937	84,050
CPF Pension	2,726,155	
CRWWDA	4,367,604	4,367,604
PAN Africa Chemicals	831,068	1,031,068
KPLC	2,996,192	3,117,443
WARMA-	3,140,017	2,783,281
TOTALS	72,658,715	57,653,886

Notes to the financial statements (continued)

Aging Analysis for Trade and other Payables

	2024-2025	% of the total	2023-2024	% of the total
Under one year	28,316,052	39%		
1-2 years	16,586,629	23%	16,586,629	29
2-3 years	24,480,628	34%	24,480,628	42
Over 3 years	3,490,270	5%	16,506,292	28
Total	72,873,579	100%	57,653,886	100%

25. Refundable Deposits and Prepayments

	2024-2025	2023-2024
	Kshs	Kshs
Customer deposits	11,716,280	11,666,155
Prepayments by customers	616,500	50,125
Total	12,332,780	11,716,280

Aging Analysis for Refundable Deposits and Prepayments

	2024-2025	% of the total	2023-2024	% of the total
Under one year	616,500		50,125	
1-2 years				
2-3 years	-		-	
Over 3 years	11,716,280		11,666,155	
Total	12,332,780		11,716,280	

26. Borrowings

Description	2024-2025	2023-2024
	KShs	KShs
a) External Borrowings		
Balance at beginning of the year		-
External borrowings during the year		-
Repayments of during the year		-
Balance at end of the year		-
b) Domestic Borrowings		
Balance at beginning of the year	11,474,908	11,304,908
Domestic borrowings during the year	616,500	170,000
Repayments during the year		
Balance at end of the year	12,091,408	11,474,908
C) Total Balance at end of the period c = a+b	12,091,408	11,474,908

Notes to the financial statements (continued)

27. Capital Grants

	2024/2025	2023/2024
	Kshs	Kshs
Grant Bal B/f	88,966,003	88,966,033
Additions-NAROK COUNTY	12,443,519	-
Total	101,409,522	88,966,003

28 Retained Earnings

	2024/2025	2023/2024
	Kshs	Kshs
Balance b/f (deficit)	(26,846,797)	(23,074,944)
Surplus/deficit for the year	(1,743,619)	(3,771,853)
Total	(28,590,416)	(26,846,797)

Other Disclosures

29 Related Party Disclosures

County Government of NAROK

The County Government of Narok is the principal shareholder of the Company, holding 100% of the Company's equity interest. The County of Government of Narok has provided full guarantees to all long-term lenders of the Company, both domestic and external.

Other related parties include:

- The County Department in charge of Water
- County Government of Narok
- Central Rift Valley Water works Agencies
- WASREB (Water Services Regulatory Board)
- WARMA
- Water Sector Trust Fund
- Key management
- Board of directors
- Japanese International corporation agency(JICA)

Notes to the financial statements (continued)

Transactions with related parties

	2024-2025	2023-2024
	Kshs	Kshs
a) Sales to related parties		
Water sales to Govt. agencies		
Total		
b) Purchases from related parties		
Purchase of water from govt service providers-Naivawasco	1,522,000	72,910
Bank charges paid to Govt Commercial banks	337,186	140,268
Total	1,859,186	213,178
b) Grants from the Government		
Grants from County Government	41,992,775	574,100
Donations in kind	3,652,644	2,947,800
Total	45,645,419	30,099,307
c) Expenses incurred on behalf of related party		
Payments of salaries and wages for Seconded employee	1,557,396	1,576,712
Total	1,557,396	1,576,712
d) Key management compensation		
Directors' emoluments	3,253,140	2,858,380
Compensation to key management	5,280,000	3,588,940
Total	8,533,140	8,195,340

30 Financial Risk Management

The Company's activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. The company's overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. The company does not hedge any risks and has in place policies to ensure that credit is only extended to customers with an established credit history. The company's financial risk management objectives and policies are detailed below:

(i) Credit risk

The Company has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk arises from cash and cash equivalents, and deposits with banks, as well as trade and other receivables and available-for-sale financial investments.

Management assesses the credit quality of each customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external assessment in accordance with limits set by the directors. The amounts presented in the statement of financial position are net of allowances for doubtful receivables, estimated by

the company's management based on prior experience and their assessment of the current economic environment.

The carrying amount of financial assets recorded in the financial statements representing the entity's maximum exposure to credit risk without taking account of the value of any collateral obtained is made up as follows:

Credit Risk (Continued)

The customers under the fully performing category are paying their debts as they continue trading. The credit risk associated with these receivables is minimal and the allowance for uncollectible amounts that the company has recognised in the financial statements is considered adequate to cover any potentially irrecoverable amounts. The company has significant concentration of credit risk on amounts due from.

The board of directors sets the company's credit policies and objectives and lays down parameters within which the various aspects of credit risk management are operated.

ii) Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Company's directors, who have built an appropriate liquidity risk management framework for the management of the Company's short, medium and long-term funding and liquidity management requirements. The Company manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

The table below represents cash flows payable by the company under non-derivative financial liabilities by their remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

(iii) Market risk (*Tailor as appropriate*)

The board has put in place an internal audit function to assist it in assessing the risk faced by the Company on an ongoing basis, evaluate and test the design and effectiveness of its internal accounting and operational controls.

Market risk is the risk arising from changes in market prices, such as interest rate, equity prices and foreign exchange rates which will affect the entity's income or the value of its holding of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. Overall responsibility for managing market risk rests with the Audit and Risk Management Committee.

The company's Department in charge of risk management is responsible for the development of detailed risk management policies (subject to review and approval by Audit and Risk Management Committee) and for the day-to-day implementation of those policies.

There has been no change to the Company's exposure to market risks or the manner in which it manages and measures the risk.

a) Foreign currency risk

The Company has transactional currency exposures. Such exposure arises through purchases of goods and services that are done in currencies other than the local currency. Invoices denominated in foreign currencies are paid after 30 days from the date of the invoice and conversion at the time of payment is done using the prevailing exchange rate.

Notes to the financial statements (continued)

(iii) Market risk (Continued)

The carrying amount of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

The Company manages foreign exchange risk from future commercial transactions and recognised assets and liabilities by projecting for expected sales proceeds and matching the same with expected payments.

b) Foreign currency sensitivity analysis

The following table demonstrates the effect on the company's statement of comprehensive income on applying the sensitivity for a reasonable change in the exchange rate of the three main transaction currencies, with all other variables held constant. The reverse would also occur if the Kenya Shilling appreciated with all other variables held constant.

c) Interest rate risk

Interest rate risk is the risk that the Company's financial condition may be adversely affected as a result of changes in interest rate levels. The company's interest rate risk arises from bank deposits. This exposes the company to cash flow interest rate risk. The interest rate risk exposure arises from interest rate movements on the company's deposits.

i. Management of interest rate risk

To manage the interest rate risk, management has endeavoured to bank with institutions that offer favourable interest rates.

ii. Capital Risk Management

The objective of the Company's capital risk management is to safeguard the Board's ability to continue as a going concern. The Company's capital structure comprises of the following funds:

	2023-2024	2022-2023
	Kshs	Kshs
Revaluation reserve	52,180,000	52,180,000
Retained earnings	-	(23,592,212)
Capital reserve	101,409,522	88,966,003
Total funds	-	117,553,791
Total borrowings	616,500	731,790
Less: cash and bank balances		
Net debt/ (excess cash and cash equivalents)	188,657	(231,181)
Gearing	-	118,054,400

Notes to the financial statements (continued)

31 Incorporation

The Company is incorporated in Kenya under the Kenyan Companies Act and is domiciled in Kenya.

32 Events After the Reporting Period

There were no material adjusting and non- adjusting events after the reporting period.

20. Appendices

Appendix 1: progress on follow up of auditor recommendations.

The following is the summary of issues raised by the external auditor, and management comments that were provided to the auditor.

Reference No. on the external audit Report	Issue / Observations from Auditor	Management Comments	Status: (Resolved / Not Resolved)	Timeframe: (Put a date when you expect the issue to be resolved)
1.0	<p>Unsupported and Overstatement of staff costs</p> <p>The statement of profit or loss and other comprehensive income reflects staff costs totaling Kshs.51,997,157 which as disclosed in Note 7 to the financial statements include an amount of Kshs.2,147,799 in respect to wages paid to casual employees. However, the engagement letters, daily signed register and the supervisor's reports on the work performed by the casuals were not submitted for audit verification.</p> <p>Further, review of the casual and intern employees' payment schedules</p>	<p>The manhe management confirms that regular casuals and interns were engaged during the financial year. The engagement letters for each category were made available to the auditors and are attached herein for ease of reference. However, we acknowledge the need to strengthen our documentation processes, particularly in maintaining daily signed registers and supervisor reports to fully support the work performed by casual staff. Management commits to ensuring that these records are consistently maintained and filed going forward. We further note the observations regarding compliance with the prescribed minimum wage as provided under the Regulation of Wages (General Amendment) Order 2022. Management has reviewed this requirement and will ensure full compliance in future engagements of casuals and interns. In addition, we acknowledge that staff</p>	RESOLVED	

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Reference No. on the external audit Report	Issue / Observations from Auditor	Management Comments	Status: (Resolved / Not Resolved)	Timeframe: (Put a date when you expect the issue to be resolved)
	<p>revealed that they were compensated below the prescribed minimum wage rate as stipulated in the Regulation of Wages (General Amendment) Order 2022.</p> <p>In addition, the staff costs balance of Kshs.51,997,157 includes staff welfare and trainee allowances amounting to Kshs.140,000 and Kshs.105,000 respectively that were misclassified resulting to overstatement of the staff costs by an amount of Kshs.245,000. In the circumstances, the accuracy and completeness of the staff costs totaling Kshs.51,997,157 could not be confirmed.</p>	<p>welfare and trainee allowances amounting to Kshs. 140,000 and Kshs. 105,000, respectively, were inadvertently classified under staff costs. The necessary corrections have since been made, and the amounts have been reclassified appropriately under <i>General Office Expenses</i> in alignment with the IFRS-compliant financial reporting template. Management is committed to improving documentation, compliance, and accuracy of classification to enhance the integrity of future financial statements.</p>		
2.0	<p>Misclassification of Maintenance Expenses</p> <p>The statement of profit or loss and</p>	<p>The management wishes to clarify that the payments relating to casuals, facilitation fees, transport, and overtime allowances directly relate</p>	RESOLVED	

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Reference No. on the external audit Report	Issue / Observations from Auditor	Management Comments	Status: (Resolved / Not Resolved)	Timeframe: (Put a date when you expect the issue to be resolved)
	<p>other comprehensive income reflects maintenance expenses amounting to Kshs.22,677,579 which as disclosed in Note 10 to the financial statements includes an amount of Kshs.16,389,791 in respect of expenditure on infrastructural networks in the year under review. However, review of the latter amount's supporting payment schedules provided for audit revealed that payments amounting to Kshs.5,525,685 were classified as infrastructural network maintenance whereas they relate to payment to casuals, facilitation fees, transport and overtime allowances.</p> <p>Further, payments totalling Kshs.5,373,685</p>	<p>to the maintenance of the Company's infrastructural network, which comprises approximately 300 km of both clean water and wastewater pipelines. This network forms the core of the Company's distribution and sewerage system.</p> <p>The nature of repairs and maintenance of such a network necessitates the engagement of casual labor for trenching, replacing dilapidated pipelines, repairing bursts, maintaining water intake and treatment facilities, unblocking manholes, and undertaking major line repairs. In addition, skilled labour is required for specialized tasks and supervision, which is accounted for under facilitation fees and overtime allowances. Transport costs are incurred in moving materials, tools, and workforce to various maintenance sites. Accordingly, these expenditures form an integral part of the infrastructure network maintenance and were therefore classified within repairs and maintenance.</p> <p>Regarding the audit observation on petty cash usage, management</p>		

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	<p>was expended through petty cash contrary to Section 03.11 of the Company's Finance Policies and Procedures Manual, 2010, which caps petty expenditure of not more than Kshs.2,000.</p> <p>In the circumstances, the accuracy, completeness and regularity of the maintenance expenses of Kshs.22, 677,579 could not be confirmed.</p>	<p>wishes to clarify that the Company operates under the Finance Policy (2023), which supersedes the 2010 manual referenced in the audit query. Clause 6.3.4 and 6.3.5 of the 2023 policy provide for an approved petty cash limit of Kshs. 150,000, and not Kshs. 2,000 as stated. The expenditures incurred were therefore within the allowable threshold under the current approved policy.</p> <p>Management remains committed to maintaining proper classification, adherence to policy requirements, and accurate reporting of maintenance expenditures.</p>		
3.0	<p>3.0 Unsupported Trade and Receivables Balance</p> <p>The statement of financial position reflects trade and other receivables balance of Kshs.85,080,998 as disclosed in Note 18 to the financial statements. The balance comprises of gross trade</p>	<p>Management has since prepared and submitted the detailed debtors' ledger showing the opening balances, additions, receipts during the year, and the closing balances as at 30th June 2024. The schedule also includes the identity of each debtor, outstanding amounts, and the ageing analysis to facilitate full audit verification.</p> <p>Regarding the long-outstanding</p>	Resolved	

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	<p>receivables amounting to Kshs.106,427,857 , bad debts to be written off amount of Kshs.19,218,302 and provisions for doubtful receivables totaling Kshs.2,128,557. However, review of records revealed the following unsatisfactory matters;</p> <p>i. The balance has not been supported by way of a detailed schedule indicating the opening balance, additions and receipts for the year to arrive at the closing balance. Further, no ledger or schedule detailing the identity of the</p>	<p>receivables, management acknowledges that a portion of the debt has remained unpaid for more than one financial year. To address this, the Company has developed and initiated a structured debt recovery strategy. Key actions undertaken include:</p> <ul style="list-style-type: none"> ● Establishment and appointment of a dedicated Debt Management Team tasked with active follow-up, customer engagement, and reconciliations. ● Enhanced enforcement measures, including issuance of demand notices and disconnection of non-compliant customers. ● Strengthening customer data verification to ensure accuracy of billing records and improve follow-up effectiveness. ● Development of realistic repayment plans for customers with large outstanding balances. <p>These measures are aimed at significantly reducing the long-outstanding receivables and improving</p>		

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	<p>debtors, amount of debt owed to the Company and the period the receivables have been outstanding was provided for audit verification.</p> <p>Review of the debt records reveals that the balance of Kshs.85,080,998 has been outstanding for more than one financial year and no explanation was provided by Management on the strategy adopted by the Company towards recovery of the</p>	<p>the Company's liquidity position.</p> <p>Management remains committed to ensuring that the receivables balance is accurately reported, well-supported, and accompanied by effective debt recovery mechanisms going forward.</p>		

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	debts.			
4.0	<p>ii. The gross trade receivables balance of Kshs.106,427,857 includes bad debts to be written-off amounting to Kshs.19,218,302 as disclosed in Note 18 (a) to the financial statements . The Company policy provides that the Board may write off outstanding debt aged more than a year in a bid to clear off the debtors from the books subject to a prescribed limit. However, the amount exceeds</p>	<p>The bad debts to be written off of Kshs. 19,218,302 relates to a scheme in Kilgoris municipality which had historical issues on Operations. The company has been maintaining billing data on behalf of the local scheme up to June 2021 when the scheme stop operating to pave way for the construction of a modern treatment and distribution system that is due for commissioning.</p> <p>The management has since disclosed the provisions of the bad debt in the financial statement as attached.</p>	resolved	

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	<p>the prescribed threshold of one percent (1%) of the Company's approved final budget of Kshs.197,985,028. Management has not provided the Board approval for the write-off of bad debts amount of Kshs.19,218,302.</p> <p>In addition, the detailed schedule of the debtors to be written off showing occurrence of the debt, due date, debtor's names, meter numbers and outstanding amount were not provided for audit verification. Further, no disclosure was made in the financial</p>			

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	<p>statements as to why the debt totaling to Kshs.19,218,302 should be considered bad debts and therefore due to be written off and Management did not provide evidence the debts are non-recoverable.</p> <p>Note 18 (a) to the financial statements reflects provision for doubtful receivables of Kshs.2,128,557. However, the policy on provision for bad and doubtful debts has not been disclosed in the financial statements. In addition, the Board's minutes approving the provision for doubtful debts were not provided for the audit</p>			

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	<p>verification.</p> <p>In the circumstances, the accuracy and completeness of the trade and other rec</p>			
4.0	<p>Unsupported Bank and Cash Balances</p> <p>The statement of financial position reflects a bank and cash balance of Ksh.179,600 as disclosed in Note 19 to the financial statements. The Company maintains four (4) current bank accounts and a mobile money account utility but only two (2) bank accounts were supported with a cashbook at the time of the audit. The remaining two (2) accounts and the mobile money account utility were not supported with cash books and the respective bank reconciliation statements as at 30 June, 2024.</p> <p>In the circumstances, the</p>	<p>The Company operates four bank accounts, namely:</p> <ul style="list-style-type: none"> ● Collection Account ● Operations Account ● Customer Deposits Account ● Exhauster Income Account, <p>as well as a mobile money account used for service payments.</p> <p>Management acknowledges that at the time of audit, only two bank accounts were supported with cashbooks and bank reconciliations due to delays in assembling the documentation. However, the management has since compiled and submitted the full set of supporting records for all accounts, including:</p> <ul style="list-style-type: none"> ● Cashbooks for the remaining two bank accounts ● M-Pesa/mobile money ledger for the utility account ● Bank statements for all accounts ● Updated bank 	resolved	

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	<p>accuracy and completeness of the bank and cash balance of Ksh.179,600 could not be confirmed.</p>	<p>reconciliation statements as at 30th June 2024</p> <p>These documents have been availed to facilitate verification of the completeness and accuracy of the reported bank and cash balance of Kshs. 179,600.</p> <p>Management is committed to timely and comprehensive documentation of all bank and cash records going forward.</p>		
5.0	<p>BUDGETARY CONTROL AND PERFORMANCE</p> <p>The statement of comparison of budget and actual amounts reflects budgeted revenue and actual on comparable amounts of Kshs.197,985,028 and Kshs.161,587,821 respectively an under collection of Kshs.36,397,207 or 18% of the budget. Further, the statement reflects that the</p>	<p>Management acknowledges the significance of prudent budgetary performance and its direct impact on service delivery.</p> <p>The under-collection of revenue during the year was primarily attributed to lower-than-expected grant receipts from both the County and National Government. The budget for 2023/2024 was prepared based on historical trends, including actual grant receipts for the 2022/2023 financial year. However, the anticipated funding did not materialize in full, leading to an 18% shortfall in revenue. Consequently, expenditure was contained</p>	Work in Progress	1 YEAR

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	<p>Company spent an amount of Kshs.161,541,150 against the approved budget of Kshs.195,743,273 resulting in an under expenditure of Kshs.34,202,123 or 17% of the budget.</p> <p>The under collection of revenue and under expenditure may have negatively impacted on the planned activities of the Company which affected service delivery to the residents of Narok.</p>	<p>to align with the reduced revenue flows, resulting in the 17% under-expenditure reported.</p> <p>To enhance the accuracy and reliability of future budget forecasts, management has implemented the following measures:</p> <ul style="list-style-type: none"> ● Adoption of conservative budgeting for external grants, ensuring only confirmed or committed allocations are budgeted for. ● Strengthening engagement with funding agencies to obtain timely communication on expected disbursements. ● Mid-year budget reviews and adjustments to realign planned activities where actual receipts fall below projections. ● Improved revenue mobilization strategies to reduce reliance on conditional grants. <p>These interventions are aimed at ensuring improved budget credibility and minimizing</p>		

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		disruptions to planned service delivery activities in future financial periods.		
6.0	<p>Unresolved Prior Year Matters</p> <p>In the audit report of the previous year, several issues were raised under the Report on the Financial Statements, Report on Lawfulness and Effectiveness in Use of Public Resources and Report on Effectiveness of Internal Controls, Risk Management and Governance. However, Management has not explained how the issues were addressed or resolved or fully disclosed the progress on follow up on prior year auditor's recommendations in Annex 1 to the financial statements as required by the recommended reporting template.</p>	<p>Management confirms that the issues raised in the prior year's audit report—covering the Financial Statements, Lawfulness and Effectiveness in the Use of Public Resources, and the Effectiveness of Internal Controls, Risk Management and Governance—have been reviewed and addressed.</p> <p>The actions taken, current status, and progress made on each of the prior year's recommendations have been fully disclosed in Annex 1 of the financial statements, in accordance with the recommended reporting template. This annex provides a detailed summary of the auditor's observations, management's interventions, and the extent of implementation to date.</p>		
7.0	SIGNIFICANT NON-REVENUE WATER (NRW)	Management acknowledges the importance of effectively regulating and managing	Work in progress	

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	<p>The statement of profit and loss and other comprehensive income reflects an operating revenue amount of Kshs.136,031,650 which as disclosed in Note 5 to the financial statements includes water sales amounting to Kshs.108,789,470 .</p> <p>Review of the water records revealed that the Company produced 1,217,351 cubic meters (M³) of water out of which only 817,020 cubic meters (M³) were billed to customers resulting to unbilled water or Non-Revenue Water (NRW) of 400,331 M³ or 32.9% of the produced water. This exceeded the set threshold of 25% as recommended by Paragraph 3.8.1 of the Water Services Regulatory Board (WASREB)</p>	<p>Non-Revenue Water (NRW) in line with WASREB guidelines and the Non-Revenue Water Management Standards (June 2022).</p> <p>During the year under review, the Company experienced unprecedented environmental challenges linked to climate change. The 2023/2024 period was characterized by severe and prolonged flooding across the service area. These floods caused widespread damage to water infrastructure, including washed-out lines, dilapidated distribution pipelines, disrupted intake systems, and inaccessible meter points. As a result, NRW increased to 32.9%, largely attributable to physical losses occasioned by the damaged network.</p> <p>Management has since taken concrete and structured measures to reduce NRW and strengthen compliance, including:</p> <ul style="list-style-type: none"> ● Establishment of a dedicated NRW Unit A Non-Revenue Water team has been constituted to coordinate NRW reduction initiatives, 		

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	<p>guidelines by 7.9%.</p> <p>Further, the Non-Revenue Water amounting to 400,331 cubic meters (M³) resulted in loss of sales amounting to Kshs.53,304,074.6 at the rate of Kshs.133.15 per cubic metre (M³) minimum water sale tariff.</p> <p>In addition, the Company has not established a Non-Revenue Water function contrary to Paragraph 1.6.2 of Non-Revenue Water Management Standards in Kenya Guidelines of June, 2022.</p> <p>The significant level of non-revenue water is an indication of ineffectiveness in the use of public resources, which may negatively impact on the Company's profitability and its ability to sustain its services to the public.</p>	<p>conduct active leakage control, oversee meter audits, and prepare periodic NRW performance reports. (Attached: NRW team reports and action plans)</p> <ul style="list-style-type: none"> ● Acquisition and installation of DMA (District Metered Area) meters The Company has procured several DMA meters to improve monitoring of flows, isolate problem zones, detect leakages early, and improve accuracy in measuring production versus distribution. ● Capacity building and benchmarking The NRW team has undergone training and benchmarking to learn best practices in NRW reduction, network zoning, pressure management, and data integrity. ● Strengthening commercial loss controls Management has implemented 100% meter reading coverage, improved meter accuracy verification, and enhanced customer billing audits to minimize commercial 		

Reference No. on the external audit Report	Issue / Observations from Auditor	Management Comments	Status: (Resolved / Not Resolved)	Timeframe: (Put a date when you expect the issue to be resolved)
	In the circumstances, Management was in breach of the regulations.	<p>losses.</p> <p>These interventions have already begun stabilizing system performance, and the revised NRW position is provided in Attachment 7.</p> <p>Management remains committed to reducing NRW to levels consistent with WASREB's recommended threshold of 25% and ensuring full compliance with the NRW Management Standards.</p>		
8.0	<p>Non-Compliance with Law on Ethnic Composition</p> <p>Review of the Company's payroll records revealed that as at 30 June, 2024 the Company had eighty-six (86) employees out of which seventy-one (71) or 83% are from one ethnic community. This is contrary to the provisions of Section 7 (1) and (2) of the National Cohesion and Integration Act, 2008 which provides that all</p>	<p>Management acknowledges the importance of complying with the provisions of the National Cohesion and Integration Act, 2008, which requires public institutions to reflect the diversity of the people of Kenya in their staffing structures.</p> <p>The Company's operations are confined within Narok County, covering Narok, Ololulunga, Suswa and Kilgoris towns. The majority of the roles recruited during the period under review—such as plumbers, operators, meter readers, and revenue officers—are lower-cadre positions that require immediate availability,</p>	Work in progress	

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	<p>public establishments shall seek to represent the diversity of the people of Kenya in the employment of staff and that no public establishment shall have more than one third of its staff from the same ethnic community.</p> <p>In the circumstances, Management was in breach of the law.</p>	<p>familiarity with the terrain, round-the-clock response capability, and proximity to the service areas. These positions have historically been filled locally to ensure operational efficiency, rapid incident response, and reduced personnel costs.</p> <p>This operational context has contributed to higher representation from the local community within the Company’s workforce.</p> <p>Nonetheless, management recognizes the legal requirement to ensure ethnic diversity within the organization. Going forward, the Company will ensure that all future recruitments strictly adhere to the National Cohesion and Integration Act, 2008, by:</p> <ul style="list-style-type: none"> ● Broadening advertisement platforms to attract applicants from diverse backgrounds; ● Ensuring fair, open, and competitive recruitment processes; and ● Monitoring workforce composition to ensure compliance with the one-third rule. 		

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		Management remains committed to progressive compliance with national cohesion guidelines while ensuring uninterrupted service delivery.		
9.0	<p>Irregular Utilization of Customer Deposits</p> <p>The statement of financial position reflects refundable deposits and repayments balance of Kshs.11,716,280. However, the deposits bank account reflects a balance of Kshs.4,008 resulting in irregular borrowings amounting to Kshs.11,712,272 which were utilized for the day to day running of the Company. Further, the approval by the Board to borrow from the customer deposits account as required by Clause 73 of the Company's Articles of Association was not provided for audit verification.</p>	<p>Management acknowledges the audit observation regarding the variance between the refundable deposits balance in the financial statements and the deposits bank account balance.</p> <p>The Company has experienced persistent liquidity constraints over the previous financial years, primarily due to prolonged delays in the implementation of revised tariffs and license approvals. As a result, the operational revenue generated during this period has been insufficient to fully support essential day-to-day activities, including statutory obligations and service delivery requirements. This long-standing financial strain led to temporary internal reallocation of funds, including the use of customer deposits, to sustain critical operations.</p> <p>Management further confirms that approval was sought from the Board</p>	Work in progress	

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	<p>In the circumstances, the internal controls in relation to the maintenance of customer deposits and prepayments could not be confirmed.</p>	<p>to facilitate this temporary internal financing arrangement, in line with Clause 73 of the Company's Articles of Association. The relevant Board approval has now been submitted for audit verification.</p>		
10.0	<p>Ineffective Internal Audit Function</p> <p>Review of the Company's internal audit function revealed that the internal audit department was largely understaffed and not adequately facilitated as there was no clear budget line for staffing and training.</p> <p>In the circumstances, the effectiveness of the internal audit function is doubtful given the lean capacity to accomplish its internal audit responsibilities.</p>	<p>Management acknowledges the critical role of a well-resourced internal audit function in enhancing governance, risk management, and internal control effectiveness.</p> <p>During the year under review, steps were taken to strengthen the Internal Audit Unit. The Company deployed qualified personnel to the department, including the appointment of an Internal Auditor and an Audit Clerk, thereby improving the staffing capacity of the unit.</p> <p>In addition, the Company has undertaken targeted training for both internal audit staff and members of the Board Audit Committee to enhance their technical competencies and understanding of audit standards and oversight responsibilities. The internal audit function has also benefited from</p>	resolved	


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		<p>continued technical support and collaboration with the Internal Audit Unit of the County Government, which has further strengthened assurance activities.</p> <p>Management is committed to progressively improving facilitation of the Internal Audit Department, including creating dedicated budget lines for staffing, training, and operational resources, to ensure full effectiveness of the function going forward.</p>		
11.0	<p>Failure to Develop a Risk Management Strategy Review of the Company's strategic and operational processes revealed that, during the year it did not have a risk management policy that guides on assessment and evaluation of risk and development of the strategies to mitigate those risks and had also not performed formal risk assessment. Further, the Company did not</p>	<p>The Management acknowledges the importance of having a Risk management strategy. The management in collaboration with county government and Central Rift Valley Water Works Development Agency(CRVWWDA) has developed Risk management policy and approved by the board</p>	Resolved	

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	<p>have a business continuity plan or disaster recovery plan in place.</p> <p>In the circumstances, the effectiveness of the risk management strategies and controls in place could not be confirmed.</p>			

Name *Julius Kipkemboi*
 Signature *Julius Kipkemboi*
 Managing Director
 Date *24/11/2025*



Appendix II: Projects Implemented by the Company

Projects implemented by the Company Funded by development partners.

Project title	Project Number	Donor	Period/ duration	Donor commitment	Separate donor reporting required as per the donor agreement (Yes/No)	Consolidated in these financial statements (Yes/No)
1 Ntulele public sanitation	O8S/NAROK/35	WSTF	3 year	6,199,218	yes	no

Status of Projects completion

	Project	Total project Cost	Total expended to date	Completion % to date	Budget	Actual	Sources of funds
1	Ntulele public sanitation	4,181,000	0	70%	6,199,218	0	WSTF