


REPUBLIC OF KENYA



*Enhancing Accountability*



 <b>REPORT</b> THE NATIONAL ASSEMBLY PAPERS LAID	
DATE: 14 MAR 2025	DAY: FRIDAY
TABLED BY: OF	DEPUTY MAJORITY LEADER CHON. OWEN BAYA, MP
CLEAR THE TABLE:	IRENE NDUKU

PARLIAMENT  
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LIBRARY

**THE AUDITOR-GENERAL**

**ON**

**KENYA INVESTMENT AUTHORITY**

**FOR THE YEAR ENDED  
30 JUNE, 2024**

Kenya Investment Authority  
Annual Reports and Financial Statements  
For the year ended June 30, 2024.

OFFICE OF THE AUDITOR GENERAL  
P. O. Box 30084 - 00100, NAIROBI  
REGISTRY

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**KENYA INVESTMENT AUTHORITY**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**FOR THE FINANCIAL YEAR ENDING 30<sup>TH</sup> JUNE 2024**

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Prepared in accordance with the Accrual Basis of Accounting Method under the International  
Public Sector Accounting Standards (IPSAS)



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## 1. ACRONYMS, ABBREVIATIONS AND GLOSSARY OF TERMS

### A: Acronyms and Abbreviations

AfCTA	African Continental Free Trade Area
BETA	Bottom-UP Economic Transformation Agenda
DDI	Domestic Direct Investment
FDI	Foreign Direct Investment
KenInvest	Kenya Investment Authority
KIICO	Kenya International Investment Conference
ICPAK	Institute of Certified Public Accountants of Kenya
IPSAS	International Public Sector Accounting Standards
MD	Managing Director
MDAs	Ministries, Departments and Agencies
NT	National Treasury
OCOB	Office of the Controller of Budget
OAG	Office of the Auditor General
OSHA	Occupational Safety and Health Act of 2007
RIIP	Regional Integration Implementation Program
PFM	Public Finance Management
PPE	Property Plant & Equipment
PSASB	Public Sector Accounting Standards Board
SAGAs	Semi-Autonomous Government Agencies
SC	State Corporations
WB	World Bank
VC	Vice Chancellor

### B: Glossary of Terms

**Fiduciary Management-** Members of Management directly entrusted with the responsibility of financial resources of the organisation

**Comparative Year-** Means the prior period.

## 2. KEY AUTHORITY INFORMATION AND MANAGEMENT

### (a) Background information

Kenya Investment Authority (KenInvest) is a statutory body currently operating under an Act of Parliament (Investment Promotion Act No. 6 of 2004) and mandated to promote and facilitate both domestic and foreign investments in Kenya. The Authority is domiciled in Kenya and has branches in Eldoret, Kisumu and Mombasa.

The Authority's Day to day management is under the following key departments:

- i. Investment Promotion and Business Development Services;
- ii. Investor Services;
- iii. Research, Policy Advocacy and Planning;
- iv. Legal and Corporate Affairs; and
- v. Finance and Administration

### (b) Principal Activities

The Authority is responsible for facilitating the implementation of new investment projects, providing aftercare services for new and existing investments, as well as organizing investment promotion activities both locally and internationally. It is also responsible for advocating for appropriate investment policies.

The Authority's vision is to be "a global leader in investment attraction and retention" and the mission is "to promote and facilitate domestic and foreign investment in Kenya by advocating for a conducive investment climate, providing accurate information and offering quality services for a prosperous Nation."

The Authority's strategic focus is on the following:

- Contribution to realization of Kenya's development targets such as faster and sustained economic growth, increased employment, wealth creation and poverty alleviation by strengthening attraction and retention of investments in priority sectors;
- Enhancement of competitiveness and investment environment in Kenya;
- Strategic partnership and collaboration with Ministries, Departments and Agencies (MDAs); County governments, Institutional partners, Private sector and donor agencies to enhance growth of private investments; and
- Institutional capacity and capability strengthening.

### (c) Key Management

The Authority's day-to-day management is under the following key organs:

- Board of Directors;
- Managing Director; and
- Senior Management.

**(d) Fiduciary Management**

The key management personnel who held office during the financial year ended 30<sup>th</sup> June 2023 and who had direct fiduciary responsibility were:

No.	Designation	Name
1.	Ag. Managing Director From April 2024	Ms. Florence Benta Were
2.	Managing Director From November 2023- March 2024	Ms. June Chepkemei
3.	General Manager, Finance & Administration	Mr. Bornface Otieno
4.	General Manager, Legal & Corporate Services	Ms. Olivia Rachier
5.	General Manager, Investment Promotion and Business Development Services	Mr. Pius Rotich
6.	General Manager, Investor Services	Mr. Guracha Adi
7.	General Manager, Research, Policy Advocacy & Planning	Mr. Robert Bwire
8.	Manager, Human Resources	Ms. Stella Naikara
9.	Manager, Procurement	Mr. Hosea Kemboi
10.	Manager, Internal Audit	Mr. Joseph Onyango

**(e) Fiduciary Oversight Arrangements**

The Authority has put in place key fiduciary oversight arrangements covering:

- Board Committees i.e., Strategy, Investment Promotion, Facilitation and Innovation Committee; Audit & Governance Committee; Finance, Human Resources & Administration Committee;
- Internal Audit; and
- Transparency and Accountability Governance Structures.

**(f) Authority Headquarters**

UAP Old Mutual Tower, 15th Floor,  
Upper Hill Road,  
P. O. Box 55704 – 00200,  
Nairobi, Kenya.

**(g) Authority Contacts**

Telephone: (254) 730 104 200/201

E-mail: [info@invest.go.ke](mailto:info@invest.go.ke)

Website: [www.invest.go.ke](http://www.invest.go.ke)

**(h) Authority Bankers**

Co-operative Bank of Kenya,

Parliament Road Branch,

P. O. Box 5772 - 00200,

Nairobi, Kenya.

**(i) Independent Auditors**

Auditor General

Office of the Auditor General

Anniversary Towers, University Way

P.O. Box 30084

GPO 00100

Nairobi, Kenya

**(j) Principal Legal Adviser**

The Attorney General

State Law Office



Harambee Avenue




P.O. Box 40112




City Square 00200



Nairobi, Kenya



### 3. THE BOARD OF DIRECTORS



Ref.	Directors	Details
1.	<p><b>Mrs. Sally Njambi Mahihu, CLArb</b>                      Non-Executive Chairperson</p>  <ul style="list-style-type: none"> <li>• Master of Laws (LL.M)</li> <li>• Bachelor of Laws LL.B.</li> <li>• Member of The Chartered Institute of Arbitrators, London, U.K. (CLArb.), Institute of Certified Public Secretaries of Kenya (CPS (K)), and The Law Society of Kenya.</li> </ul>	<p><b>Date of Birth: 30<sup>th</sup> January 1959</b></p> <p>Currently, Chairperson - Kenya Investment Authority Board</p> <p>Until February 2023, she was Non-Executive Director at Kenya Revenue Authority</p> <p>She is also Chairperson at the Help A Child Africa Organization (HACA)</p> <p>Member Board of Management – St Patricks Turi                      Member of the National Investment Council (NIC)</p>
2.	<p>Principal Secretary, State Department Investment Promotion (Alternate Member – <b>Mr. Kipkoech Ng'eno Reuben</b>)</p>  <ul style="list-style-type: none"> <li>• Masters in Economics</li> <li>• Post Graduate Diploma - Education</li> <li>• Bachelor of arts, Economics</li> </ul>	<p><b>Date Of Birth: 15<sup>th</sup> October 1981</b></p> <p>Currently, Deputy Director and Acting Head, Department of Business Reforms &amp; Transformation; State Department for Investment Promotion</p> <p>Has over 15 years' experience working in different government ministries and departments</p>


Ref	Details	Profile
3.	<p>Principal Secretary, State Department for Devolution-Office of the Deputy President (Alternate Member – <b>Mr. James Muoki Mulatya</b>)</p>  <ul style="list-style-type: none"> <li>• Bachelor of Commerce</li> <li>• A Member of the Implementation Committee of the IDEAS Programme (Instruments for the Advice &amp; Support Programme) Funded by the E.U</li> </ul>	<p><b>Date of Birth: 1<sup>st</sup> January 1967</b></p> <p>Currently, Deputy Director, Policy &amp; Research at the State Department for Devolution.</p> <p>An Expert in Policy and Research and In Charge of the Review of the Policy on Devolved System of Government</p> <p>He is involved in the Development of Performance of Concurrent Functions by the Two Levels of Government</p> <p>Representative of the State Department for Devolution at KEPSA Meetings</p>
4.	<p><b>Ms. Theresa Jepkemei Chepkwony</b> Private Sector Board Member</p>  <ul style="list-style-type: none"> <li>• Master in Business Administration (Executive)</li> <li>• Bachelor of Education (Arts)</li> </ul>	<p><b>Date of Birth: 18th May 1966</b></p> <p>she has vest experience in Human Resource and Strategic Management and over 22 years' experience in the teaching profession</p> <p>She has served in various Boards, Water Service Trust Fund as a trustee, a member of the Political Parties Tribunal among others.</p> <p>She has also served as an advisor to the County Government of Nandi on Political Affairs due to the vast experience she has on Devolution.</p>
5.	<p><b>Col. (Rtd) Khalif Aden Shabell</b> Private Sector Board Member</p>  <ul style="list-style-type: none"> <li>• Bachelor of Arts, Sustainable Human Development</li> <li>• Advanced Degree, Security studies</li> <li>• Diploma, Security Intelligence</li> </ul>	<p><b>Date of Birth: 1<sup>st</sup> January 1960</b></p> <p>Has over three decades of military experience and expertise having held Command, staff, and training appointments at senior level including serving as a Deputy Défense Attaché in London and leading a Kenyan Peacekeeping Contingent to Sierra Leone, besides other UN engagements in Sudan and Ethiopia.</p> <p>Was a Senior Security Adviser to the IGAD Special Envoy to South Sudan from 2017 to 2022, playing a crucial role in the establishment of the security mechanisms and institutions within the terms of the Agreement on the Resolution of the Conflict in South Sudan.</p>



Ref. No.	Name	Bio
6.	<p><b>Mr. Peter Maina Gachunga</b>                      Private Sector Board Member</p>  <ul style="list-style-type: none"> <li>• Bachelor, Business Administration</li> </ul>	<p><b>Date of Birth: 14<sup>th</sup> March 1975</b></p> <p>An experienced and motivated Director with exceptional leadership and interpersonal abilities.</p> <p>A Managing Director at a successful vehicle tracking firm and Banking Industry.</p> <p>He has vast experience in Strategic Planning and team leadership, Revenue generation and business development, Program management coordination, Strong financial and management skills, Negotiator and decision maker,</p> <p>A proven financial planner and has Broad knowledge of financial management and client expectation.</p>
7.	<p><b>Ms. Florence Mukami Wangui</b>                      Private Sector Board Member</p>  <p>Bachelor of Arts, Economics</p>	<p><b>Date of birth: 25<sup>th</sup> June 1992</b></p> <p>A Director at Visionary In charge of social –economic programmes targeting women, youth and people living with disabilities in low-income rural areas.</p> <p>A Resource mobilizer with vast knowledge in Monitoring and Evaluation and has delt with Capacity building of women, youth and people living with disabilities.</p>
8.	<p><b>Ms. Rebecca Cheptoo Kimeto</b>                      Private Sector Board Member</p>  <ul style="list-style-type: none"> <li>• Diploma, Hotel Management</li> </ul>	<p><b>Date of Birth: 12<sup>th</sup> September 1971</b></p> <p>Currently, Chief executive officer and Managing Director Cederlinks Limited Kenya</p> <p>A highly accomplished and influential businesswoman renowned for her expertise in investor relations and strategic partnerships with over two decades of experience in the business world,</p> <p>A trusted advisor and advocate for companies seeking financial support and growth opportunities.</p> <p>Has played a pivotal role in numerous successful investment deals and capital raises, possesses a unique talent for identifying mutually beneficial opportunities and aligning the interests of investors with the strategic objectives of the companies she represents.</p>

No	Director	Details
		She serves as a mentor to aspiring entrepreneurs and actively participates in initiatives aimed at fostering economic growth and innovation.
9.	<p><b>Ms. Kahdija Wanjiru Mustafa</b> Private Sector Board Member</p>  <ul style="list-style-type: none"> <li>• Diploma, Mass Communication</li> </ul>	<p><b>Date of Birth: 29<sup>th</sup> November 1986</b></p> <p>Currently, Secretary Kutus Muslim Community</p> <p>Has vast experience in Journalism, Public Relations, Research and Advertisement.</p>
10.	<p>Principal Secretary, State Department for Economic Planning (Alternate Member – <b>Mr. David Wamahu Kiboi</b>)</p>  <ul style="list-style-type: none"> <li>• Master of Science, Statistics</li> <li>• Bachelor of Science, Statistics</li> </ul>	<p><b>Date of Birth: 23<sup>rd</sup> December 1969</b></p> <p>Currently the Head of the Monitoring, Evaluation, Learning, and Public Investment Management Directorate in the State Department for Economic Planning, Ministry of National Treasury and Economic Planning.</p> <p>Director, Economic Planning. He has vast experience of over 30 years in the Public Service rising from the rank of Economist /Statistician to his current position.</p> <p>He has also served in the Ministries of Environment and Natural Resources; Water and Irrigation; and Planning and Devolution; Public Service and Gender. David is vastly experienced in strategic planning, economic and policy analysis, and budgeting in the Public Service</p>



No.	Details	Details
11.	<p>Principal Secretary, the National Treasury                      (Alternate Member - <b>Ms. Gerladine Minoo Kyalo</b>)</p>  <ul style="list-style-type: none"> <li>• Master of Arts, Economics</li> <li>• Bachelor of Arts, Economics</li> <li>• Certified Public Accountant (CPAK).</li> </ul>	<p><b>Date of Birth: 20<sup>th</sup> July 1987</b></p> <p>Currently, an Assistant Director at the National Treasury.</p> <p>An experienced Economist with strong economic and financial background and over 10 years of professional experience in policy formulation, implementation and Public Finance Management</p> <p>Has vast experience in designing reform programs, negotiation, implementation and monitoring; fiscal policy and risk analysis; development and management of the medium-term fiscal framework; revenue forecasting, monitoring and reporting; budget formulation, execution, and reporting, debt management, compilation, analysis and dissemination of Government Finance Statistics and Public Sector Debt Statistics.</p> <p>She provides Technical Assistance support to the East Africa Community countries under the peer-to-peer learning framework on compilation of harmonized Statistics which are critical for fiscal policy analysis and monitoring of East African Monetary Union (EAMU) convergence.</p> <p>Provides technical support to the International Monetary Fund on compilation and dissemination of fiscal statistics.</p>
12.	<p>Principal Secretary, Executive office of the President, State Department for Cabinet Affairs                      (Alternate Member- <b>Mr. Dickson Karukwa Murira</b>)</p>  <ul style="list-style-type: none"> <li>• Master of Arts Economics – Economic Policy and Analysis</li> <li>• B.A (Economics)</li> </ul>	<p><b>Date of Birth: - 3<sup>rd</sup> January 1979</b></p> <p>Currently, Ag. Secretary; Cabinet Affairs Directorate, State Department for Cabinet Affairs</p> <p>He has 20 years' experience in the Public Sector with different Governmental Agencies with assignments ranging from Cabinet Affairs Technical Support, Cabinet Decisions Implementation Coordination, Planning &amp; Programmes Monitoring,</p> <p>He was involved in the New Curriculum Reforms' Policies formulation and implementation, Energy and Petroleum policies development and programmes implementation coordination, Renewable Energy policies development and programmes implementation coordination,</p>



Ref.	Director	Profile
13.	<p>Principal Secretary, Ministry of Lands and Physical Planning (Alternate Member- <b>Mr. Timothy Mwangi</b>)</p>  <ul style="list-style-type: none"> <li>• Master of Arts, Planning</li> <li>• Bachelor of Science, Geography, Biostatistics</li> <li>• Corporate Member, Kenya Institute of Planners</li> <li>• Registered Physical Planner</li> </ul>	<p>He has given technical support to the Devolved Units, Decentralized Governance Planning and Development Coordination, as well as National Macro-Economic Policy Support</p> <p><b>Date of Birth: 18<sup>th</sup> November 1961</b></p> <p>Currently, Deputy Director of Physical Planning- State Department for Lands and Physical Planning</p> <p>Member of the Task Force on formation of Regulations to Land Laws - 2012 to 2014</p> <p>Member of the Committee established to review the Physical Planning Act Cap 286 (2010 to 2019)</p> <p>Member of the Committee established to review the Physical Planners Registration Act, 1996 (current)</p> <p>Member of the inter-agency committee on formulating regulations under sections 69(3) and 90 of the Physical and Land Use Planning Act No. 13 of 2019 (2019- 2022)</p> <p>Member of the Committee established to review the Sessional Paper No. 3 of 2009 on National Land Policy</p> <p>In charge of Policy formulation and implementation in the Department of Physical Planning</p> <p>An examiner with the Physical Planners Registration Board for the years 2020, 2021 and 2022</p>
14.	<p>Principal Secretary, state department for Agriculture (Alternate Member – <b>Dr. Ruth Kanini Bosire, PhD, DBA</b>)</p>  <ul style="list-style-type: none"> <li>• PhD (Human Resource Management Option),</li> </ul>	<p><b>Date of Birth: 21<sup>st</sup> January 1967</b></p> <p>Currently, a Director HRM&amp;D State Department for Agriculture.</p> <p>Dr. Ruth is a seasoned and versatile professional with over 30 years' experience in Human Resource Management, Development, and Administration across various government ministries and agencies.</p> <p>She has led strategic initiatives that have improved workforce efficiency and employee satisfaction, fostering a productive and motivated work environment.</p>



No.	DIRECTOR	DETAILS
	<ul style="list-style-type: none"> <li>• Doctor, Business Administration (DBA),</li> <li>• Master of Arts in Leadership Management,</li> <li>• Master in Business Administration</li> <li>• Bachelor Degree</li> <li>• A member of Institute for Human Resource Management (IHRM),</li> <li>• A member Kenya African Association for Public Administration and Management (KAPAM),</li> <li>• A member Kenya Chapter, KCoP-MfDR Performance and Education</li> <li>• Social sciences Research Association of Kenya (ESSRAK).</li> <li>• African Society for Blood Transfusion (ASFBT)</li> </ul>	<p>Contributed immensely to establishment and consultancy management services of the Public Service Commission.</p> <p>Played a pivotal role in Policy development and implementation across various government ministries and promoted best practices in human resource management and development.</p> <p>Has Spearheaded numerous training and development programs and contributed to the overall growth and effectiveness of the public sector workforce. <b>Instrumental in the</b> Coordination of National efforts under the Presidents Emergency Plan for AIDS Relief (PEPFAR)/CDC/MOH and enhanced administrative frameworks for effective healthcare delivery and resource management in the fight against AIDS.</p> <p>Responsible for establishment of HR instruments and logistic structures for LAPSSET &amp; Northern Corridor.</p>
15.	<p><b>Mr. Richard Ipero Omelu - Chief Executive Officer, Exports Processing Zones Authority (EPZA)</b></p>  <ul style="list-style-type: none"> <li>• Master in Business Administration, Strategic Management</li> <li>• Bachelor of Commerce, Finance</li> <li>• A Risk Certified Professional I (Global Association of Risk Professionals-UK)</li> <li>• A professional Member of the Institute of Risk Management.</li> </ul>	<p><b>Date of Birth: 11<sup>th</sup> April 1982</b></p> <p>Currently - Chief Executive Officer of the Exports Processing Zones Authority (EPZA),</p> <p>An accomplished Strategy, finance, credit, and risk management professional with over sixteen (16) years of experience in strategic planning, management of strategic partnerships, resource mobilization, Government performance contracting, performance management, risk management, credit management, agricultural value chains financing, promotion of micro, small and medium enterprises and cooperatives management.</p> <p>Previously, had worked at the Micro and Small Enterprises Authority (MSEA), Commodities Fund, Coffee Development Fund, Agricultural Finance Corporation (AFC) and Equity Bank of Kenya where he held various senior positions and handled strategic initiatives.</p>

No.	Director	Details
16.	<p><b>Ms. Floice Mukabana</b> –Chief Executive Officer, Kenya Export Promotion and Branding Agency</p>  <ul style="list-style-type: none"> <li>• Executive MBA</li> <li>• Bachelor of Law (LLB)</li> <li>• Member of the Institute of Certified Financial Analysts (ICIFA), Institute of Certified Public Accountants of Kenya (ICPAK), Institute of Certified Public Secretaries of Kenya (ICPSK)</li> </ul>	<p><b>Date of Birth – 8<sup>th</sup> May 1975</b></p> <p>Currently Chief Executive Officer at Kenya <u>Export Promotion and Branding Agency (KEPROBA)</u></p> <p>Has vast experience in financial management attained in both the Public and private sectors where she has worked in various capacities</p>
17.	<p><b>Ms. Florence Benta Were</b> Ag. Managing Director</p>  <ul style="list-style-type: none"> <li>• Master of Arts, Economics</li> <li>• Bachelor of Arts, Economics</li> </ul>	<p><b>Date of Birth: 22<sup>nd</sup> April 1982</b></p> <p>Currently, Acting Managing Director of the Authority upon her transfer to the Ministry of Investments, Trade and Industry in the State Department of Trade.</p> <p>Previously, she was an Economist/Statistician II at the National Treasury, State Department for Economic Planning</p> <p>During her working career, she has gotten extensive training and experience in Policy Formulation and Analysis; Strategic Planning and Management; Budget Preparation; and Monitoring and Evaluation in the public sector.</p> <p><b>Secretary to the Board</b></p>

#### 4. KEY MANAGEMENT TEAM

No.	Management	Details
1.	<p><b>Ms. Florence Benta Were</b> Ag. Managing Director</p>  <ul style="list-style-type: none"> <li>• Master of Arts, Economics</li> </ul> <p>Bachelor of Arts, Economics</p>	<p><b>Date of Birth: 22<sup>nd</sup> April 1982</b></p> <p><b>Currently</b>, Ag. Managing Director of the Kenya Investment Authority upon her transfer to the Ministry of Investments, Trade and Industry in the State Department of Trade.</p> <p>Previously, she was an Economist/Statistician II at the National Treasury, State Department for Economic Planning</p> <p>During her working career, she has gotten extensive training and experience in Policy Formulation and Analysis; Strategic Planning and Management; Budget Preparation; and Monitoring and Evaluation in the public sector.</p>
2.	<p><b>Ms. June Chepkemei</b></p>  <ul style="list-style-type: none"> <li>• Masters of Communication</li> <li>• Bachelor in Public Relations and Communication</li> <li>• Postgraduate Diploma in Professional Marketing</li> <li>• Chartered Institute of Marketing (CIM) member</li> </ul>	<p><b>Date of Birth: 1<sup>st</sup> June, 1986</b></p> <ul style="list-style-type: none"> <li>• <b>Feb 2023 to March 2024-</b> Ag. Managing Director at Kenya Investment Authority.</li> <li>• <b>2020 to Jan 2023:</b> Head of Marketing &amp; Corporate Communications - Konza Technopolis Development Authority</li> <li>• <b>2015 to March 2020:</b> Assistant Manager PR Communications Konza Technopolis Development Authority</li> <li>• <b>2012 to 2015:</b> Communications Business Partner - Safaricom Company Ltd</li> </ul>

No.	Management	Details
3.	<p><b>Mr. Bornface Otieno</b></p>	<p>General Manager, Finance and Administration</p>
4.	<p><b>Ms. Olivia Rachier</b></p>  <ul style="list-style-type: none"> <li>• Master of Law (International Business)</li> <li>• Bachelor of Law</li> <li>• Dip. Law (KSL)</li> <li>• Institute of Certified Public Secretaries (ICPSK) Member No. 2273</li> </ul>	<p>General Manager, Legal and Corporate Services</p>
5.	<p><b>Mr. Pius Rotich</b></p>  <ul style="list-style-type: none"> <li>• Master of Business Administration (International Marketing)</li> <li>• Bachelor of Education</li> <li>• Marketing Society of Kenya (MSK) member</li> </ul>	<p>General Manager, Investment Promotion and Business Development Services.</p>

No.	Management	Details
6.	<p><b>Mr. Guracha Adi</b></p>  <ul style="list-style-type: none"> <li>• Master of Business Administration (International Business Management)</li> <li>• Bachelor of Arts (Business Studies and Mathematics)</li> <li>• Member of Institute of Economic Affairs</li> </ul>	<p>General Manager, Investor Services</p>
7.	<p><b>Mr. Robert Bwire</b></p>  <ul style="list-style-type: none"> <li>• Master of Industrial Relations and Personnel Management</li> <li>• Bachelor of Commerce (Accounting)</li> <li>• Member of Institute of Economic Affairs</li> <li>• Diploma in PC Programming</li> </ul>	<p>General Manager- Research, Policy Advocacy and Planning</p>

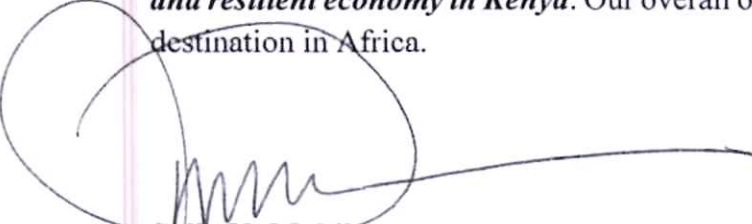
## 5. CHAIRPERSON'S STATEMENT

On behalf of the KenInvest Board of Directors, I am pleased to present to you KenInvest Annual Report for the Financial Year 2023-2024. We positively contributed to government Bottom-Up Economic Transformation Agenda (BETA) by facilitating and promoting investments as per our mandate, derived from the Investment Promotion Act, 2004. On a positive note, the Kenya economy was on upward trajectory, with GDP of 5.2% in 2023, up from 4.8% in 2022; mainly boosted by rebound in the agriculture sector and sustained growth in the services sector.

In the FY 2023/2024, we registered and facilitated a total of 207 projects against the set target of 100 projects. The projects were valued at KShs 117.8 billion shillings and created direct employment to over 12,000 Kenyans. This surpassed last FY 2022/23 where the Authority attracted total of 178 projects, valued at KShs 74.712 billion; and creating direct jobs to 5638 jobs. The Authority undertook sector/ project profiling, targeting the six identified value chains i.e Textiles, Leather, Edible Oils, Dairy, Tea, Building and Construction. The subsectors have huge potential to contribute towards enhanced inclusive growth and development; and will contribute in boosting the productive capacity of the manufacturing sector, to drive the BETA agenda.

During the period under review, the Authority developed a new strategic plan for 2023-2027. We undertook aftercare services covering over 62 projects countrywide. Other investor support services included county capacity building session, hosting high-level incoming investor delegations, organizing and participating in investor forums locally and abroad (US and South Korea) and hosting investment conferences such as the China Africa Economic Forum (CAETE) and AmCham business forum. We partnered with KNBS and the Central Bank of Kenya to undertake the Foreign Investment perception survey 2023. The Authority contacted public participation and delivered on a draft Kenya Investment Promotion Act bill; and supported implementation of the National Investment Council activities for the period. We pursued collaboration and partnership with institutional and development partners such COMESA, UNCTAD, UNIDO and the World Bank who provided technical support in our ongoing and planned projects/ programmes such as eRegulations (<https://eregulations.invest.go.ke/>, ) project profiling, the Kenya Investment single window and Kenya Jobs and Economic transformation (KJET) project.

Under my leadership, the Board will continue to address internal factors affecting staff such as reward management and career progression. Further, we shall focus on implementing strategic interventions aimed at establishing sustainable investments; that will contribute to the enhancement of *inclusive and resilient economy in Kenya*. Our overall objective is to make Kenya the most enviable investment destination in Africa.



Sally N. Mahihu  
CHAIRPERSON

## 6. REPORT OF THE MANAGING DIRECTOR

### 1.1 INTRODUCTION

The overarching vision of KenInvest is to make Kenya a global leader in investment attraction and retention. We continue to do this by progressively implementing strategies, programmes and activities as outlined in our strategic plan 2023-2027, that was launched in December, 2023. The new strategic plan is in harmony with the government's developmental agenda on Bottom Up Economic Transformation Agenda (BETA), Vision 2030 4th Medium Term Plan (MTP IV); the Africa Union Agenda 2063, and the United Nations Sustainable Development Goals (SDGs).

Kenya's economy rebound in the FY 2023-2024, with Real Gross Domestic Product (GDP) expanding by 5.6 per cent in 2023 compared to 4.9 percent in 2022. The positive growth was notable across most sectors of the economy, but mainly in Agriculture, Forestry and Fishing Tourism, Manufacturing and the services sector including ICT. The rebound in the agriculture sector was attributable to favourable weather conditions that prevailed most of the year. The positive economic growth renewed investor confidence in the country. As such, we registered and facilitated a total of 207 projects as compared to 178 projects registered in the previous FY 2022-23. The total capital investments during the period was valued at Ksh 117.8 billion up from 74.7 billion shillings in 2022-23, hence significantly surpassing our target for the FY 2023-2024 pegged at kshs 100 billion. The new investments created direct employment opportunities to over 12,000 Kenyans. We undertook sector/project profiling, mainly targeting the six identified value chains under BETA i.e Textiles, Leather, Edible Oils, Dairy, Tea, Building and Construction.

During the period under review, we hosted high level incoming investor delegations and participating in investor forums locally and abroad (US and South Korea). We also hosted investment conferences such as China Africa economic forum (CAETE) and AmCham business forum. As part of our post-investment activities, we undertook aftercare services, conducted stakeholder capacity building sessions targeting Youth and Women (Vijana to Invest and Wekeza Dada) and County capacity building sessions. We partnered with KNBS and the Central Bank of Kenya to undertake the foreign Investment Perception Survey 2023. The Authority contacted public participation and delivered the draft Kenya Investment Promotion Act bill 2024. We pursued strategic partnerships and collaboration with institutional and development partners to implement ongoing and planned projects/ programmes

Some of the challenges affecting investment flows during the period include climate change and the vulnerability of the economy to internal and external shocks. However, the economic growth trajectory is expected to be positive, averaging 5.2% of GDP in the medium term; therefore, boosting investor confidence in the country. The European Union Economic Partnership Agreement (EPA) and the African Continental Free Trade Area (AfCFTA) provides preferential and deeper market access for investors.

## 2.0 PROGRESS REVIEW DURING THE FY 2023/ 2024

### 2.1 Investment Facilitation

KenInvest facilitated a total of 207 projects. The total planned investment capital during the period was KShs 117.8 billion against a target of KShs 100 billion; while the number of jobs created were 12000 direct jobs. The main sectors facilitated by KenInvest during the period were service sector Agriculture, Forestry and Fishing Tourism, Manufacturing and the services sector including ICT.

Agriculture, services, and manufacturing sectors have the highest potential to create more employment opportunities for Kenyans. The main source counties of FDI to Kenya are Asia (China, India, South Korea), USA, Europe (Netherlands, UK, Italy, France, Germany, Ireland, and Sweden), and Africa (South Africa, Uganda, Tanzania,). Nairobi County accounted for the largest number of new investment projects starting their operations in Kenya.

### 2.2 Investments Registered and facilitated by KenInvest

Below is trend analysis featuring investment flows to KenInvest in the last five years 2018-2022. The prevailing internal and external environment factors influenced the level of investment flows, new start-ups and re-investment decisions during the period. The prevailing environment circumstances during the FY 2023/24 were favourable to investors. The Authority continued to implement key cross-cutting activities and programme in line with our mandate as derived from the Investment Promotion Act, 2004

The table below provides analysis of the number, value and employment projects facilitated by KenInvest during the period

**Table 1: Investment Projects Facilitated by KenInvest 2018-2022**

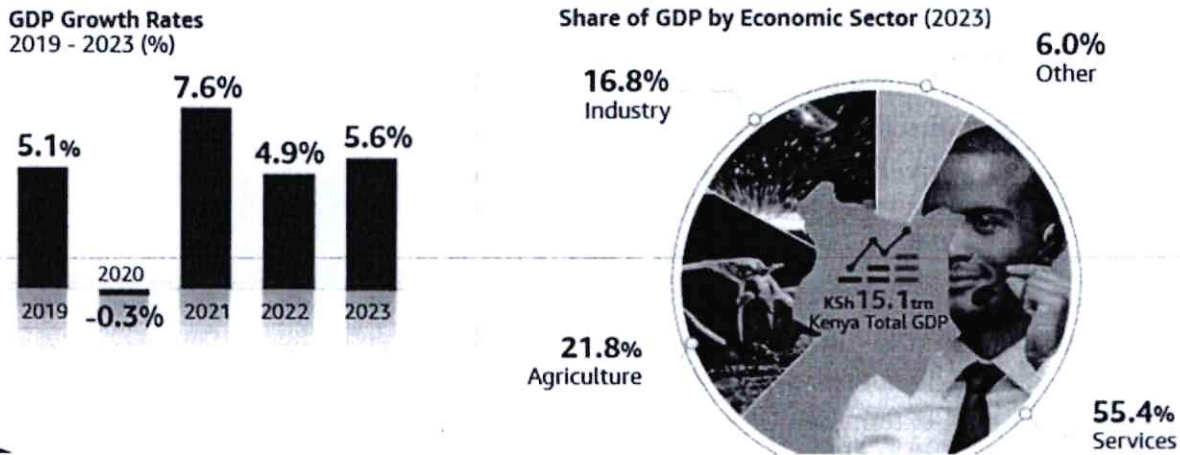
YEAR	NUMBER OF PROJECTS	INVESTMENT KSHS M	CAPITAL	EMPLOYMENT NUMBERS
2019	261		124,220	15984
2020	156		101,074	5437
2021	195		56,320	5138
2022	178		74,712	5638
2023	207		117.8	12000

Source: KenInvest

During the review period, KenInvest registered highest number of investment projects in agriculture, manufacturing and services (ICT, Finance, Health and Education) sectors.

The percentage share of GDP per economic sector contribution by the services, agriculture and manufacturing averaged 55.4 percent, 21.8 percent and 16.8 percent respectively during the FY 2023/2024. The positive performance was largely driven by stable macro-economic conditions, supported by increased investments in enabler sectors of the economy. The favourable weather conditions as well as strategic interventions by government to support the sector led to enhanced production.

**Figure 2: GDP and Sectoral performance**



Source: KNBS Economic survey 2023.

### 2.3 Investor Enquiries

Investor enquiries were received in form of walk ins, emails, telephone and letters. Other service portals such as the e-regulations and e-opportunities recorded enquiries. During the period under review KenInvest recorded a total of 1294 enquiries from various countries

## 3.0 Research, Policy Advocacy and Planning

### 3.1 Strategic Plan 2023-2027

A new Strategic Plan 2023-2027 was developed and launched in December 2023. Some of the key initiatives being pursued under the plan period include; review of the Investment Promotion Act 2004, review if the Kenya Investment Policy, leveraging on the National Investment Council (NIC) to influence investment decisions; enhancing stakeholder partnerships and collaboration, automation of and digitization of KenInvest’s key services and capacity building of staff.

### 3.2 Investment Procedures Documentation

KenInvest has mapped out investment procedures in Kenya and posted them on e- platform (<https://eregulations.invest.go.ke/>), The procedures have transformed the business environment by increasing transparency, accessibility and reduction of time taken to register investment projects in Kenya. We have interlinked portal with other government MDAs hence making it possible for investors to apply for company registration online. We documented investment procedures in Nakuru, Nyandarua, Makueni and Kakamega counties as per PC targets. We have interlinked the

portal with some county government websites such as Nairobi, Mombasa, Nyeri, Uasin Gishu and Kwale Counties; making it possible for investors to apply for single business permits. In the FY 2023-2024, we also documented trade in services procedures i.e banking and finance (Insurance) and professional services i.e quantity surveyors and registration of engineers in Kenya.

Google analytics shows that we recorded 438,491 sessions, 324,205 users, and 734198 page views during the financial year 2023/2024. Kenya leads the world among top 7 users followed by Netherlands, the United States, Norway, United Kingdom, Germany, and India

**Figure 1: Top users of e-Regulations in the world**

Active users by Country



### 3.3 Kenya Investment Single Window System

During the third quarter, KenInvest partnered with UNCTAD to develop the Kenya Investment Single Window Project (KISW). The project's main objective of the project is to automate and integrate investor services with other government portals; configured under the complaints handling single window project

### 3.3 Resource Mobilization

KenInvest mobilized Kshs 10 million from the COMESA Regional Integration fund Kshs 6.5 million from Afrexim Bank. The funds were utilized to support special programmes and activities for the period

### 3.4 Medium Term Plan (MTP) sector submission

We presented key programs/ activities for consideration and implementation in the 4<sup>th</sup> MTP cycle 2023-2027. These were

- i. Implementation of the Kenya Investment Policy and the NIC
- ii. Sector/ project profiling
- iii. Strengthening of KenInvest services One Stop Centre (OSC) via further digitalization
- iv. Capacity building of counties;

### 3.5 Investment Report

We partnered with KNBS and Central Bank to carry out the foreign Investment survey 2023. The survey provides information data on investment flows and stocks in the country. KenInvest in partnership with Gatsby Africa also developed a framework on preparation of State of Investment Report (SIR). Further, KenInvest partnered with the University of Nairobi, Institute of Development studies (IDS) to conduct the global competitive Index (GCI) in Kenya. The GCI is an executive opinion survey commissioned by the World Economic Forum (WEC) to rank countries globally on business competitiveness.

### 3.8 Regional and International Forums

KenInvest participated in various forums and meetings organized by regional trading blocs of EAC, COMESA, AfCFTA, and WTO. KenInvest plays the role of backstopping on investment-related matters regionally and internationally.

## 4.0 INVESTMENT PROMOTION

### 4.1 County Partnerships

The Authority continued to strengthen collaboration and partnership with counties to support an improved business environment. We supported investment conferences in Homa Bay, Uasin Gishu, and Kakamega counties. It is noted that by the end of FY 2023/2024, nine (9) counties had already established investment units/ boards. These include Machakos, Meru, Mombasa, Kajiado, Kisumu, Kakamega, Homabay, Kirinyaga and Laikipia. We also conducted capacity building clinics (Wekeza Dada and Vijana to Invest), and SME forums in counties.

### 4.1 Investor Missions

We participated in organizing outgoing and incoming missions. The inward missions were mainly from China, India, UK, Italy, Israel and Korea. KenInvest took part in presidential economic diplomacy missions in South Korea and the USA.

## 5.0 CORPORATE AFFAIRS

### 5.1 National Investment Council

The agency supported in delivery of the NIC work plan and activities during the period.

Under NIC, the following sectors were formed to start of initial operations; i.e Agriculture & Livestock; Tourism; Manufacturing; Banking and Finance; Energy and Infrastructure; and, Digital

### 5.2 Cross cutting activities

Table :4 Cross cutting activities

ACTIVITY	UPDATE
Review of the Investment Promotion Act, 2004	Public participation conducted and finalized in June 2024

ACTIVITY	UPDATE
County Investment Units	Support in the development of County Investment Units is ongoing.
MOUs	There are 12 MOUs in the pipeline
Media Citations	The Authority received 1192 media citation from the local and international mainstream media.

## 6.0 CHALLENGES

Some of the obstacles that stood in the way of better performance for the Authority, and which continue to pose challenges in the new FY 2023/ 2024 include:

- i. Low exchequer funding both for recurrent and development votes, which has constraint review of staff salaries, other terms and conditions of service and projects/ program activities; and marketing activities locally and abroad.
- ii. HR challenges such as inadequate staff due to high staff turnover, lack of training, and capacity-building opportunities. These challenges are being addressed by, engaging relevant government agencies such as the State Corporation Advisory Committee (SCAC) and the Salaries and Remuneration Committee (SRC) to implement a new salary structure.

We look forward to continued support by our parent Ministry, partners, and stakeholders as we implement our mandate of attracting and facilitating investments in Kenya.



Ms. Florence Benta Were  
Ag. MANAGING DIRECTOR

## 7. STATEMENT OF PERFORMANCE AGAINST PREDETERMINED OBJECTIVES FOR FY 2023/2024

The strategic focus for KenInvest’s Strategic Plan for the period 2018-2022 is to increase new high impact investments as espoused in the Big Four Agenda and the Vision 2030. Growing the level of private investment, that is foreign direct investment (FDI) and domestic direct investment (DDI), to at least 20% of GDP by 2022 will be KenInvest’s key focus area. Increased FDI and DDI, especially of high quality or impact, will maximize employment opportunities, foreign exchange earnings, technology transfer and lessening of the debt burden for Kenya.

KenInvest also focuses on advocating for full and speedy implementation of the Kenya Investment Policy (KIP) and operationalization of the proposed National Investment Council (NIC) to give her more impetus in promoting and facilitating new investments in the county; as well as play a more direct role in influencing investment policy space. Continued partnership and collaboration with stakeholders shall be sustained in order to ensure harmony in the conduct of our activities. Other focus areas will be continued advocating for further investment climate improvement, institutional strengthening and capacity development for long term sustainability of KenInvest.

The plan has 6 strategic pillars:

- ✓ Pillar 1: Investment Generation
- ✓ Pillar 2: MSMEs Support
- ✓ Pillar 3: Improved Investment Climate
- ✓ Pillar 4: Partnership and Collaboration
- ✓ Pillar 5: Investment Information and data
- ✓ Pillar 6: Institutional Strengthening and Capacity Building

KenInvest develops its annual work plans and performance contract based on the above 6 pillars. Assessment of the Board’s performance against its annual work plan is done on an annual basis. KenInvest achieved its performance targets set for the FY 2022/2023 period for its 6 strategic pillars, as indicated in the diagram below:

Strategic Pillar	Objective	Key Performance Indicators	Activities	Achievements
<b>Pillar 1: Investment Generation</b>	Attract and facilitate private investment of KShs 1.1 trillion and create 150,000 jobs	Value of investment proposals attracted (in KShs. Billions)	Investment projects proposals attracted and registered worth 80 billion	During the FY, 178 projects were registered and facilitated with proposed capital outlay worth KShs. 74.172 billion compared to 216 projects worth KShs. 45.226 billion in FY 2021/22

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Strategic Pillar	Objective	Key Performance Indicators	Activities	Achievements
		No. of Projects	Facilitate and provide aftercare services to 200 projects	Aftercare services were provided to 197 investor projects during the FY compared to 197 projects facilitated in FY 2022/21. Policy and administrative issues raised were escalated to the respective MDAs for recourse.
		No. of employment opportunities created	Create employment opportunity for 8,000 Kenyans	During the FY, 178 projects proposals were registered and facilitated which created 5,638 local employment opportunities for Kenyans compared to 5,987 in prior year.
<b>Pillar 2: MSMEs Support</b>	Contribute to building Kenya's future Multinational Corporations through MSMEs support.	MSME Market linkages and integration into value chains MSME sector promotion	Develop MSME database Profile MSME focussed investment opportunities under the Big 4 Agenda	A database of 364 MSMEs was developed and updated regularly.
<b>Pillar 3: Improved Investment Climate</b>	Enhance Investment Environment to be the Top 40 Country in Ease of Doing Business Globally	Improve Kenya's competitiveness	Generate Policy briefs and memoranda based on aftercare.	4 Policy briefs generated to improve Kenya's competitiveness on topical issues including Youth Employment through entrepreneurship; Rising food prices; Healthcare financing in Kenya and high cost of living.
<b>Pillar 4: Partnership and Collaboration</b>	Provide leadership in the co-ordination and provision of investment information and data;	Improve data capture, management, analysis and dissemination Leverage on ICT systems to promote and facilitate investments.	Forge partnerships with MDAs that capture sectoral investment data for sharing purposes Update and Publish E-Regulations Procedures and E-Opportunities Promote and integrate e-regulations with county portals	Partnerships with various stakeholders such as UON and IDS are in place.  New procedures published and updated. For instance, embed F-regulations portal on Kakamega, Nakuru and Nyandarua counties

Strategic Pillar	Objective	Key Performance Indicators	Activities	Achievements
<b>Pillar 5: Investment Information and data</b>	Enhance Partnership and Collaboration with Stakeholders to Increase Growth of Private Investments	Seamless collaborative work with county governments  Enhance linkages with MDAs to improve investment facilitation	Partner with local and international partners & institutions in capacity building programmes on investment matters	Trained officers from Kakamega County Investment Unit on investment promotion, facilitation, and resource mobilization.  Signed MoUs with Kenya Chinese Chamber of Commerce, Wise Bridge and DL Group and 12 MOUs in the pipeline.  Currently working with UNIDO who are offering technical support to KenInvest through ACP Business Friendly programme touching on a wide spectrum of investment promotion, facilitation and policy advocacy. The program ends in 2025.
<b>Pillar 6: Institutional Strengthening and Capacity Building</b>	Develop and strengthen institutional capacity and capability for long-term sustainability.	Enhance employee capacity, motivation and competence  Improve staff welfare and work environment	Improve staff welfare, expand staff establishment  Implement youth empowerment programmes	The Authority operates using the approved HR instruments to ensure policy is observed and adhered to.  68 youth recruited under the attachment program.

## 8. CORPORATE GOVERNANCE STATEMENT

### Introduction

Kenya Investment Authority Board through its Management has adopted high standards and applies strict standards of conduct, based on the best corporate practices and the *Mwongozo* code. As part of this commitment, the Board adheres to good corporate governance by embracing the following principles:

- i. To observe high standards of ethical and moral behaviour.
- ii. To act in the best interests of the organization.
- iii. To remunerate and promote fairly and responsibly.
- iv. To recognize the legitimate interests of all stakeholders; and
- v. To ensure that the organization acts as a good corporate citizen.

In general, Board members act in the best interest of the organization and uphold their fiduciary responsibilities and duty of care. This involves not disclosing confidential information, avoiding real and perceived conflicts of interest, and favouring the interests of the organization over other interests. They act honestly and in good faith to create a culture built on principles of integrity, accountability, and transparency.

In line with Section 13 of the Leadership and Integrity Act No. 19 of 2012 of the Laws of Kenya, the Board of Directors respects the values, principles, and requirements of the Constitution including:

- a) The national values provided for under Article 10 of the Constitution.
- b) The rights and fundamental freedoms provided for under Chapter IV of the Constitution.
- c) The responsibilities of leadership provided for under Article 73 of the Constitution.
- d) The principles governing the conduct of State officers provided for under Article 75 of the Constitution.
- e) The educational, ethical and moral requirements in accordance with Article 99 (1) (b) and 193 (1) (b) of the Constitution; and
- f) The values and principles of Public Service provided for under Article 232 of the Constitution.

### The Board of Directors

The members of the Board of Directors are published in this report. The Investment Promotion Act, 2004 Section 16 (i) gives the Board of Directors the overall responsibility over the Authority with the Chairperson being a Presidential appointee for a period of three years. Other members are drawn from the private sector, representatives of the Government in their various capacities and the Managing Director who is the Secretary to the Board. Currently, the KenInvest Board has 17 members.

### Appointment and Removal of Directors

In accordance with the Board Charter, the relevant appointing authority shall select and appoint Board members. Every appointment shall be by name and by notice in the Kenya Gazette and shall cease if the Board member:

- a) Serves the appointing authority with a written notice of resignation; or
- b) Is absent, without the permission of the respective Cabinet Secretary, from three consecutive meetings:  
or
- c) Is convicted of an offense and sentenced to imprisonment for a term exceeding six months or to a fine exceeding twenty thousand shillings; or
- d) Is incapacitated by prolonged physical or mental illness from performing his or her duties as a member of the Board; or

- e) Conducts himself/herself in a manner deemed by the appointing authority to be inconsistent with membership of the Board.

### **Role and Functioning of the Board**

The Board is collectively responsible for the success of the Authority's strategy. The management team led by the Managing Director is responsible for implementing the strategy and managing the business at an operational level. The Authority through the Board has established Board Committees as per section 4(1) of the third Schedule of the Act. These Committees are described below:

- a) *Strategy, Investment Promotion, Facilitation, and Innovation Committee* - This Committee is chaired by a non-executive member and meets on a quarterly basis. The Committee has the overall mandate to ensure that all investment issues and the core function of KenInvest are always maintained. This includes investment promotion, investment facilitation, after-care services, Policy Advocacy, and Management of Information Technology to enhance investor access to services provided by the Authority. The Committee's important task is to ensure the relevance of the strategic plan, performance contract, and work plan.
- b) *Finance, Human Resource & Administration Committee* - This Committee is chaired by a non-executive member and meets on a quarterly basis. The Committee has the overall mandate to ensure that the budget is justified and adhered to and that all expenditures are accounted for. It also has the mandate to ensure that all quarterly reports are presented in a timely fashion to the Board prior to the same being submitted to the Parent Ministry. All financial policies are discussed in this Committee. This Committee is also tasked with ensuring that KenInvest maintains and attracts a high calibre of human resources. The Committee handles recruitment, maintenance of the organization's practices, attitudes, and staff motivation.
- c) *Audit & Risk Committee* - This Committee is chaired by a non-executive member and meets on a quarterly basis. The Committee has the responsibility of assisting the Board of Directors in performing its oversight role in the Integrity of quarterly, half-yearly, and year-end financial statements including reviewing the accounting policies and practices adopted in the preparation of financial information; Effectiveness of the internal control environment; and Compliance with applicable laws, regulations, accounting & auditing standards, good corporate governance principles and other ethical issues.

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**Board Meetings**

During the FY ended 30 June 2024, the Board held four (4) scheduled meetings. Individual attendance at these meetings is set out in the table below. Additionally, nine (9) special meetings were held on specific issues. The attendance by Members is as below:

**1. FULL BOARD MEETING ATTENDANCE FOR 2023/2024**

NAME OF DIRECTOR	45 <sup>th</sup> Special Board Meeting held on Monday, 10 <sup>th</sup> July 2023	46 <sup>th</sup> Board Meeting held on Wednesday, 26 <sup>th</sup> July 2023	46 <sup>th</sup> Special Board Meeting held on Monday, 28 <sup>th</sup> August 2023	47 <sup>th</sup> Board Meeting held on Wednesday, 21 <sup>st</sup> November 2023	47 <sup>th</sup> Special Board Meeting held on Wednesday, 22 <sup>nd</sup> November 2023	48 <sup>th</sup> Special Board Meeting held on Thursday, 14 <sup>th</sup> December 2023	49 <sup>th</sup> Board Meeting held on Thursday, 15 <sup>th</sup> February 2024	49 <sup>th</sup> Special Board Meeting held on Tuesday, 26 <sup>th</sup> March 2024	50 <sup>th</sup> Special Board Meeting held on Thursday, 4 <sup>th</sup> April 2024	50 <sup>th</sup> Board Meeting held on Wednesday, 15 <sup>th</sup> May 2024	51 <sup>st</sup> Special Board Meeting held on Monday, 10 <sup>th</sup> June 2024	52 <sup>nd</sup> Special Board Meeting held on Friday, 14 <sup>th</sup> June 2024	53 <sup>rd</sup> Special Board Meeting held on Monday, 24 <sup>th</sup> June 2024
Abdulla Jambi Ahiku	√	√	√	√	√	√	√	√	√	√	√	√	√
Abdulla Mwepkw Ayie	-	√	√	√	√	√	√	√	√	√	√	√	√
Abdulla Halif Den Ibrell	√	√	√	√	√	√	√	√	√	√	√	√	√
Abdulla Dorence Mukami Angui	√	√	√	√	√	√	√	√	√	√	√	√	√
Abdulla Mstah Aina Achun	√	√	√	√	√	√	√	-	√	√	√	√	√
Abdulla Mstah Hadija Anjiru Mustafa	√	√	√	√	√	√	√	√	√	√	√	√	√
Abdulla Mstah Rebecca Imeto	√	√	√	√	-	√	√	-	-	√	√	-	-
Abdulla Mstah Abdulla Ussein Dan Oham	√	√	√	-	-	-	-	-	-	-	-	-	-
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*New Board Appointees during the Financial Year 2023/2024: Mr. Dickson Karukwa Murira – December 2023, Mr. Reuben Ng’eno – January 2024, Dr. Ruth Kanini Bosire – April 2024, Mr. David Wamahiu Kiboi – April 2024 and Ms. Geraldine Minoo Kyalo – May 2024.*

**2. FINANCE, HUMAN RESOURCE, AND ADMINISTRATION BOARD COMMITTEE MEETING ATTENDANCE FOR 2023/2024**

NO.	TITLE	NAME OF DIRECTOR	67 <sup>th</sup> Board Committee Meeting held on Thursday, 20 <sup>th</sup> July, 2023	68 <sup>th</sup> Special Board Committee Meeting held on Monday, 2 <sup>nd</sup> September, 2023	68 <sup>th</sup> Board Committee Meeting held on Monday, 23 <sup>rd</sup> October, 2023	69 <sup>th</sup> Special Board Committee Meeting held on Wednesday, 3 <sup>rd</sup> November, 2023	69 <sup>th</sup> Board Committee Meeting held on Wednesday, 31 <sup>st</sup> January, 2024	70 <sup>th</sup> Board Committee Meeting held on Wednesday, 24 <sup>th</sup> April, 2024
1.	Ms.	Theresa Chepkwony	√	√	√	√	√	√
2.	Mr.	Florence Mukami Wangui	√	√	√	√	√	-
3.	Mr.	Timothy Mwangi Mwangi	√	√	-	√	√	√
4.	Mr.	Peter Maina Gachunga	√	√	√	-	-	-
5.	Mr.	Richard Ipero Omelu	-	-	-	-	-	√
6.	Dr.	Ruth Kanini Bosire	-	-	-	-	-	√
7.	Mr.	Gereldine Minoo Kyalo	-	-	-	-	-	-
8.	Ms.	Olivia Owoko Rachier	√	√	√	√	√	√
9.	Ms.	June Chepkemei	√	√	√	√	√	-
10.	Ms.	Florence Benta Were	-	-	-	-	-	√

**3. AUDIT & GOVERNANCE BOARD COMMITTEE MEETING ATTENDANCE FOR 2023/2024**

NO.	TITLE	NAME OF DIRECTOR	50 <sup>th</sup> Board Committee Meeting held on Monday, 17 <sup>th</sup> July, 2023	51 <sup>st</sup> Board Committee Meeting held on Friday, 13 <sup>th</sup> October, 2023	52 <sup>nd</sup> Board Committee Meeting held on Thursday, 25 <sup>th</sup> January, 2024	53 <sup>rd</sup> Board Committee Meeting held on Monday, 19 <sup>th</sup> February, 2024
1.	Col.	Khalif Aden Shabell	√	√	√	√
2.	Mr.	Samuel Kamau Gicheru	√	√	-	-
3.	Ms.	Emmah Kirungu	√	√	-	-
4.	Ms.	Khadija Wanjiru Mustafa	√	√	√	√
5.	Mr.	James Muoki Mulatya	√	√	√	√
6.	Ms.	Floice Mukabana	-	-	-	-

4. STRATEGY, INVESTMENT PROMOTION, FACILITATION, AND INNOVATION BOARD  
COMMITTEE MEETING ATTENDANCE FOR 2023/2024

TITLE	NAME OF DIRECTOR	60 <sup>th</sup> Board Committee Meeting held on Tuesday 15 <sup>th</sup> July 2023	61 <sup>st</sup> Board Committee Meeting held on Wednesday 11 <sup>th</sup> October 2023	6 <sup>th</sup> Special Board Committee Meeting held on Thursday 14 <sup>th</sup> December 2023	62 <sup>nd</sup> Board Committee Meeting held on Tuesday 6 <sup>th</sup> February 2024	63 <sup>rd</sup> Board Committee Meeting held on Tuesday 23 <sup>rd</sup> April 2024
1.	Mr. Florence Mukami Wangui	√	√	√	√	√
2.	Ms. Floice Mukabana	√	-	-	-	-
3.	Mr. Hussein Adan Mohamed	√	√	-	-	-
4.	Ms. Rebecca Kimeto	√	-	√	√	√
5.	Ms. Florence Benta Were	√	√	√	√	√
5.	Mr. David Wamahiu Kiboi	-	-	-	-	√
7.	Mr. Reuben Ng'eno	-	-	-	-	√
3.	Mr. Peter Maina Gachunga	-	-	-	-	√
9.	Ms. June Chepkemei	√	√	√	√	-
10.	Ms. Olivia Rachier	√	√	√	√	√
11.	Ms. Florence Benta Were	-	-	-	-	√

The Board is required to meet at least four times in every financial year to discuss the overall performance of KenInvest. Not more than four months should elapse between one meeting and the next meeting. All full board meetings are convened by the Secretary to the Board upon instructions from the Chairperson (or as per approved work plan) or upon the requisition of at least five members of the Board. All decisions are passed by a majority of present members voting with the Chairperson having the decisive vote in the event of a tie.

**Board Charter**

The Board is committed to a high level of integrity and ethical standards in the Authority's operations. Accordingly, the Board adopted a Board Charter that defines the Board's roles and responsibilities as well as functions and structures in a way that supports the members in carrying out their strategic oversight function. The Charter is in accordance with *Mwongozo* Code of Governance for State Corporations ("the Code") and is complementary to the requirements regarding the Board and the Board members contained in applicable Kenya laws and regulations.

**Board of Directors Performance**

The Authority is committed to carrying out periodic Board performance evaluations. The process includes an undertaking to liaise with the State Corporations Advisory Board (SCAC) to conduct an annual performance evaluation exercise of the Chairperson, Directors, Managing Director, Corporation Secretary and the Internal Auditor

**Conflict of Interest**

A conflict-of-interest register is maintained and is a permanent agenda item during board meetings.

**Induction and training**

In accordance with the Board Charter, new Board members will be provided with an effective induction

programme to familiarize them with their responsibilities as Directors, General Principles of Corporate Governance and Board Practices. The induction programme also provides the Board member with an orientation of the Authority's operations. The Board will further ensure that competence needs assessments is carried out periodically and an annual development plan is prepared to address identified gaps. In this regard, Board members will be provided with access to, or notice of, continuing development programs that are designed to keep members abreast of the latest developments in sector best practice, corporate governance and critical issues relating to the operation of public sectors boards.

#### **Succession planning**

Moving forward, it is intended that the Board succession plan is staggered for continuity purposes. The Board's plan shall seek to:

- i. Consider the skills, backgrounds, knowledge and experience, and gender diversity necessary to allow it to meet the Authority's objectives.
- ii. Assess the skills, backgrounds, knowledge, experience and diversity currently represented; and
- iii. Identify any inadequate representation of the above attributes and recommend a skill necessary to ensure a candidate is selected appropriately.

#### **Board Remuneration**

Board members are remunerated for their services in accordance with the prevailing relevant legislative provisions and/or guidance from the relevant authority. This includes Honoraria of Kshs 80,000 for the Chairperson and Kshs 20,000 per member as sitting allowance for attendance of Board meetings.

#### **Governance Audit**

There was no governance audit carried during the year; however, this has been scheduled to be carried out in the next financial year 2024/2025.

#### **Ethics and Conduct**

The board members are expected to be of good conduct and ethics in line with Board chapter

## 9. MANAGEMENT DISCUSSION AND ANALYSIS

### *i. Authority's Key Projects Implemented or Ongoing*

#### **a. One Stop Centre (OSC)**

KenInvest continues to implement the OSC for investors. As at the end of June, 2021 partitioning works for the new offices were complete and final certificate for the project issued. Officers from the following institutions are currently deployed to the OSC: KRA, NEMA, NSSF, NHIF, EPZA, Business Registration Services, Kenya Power, Department of Immigration and Nairobi County Government.

#### **b. Regional Integration Implementation Programme (RIIP)**

KenInvest is among MDAs benefitting from the COMESA adjustment facility that supports member states to implement regional programs with developmental impact, enhancing growth of trade and investment. The overall objective of the RIIP in accordance with Article 10 of the COMESA Adjustment Facility Protocol is to assist eligible Member States in implementing prioritized programmes that contribute to regional integration. These include the requisite policy reforms to improve the efficiency of the domestic market and competitiveness, capacity building in skills development, effective participation in regional integration negotiations, and institutional strengthening.

#### **c. Kenya Jobs and Economic Transformation (KJET) Project**

Kenya Investment Authority is a beneficiary of a 5-year World Bank initiative, Kenya Jobs and Economic Transformation Project. The Authority has been entrusted to deliver Component 1 (Strengthening Business and Investment Enabling Reforms) of the project. The activities under this component are envisaged to address government constraints and market failures that prevent high-quality job creation. Five key activities had been identified and captured in the Project Appraisal Document (PAD): Sector scan analysis; review and implementation of horizontal and sectoral investment and business-related laws and regulations; and establishment of digital One Start One Go (OSOG) Centre platform for investors.

#### **d. UNIDO-ACP Business Friendly Project**

The Business Friendly, ACP program is technical support initiative of UNIDO funded by the European Union to help select countries in the Africa Caribbean Pacific (ACP) region including Kenya build capability of packaging bankable investment opportunities for uptake by Foreign Direct Investors. The project was launched in 2019 and will come to end in December, 2024.

### *ii. Material Arrears in Statutory and Other Financial Obligations*

The Authority has no material arrears in statutory and other financial obligations.

### *iii. Major risks facing the Organisation*

The risks identified have been classified departmentally as follows:

<b>Department</b>	<b>Summary of Risks faced</b>
Finance	- Review of risks in the Finance Unit shows that a majority of them were rated as being high and significant. Prevalent among them was the Authority's reliance on the exchequer for funding its operations and budget estimates that do not conform to the actual expenditure. There is therefore need to manage these risks by exploring avenues for additional funding by developing a resource mobilization strategy with the development partners in order for KenInvest to effectively achieve the strategic objectives. This can be enhanced through the engagement of a resource mobilization officer who will build the unit's capacity to prepare good proposals to lobby for funding.
Human Resource and Administration	- The unit had the records management, staff recruitment, staff training, and motor vehicle running costs specifically fuel price fluctuation and entry of unauthorized people to office premises as the areas prone to the higher. Though there are key controls in place implementation of improvement actions is needed such as documents are in lockable filing cabinets, there is need to have modern filing cabinets and explore the e- filing possibility to safeguard the records in case of fires so that loss of records is minimized, making provision for price fluctuations during budgeting and ensuring biometrics are working.  - The risk of lack of proper job matching and skill matching, failure to continuously train staff was rated high. Minimum qualifications are however set for each position to ensure matching of skills & job requirements. To minimize the risk the key controls in place should be enforced.
Procurement	- The risks in the procurement unit are generally manageable with two areas having high risks which are receiving of poor-quality goods and theft/damage of goods in the store while significant risks are purchase of over priced goods & services, & services and collusion with bidders. In addition, adherence to the approved procurement plan should be observed to ensure that goods and services are supplied immediately.
Investors Services	- Failure to meet the target project visit schedule as per departmental work plan due to budget constraints being the highest or principal risk in the organization. The other risks are risks associated with protection of sensitive investor information and lack of complete official investor statistics. This needs immediate review of risks and instituting of the proposed recommendations as investor services plays a key role in executing of the organization mandate of facilitating and retaining investment in Kenya.
Investment Promotion	- Failure to meet the set investment targets due to lack of capacity and budget constraints and occurrence of errors on promotional materials, recycling of out-dated information due to lack of resources to provide services to Investors.
Legal and Corporate Affairs	- Award of damages to plaintiffs for ongoing court cases against the Authority was noted as a risk given the limited available budget and delays in the sealing of contracts which would mean late execution and at times getting time barred.

Department	Summary of Risks faced
	<ul style="list-style-type: none"> <li>- The Corporate Communications unit is mandated to create awareness of the existence of the authority and its functions. However, lack of awareness of the authority's activities stands out as a significant risk in the L&amp;CA department. There is therefore need to aggressively market Ken invest activities in order to fulfil its mandate.</li> </ul>
Internal Audit	<ul style="list-style-type: none"> <li>- High risk of failure to identify and correctly rate risks in audit areas. Inadequate allocation of audit resources based on the skills and numbers possess the risk of non-completion of the planned audit assignments thus compromising the effectiveness of the audit process and the value addition objective.</li> </ul>

## 10. ENVIRONMENTAL AND SUSTAINABILITY REPORTING

### i) Sustainability strategy and profile

We are committed to providing a quality service in a manner that ensures a safe and healthy workplace for our employees and minimizes our potential impact on the environment. We operate in compliance with all environmental legislations and strive to use environmental best practices in all that we do. To realize this, the Authority has integrated environmental concerns and impacts into all of its decisions and activities.

### ii) Environmental Performance

The Authority remains committed to environmental protection and sustainability. In this regard, we always participate in activities that contribute towards the conservation of our ecosystem as guided by appropriate government regulations.

### iii) Employee Welfare

The Authority recognizes that in addition to offering pay benefits and a healthy working environment for employees, their emotional and social needs should also be catered for as they discharge their duties. Consequently, the Authority will pursue a policy that addresses the various social and health challenges confronting employees in the work place among them; HIV/AIDS policy, ensuring a clean, smoke-free, safe and healthy work environment as well as comprehensive medical cover including last expenses for the staff and their families.

### iv) Market Place practices

#### i. Responsible Competition Practice

The Authority ensures there is responsible competition practice through use of open tender, use of procurement and tendering committees and total compliance with PPADA and PFM Act 2012.

#### ii. Responsible supply chain and supplier relations

Payment to suppliers for acceptance goods and services is done within the contract period and where it may not be practical to do so, the suppliers are notified in advance.

## 11. REPORT OF THE DIRECTORS

The Directors submit their report together with the audited financial statements for the year ended June 30, 2024, which show the state of the Authority's affairs.

### i) Principal activities

The principal activities of the Authority continue to be the attraction and facilitation of investments both locally and internationally.

### ii) Results

The results of the Authority for the year ended June 30, 2024, are set out on pages 1 to 31.

### iii) Directors

The members of the Board of Directors who served during the year are shown on page vi-xi. Mrs. Sally Njambi Mahihu as the Board Chairperson.

### iv) Surplus remission

In accordance with Regulation 219 (2) of the Public Financial Management (National Government) Regulations, regulatory entities shall remit into Consolidated Fund, ninety per centum of its surplus funds reported in the audited financial statements after the end of each financial year. The Authority did make any deficit of Kshs.12,591,914 during the year (hence no remittance will be made to the Consolidated Fund)

### v) Auditors

The Auditor General is responsible for the statutory audit of the Authority in accordance with Article 229 of the Constitution of Kenya and the Public Audit Act 2015.

By Order of the Board

Name: Ms. Florence Benta Were

*Secretary to the Board*



Signature

18/12/2024

Date

## 12. STATEMENT OF DIRECTORS' RESPONSIBILITIES

Section 81 of the Public Finance Management Act, 2012, section 14 of the State Corporations Act and the Investment Promotion Act, 2004 require the Directors to prepare financial statements in respect of that Authority, which give a true and fair view of the state of affairs of the Authority at the end of the financial year and the operating results of the Authority for that year. The Directors are also required to ensure that the Authority keeps proper accounting records which disclose with reasonable accuracy the financial position of the Authority. The Directors are also responsible for safeguarding the assets of the Authority.

The Directors are responsible for the preparation and presentation of the Authority's financial statements, which give a true and fair view of the state of affairs of the Authority for and as at the end of the financial year ended on June 30, 2023. This responsibility includes: (i) Maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) Maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the Authority; (iii) Designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) Safeguarding the assets of the Authority; (v) Selecting and applying appropriate accounting policies; and (vi) Making accounting estimates that are reasonable in the circumstances.

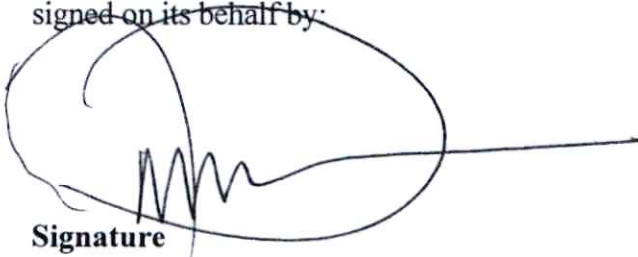
The Directors accept responsibility for the Authority's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Public Sector Accounting Standards (IPSAS), and in the manner required by the PFM Act, 2012 and the Investment Promotion Act, 2004. The Directors are of the opinion that the Authority's financial statements give a true and fair view of the state of Authority's transactions during the financial year ended June 30, 2023, and of the Authority's financial position as at that date.

The Directors further confirms the completeness of the accounting records maintained for the Authority, which have been relied upon in the preparation of the Authority's financial statements as well as the adequacy of the systems of internal financial control.

Nothing has come to the attention of the Directors to indicate that the Authority will not remain a going concern for at least the next twelve months from the date of this statement.

**Approval of the financial statements**

The Authority's financial statements were approved by the Board on 30/09 2024 and signed on its behalf by:



Signature

**Name: Sally Njambi Mahihu**

**Chairperson of the Board**



Signature

**Name: Ms. Florence Benta Were**

**Ag. Managing Director**

# REPUBLIC OF KENYA

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Email: info@oagkenya.go.ke  
Website: www.oagkenya.go.ke



HEADQUARTERS  
Anniversary Towers  
Monrovia Street  
P.O Box 30084-00100  
NAIROBI

## REPORT OF THE AUDITOR-GENERAL ON KENYA INVESTMENT AUTHORITY FOR THE YEAR ENDED 30 JUNE, 2024

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### PREAMBLE

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements which considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations which have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner, to ensure Government achieves value for money and that such funds are applied for intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment and the internal controls, developed and implemented by Directors for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that the entity has complied with all relevant laws and regulations, and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

### REPORT ON THE FINANCIAL STATEMENTS

#### Opinion

I have audited the accompanying financial statements of Kenya Investment Authority set out on pages 1 to 30, which comprise of the statement of financial position as at 30 June, 2024, the statement of financial performance, the statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the

Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Kenya Investment Authority as at 30 June, 2024, and its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and complies with the Investment Promotion Act, No.6 of 2004 and Public Finance Management Act, 2012.

### **Basis for Opinion**

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of Kenya Investment Authority Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Emphasis of Matter**

#### **1. Long Outstanding Trade and Other Payables**

The statement of financial position reflects trade and other payables balance of Kshs.49,769,978 as disclosed in Note 20 to the financial statements. However, included in this balance is Kshs.901,400 which was overdue for over 120 days. Failure to settle the debts when they fall due may attract interest hence affect the operations of the entity if the suppliers stop supplies due to non-payment of debts when they fall due.

#### **2. Budget Control and Performance**

The statement of comparison of budget and actual amounts reflects final receipts budget and actual on comparable basis of Kshs.438,849,139 and Kshs.352,675,639 respectively resulting in an under-funding of Kshs.86,173,500 or 20% of the budget. However, the Authority spent Kshs.365,189,223 against actual revenue of Kshs.352,675,639 resulting in an over-expenditure of Kshs.12,513,584 of actual revenue.

In the circumstances, the underfunding and over-expenditure may affect the planned activities and impact negatively on service delivery.

### **Key Audit Matters**

Key audit matters are those matters which, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

### **Other Matter**

#### **Unresolved Prior Year Audit Matters**

In the audit report of the previous years, two issues were raised under the Report on Lawfulness and Effectiveness in Use of Public Resources and Report on Effectiveness

of Internal Controls, Risk Management and Governance. However, Management has not resolved the issues or given an explanation for failure to resolve them.

### **Other Information**

The Directors and Management are responsible for the other information set out on page ii to xxxix which comprise of Key Authority Information and Management, The Board of Directors, Key Management Team, Chairperson's Statement, Report of the Managing Director, Statement of Performance against Predetermined Objectives, Corporate Governance Statement, Management Discussion and Analysis, Environmental and Sustainability Reporting, Report of the Directors and Statement of Directors Responsibilities. The Other Information does not include the financial statements and my audit report thereon.

In connection with my audit on the Authority financial statements, my responsibility is to read the other information and in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated. If based on the work I have performed, I conclude that there is a material misstatement of this Other Information, I am required to report that fact. In my opinion, except for the matter described below, I confirm that the other information is not materially inconsistent with the financial statements.

## **REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES**

### **Conclusion**

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the effect of the matters described in the Basis for Conclusion on Lawfulness and Effectiveness in the Use of Public Resources section of my report, I confirm that nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

### **Basis for Conclusion**

#### **1. Human Resource Remuneration and Establishment**

Review of staff establishment revealed that Authority had in place fifty-nine (59) members of staff against the authorized establishment of eighty-six (86) officers, resulting in understaffing of twenty-seven (27).

In the circumstances, the Authority may not smoothly deliver on her mandate.

#### **2. Board of Directors**

##### **2.1 Unapproved Special Board Meetings**

Review of Board records provided revealed that the Board conducted seven (7) special board meetings on various dates during the year under review. However, the Authority did not provide approvals from the Cabinet Secretary authorizing the special Board meetings. This was contrary to Part A(3) of Head of public service circular REF:

OP/CAB.9/1A dated March 11<sup>th</sup> 2020 on management of state corporation states that approval for any extra board minutes(including special board minutes) above the maximum number specified shall require a justification of the board as to the source of funds and the implications thereof, and reasons why the same cannot be adjudicated in regular meetings, which request shall be submitted for approval by the relevant Cabinet Secretary, in consultation with SCAC.

## **2.2 Members of the Board without Appointment Letters**

Review of Board records provided revealed that five (5) Board members who served and earned allowances during the year did not have appointment letters. This was contrary to the Mwongozo Code of Governance for State Corporations provides at clause 3 (i and iii) that each board member shall be formally appointed to the board through a gazette notice and thereafter an appointment letter. The Corporation Secretary will ensure that a record of the appointment letter, gazette notice and written acceptance by the Board member are kept in the personal file of the Board member.

In the circumstances, Management was in breach of the law.

The audit was conducted in accordance with ISSAI 3000 and ISSAI 4000. The standards requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities which govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

## **REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE**

### **Conclusion**

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, I confirm that, nothing has come to my attention to cause me to believe that internal controls, risk management and overall governance were not effective.

### **Basis for Conclusion**

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal control, risk management and overall governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

### **Responsibilities of Management and those Charged with Governance**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for maintaining effective internal control as Management determines is necessary to enable the preparation of financial statements which are free from material

misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal control, risk management and overall governance.

In preparing the financial statements, Management is responsible for assessing the Authority's ability to continue sustaining its services, disclosing, as applicable, matters related to sustainability of services and using the applicable basis of accounting unless Management is aware of the intention to terminate the Authority or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

Those charged with governance are responsible for overseeing the Authority's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

#### **Auditor-General's Responsibilities for the Audit**

My responsibility is to conduct an audit of the financial statements in accordance with Article 229(4) of the Constitution, Section 35 of the Public Audit Act, 2015 and the International Standards for Supreme Audit Institutions (ISSAIs). The standards require that, in conducting the audit, I obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error and to issue an auditor's report that includes my opinion in accordance with Section 48 of the Public Audit Act, 2015. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with IFPP will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In conducting the audit, Article 229(6) of the Constitution also requires that I express a conclusion on whether or not in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way. In addition, I consider the entity's control environment in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015.

Further, I am required to submit the audit report in accordance with Article 229(7) of the Constitution.

Detailed description of my responsibilities for the audit is located at the Office of the Auditor-General's website at: <https://www.oagkenya.go.ke/auditor-generals-responsibilities-for-audit/>. This description forms part of my auditor's report.

  
FCPA Nancy Gathungu, CBS  
AUDITOR-GENERAL

Nairobi


27 December, 2024


**14. STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2024**

		2024	2023
		KSh	KSh
<b>Revenue from non-exchange transactions</b>			
Transfers from other governments entities	6	332,909,990	408,290,000
		<b>332,909,990</b>	<b>408,290,000</b>
<b>Revenue from exchange transactions</b>			
Other income	7	19,687,319	17,051,282
<b>Total revenue</b>		<b>352,597,309</b>	<b>425,341,282</b>
<b>Expenses</b>			
Use of goods and services	8	81,415,383	66,046,800
Employee costs	9	163,211,600	152,087,321
Board Expenses	10	12,536,419	10,666,777
Depreciation and amortization expense	11	14,780,380	13,506,202
Repairs and maintenance	12	2,319,613	1,539,422
Programme Costs	13	90,925,827	179,341,356
<b>Total expenses</b>		<b>365,189,223</b>	<b>423,187,877</b>
<b>Other gains/(losses)</b>			
Loss on sale of assets	14	-	-
<b>Surplus/(deficit) for the period/year</b>		<b>(12,591,914)</b>	<b>2,153,404</b>
Remission to National Treasury			-
<b>Net Surplus/(deficit) for the year</b>		<b>(12,591,914)</b>	<b>2,153,404</b>
Attributable to:			
Surplus/ Deficit attributable to owners of the controlling entity		<b>(12,591,914)</b>	2,153,404
		<b>(12,591,914)</b>	<b>2,153,404</b>

The notes set out on pages 6 to 28 form an integral part of these Financial Statements. The Financial Statements set out on pages 1 to 28 were signed on behalf of the Board of Directors by:

  
Ag. Managing Director

  
Head of Finance

  
Chairperson of the Board

Name: Ms. Florence Benta Were

Name: Bornface Otieno  
ICPAK Member No:13380

Name: Sally Njambi Mahihu

Date: 18/12/2024

Date: 18/12/2024

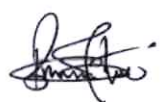
Date: 18-12-2024

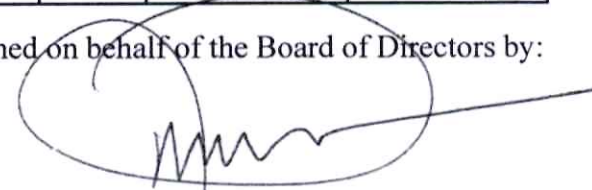
15. STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2024

	2023-2024	2022-2023	
	Shs.	Shs.	
<b>Assets</b>			
<b>Current Assets</b>			
Cash and Cash Equivalents	15	56,014,466	219,454,643
Receivables from Exchange Transactions	16	44,718,328	6,939,276
Receivables from Non- Exchange Transactions	17	9,069,573	2,312,742
Deposits	18	420,000	420,000
<b>Total Current Assets</b>		<b>110,222,367</b>	<b>229,126,661</b>
<b>Non-Current Assets</b>			
Property, Plant and Equipment	19	158,567,378	121,714,559
<b>Total Non- Current Assets</b>		<b>158,567,378</b>	<b>121,714,559</b>
<b>Total Assets</b>		<b>268,789,745</b>	<b>350,841,220</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Trade and Other Payables	20	49,769,978	161,857,868
Current Provision	21	350,000	-
Deferred Income	22	78,330	12,800,000
<b>Total Current Liabilities</b>		<b>50,198,308</b>	<b>174,657,868</b>
<b>Total Liabilities</b>		<b>50,198,308</b>	<b>174,657,868</b>
<b>Net assets</b>			
<b>Reserves</b>			
Accumulated Surplus		48,492,637	61,084,551
Capital Fund		170,098,800	115,098,801
<b>Total Net Assets</b>		<b>218,591,437</b>	<b>176,183,352</b>
<b>Total Net Assets and Liabilities</b>		<b>268,789,745</b>	<b>350,841,220</b>

The Financial Statements set out on pages 1 to 31 were signed on behalf of the Board of Directors by:

  
Ag. Managing Director  
Name: Ms. Florence Benta Were  
Date: 18/12/2024

  
Head of Finance  
Name: Bornface Otieno  
ICPAK Member No: 13380  
Date: 18/12/2024

  
Chairperson of the Board  
Name: Sally Njambi Mahihu  
Date: 18-12-2024

**16. STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2024**

	Realised Assets	Capital Grants	Total
<b>As at July 1, 2021</b>	<b>76,109,625</b>	<b>95,497,801</b>	<b>171,607,426</b>
Surplus/ deficit for the year	(17,178,479)		(17,178,479)
Capital/Development grants received during the year	-	10,000,000	10,000,000
Payments made		(399,000)	(399,000)
<b>As at June 30, 2022</b>	<b>58,931,146</b>	<b>105,098,801</b>	<b>164,029,947</b>
<b>As at July 1, 2022</b>	<b>58,931,146</b>	<b>105,098,801</b>	<b>164,029,947</b>
Surplus/ deficit for the year	2,153,404	-	2,153,404
Capital/Development grants received during the year	-	10,000,000	10,000,000
Payments made		-	-
<b>As at June 30, 2023</b>	<b>61,084,551</b>	<b>115,098,801</b>	<b>176,183,352</b>
<b>As at July 1, 2023</b>	<b>61,084,551</b>	<b>115,098,801</b>	<b>176,183,352</b>
Surplus/ deficit for the year	(12,591,914)	-	(12,591,914)
Capital/Development grants received during the year	-	54,999,999	54,999,999
Payments made		-	-
<b>As at June 30, 2024</b>	<b>48,492,637</b>	<b>170,098,800</b>	<b>218,591,437</b>

**17. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2024**

		2023/2024	2022/2023
	Notes	₹306	₹305
<b>Cash flows from operating activities</b>			
<b>Receipts</b>			
Transfers from other government entities	6	343,591,661	418,290,000
Other income	7	6,887,319	10,512,006
<b>Total Receipts</b>		<b>350,478,980</b>	<b>428,802,006</b>
<b>Payments</b>			
Use of goods and services	8	81,415,383	66,046,800
Employee costs	9	163,211,600	152,087,321
Remuneration of directors	10	12,536,419	10,666,777
Repairs and maintenance	12	2,319,613	1,539,422
Programme Costs		76,579,105	36,721,029
Prepayments paid	16		-
Provisions utilized	21		-
Payments made for (KIICO)	20	126,529,017	-
<b>Total Payments</b>		<b>462,591,138</b>	<b>267,061,349</b>
<b>Net cash flows from/ (used in) operating activities</b>	<b>24</b>	<b>(112,112,158)</b>	<b>161,740,657</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant, equipment	19	(51,406,349)	(3,023,576)
Proceeds from sale of property, plant and equipment	14	-	-
<b>Net cash flows from/ (used in) investing activities</b>		<b>(51,406,349)</b>	<b>(3,023,576)</b>
<b>Cash flows from financing activities</b>			
GOK Grant for previous FY	6 (b)		2,500,000
Increase in deferred income		78,330	12,800,000
<b>Net cash flows from / (used in) financing activities</b>		<b>78,330</b>	<b>15,300,000</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>(163,440,177)</b>	<b>174,017,081</b>
Cash and cash equivalents at 1 JULY	15	219,454,643	45,437,562
<b>Cash and cash equivalents at 30 JUNE</b>	<b>15</b>	<b>56,014,466</b>	<b>219,454,643</b>

Note:

1. The statement of cashflows is as based on actual revenues received.

**18. STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30 JUNE 2024**

	A	b	C=(a+b)	d	e=(c-d)	F=d/c
<b>Revenue</b>						
Transfers from Other Governments entities- Recurrent grant	315,909,990	86,173,500	402,083,490	315,909,990	86,173,500	79%
Transfers Governments entities- Devpt grant- Central Repository	7,000,000	-	7,000,000	7,000,000		100%
RIP	10,000,000	-	10,000,000	10,000,000		100%
Other income	2,000,000	17,765,649	19,765,649	19,765,649		100%
<b>Total income</b>	<b>334,909,990</b>	<b>103,939,149</b>	<b>438,849,139</b>	<b>352,675,639</b>	<b>86,173,500</b>	<b>80%</b>
<b>Expenses</b>						
Use of goods and services	80,799,990	-	80,799,990	81,415,383	(615,393)	101%
Employee costs	180,510,000	-	180,510,000	163,211,600	17,298,400	90%
Remuneration of directors	13,000,000	-	13,000,000	12,536,419	463,581	96%
Depreciation and amortization expense	-	-	-	14,780,380	(14,780,380)	(100%)
Repairs and maintenance	1,600,000	-	1,600,000	2,319,613	(719,613)	145%
Program costs	59,000,000	103,939,149	162,939,149	90,925,827	72,013,322	56%
<b>Total expenditure</b>	<b>259,910,000</b>	<b>210,431,282</b>	<b>438,849,139</b>	<b>365,189,223</b>	<b>73,659,916</b>	<b>80%</b>
<b>Surplus / (Deficit) for the period</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(12,513,584)</b>		
Transfer to Capital Expenditure	54,999,999		54,999,999	54,999,999	-	

Note;

1. The under-expenditure for Employee Costs of (90%) due to ongoing recruitment exercise of the Authority's Managing Director; and
2. The Authority received additional funding in Supplementary II yet the Authority is yet to receive the allocation.

## **19. NOTES TO THE FINANCIAL STATEMENTS**

### **1. General Information**

KenInvest is established by and derives its authority and accountability from the Investment Promotion Act. The Authority is wholly owned by the Government of Kenya and is domiciled in Kenya. The Authority's principal activity is facilitating the implementation of new investment projects, providing aftercare services for new and existing investments, as well as organizing investment promotion activities both locally and internationally. It is also responsible for advocating for appropriate investment policies.

### **2. Statement of Compliance and Basis of Preparation**

The financial statements have been prepared on a historical cost basis except for the measurement at re-valued amounts of certain items of property, plant, and equipment, marketable securities and financial instruments at fair value, impaired assets at their estimated recoverable amounts and actuarially determined liabilities at their present value. The preparation of financial statements in conformity with International Public Sector Accounting Standards (IPSAS) allows the use of estimates and assumptions. It also requires management to exercise judgment in the process of applying the Authority's accounting policies. The areas involving a higher degree of judgment or complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in Note 5 of these financial statements.

The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the Authority.

The financial statements have been prepared in accordance with the PFM Act, the State Corporations Act, the Investment Promotion Act, and International Public Sector Accounting Standards (IPSAS). The accounting policies adopted have been consistently applied to all the years presented.

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**3. Adoption of New and Revised Standards**

i. *New and amended standards and interpretations in issue effective in the year ended 30 June 2023.*

IPSASB deferred the application date of standards from 1<sup>st</sup> January 2022 owing to Covid 19. This was done to provide entities with time to effectively apply the standards. The deferral was set for 1<sup>st</sup> January 2023.

ii. *New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2024.*

Standard	Effective Date/Impact
<b>IPSAS 41:</b> Financial Instruments	<p><b>Applicable: 1<sup>st</sup> January 2023:</b></p> <p>The objective of IPSAS 41 is to establish principles for the financial reporting of financial assets and liabilities that will present relevant and useful information to users of financial statements for their assessment of the amounts, timing, and uncertainty of an Authority’s future cash flows.</p> <p>IPSAS 41 provides users of financial statements with more useful information than IPSAS 29, by:</p> <ul style="list-style-type: none"> <li>• Applying a single classification and measurement model for financial assets that considers the characteristics of the asset’s cash flows and the objective for which the asset is held;</li> <li>• Applying a single forward-looking expected credit loss model that is applicable to all financial instruments subject to impairment testing; and</li> <li>• Applying an improved hedge accounting model that broadens the hedging arrangements in scope of the guidance. The model develops a strong link between an Authority’s risk management strategies and the accounting treatment for instruments held as part of the risk management strategy.</li> </ul> <p><i>This standard has no impact on the Authority.</i></p>
<b>IPSAS 42:</b> Social Benefits	<p><b>Applicable: 1<sup>st</sup> January 2023</b></p> <p>The objective of this Standard is to improve the relevance, faithful representativeness and comparability of the information that a reporting Authority provides in its financial statements about social benefits. The information provided should help users of the financial statements and general-purpose financial reports assess:</p>

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Standard	Difference from prior impact
	<p>(a) The nature of such social benefits provided by the Authority; (b) The key features of the operation of those social benefit schemes; and (c) The impact of such social benefits provided on the Authority's financial performance, financial position and cash flows.</p> <p><i>This standard has no impact on the Authority.</i></p>
<p>Amendments to Other IPSAS resulting from IPSAS 41, Financial Instruments</p>	<p><b>Applicable: 1st January 2023:</b></p> <p>a) Amendments to IPSAS 5, to update the guidance related to the components of borrowing costs which were inadvertently omitted when IPSAS 41 was issued.</p> <p>b) Amendments to IPSAS 30, regarding illustrative examples on hedging and credit risk which were inadvertently omitted when IPSAS 41 was issued.</p> <p>c) Amendments to IPSAS 30, to update the guidance for accounting for financial guarantee contracts which were inadvertently omitted when IPSAS 41 was issued.</p> <p>Amendments to IPSAS 33, to update the guidance on classifying financial instruments on initial adoption of accrual basis IPSAS which were inadvertently omitted when IPSAS 41 was issued.</p> <p><i>This standard has no impact on the Authority.</i></p>
<p>Other improvements to IPSAS</p>	<p><b>Applicable 1st January 2023</b></p> <ul style="list-style-type: none"> <li>• IPSAS 22 Disclosure of Financial Information about the General Government Sector.</li> </ul> <p>Amendments to refer to the latest System of National Accounts (SNA 2008).</p> <ul style="list-style-type: none"> <li>• IPSAS 39: Employee Benefits</li> </ul> <p>Now deletes the term composite social security benefits as it is no longer defined in IPSAS.</p> <ul style="list-style-type: none"> <li>• IPSAS 29: Financial instruments: Recognition and Measurement Standard no longer included in the 2021 IPSAS handbook as it is now superseded by IPSAS 41 which is applicable from 1st January 2023.</li> </ul> <p><i>This standard has no impact on the Authority.</i></p>
<p>IPSAS 43</p>	<p><b>Applicable 1st January 2025</b></p> <p>The standard sets out the principles for the recognition, measurement, presentation, and disclosure of leases. The objective is to ensure that lessees and lessors provide relevant information in a manner that faithfully represents those transactions. This information gives a basis for users of financial statements to assess the effect that leases have on the financial position, financial performance and cashflows of an Entity.</p> <p>The new standard requires entities to recognise, measure and present information on right of use assets and lease liabilities.</p> <p><i>This standard has no impact on the Authority.</i></p>

Standard	Effective Date and Impact
<b>IPSAS 44:</b> Non- Current Assets Held for Sale and Discontinued Operations	<b>Applicable 1st January 2025</b> The Standard requires, Assets that meet the criteria to be classified as held for sale to be measured at the lower of carrying amount and fair value less costs to sell and the depreciation of such assets to cease and: Assets that meet the criteria to be classified as held for sale to be presented separately in the statement of financial position and the results of discontinued operations to be presented separately in the statement of financial performance. <i>This standard has no impact on the Authority.</i>

iii. **Early adoption of standards**

The Authority did not early – adopt any new or amended standards in the year 2022/2023.

## NOTES TO THE FINANCIAL STATEMENTS (Continued)

### 4. Summary of Significant Accounting Policies

#### a) Revenue recognition

##### i) Revenue from non-exchange transactions

##### Transfers from other government entities

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the Authority and can be measured reliably. Recurrent grants are recognized in the statement of comprehensive income. Development/capital grants are recognized in the statement of financial position and realised in the statement of comprehensive income over the useful life of the assets that has been acquired using such funds.

##### ii) Revenue from exchange transactions

##### Rendering of services

The Authority recognizes revenue from the rendering of services by reference to the stage of completion when the outcome of the transaction can be estimated reliably. The stage of completion is measured by reference to labour hours incurred to date as a percentage of total estimated labour hours.

Where the contract outcome cannot be measured reliably, revenue is recognized only to the extent that the expenses incurred are recoverable.

##### Sale of goods

Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer, usually on delivery of the goods and when the amount of revenue can be measured reliably and it is probable that the economic benefits or service potential associated with the transaction will flow to the Authority.

## NOTES TO THE FINANCIAL STATEMENTS (Continued)

### Summary of Significant Accounting Policies (Continued)

#### b) Budget information

The original budget for FY 2023-2024 was approved by the National Assembly in June 2023. Subsequent revisions or additional appropriations were made to the approved budget in accordance with specific approvals from the appropriate authorities. The additional appropriations are added to the original budget by the Authority upon receiving the respective approvals in order to conclude the final budget. Accordingly, the Authority did receive additional appropriations in the 2023-2024 budget following the governing body's approval.

The Authority's budget is prepared on a different basis to the actual income and expenditure disclosed in the financial statements. The financial statements are prepared on accrual basis using a classification based on the nature of expenses in the statement of financial performance, whereas the budget is prepared on a cash basis. The amounts in the financial statements were recast from the accrual basis to the cash basis and reclassified by presentation to be on the same basis as the approved budget. A comparison of budget and actual amounts, prepared on a comparable basis to the approved budget, is then presented in the statement of comparison of budget and actual amounts.

In addition to the Basis difference, adjustments to amounts in the financial statements are also made for differences in the formats and classification schemes adopted for the presentation of the financial statements and the approved budget. A statement to reconcile the actual amounts on a comparable basis included in the statement of comparison of budget and actual amounts and the actuals as per the statement of financial performance has been presented under section xxx of these financial statements.

#### c) Property, plant and equipment

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the Authority recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a

## NOTES TO THE FINANCIAL STATEMENTS (Continued)

### Summary of Significant Accounting Policies (Continued)

replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value. A full year depreciation is charged at the year of acquisition (unless asset is acquired in the last quarter of the financial year in which case the item will not be depreciated in the year of acquisition.) This is because depreciation of an asset should begin when the asset is ready to be used i.e., the asset is in the location and condition necessary for it to be able to operate in the manner it is intended. Additionally, no depreciation is charged during the year of disposal. The depreciation charge for each period will be recognised as an expense.

The Authority uses the reducing balance method of depreciation at the following rates: Motor Vehicles – 25%; Furniture & Fittings – 10%; and Computers and Office Equipment – 30%.

#### d) Provisions

Provisions are recognized when the Authority has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the Authority expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain. The expense relating to any provision is presented in the statement of financial performance net of any reimbursement.

#### c) Contingent liabilities

The Authority does not recognize a contingent liability but discloses details of any contingencies in the notes to the financial statements, unless the possibility of an outflow of resources embodying economic benefits or service potential is remote.

## NOTES TO THE FINANCIAL STATEMENTS (Continued)

### Summary of Significant Accounting Policies (Continued)

**f) Contingent assets**

The Authority does not recognize a contingent asset but discloses details of a possible asset whose existence is contingent on the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Authority in the notes to the financial statements. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits or service potential will arise and the asset's value can be measured reliably, the asset and the related revenue are recognized in the financial statements of the period in which the change occurs.

**g) Nature and purpose of reserves**

The Authority creates and maintains reserves in terms of specific requirements. The Authority reserves maintained and appropriate policies adopted are as follows:

- Capital/ Development Grants/Fund - The fund supports depreciation expense incurred during the year.
- Retained Earnings - This is the net assets invested in the Authority.

**h) Changes in accounting policies and estimates**

The Authority recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

**i) Employee benefits**

**Retirement benefit plans**

The Authority provides retirement benefits for its employees. Defined contribution plans are post-employment benefit plans under which an Authority pays fixed contributions into a separate Authority (a fund), and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to fund obligations for the payment of retirement benefits are charged against income in the year in which they become payable.

## **NOTES TO THE FINANCIAL STATEMENTS (Continued)**

### **Summary of Significant Accounting Policies (Continued)**

**j) Related parties**

The Authority regards a related party as a person or an Authority with the ability to exert control individually or jointly or to exercise significant influence over the Authority, or vice versa. Members of key management are regarded as related parties and comprise the directors, the MD, and senior managers.

**k) Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the Central Bank of Kenya and at various commercial banks at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include short-term cash imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year.

**l) Comparative figures**

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

**m) Subsequent events**

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2024.

### **5. Significant Judgments and Sources of Estimation Uncertainty**

The preparation of the Authority's financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

## NOTES TO THE FINANCIAL STATEMENTS (Continued)

### Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Authority based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the Authority. Such changes are reflected in the assumptions when they occur. IPSAS 1.140.

### Useful lives and residual values

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- a) The condition of the asset based on the assessment of experts employed by the Authority.
- b) The nature of the asset, its susceptibility and adaptability to changes in technology and processes.
- c) The nature of the processes in which the asset is deployed.
- d) Availability of funding to replace the asset.
- e) Changes in the market in relation to the asset.

### Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions is included in Note 20. Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date, and are discounted to present value where the effect is material.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

6. (a) Transfers from Other Government Entities

Description	2023-2024	2022-2023
	KShs	KShs
<b>Unconditional grants</b>		
GoK Recurrent grant	315,909,990	399,290,000
GoK Development grant	7,000,000	-
Regional Investment Integration Programme (RIIP) Grant	10,000,000	9,000,000
<b>Total government grants</b>	<b>332,909,990</b>	<b>408,290,000</b>

6. (b) Transfers from Ministries, Departments and Agencies (MDAs)

Name of the Ministry, Department or Agency	2023-2024		2022-2023		
	KShs	KShs	KShs	KShs	
<i>Amount Received – 30<sup>th</sup> June, 2024</i>					
State Department of Investment Promotion - Recurrent Grant	271,591,662	-	-	271,591,662	399,290,000
State Department of Investment Promotion-Development Grant	7,000,000	-	54,999,999	61,999,999	10,000,000
National Treasury RIIP Grant	10,000,000	-	-	10,000,000	9,000,000
<b>Sub- total</b>	<b>288,591,662</b>	<b>-</b>	<b>54,999,999</b>	<b>343,591,661</b>	<b>418,290,000</b>
<i>Debtors – 30<sup>th</sup> June, 2024</i>					
State Department of Investment Promotion- Recurrent Grant	44,318,328	-	-	44,318,328	
<b>Sub- total</b>	<b>44,318,328</b>	<b>-</b>	<b>-</b>	<b>44,318,328</b>	
<b>Total government grants and subsidies</b>	<b>332,909,990</b>	<b>-</b>	<b>54,999,999</b>	<b>387,909,989</b>	<b>418,290,000</b>

The details of the reconciliation have been included under Appendix iii & v.

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**7. Other Income**

Description	2023-2024	2022-2023
	KSh	KSh
Miscellaneous income	19,645,776	2,720,980
UNIDO Grant	-	3,240,000
Commissions Income	41,543	51,026
Sponsorships in Kind	-	11,039,276
<b>Total other income</b>	<b>19,687,319</b>	<b>17,051,282</b>

**8. Use of Goods and Services**

Description	2023-2024	2022-2023
	KSh	KSh
Communication Supplies and Services	3,439,847	3,507,343.60
Domestic Travels	298,010	180,610.00
Printing Expenses	1,784,512	663,755.00
Public Relations and Marketing	13,294,338	3,380,000.00
Rent Expenses	48,365,982	48,242,918.55
Utilities Expenses	1,059,156	919,100.55
Hospitality Expenses	748,813	377,543.00
Staff Tea	584,621	363,550.00
Insurance Expenses	1,964,933	1,602,719.60
Office and General Supplies and services	3,942,007	2,181,185.90
Cleaning Services	2,266,830	1,943,190.00
Fuel, Oil and Lubricants Costs	2,674,282	1,892,659.61
Subscriptions Expenses	223,854	302,897.00
Bank Charges	118,198	88,852.00
Audit Fees	350,000	350,000.00
Legal Fees	300,000	50,475.00
<b>Total use of goods and services</b>	<b>81,415,383</b>	<b>66,046,800</b>

**9. Employee Costs**

	2023-2024	2022-2023
	KSh	KSh
Salaries and wages	131,386,349	122,271,879
Employer contribution to health insurance schemes	11,286,268	11,976,623
Employer contribution to pension schemes and gratuity	18,012,368	15,950,864
Other employee-related costs*	2,526,616	1,887,954
<b>Employee costs</b>	<b>163,231,600</b>	<b>152,087,321</b>

\*Other employee related cost relates to recruitment costs.

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**10. Board Expenses**

Description	2023-2024	2022-2023
	KSSh	KSSh
Chairman's Honoraria	1,044,000	1,044,000
Sitting Allowances	6,473,274	5,099,344
Travel and Accommodation	4,342,554	4,207,233
Other allowances	676,591	316,200
<b>Total</b>	<b>12,536,419</b>	<b>10,666,777</b>

**11. Depreciation and Amortization Expense**

Description	2023-2024	2022-2023
	KSSh	KSSh
Motor Vehicle	3,093,451	147,935
Computer and Equipment	1,142,783	1,632,547
Furniture and Fittings	10,544,146	11,725,720
<b>Total depreciation and amortization</b>	<b>14,780,380</b>	<b>13,506,202</b>

**12. Repairs and Maintenance**

Description	2023-2024	2022-2023
	KSSh	KSSh
Vehicles	1,320,783	1,211,170
Other assets	998,830	328,252
<b>Total repairs and maintenance</b>	<b>2,319,613</b>	<b>1,539,422</b>

**13. Programme Costs**

Description	2023-2024	2022-2023
	KSSh	KSSh
Regional Integration Investment Programme (RIIP)	9,509,484	12,056,863
Central Repository Centre	6,065,666	
OSC	33,600	362,120
UNIDO-ACP Programme	-	3,197,454
NIC	58,361,083	
KIICO	16,955,995	163,724,919
<b>Total programme costs</b>	<b>90,925,827</b>	<b>179,341,356</b>

NOTES TO THE FINANCIAL STATEMENTS (Continued)

14. Gain/Loss on Sale of Assets

Description	2023-2024	2022-2023
	KSh	KSh
Cost/ Valuation of Assets	-	-
Accumulated Depreciation	-	-
<b>Net Book Value</b>	-	-
Amount Received	-	-
<b>Total loss on sale of assets</b>	-	-

15. Cash and Cash Equivalents

Description	2023-2024	2022-2023
	KSh	KSh
Current Account	55,944,185	219,406,796
Petty Cash	70,281	47,847
<b>Total Cash and Cash equivalents</b>	<b>56,014,466</b>	<b>219,454,643</b>

15 (a) Detailed Analysis of the Cash and Cash Equivalents

Financial Institution	Account Number	2023-2024	2022-2023
		KSh	KSh
<b>a) Current account</b>			
Co-operative Bank of Kenya		55,944,185	219,406,796
<b>Sub- total</b>		<b>55,944,185</b>	<b>219,406,796</b>
<b>b) Others(specify)</b>			
Petty Cash -HQS		64,517	14,102
Petty Cash-Eldoret Office		4,300	4,870
Petty Cash- Mombasa Office		-	28,875
Petty Cash-Kisumu office		1,464	-
<b>Sub- total</b>		<b>70,281</b>	<b>47,847</b>
<b>Grand total</b>		<b>56,014,466</b>	<b>219,454,643</b>

#### 16. Current Receivables from Exchange Transactions

	2023/2024	2022/2023
	Kenya Shs	Kenya Shs
<b>Current receivables</b>		
Employee Receivables	-	-
Prepayments	-	-
Other exchange debtors (Recurrent Exchequer)	44,718,328	6,939,276
<b>Total current receivables</b>	<b>44,718,328</b>	<b>6,939,276</b>

#### 17. Current Receivables from Non-Exchange Transactions

	2023/2024	2022/2023
	Kenya Shs	Kenya Shs
<b>Current receivables</b>		
Staff Imprest	9,069,573	2,312,742
<b>Total current receivables</b>	<b>9,069,573</b>	<b>2,312,742</b>

#### 18. Deposits

The deposits mentioned herein relate to fuel deposits held by Total Corporation of Kenya the provider of the Authority's fuel.

Description	2023/2024	2022/2023
	Kenya Shs	Kenya Shs
Deposits	420,000	420,000
<b>Total Deposits</b>	<b>420,000</b>	<b>420,000</b>

NOTES TO THE FINANCIAL STATEMENTS (Continued)

19. Property, Plant and Equipment

<b>As at 1<sup>st</sup> July 2022</b>	<b>29,629,900</b>	<b>35,927,112</b>	<b>161,909,661</b>		<b>227,466,673</b>
Additions	11,930,000	550,128	3,430,425	-	15,910,553
Disposals	-	-	-	-	-
Transfer/adjustments	-	-	-	-	-
<b>As at 30<sup>th</sup> June 2023</b>	<b>41,559,900</b>	<b>36,477,240</b>	<b>165,340,086</b>		<b>243,377,226</b>
<b>As at 1<sup>st</sup> July 2023</b>	<b>41,559,900</b>	<b>36,477,240</b>	<b>165,340,086</b>		<b>243,377,226</b>
Additions	34,945,000	13,029,050	3,659,150		51,633,200
Disposals	-	-	-	-	-
Transfer/adjustments	-	-	-	-	-
<b>As at 30<sup>th</sup> June 2024</b>	<b>76,504,900</b>	<b>49,506,290</b>	<b>168,999,236</b>		<b>295,010,426</b>
<b>Depreciation and impairment</b>					
<b>As at 1<sup>st</sup> July 2022</b>	<b>29,038,160</b>	<b>31,035,418</b>	<b>48,082,888</b>		<b>108,156,465</b>
Depreciation	147,935	1,632,547	11,725,720	-	13,506,202
Disposals	-	-	-	-	-
<b>As at 30<sup>th</sup> June 2023</b>	<b>29,186,095</b>	<b>32,667,964</b>	<b>59,808,608</b>	-	<b>121,662,667</b>
At 1 July 2023	29,186,095	32,667,964	59,808,608	-	121,662,667
Depreciation	3,093,451	1,142,783	10,544,146	-	14,780,380
<b>As at 30 June 2024</b>	<b>32,279,546</b>	<b>33,810,747</b>	<b>70,352,754</b>	-	<b>136,443,048</b>
<b>Net book values</b>					
<b>As at 30<sup>th</sup> June 2024</b>	<b>44,225,354</b>	<b>15,695,543</b>	<b>98,646,482</b>		<b>158,567,378</b>
<b>As at 30<sup>th</sup> June 2023</b>	<b>12,373,805</b>	<b>3,809,276</b>	<b>105,531,478</b>		<b>121,714,559</b>

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**20. Trade and Other Payables**

Description	2023-2024	2022-2023
	KSh	KSh
Trade payables	41,536,375	160,855,432
Employee payables	8,233,603	1,002,436
Other payables (OSC Contract)	-	-
<b>Total trade and other payables</b>	<b>49,769,978</b>	<b>161,857,868</b>

**21. Current Provisions**

Description	Provision	
	2023-2024	2022-2023
	KSh	KSh
<b>Balance b/d (1.07.2021)</b>	<b>744,000</b>	<b>744,000</b>
Additional Provisions	350,000	-
Provision utilized	(744,000)	(744,000)
<b>Total provisions year end</b>	<b>350,000</b>	<b>350,000</b>

**22. Deferred Income**

Description	2023-2024	2022-2023
	KSh	KSh
Post Kenya International Investment Conference (KIICO) Activities	-	12,800,000
UNIDO	78,330	-
<b>Total deferred income</b>	<b>78,330</b>	<b>12,800,000</b>

The deferred income movement is as follows:

	National government	Total
Balance brought forward	12,800,000	-
Additions	78,330	-
Transfers to Capital fund	-	-
Transfers to income statement	(12,800,000)	-
Other transfers	-	-
<b>Balance carried forward</b>	<b>78,330</b>	<b>78,330</b>

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**23. Employee Benefit Obligations**

The Authority also contributes to the statutory National Social Security Fund (NSSF). This is a defined contribution scheme registered under the National Social Security Act. The Authority's obligation under the scheme is limited to specific contributions legislated from time to time and is currently at KShs. 200 per employee per month. Other than NSSF the Authority also has a defined contribution scheme operated by Kenya Investment Authority Staff Pension Scheme (KIASPS). Employees contribute 10% while employers contribute 20% of the basic salary. Employer contributions are recognized as expenses in the statement of financial performance within the period they are incurred.

**24. Cash Generated from Operations**

<b>Surplus for the year before tax</b>	<b>73,581,586</b>	<b>2,153,404</b>
<b>Adjusted for:</b>		
Depreciation	14,780,380	13,506,202
Contribution to provisions		
Loss on disposal of assets		
<b>Working Capital adjustments</b>		
Increase/Decrease in receivables	(44,535,883)	(13,676,078)
Increase/Decrease in deferred income	(12,721,670)	12,800,000
Increase/Decrease in payables	(57,043,071)	157,144,106
<b>Net cash flow from operating activities</b>	<b>(112,112,158)</b>	<b>157,240,657.04</b>

**25. Financial Risk Management**

The Authority's activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. The Authority's overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. The Authority does not hedge any risks and has in place policies to ensure that credit is only extended to customers with an established credit history.

The Authority's financial risk management objectives and policies are detailed below:

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**i) Credit risk**

The Authority has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk arises from cash and cash equivalents, and deposits with banks, as well as trade and other receivables and available-for-sale financial investments. Management assesses the credit quality of each customer, taking into account its financial position, past experience, and other factors. Individual risk limits are set based on internal or external assessments in accordance with limits set by the directors. The amounts presented in the statement of financial position are net of allowances for doubtful receivables, estimated by the Authority's management based on prior experience and their assessment of the current economic environment.

The carrying amount of financial assets recorded in the financial statements representing the Authority's maximum exposure to credit risk without taking account the value of any collateral obtained is made up as follows

<b>As at 30 June 2024</b>				
Receivables from exchange transactions	139,961,401	139,961,401	-	-
Bank balances	56,014,466	56,014,466	-	-
<b>Total</b>	<b>195,975,867</b>	<b>195,975,867</b>	<b>-</b>	<b>-</b>
<b>As at 30 June 2023</b>				
Receivables from exchange transactions	17,252,018/	17,252,018/	-	-
Bank balances	219,454,643	219,454,643	-	-
<b>Total</b>	<b>236,706,661</b>	<b>236,706,661</b>	<b>-</b>	<b>-</b>

**Financial Risk Management**

The customers under the fully performing category are paying their debts as they continue trading. The credit risk associated with these receivables is minimal and the allowance for uncollectible amounts that the Authority has recognized in the financial statements is

considered adequate to cover any potentially irrecoverable amounts. The Authority has a significant concentration of credit risk on amounts due from the Authority's current account.

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

The board of directors sets the Authority's credit policies and objectives and lays down parameters within which the various aspects of credit risk management are operated.

#### ii) Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Authority's directors, who have built an appropriate liquidity risk management framework for the management of the Authority's short, medium and long-term funding and liquidity management requirements. The Authority manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

The table below represents cash flows payable by the Authority under non-derivative financial liabilities by their remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	As at 30 June 2024	As at 30 June 2023	As at 30 June 2022	As at 30 June 2021
<b>As at 30 June 2024</b>				
Trade payables		17,458,275	20,000,000	37,458,275
Employee payables	8,233,603			8,233,603
Other payables (OSC Contract)				
Provisions				
Deferred income		78,330		78,330
<b>Total</b>	<b>8,233,603</b>	<b>17,458,605</b>	<b>20,000,000</b>	<b>45,770,208</b>
<b>As at 30 June 2023</b>				
Trade payables		160,855,432		160,855,432
Employee payables	1,002,436			1,002,436
Other payables (OSC Contract)				
Provisions				
Deferred income		12,800,000		12,800,000
<b>Total</b>	<b>1,002,436</b>	<b>173,655,432</b>		<b>174,657,868</b>

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**Financial Risk Management (Continued)**

**iii) Capital Risk Management**

The objective of the Authority's capital risk management is to safeguard the Authority's ability to continue as a going concern. The Authority capital structure comprises of the following funds:

	2023	2022
	Sh. '000	Sh. '000
Retained earnings	134,666,137	61,084,551
Capital reserve	170,098,800	123,098,801
<b>Total funds</b>	<b>304,764,937</b>	<b>184,183,352</b>
Less: cash and bank balances	56,014,466	219,454,643
Net debt/ (excess cash and cash equivalents)	248,750,471	(35,271,291)
<b>Gearing</b>	<b>82%</b>	<b>-19%</b>

**26. Related Party Disclosures**

**Nature of related party relationships**

Entities and other parties related to the Authority include those parties who have ability to exercise control or exercise significant influence over its operating and financial decisions. Related parties include management personnel, their associates and close family members.

**Government of Kenya**

The Government of Kenya is the principal shareholder of the Authority, holding 100% of the Authority's equity interest. The Government of Kenya has provided full guarantees to all long-term lenders of the Authority, both domestic and external.

Other related parties include: the Parent Ministry (State Department of Industrialization); County Governments; Key management; and Board of Directors.

	2023-2024	2022-2023
	KShs	KShs
<b>Transactions with related parties</b>		
<b>a) Grants /Transfers from the Government</b>		
Grants from National Govt	474,083,489	457,290,000
<b>Total</b>	<b>474,083,489</b>	<b>457,290,000</b>
<b>b) Key management compensation</b>		
Directors' emoluments	7,517,274	6,143,344
Compensation to key management	17,576,004	17,576,004
<b>Total</b>	<b>25,093,278</b>	<b>23,719,348</b>

## 27. Capital Commitments

	2023-2024	2022-2023
	KShs	KShs
Authorised and contracted for	239,999,999	178,000,000
<b>Total</b>	<b>239,999,999</b>	<b>178,000,000</b>

## 28. Surplus Remission

In accordance with Section 219 (2) of the Public Financial Management Act regulations, regulatory entities shall remit into Consolidated Fund, ninety per centum of its surplus funds reported in the audited financial statements after the end of each financial year. In line with this legal requirement the Authority will remit Kshs. 66,223,427 to the Consolidated Fund once we receive the exchequer disbursement.

The Surplus Remission has been computed as follows:

	2023-2024	2022-2023
	KShs	KShs
Surplus for the period	73,581,586	2,153,404
Less: Allowable deductions by NT	7,358,159	215,340-
90% computation (Included in Statement of Financial performance)	66,223,427	1,938,064

## Surplus Remission Payable

	2023-2024	2022-2023
	KShs	KShs
Payable at the beginning of the year	-	-
Paid during the year	-	-
<b>Payable at end of the year</b>	<b>-</b>	<b>-</b>

## NOTES TO THE FINANCIAL STATEMENTS (Continued)

### 29. Events after the Reporting Period

There were no material adjusting and non-adjusting events after the reporting period.

### 30. Ultimate And Holding Authority

The Authority is a State Corporation/ or a Semi- Autonomous Government Agency under the Ministry of Industrialization, Trade and Enterprise Development. Its ultimate parent is the Government of Kenya.

### 31. Currency

The financial statements are presented in Kenya Shillings (KShs).

APPENDIX

APPENDIX I: IMPLEMENTATION STATUS OF AUDITOR-GENERAL'S RECOMMENDATIONS

The following is the summary of issues raised by the external auditor, and management comments that were provided to the auditor.

<i>2022/2023 FY</i>					
1.	<b>Prior Year Audit issues as follows:</b>				
<i>2022/2021 FY</i>					
1.	<p><b>Implementation of Organization Structure</b> The Authority had an in-post of fifty-six (56) or 65% of an approved establishment of one hundred and forty (86) members of staff spread across the various functional areas. Available records indicate that the low number is attributed to inadequate funding to facilitate recruitment. The management further explained that the inadequate staffing within the Authority was as a result of pending parastatal reforms.</p>	<p>The Authority identified and replaced seven critical vacancies in the technical departments to enable it to carry out its mandate. As indicated earlier, budgetary constraints and previous government circulars restricting recruitment have been major deterrents from undertaking the recruitment exercise. However, the recent circular OP/CAB.9/1A issued on 7th February 2022 allowing State Corporations to recruit will enable the Authority to form a basis to lobby the National Treasury to allocate more resources to it, to enable Management to fill the available vacancies.</p>	<p>Ms. Florence Benta Were  Ag. Managing Director</p>	<p>Not Resolved</p>	<p>June, 2025</p>
2.	<p><b>Board Expenses</b> The statement of financial performance and as disclosed in Note 10 to the financial statements reflect board expenses amount of Kshs. 5,294,889. This amount includes Kshs. 266,700 for retreat expenses for a board special select</p>	<p>The Authority's Managing Director term came to an end in February 2022. The Managing Director proceeded on terminal leave in November 2021 and the vacancy was advertised. The Authority sought</p>	<p>Ms. Florence Benta Were</p>	<p>Not Resolved</p>	<p>June, 2024</p>

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	committee meeting held on 23-24 February, 2022 in Nakuru where board members were paid sitting and mileage allowances. However, no prior approval from the cabinet secretary was provided for audit.	approval from the Cabinet Secretary Ministry of Industry, Trade, and Enterprises. The Board carried out a retreat to conduct shortlisting of applicants for the Managing Director position in preparation for the interviews.	Ag. Managing Director



Ms. Florence Benta Were  
MANAGING DIRECTOR

Date...18/12/2024

**APPENDIX II: PROJECT IMPLEMENTED BY KENYA INVESTMENT AUTHORITY**

**Status of Projects completion**

No.	Project Name	Budget (m)	Actuals (m)	Completion %	Budget (m)	Actual (m)	Source of funds
1.	One Stop Centre	200m	192m	96%	200m	192m	GoK
2	Central Repository	100m	40m	40%	100m	40m	GoK

**APPENDIX III: TRANSFERS FROM OTHER GOVERNMENT ENTITIES**

The National Treasury	28/08/2023	RIIP Grant	10,000,000	10,000,000	-	-		10,000,000
State Department of Investment Promotion	29/08/2023	Recurrent	44,318,334	44,318,334				44,318,334
State Department of Investment Promotion	22/09/2023	Recurrent	22,159,166	22,159,166	-	-		22,159,166
State Department of Investment Promotion	11/12/2023	Recurrent	26,325,830	26,325,830	-			26,325,830
State Department of Investment Promotion	17/01/2024	Recurrent	63,825,834	63,825,834	-	-		63,825,834
State Department of Investment Promotion	17/01/2024	Recurrent	26,325,833	26,325,833	-	-		26,325,833
State Department of Investment Promotion	24/01/2024	Development	27,333,332	7,000,000	20,333,332		-	27,333,332

State Department of Investment Promotion	08/02/2024	Recurrent	22,159,165	22,159,165			22,159,165
State Department of Investment Promotion	04/03/2024	Recurrent	22,159,168	22,159,168	-	-	22,159,168
State Department of Investment Promotion	24/04/2024	Recurrent	22,159,164	22,159,164	-	-	22,159,164
State Department of Investment Promotion	09/05/2024	Recurrent	10,833,335		10,833,335	-	10,833,335
State Department of Investment Promotion	09/05/2024	Recurrent	13,666,666		13,666,666	-	13,666,666
State Department of Investment Promotion	09/05/2024	Recurrent	10,166,666		10,166,666	-	10,166,666
State Department of Investment Promotion	28/05/2024	Recurrent	22,159,168	22,159,168	-	-	22,159,168

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State Department of Investment Promotion	08/07/2024	Recurrent	22,159,164	22,159,164				22,159,164
State Department of Investment Promotion	08/07/2024	Recurrent	22,159,164	22,159,164				22,159,164
<b>Total</b>			<b>387,909,989</b>	<b>332,909,990</b>	<b>54,999,999</b>	-	-	<b>387,909,989</b>


**APPENDIX VI: Inter-Entity Confirmation Letter**

Reference Number	Date Disbursed	Amounts Disbursed by State Department of Industrialization (KShs) as at 30th June 2024				Amount Received by KenInvest (KShs) as at 30th June 2024 (E)	Differences (KShs) (F)=(D-E)
		Recurrent (A)	Development (B)	Inter-Ministerial (C)	Total (D)=(A+B+C)		
	28/08/2023	10,000,000	-		10,000,000	10,000,000	-
	29/08/2023	44,318,334			44,318,334	44,318,334	-
	22/09/2023	22,159,166	-		22,159,166	22,159,166	-
	11/12/2023	26,325,830			26,325,830	26,325,830	-
	17/01/2024	63,825,834			63,825,834	63,825,834	
	17/01/2024	26,325,833			26,325,833	26,325,833	
	24/01/2024	7,000,000	20,333,333		27,333,333	27,333,333	
	08/02/2024	22,159,165			22,159,165	22,159,165	
	04/03/2024	22,159,168			22,159,168	22,159,168	
	24/04/2024	22,159,164	-		22,159,164	22,159,164	-
	09/05/2024		10,833,335		10,833,335	10,833,335	-
	09/05/2024		13,666,666		13,666,666	13,666,666	-
	09/05/2024		10,166,666		10,166,666	10,166,666	-
	28/05/2024	22,159,168			22,159,168	22,159,168	-
	08/07/2024	22,159,164	-		22,159,164	22,159,164	-
	08/07/2024	22,159,164	-		22,159,164	22,159,164	-
<b>Total</b>		<b>332,909,990</b>	<b>54,999,999</b>		<b>387,909,989</b>	<b>387,909,989</b>	

I confirm that the amounts shown above are correct as of the date indicated.

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Head of Finance Kenya Investment Authority:

Name BORNFALE OTIENO Sign  Date 18/12/2024