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THE AUDITOR-GENERAL

ON

COUNTY EXECUTIVE OF MURANG'A

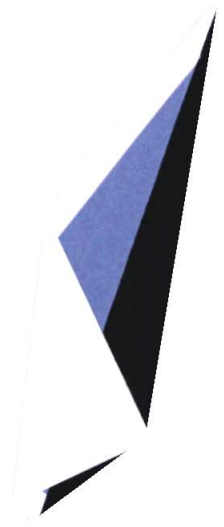
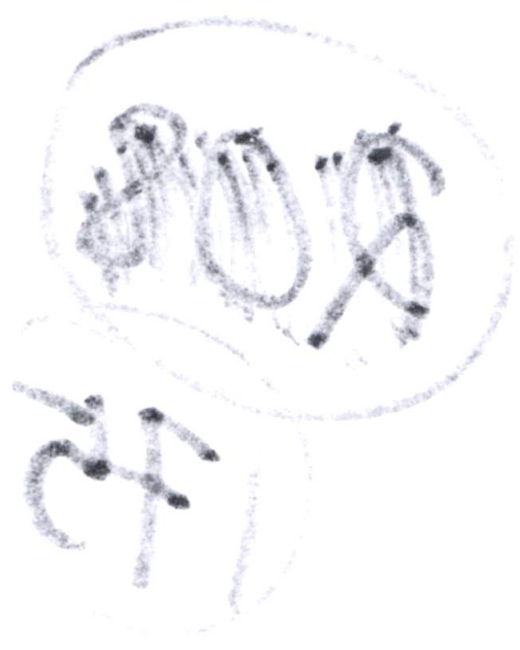
FOR THE YEAR ENDED
30 JUNE, 2025

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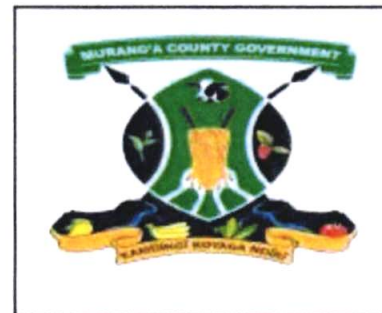
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MURANGA COUNTY GOVERNMENT
EXECUTIVE

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED
30TH JUNE 2025

**Transitional Financial Statements /Prepared in accordance with the Accrual Basis of Accounting
Method Under International Public Sector Accounting Standards (IPSAS)**

MURANGA COUNTY GOVERNMENT-EXECUTIVE
Annual Report and Financial Statements for the year ended June 30, 2025.

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1. Acronyms, Abbreviations and Definition of Key Terms

A. Acronyms and Abbreviations

<i>ADP</i>	<i>Annual Development Plan</i>
<i>AIE</i>	<i>Authority to Incur Expenditure</i>
<i>CA</i>	<i>County Assembly</i>
<i>CARA</i>	<i>County Allocation of Revenue Act</i>
<i>CBK</i>	<i>Central Bank of Kenya</i>
<i>CECM</i>	<i>County Executive Committee Member</i>
<i>CE</i>	<i>County Executive</i>
<i>CG</i>	<i>County Government</i>
<i>CIDP</i>	<i>County Integrated Development Plan</i>
<i>COG</i>	<i>Council of Governors</i>
<i>CRA</i>	<i>Commission on Revenue Allocation</i>
<i>CRF</i>	<i>County Revenue Fund</i>
<i>CT</i>	<i>County Treasury</i>
<i>IPSAS</i>	<i>International Public Sector Accounting Standards</i>
<i>MCA</i>	<i>Member of County Assembly</i>
<i>OAG</i>	<i>Office of the Auditor General</i>
<i>OCOB</i>	<i>Office of the Controller of Budget</i>
<i>OSR</i>	<i>Own Source Revenue</i>
<i>PFM</i>	<i>Public Finance Management</i>
<i>PSASB</i>	<i>Public Sector Accounting Standards Board</i>
<i>NT</i>	<i>National Treasury</i>
<i>WB</i>	<i>World Bank</i>
<i>KRB</i>	<i>Kenya Roads Board</i>
<i>Kshs</i>	<i>Kenya Shillings</i>
<i>FY</i>	<i>Financial Year</i>

B. Definition of Key Terms

Example

Fiduciary Management *The key management personnel who had financial responsibility*

(This list is an indication of acronyms, abbreviations, and key terms; the County entity should include all from the annual report and financial statements prepared)

Murang'a County Government- Executive

Annual Report and Financial Statements for the year ended June 30, 2025.

2. Key Entity Information and Management

a) Background information

The County Executive is constituted as per article 176 of the Constitution of Kenya 2010. It is headed by the Governor, who is responsible for the general policy and strategic direction of the County. The County Executive is comprised of the following departments:

No.	Department	Major Responsibility
1	Finance and Economic Planning	Management of County Treasury and Planning
2	Agriculture, Trade, Industrialization & Cooperative	Overseeing County Agriculture, animal husbandry and Fish farming and Ensure of conducive environment for growth in Trade, Tourism, Industrial and Cooperative development
3	Public Administration and ICT Department	Coordinating government activities including liaison with the County Assembly for the legislation and implementation of policies
4	Education and Technical Training	Provision of quality and a conducive learning environment for the ECDE and Technical training
5	Youth, Sports, Culture and Social Services	Promotion and mainstreaming of youth agenda, Sports and talent development and Preserving & revitalizing of culture
6	Health and Sanitation	Provision of quality health care services that are accessible, equitable and sustainable
7	Lands, Physical Planning and Urban Development	Effective management of land and sustainable services for urban populations
8	Water, Irrigation, Environment and Natural Resources	Development and management of water resources and sewerage infrastructure for universal access and sustainability as well as conservation of the environment and natural resources
9	Roads, Housing and Infrastructure	Management and maintenance of state of the art integrated and sustainable infrastructure supported by modern technology

Murang'a County Government- Executive

Annual Report and Financial Statements for the year ended June 30, 2025.

b) Key Management team

The County Executive's day-to-day management is under the following key organs:

No.	Designation	Name
1	Governor	-H.E.Dr.Irungu Kangata
2	Deputy Governor	-H.E.Stephen Munania
3	County Secretary	-Dr. Newton I. Mwangi
4	Chief of staff	-Philomen Kibiru
5	CECM. Agriculture, Trade, Industrialization & Cooperative	-Paul Kimani Mugo
6	CECM. Water Irrigation Environment& Natural Recourses	-Mary Muthoni Magochi
7	CECM. Roads, Housing & Infrastructure	-Eg.Pius Njuguna Macharia
8	CECM. Youth Affairs, Culture & Social Services	-Noah Gachucha Gachanja
9	CECM. Finance& Economic Planning	-Prof. Kiarie Mwaura
10	CECM. Health	-Dr. Fredrick K. Mbugua
11	CECM. ICT and Public Administration	-Dr. Winfred Njeri Mwangi
12	CECM. Education And Technical Training	-Faith Wairimu Njoroge
13	CECM. Devolution and External Linkage	-Dr.Kamau Kiringai
14	CECM. Lands, Physical Planning& Urban Development	-James Simon Gatuna

c) Fiduciary Management

The key management personnel who held office during the financial year ended 30th June 2025 and who had direct fiduciary responsibility were.

No.	Designation	Name
1	C.O. Finance and economic planning	- Peter G. Kahora
2	C.O. Revenue and Supply Chain Management	- Judy Njeri Mbaru
3	C.O. Road and Housing	-Maxwell Fredrick Wambugu Wachira
4	C.O. Public Health & Administration	- Eliud Maina Wanja
5	C.O. Governor's Delivery Unit	-Samuel Murigi Mungai
6	C.O. Agriculture, Livestock, Veterinary Services & Fisheries	-Dr. Apollo Kamau Maina
7	C.O. Water, Irrigation, Environment& Climate Change	-Bridget Wairimu Irungu
8	C.O. Medical Services	- Isaac Karoga
9	C.O. Infrastructure& Community Project	- Dr. James Gitau Kanyi
10	C.O. Youth Affairs & Sport	- Hassan Abdullahi Abdirahman

Murang'a County Government- Executive

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No.	Designation	Name
11	C.O. ICT & E. Government	-Meshack Kipkorir Kipkemoi
12	C.O. Public Service and Administration	-Edward Irungu Mwangi
13	C.O. Communication, Media & Education	-Leonard Guchu Ndung'u
14	C.O. Technical training	- Angela Muen Kioko
15	C.O. Culture, Gender& Social Services	- Kenneth Mukoro Kihato
16	C.O. survey and land administration	-Josephine Wanjiru Wanjiku
17	C.O. Trade , Industrialization & Cooperative Development	-Vainusa Yussuf Aburo
18	C.O. Physical Planning and Urban development	-Brian Ndeleva Paul

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Annual Report and Financial Statements for the year ended June 30, 2025.

d) Fiduciary Oversight Arrangements

- County Assembly of Muranga
- Audit Committee
- Public Account Committee
- Budget and Appropriation Committee
- Finance Committee
- Controller of Budget
- National treasury

e) County Executive Headquarters

P.O. Box 52-10200
County hall
Murang'a ,Kenya

f) County Executive Contacts

Telephone: (254) 2030271
E-mail: info@muranga.go.ke
Website: muranga.go.ke

g) County Executive Bankers

1. Central Bank of Kenya

Haile Selassie Avenue
P.O. Box 60000
City Square 00200
NAIROBI, KENYA

2. Other Commercial Banks

- i. Kenya Commercial Bank-Muranga
- ii. Equity Bank –Muranga
- iii. Family Bank-Muranga
- iv. Co-Operative Bank Muranga

h) Independent Auditor

Auditor-General
Office of The Auditor General
Anniversary Towers, University Way

Murang'a County Government- Executive

Annual Report and Financial Statements for the year ended June 30, 2025.

P.O. Box 30084

GPO 00100

NAIROBI, KENYA

i) Principal Legal Adviser

The Attorney General

State Law Office and Department of Justice

Harambee Avenue

P.O. Box 40112

City Square 00200

NAIROBI, KENYA

j) County Attorney

P.O. Box 52-10200

County hall

Murang'a ,Kenya

Murang'a County Government- Executive

Annual Report and Financial Statements for the year ended June 30, 2025.

3. Governance Statement

Murang'a County is constituted as per the Constitution of Kenya, 2010. The County is headed by the Governor, who is responsible for the general policy and strategic direction of the County.

The County is made up of a County Assembly, County Executive and number of County Government Entities. The County Assembly (CA) consists of the Members of County Assembly (MCAs) who are elected by the people to represent them in the Assembly. The CA is headed by the Speaker.

The County Executive is structured in terms of departments, headed by a County Executive Committee Members (CECMs). The CECMs support the Governor and the Deputy Governor in executing the mandate of the County Government as stipulated in the Constitution. The County Secretary heads county public service and is responsible for arranging the business of county executive committee.

The County Assembly

The County Assembly is constituted by the MCAs of 47 county government. It is headed by the Speaker who is elected by the MCAs. The speaker is also the chairperson of the county assembly service board while the county assembly clerk is the secretary.

Section 10 (4) of the county governments 2012 provides that a county assembly shall observe the following order of precedence.

- a) The speaker of the county assembly.
- b) The leader of the majority party; and
- c) The leader of the minority party.

The Roles of the county assembly are outlined in Section 8 of the County Governments Act 2012 and they include:

- a) Vet and approve nominees for appointment to county public office as may be provided for in this Act or any other law.
- b) Perform the roles set out under Article 185 of the Constitution.
- c) Approve the budget and expenditure of the county government in accordance with Article 207 of the Constitution, and the legislation contemplated in Article 220(2) of the Constitution, guided by Articles 201 and 203 of the Constitution.
- d) Approve the borrowing by the county government in accordance with Article 212 of the Constitution.
- e) Approve county development planning; and
- f) Perform any other role as may be set out under the Constitution or legislation.

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4. Foreword by CECM Finance and Economic Planning.

The 2024/2025 Financial Statements have been prepared in accordance with the International Public Sector Accounting Standards (ISPSAS) and the Public Finance Management Act, 2012. The Fourth Schedule of the Constitution of Kenya 2010 provides for devolved services and stipulates the division of functions between the National and the County Governments, with 15 functions devolved to the Counties.

The resources for the 2024/2025 financial year were allocated to various sectors subsequent to the development priorities as guided by policy-development blueprints as well as feedback from public participation fora. The budget estimates 2024/2025 financial year were prepared in accordance with the County Fiscal Strategy Paper (CFSP) 2024 as well as the strategic interventions contained in the CIDP 2023-2027 and the Annual Development Plan 2024/2025.

The priorities target key result areas of the County, including: Food security, value addition, provision of sufficient reliable water, effective and accessible road network, provision of universal health care, and social and economic empowerment of youth, women and people living with disabilities. The report on the implementation of the FY 2024-2025 projects and programmes is illustrative of the fact that the bulk of the planned projects/programmes were delayed due to the delay in disbursement of funds from National Treasury.

In spite of the challenges experienced, key performance targets were achieved, including: the issuance of bursaries worth 275 million to various categories that include: bursary award to over 35,000 students per ward; Best achievers awarded to students attaining position 1-5 in every public primary school in the county, with approximately 56,276 students benefiting; Orphans and PWDs category with over 1000 students benefiting; health infrastructure development, roads infrastructure development, community based projects, among others.

Other achievements included agricultural farm input and incentives subsidy for mango and milk under Inua Mkulima programme; with farmers benefiting totaling over 3024. Through Murang'a

Murang'a County Government- Executive
Annual Report and Financial Statements for the year ended June 30, 2025.

youth programme, a total of 2100 youths benefited. Under maize distribution programme the county distributed over 100,000 kgs of maize seeds to over 78,846 farmers.



.....
Prof. Kiarie Mwaura,
CECM, Finance & Economic Planning,
Murang'a County Government.

5. Statement of Performance against Predetermined Objectives

Strategic development objectives

The County's 2023-2027 CIDP has identified 11 key strategic development objectives. Broadly, these objectives have been identified through a participatory process that reviewed the development priorities of the Governor's Manifesto, the National Government's Vision 2030, SDGs and the MTP III.

The strategic objectives are a synthesised product of the afore-mentioned planning frameworks that amalgamate the thematic focus and development aspirations in these policy frameworks.

The key development objectives of the Murang'a County's CIDP are to:

- i. Provide effective and accountable leadership, promote a just, democratic environment and establish strong governance institutions to empower citizens
- ii. Provide overall leadership and policy direction in human and financial resource mobilization, management and accountability for quality public service delivery
- iii. Improve livelihoods of the County residents through promotion of competitive agriculture, sustainable livestock and fisheries sub-sectors, growth of a viable cooperatives sub-sector, equitable distributions and sustainable management of land resources and sustainable management of forestry and wildlife resources.
- iv. Promote, coordinate and implement integrated socio-economic policies and programmes for a rapidly industrializing economy.
- v. Provide efficient, affordable and reliable infrastructure for sustainable economic growth and development through construction, modernization, rehabilitation and effective management of all infrastructure facilities.
- vi. Deliberately build progressive and client centered health systems driven by technology and supported by seamless coordination structures
- vii. Eradicate illiteracy and promote life-long learning among adults and youth to enable them make informed decisions, become self-reliant and improve their livelihood.
- viii. Formulate, mainstream and implement responsive policies and strategies for sustained and balanced socio-cultural and economic development of the County and empowerment of vulnerable and marginalized groups and areas.
- ix. To promote, conserve and protect the environment and improve access to water and housing for sustainable national development.
- x. Promote, conserve and protect the environment and improve access to water and housing for sustainable national development.
- xi. Provide an integrated spatial framework for coordinating development efforts by promoting efficiency in land administration within the county.

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Annual Report and Financial Statements for the year ended June 30, 2025.

Below we present the progress made in attaining the objectives of the 2023/2027 CIDP for Murang'a County.

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S/ No.	Strategic Objective as per CIDP	Targeted Outcome	Performance/Progress Made Since Inception of CIDP	Remarks
1.	Provide effective and accountable leadership, promote a just, democratic environment and establish strong governance institutions to empower citizens	Effective and accountable leadership, strong governance institutions and empowered citizen	<ul style="list-style-type: none"> - Disaster response, management and mitigation enhanced throughout the County - Operationalization of the office of the County Attorney - Provision of internet connectivity and communication gadgets to sub county offices - Development of 4 Human Resource Policies currently at Draft stage - Performance enhanced through PAS with 2800 staff put under the system - Automation of Human Resource Services 	The achievements hampered partially by budget constraints
2.	Provide overall leadership and policy direction in human and financial resource mobilization, management and accountability for quality public service delivery	Accountable, verifiable, and automated systems	<ul style="list-style-type: none"> - County communication services (bulk sms) - Automated most of the County services - Acquired and installed Integrated Revenue Management system and fleet management system - All the constitutional policy documents prepared and reviewed on time and to acceptable quality ADP, CFSP, CBROP, CUIDS 	Automation improved provision of county services and enhanced collection of own source revenue
3.	Improve livelihoods of the County residents through promotion of competitive agriculture, sustainable livestock and fisheries sub-sectors, growth of a viable cooperatives sub-sector, equitable distributions and sustainable management of	Increased agricultural production and productivity	<ul style="list-style-type: none"> -The policy on E-mango subsidy and bill for mango value chain were made and passed. -1,262,347kgs of mangoes delivered to contracted sun mango and Kevian processors -3024 farmers benefited from e-subsidy mango programme -200,000 Hass avocado seedlings against a target of 1 million procured and issued to 40,000 farmers -980 Ha of avocado established. 	Hampered by inadequate funding and irregular funds flow

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Annual Report and Financial Statements for the year ended June 30, 2025.

S/ No.	Strategic Objective as per CIDP	Targeted Outcome	Performance/Progress Made Since Inception of CIDP	Remarks
	land resources and sustainable management of forestry and wildlife resources.		<p>-540 MT of hybrid maize procured against a target of 500 MT and issued to 78,846 farmers during long rains season 47,945 farmers reached with extension services against a target of 48,450 during the year</p> <p>Through NARIGP, 1023 CIGs/VMGs mobilized, 20 CDDCs formed with MOUs and 1023 micro-projects prepared and screened. Further, 4 PPPs were established with POs, 1,823 Ha of land put under TIMPs/SLM practices, 404 micro-projects funded with 359 micro-projects completed Through ASDSP, 3 strategic Integrated value chain action plans (SIVCAP) developed and implemented, 110 high yielding cows distributed to poor and vulnerable, 8 hatching units installed, 32 ponds stocked 416M of river Maragua conserved, 280,650 seedlings 5 No policy drafts supported for upper Tana catchment 60 water pans 50 soil samples Trained 2,907 farmers during 10 trainings held and held 312 demos 9,474 inseminations with 4,595 inseminations through public private partnership 29,432 animals vaccinated</p>	
4.	Promote, coordinate and implement integrated socio-economic policies and	Friendly socio-economic trade policies and programmes for	Constructed 14 markets across the county.	Hampered by inadequate funding and irregular funds flow

Murang'a County Government- Executive

Annual Report and Financial Statements for the year ended June 30, 2025.

S/ No.	Strategic Objective as per CIDP	Targeted Outcome	Performance/Progress Made Since Inception of CIDP	Remarks
	programmes for a rapidly industrializing economy.	rapid industrialization		
5.	Provide efficient, affordable and reliable infrastructure for sustainable economic growth and development through construction, modernization, rehabilitation and effective management of all infrastructure facilities.	Robust, efficient infrastructure for enhanced service provision	125 kms of urban roads upgraded to bitumen standard -Construction/ improvement of 201 ECDE classrooms across the County through community projects -3.5 kms of streetlighting and 105 No. floodlights rehabilitated -10,600 sqms of urban areas installed with cabros for improved aesthetics 9 NO. footbridges/box culverts constructed	Hampered by inadequate funding and irregular funds flow
6.	Deliberately build progressive and client centred health systems driven by technology and supported by seamless coordination structures	People-centred health systems driven by technology	Procurement of Generators for 5 health facilities, A&E Centre on going, Kigumo H/C waiting bay, Kirwara Hospital Renovation of Kangema Hospital, Kandara Hospital Waiting Bay, Maragua Hospital Renovation and Construction of Wards Renovation of MCRH Completion of Mbari ya Hiti, Karurumo, Kigetuni Maternity and Karunge Dispensaries The county has engaged 1000 community health workers with a monthly stipend and intends to increase the number as well as engage community health volunteer nurses	Hampered by inadequate funding and irregular funds flow
7.	Eradicate illiteracy and promote life-long learning among adults and youth to enable them make informed decisions, become self-reliant and improve their livelihood	Enhanced transition and retention of pupils and students across the education system	40,000 pupils enrolled in Uji Programme Acquired and distributed 4150 chairs 34 workshops were renovated and 4200 youth trained and certified on technical skills Acquired and distributed 700 digital learning materials and devices 276,000 needy students accessing bursary	Hampered by inadequate funding and irregular funds flow

Murang'a County Government- Executive

Annual Report and Financial Statements for the year ended June 30, 2025.

S/ No.	Strategic Objective as per CIDP	Targeted Outcome	Performance/Progress Made Since Inception of CIDP	Remarks
8.	Formulate, mainstream and implement responsive policies and strategies for sustained and balanced socio-cultural and economic development of the County and empowerment of vulnerable and marginalized groups and areas.	Responsive policies and programmes for vulnerable groups	The planned construction of studio producing works performing artists not achieved seedlings planted Assistive gears for 220 persons living with disability	Hampered by inadequate funding and irregular funds flow
9.	Promote, conserve and protect the environment and improve access to water and housing for sustainable national development	Improved household access to both domestic and irrigation water and conserved environment	50 waste collection chambers constructed through partnership with private sector. Construction of sanitary landfill funded by World Bank through NAMSIP at Gikono 20 kms of rivers rehabilitated and 200,000 trees 1800 HH supplied with drilled boreholes, 280 HH connected to piped water and 1250 HH reconnected	Hampered by inadequate funding and irregular funds flow
10.	Provide an integrated spatial framework for coordinating development efforts by promoting efficiency in land administration	Controlled built environment and efficiency in land administration	Through the ongoing succession programme, 1000 successions were accomplished against the target of 3000	Hampered by inadequate funding and irregular funds flow

Progress on Attainment of Development Objectives from Annual Development Plan for FY 2024/2025

For purposes of implementing and cascading the above development objectives to specific sectors, all the development objectives were made specific, measurable, achievable, realistic and time-bound (SMART) and converted into development outcomes. Attendant indicators were identified for reasons of tracking progress and performance measurement:

Below we provide the progress on attaining the stated objectives:

Table xx1: Programme performance

Public Administration and ICT

ICT							
Programme Name: : Information Communication Technology and Public Communication Development							
Objective: To Enhance Service Delivery							
Outcome: Efficient Service Delivery through use of Information Communication Technology							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs.	Remarks
				Planned	Achieved		
Development of ICT infrastructure.	Functional internet connectivity in all county Health centers	No. of health centres Connected to the network	Murang'a Level 5 Hospital connected	All Health centers 157	All health centers connected 157	44M	Internet access in all health centers
Automation of County Services	Acquisition of ICT equipment and asset	Number of ICT equipment acquired		For all County Health facilities and other departments	All achieved	0	0
	Acquisition of POS Machines	No of POS Machine Procured		Acquisition of POS Machines	POS Machine Procured	2.5M	Assessment and streamlining the effectiveness and efficiency of revenue systems and Afya_Ke by collectors

	Integrated Management Information Systems	Number of functional Management Information Systems developed	All health centers installed with HMIS	Hospital management System,	Achieved	0	0
			Revenue Management system in place	Revenue Management System,	Revenue Management system in place	0	0
			Fleet management system in place	Functional fleet management system	Fleet Management System in place	0	0
			Finance Management system	Functional finance management system(Requisition)		0	0
			Nil	Investment Conference Integration portal	Investment Conference Integration portal	Internally developed	Delegates, investors and exhibitors Payment portal
			Telemedicine Reporting portal in place	Telemedicine Reporting portal	Telemedicine Reporting portal in place	Internally developed	Portal for real time reports
			ICT Support portal in place	ICT Support portal	ICT Support portal in place	Internally developed	
			Inua mkulima portal in place	Inua mkulima portal	mkulima portal in place	Internally developed	
			County Human Resource	County Human Resource	County Human	Internally developed	

			Management System in place	Management System,	Resource System in place		
Human Resource							
Programme Name: Administration, Planning and Support Services							
Objective: To ensure effective and efficient service delivery							
Outcome: Enhanced stakeholders' satisfaction							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs.	Remarks
				Planned	Achieved		
Administration Services Effective and responsive	Effective and responsive management and administration services	Reduced number of complaints Improved customer satisfaction	Customer satisfaction survey done	-	Achieved	-	Customer satisfaction survey done
	Effective and efficient time management	Biometric clock-in system	0	Procure a biometric clock-in system and accessories	Not achieved	30M	Not achieved Budgetary constraints
	Conducive work environment with adequate tools and equipment	Improved employee productivity		Procure adequate office tools and equipment		10M	Not achieved
		Conduct a work environment survey		Conduct a work environment survey	Work environment survey conducted	2M	Achieved
Personnel Services	Adequate and highly skilled personnel	Number of personnel recruited and trained in Human Resource department	0	Five new employees Thirty-eight employees	Not achieved	0	Budgetary constraints
	Effective Record Management	Coordinated and organized		Acquire fire proof,	0	0	Budgetary constraints

		Human Resource registry		modern filing cabinets			
				Digitize 25% of the existing records	0	0	Budgetary constraints
Internship programme	Internship opportunities to fresh graduates	No of interns engaged		Two hundred and fifty interns	257	0	Target Surpassed
Programme Name: Government Advisory Services							
Objective: To Develop and implement Best Human Resource policies.							
Outcome: Efficient and effective Human Resource service delivery							
Sub - programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs	Remarks
				Planned	Achieved		
Human Resource Policy and Liaison	Development Approved HR Policies	Number of policies developed and implemented	-	2 Human Resource policies	0	0	Lack of budgetary allocation
Programme Name: Leadership and Coordination of Das							
Objective: To ensure the County Departments work towards achievement of organizational goals							
Outcome: Appropriate and optimally staffed departmental organizational structures.							
Strategic Human Resource Management	Aligned Human Resource function with the overall county strategy	A Strategic Human Resource Plan	-	Development of a strategic Human Resource Plan	0	0	Lack of budgetary allocation
Human Resource Management and Development	Attraction and Retention of qualified and skilled employees	Adequate and qualified employees		Ensure timely remuneration of all the eligible employees	Achieved	4.6B	The target was achieved

	Highly trained and competent employees	% of the employees trained		100% employees trained	46% of employees trained		Partially achieved because of budgetary constraints
	Occupational Health and safety system	Occupational health and safety system in place		Sensitization on Occupational Health and Safety	Not achieved	0	Budgetary constraints
	Improved staff welfare	Staff welfare policy		Develop a staff welfare policy	Not achieved	0	Budgetary constraints
	Timely response to welfare issues	Increased welfare programs		Procure medical covers, Group life cover, Group Personal Accident, Workmen's compensation covers	Achieved	73.41 M	Target was achieved
Performance Management	Institutionalized results-based performance	Signed Performance Contracts		Coordinate performance contract Management	Achieved	No money	Target was achieved
		Rewards and sanction policy		Develop a Rewards and sanction policy	Policy developed	0	Achieved
		staff performance appraisals		Staff Performance Appraisal management	Achieved	0	Target was achieved
	Departmental and	Report on departmental		Survey	0	0	

	Staff Functional Analysis Report	and staff functional analysis					
	Employee satisfaction survey	Report on employee satisfaction		Employee satisfaction survey	Employee satisfaction done	930,000	Target was achieved
PSB							
Programme 1: Administration, Planning and Support Services							
Objective: Improving Positive work ethics in County Public Service							
Outcome: Enhanced service delivery							
Sub - programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs	Remarks
				Planned	Achieved		
Administration Services	Office furniture, equipment and stationeries	Procured office furniture, equipment and stationeries	1 work station	1 work station	1 work station procured	300,000	Allocation of 300,000 was done
	Renovated Board offices	Renovated office block	-	1	-	-	PSB offices not renovated to be planned for next financial year
	Motor vehicle purchased	No. of motor vehicles	-	1	-	-	To be planned next financial year
Personnel Services	Recruitment of Board members to enhance service delivery	Recruitment of Board Members	4 Board members recruited	5	4 recruited		1 board member pending
Digitization of Human resources	Procurement of the digital Equipment	No. of digital Equipment's in place	-	1	-	-	To be planned next financial year

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	Training on the use of the digitization machine	No of officers trained on digitization machines	-	7	-	-	To be planned next financial year
	Training on the public recruitment portal	No of officers trained on digitized recruitment	-	1	-	-	To be planned next financial year
Programme 2: County Co-ordination and Management							
Objective: To establish a skilled and adequate workforce in the County Public Service							
Outcome: Improved employee productivity							
Training and capacity building	Competent and motivated workforce	Number of staff trained	-	5	1 personnel trained	48,000	Inadequate budgetary allocation
	Improved service delivery	Increased Employee and customer satisfaction	-	1	-	-	Lack of budgetary allocation for customer satisfaction survey and action plan
Recruitment and selection	Recruited departmental staff requests	100% departmental staff needs/ requests	45%	100%	45%	-	Temporary halt on departmental requests
Performance Management	Staff APAs and Reports	Number of staff appraised	3700	3700	3700	-	Achieved
	Review of performance Appraisal system	An updated PAS system	--	1	-	-	Manually done
Human Resource Policies	Harmonized HR operations	No. of HR policies finalized and implemented	1	1	1	-	Achieved
Fire and Disaster							

Programme Name: Leadership and Coordination of Das							
Objective: To promote social and economic development through the provision of proximate, easily accessible services throughout the County							
Outcome: Efficiency in service delivery							
Sub - programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs	Remarks
				Planned	Achieved		
Disaster Control and Management	New Fire stations in place	Number of new fire stations in place	4 fire stations in place	Build 1 fire station	1 Fire station in place Kangema Fire station		Target met. New Kangema fire station awaiting deployment of staff and a fire engine. Refurbishment
	Renovated, equipped & digitized fire stations (Headquarter, Kenol & Kangari fire stations)	3 renovated, equipped & digitized fire stations (Headquarter, Kenol & Kangari fire stations)	Headquarter fire station pending perimeter wall construction and elevated reservoir tank. Enhanced image to the society.	Renovate 2 fire station.	0		Insufficient budget allocation.
	Fire hydrants installed	Number of fire hydrants installed	10 fire hydrants	Install 7 fire hydrants.	3 fire hydrants installed		Variance of 4 due to budget constraints
	Fire personnel trained	Number of fire personnel trained	10 firefighters trained.	Train 40 firefighters			
	Rescue gear	Percentage of required Rescue gear in place	63%	70%	65%		Insufficient budget allocation
	Mapped Disaster and Hazard prone areas	An Updated Map of disaster and hazard-prone areas	No map	.0		1 Map of disaster and hazard prone areas	0

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	Sensitized communities in disaster management	Number of Learning institutions, business premises, Firms, SACCOs and Chamas sensitized	60%	70%	65%		Lack of budget allocation. Noncompliance by different entities
	Personnel training	Number of personnel trained. Number of certificates acquired.	10 trained by PCPM 20 by AFM	40	30		Budget constraint.
	Uniformed staff	Number of uniforms acquired. Uniformed staff.	35	60	35		Budget constraint.

Finance and Economic Planning

Sub Programme	Key Outputs	Key Performance Indicators	Targets			Remarks
			Baseline	Planned	Achieved	
Governor's Delivery Unit						
Administration services	Procurement of Vehicle	Number of GDU vehicles procured	-	1	-	Not procured due to inadequate budget
Personnel services	Staff capacity building and training	Number of staff trained	-	10	-	Not achieved due to inadequate funding
Finance						
Administration services	vehicle for County	No of vehicles procured	1	1	-	Not achieved due to inadequate funding
Personnel services	Staff Capacity building and training	Number of staff	-			Not achieved due to inadequate funding
Financial services	Financial policy and reporting	No of policies and reports	1	2	-	Not achieved due to inadequate funding
Procurement	Asset management system	No of updated County asset registers	-	1	-	Ongoing

Economic Planning						
Administration services	Rehabilitation of County planning offices	County Planning Offices Rehabilitated	-	1	1	Funded by National government
	Vehicle for monitoring and evaluation	Number of vehicles procured and maintenance	-	1	0	Not achieved due to budgetary constraints
Personnel services	Staff capacity building and training	Number of staff trained	-	5	-	Not achieved due to budgetary constraints
County Economic Policy Formulation, modelling and management	County Integrated Development Plan (CIDP) 2023-2027.	Approved copy of CIDP 2023-2027	-	1	1	Achieved
	County Annual Development Plans (CADPs)	Number of CADPs	-	1	1	Achieved
Monitoring, Evaluation and Reporting on implementation of County Integrated Development Plan (CIDP)	Quarterly ADP implementation reports	Number of quarterly reports	4	4	4	Achieved
County Statistical management	Statistical management Framework	Number of county statistical Abstract	-	1	-	Ongoing
Resource Mobilization and proposal development	Proposals development	No of Concepts	-	4	-	Ongoing
Technical backstopping	Mainstreaming environmental planning	No of workshops and training seminars	-	4	5	Achieved

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	into economic development					
County planning Offices	Construction of county planning offices	No of county offices constructed/ rehabilitated	-	1	1	Rehabilitation done
Monitoring and Evaluation						
Administration	Operational CIMES	No. of committees formed and operational		1	1	Achieved
	M&E Vehicle	No. of vehicles bought	-	1	-	
Planning	Approved County M&E policy	Copy of approved County M&E policy	-	1	-	Ongoing
Revenue						
Administration Services	Revenue vehicles	Number of revenue vehicles	-	2	-	Not achieved due to inadequate funding
Personnel Services	Training and Capacity building	Number of Revenue officers trained		100	-	
Resource mobilization and Revenue policies	Review Finance Act	Number of Reviewed Finance Act	-	1	1	Achieved
Revenue Automation and revenue collection administration	Automated revenue Management	Number Revenue system	-	1	1	Achieved
Resource Mobilization research and advisory	Resource Mobilization Research studies	No. of County resource mobilization and revenue studies developed	-	1	-	Ongoing
Revenue Automation and revenue collection administration	Automation of revenue Management system	No of Revenue streams automated	-	22	22	Complete

Budget and Fiscal Affairs						
Budget	a) CBROP b) CFSP c) Budget Estimates d) Debt Management	No of policy document	-	4	4	Achieved

Agriculture Livestocks and Fisheries

Programme Name: Inua Mkulima dairy and mango subsidy programme						
Objective: To enhance production, productivity, quality and profitability of milk and mangoes value chains						
Outcome: Improved livelihood of dairy and mango farmers						
Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks	
			Planned	Achieved		
Inua Mkulima Programme Milk and Mango e-voucher subsidy programme	-Increased milk and mango yields - Increased farmers incomes	-No. of beneficiaries -No. of farmers registered. - No. of farmers trained	Give farm input subsidy to 22,000 registered dairy and mango farmers through e-wallet	22,030 dairy and mango farmers benefited with farm input subsidy credited through e-wallet each at ksh. 2,400 per quarter ie Ksh.9,600 per year.	Inputs included seeds and seedlings, animal feeds, mineral salts, agrochemicals and food stuff.	
			To Coordinate harvesting and marketing of mangoes from 1500 farmers in lower Murang'a mango to processors and exporters (1000 MT)	Total kgs mango marketed - 1,088,933 No. of beneficiaries - 3,024 Amount paid by the county as incentives to mango farmers Ksh 8,836,430.89		Targets were met and exceeded since there was bumper harvest. 4 off-takers bought Murang'a mangoes
			To conduct trainings to 1000 mango farmers on good agricultural practices for mango production	Conducted trainings to 2,054 mango farmers on good agricultural practices for mango production		Target were overachieved due support and collaboration with mango stakeholders

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			Coordinate Registration of 500 farmers with lower Murang'a farmers Mango Cooperative	Registration of 455 farmers with lower Murang'a farmers Mango Cooperative done	Registration was in progress
Programme: Food and Nutritional Security					
Objectives : Improved productivity of crops value chains; Increased farmers' incomes and Improve food and nutrition security					
Outcome: Improve farmers' incomes and livelihood					
Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks
			Planned	Achieved	
Inua mkulima maize programme	-Increased maize acreages and yields -Improved food security	-No. of beneficiaries - Amount of maize seeds and fertilizer distributed No. of baraza/trainings held	- Register 57,000 maize farmers - Conduct 140 farmers trainings - Coordinate distribution of maize seeds and fertilizer to 57,000 farmers in each season - Monitor and write 4 reports on crop field performance	- 57,975 farmers registered - 140 barazas/trainings held -73,719 farmers and 108,240 farmers benefited in 2024 short rains and 2025 long rains respectively. - 4 reports written	<u>Short rains 2024</u> 56,508 2kg pkts maize seeds and 20,000 50kg bags of fertilizer distributed <u>Long rains 2025</u> 80,357 2kg pkts maize seeds and 20,000 50kg bags of fertilizer distributed
Inua mkulima sorghum programme		-No. of beneficiaries - Amount of sorghum seeds and fertilizer distributed	Promotion of Sorghum program: Coordinate recruitment and registration of 1000 farmers Distribution of 4 tonnes seeds and monitor planting and crop performance	-4 tonnes sorghum seeds distributed to 2000 farmers	Programme done in partnership with EABL as the off-taker
Capacity Building (KATC Mariira Farm)	Increased technology adoption	No. of field days	Hold 2 Stakeholders farmer field days at	3 farmers' fields days held (6,975 farmers trained)	Targets overachieved

			KATC targeting 5000 farmers		
		No. of farmers	Coordination of KATC & dairy farmers forum with attendance of 500 participants	Coordination of KATC & dairy farmers forum with attendance of 350 participants	Targets were not met since some participants did not attend
		No. of automations	Establish 3 KATC automation processes	Establish 3 KATC automation processes	Targets were met
		Revenue generated	Promote and upscale tea and dairy as Revenue generation (Target revenue of Ksh 1.5m)	Promoted and upscale tea and dairy as Revenue generation (Target revenue of Ksh 1,424,384)	Targets were met
Programme: Cash Crops Development					
Objectives: Increased production, productivity and profitability of cash crops					
Outcome: Improved farmers' incomes					
Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks
			Planned	Achieved	
i) Avocado upgrading programme		No. of trainings	Conduct 40 trainings on avocado management	Conducted 42 trainings on avocado management	Target were met
		Operational avocado grading line	Completion of Avocado aggregation and grading line at Kanadara	Aggregation and avocado grading line under Murang'a Avocado Union completed and launched	Target met
ii) Banana improvement		No. of trainings	Coordinate trainings to 20 banana groups	Coordinated trainings to 23 banana groups	Target were met
iii) Macadamia programme		No. of trainings	Train to 90 farmers on macadamia improvement	Trained 85 farmers on macadamia improvement	Target were met
	Trainings Conducted	No. of trainings	Train 1500 farmers on coffee agronomy	1646 farmers trained	Targets were met

iv) Coffee Development programme	No. of trainings	Train 18 factory personnel on coffee primary processing	Trained 18 factory personnel on coffee primary processing	Targets were met
	No. of samples	Initiate 25 collection of soil samples to be taken for analysis	Initiated 46 collection of soil samples to be taken for analysis	Targets were met
	No. of surveillance	Carry out 3 diseases surveillance checks and advise farmers accordingly	3 checks and advisory was done	Targets were met
	No. of trainings	Train 60 youths in coffee pruning and spraying	80 were trained	Targets were met
	No. of demos	Carryout 8 demos on conservation agriculture in coffee.	Carried out 10 demos on conservation agriculture in coffee	Targets were met

Programme: Agricultural Programmes and Projects

Objectives: Increased production, productivity and profitability of Agricultural value chains

Outcome: Improved farmers' incomes

Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks
			Planned	Achieved	
National Agricultural Value Chains Development Project (NAVCDP)	Farmers registered in KIAMIS	No. of farmers registered	160,000	122,370	Mobilization ongoing
	CIG formed	No. of CIGs Registered	6400	5,526	"
	SACCOs formed	No. of Agricultural Saccos formed	35	35	Achieved
	Funding the SACCOs	No. of funding proposals	20	22	Achieved
	Operational Investments	No. of Operational NARIGP Investments	2	2	Avocado and Poultry investments launched, working to launch mango investment
	Employment creation for the youth	Implement the Model	Onboard 245 Agri-preneur	245 Agri-preneur onboarded	158 Agri-preneur completed first stage

Livestock Development

Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost Kshs.	Remarks
				Planned	Achieved		
Programme Name: Livestock Administration Planning and Support Services							
Objective: Efficient and effective service delivery							
Outcome: Improved coordination and quality of extension services							
Administration Services	Provision of staff accommodation and work equipment's	Number of stations with offices and equipment		3 office stations equipped	69 Management meetings, 60 Supervision & Backstopping visits 16 Scheduled Reports completed		Targets achieved through additional meetings and supervisory visits
Personnel Services	Recruitment of technically qualified staff	Number of technical staff recruited		10 staff	-	-	
Livestock and Veterinary Staff Salaries and other emoluments		No of staff receiving Salaries and other emoluments		131	131		
Programme Name: Livestock Resources Management and Development							
Objective: Livestock enterprises development and diversification of household income							
Outcome: Improved livelihoods							
Dairy subsidy	Subsidized milk prices	Number of milk kilograms subsidized		36M Kg	22,030 dairy and mango farmers benefited with farm input subsidy credited through e-wallet each at Ksh. 2,400 per quarter ie Ksh.9,600 per year.	-	Jointly done with crops directorate

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Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost Kshs.	Remarks
				Planned	Achieved		
Dairy coolers	Milk Coolers procured and distributed to cooperatives	No of coolers distributed to cooperatives		5	-		
Dairy production	Livestock registration with KSB	Number of animals registered		3500	-		
	Model farms established	Number of model farms established (Mariira & Thailand and others started by co-ops as demo farms)		20 Farms	-		
Fodder Production	Bulked Bracharia/ Super Napier in Mariira ATC and dairy co-ops)	Acreage under fodder (Bulking Bracharia/ Super Napier in Mariira ATC and dairy co-ops)		50 Acres	-		
Livestock Development and capacity building	Livestock extension services	Number of group trainings		350 trainings	236 Groups trainings completed		Targets surpassed through facilitation of donor projects
		Farm Visits		5000 farm visits	1085 Farm visits conducted		
		Demonstrations		120 demonstrations	108 Demonstrations completed		
		Field days		16 field days	5 Field days completed		
Strategic animal products food security	Introduced dorper sheep for mutton production	Number of dorper sheep introduced		1000 dorper sheep introduced	-		

Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost Kshs.	Remarks
				Planned	Achieved		
	Local goats for Chevon production	Number of local goats		1000 local goats	-		
	Poultry for women, youth and PWDs	Number of birds		7000 birds	-		
	Pigs for Pork and bacon production	Number of pigs		2000 pigs	-		
	Rabbit population kept by women, youth and PWDs	Number of rabbits		3500 rabbits	-		
Emerging Livestock Promotion	Farms rearing emerging livestock	Number of farms rearing emerging livestock		8 farms (1 per sub county)	-		
Livestock Products Value Addition and marketing	Dairy Goats milk value addition centers (cooling & processing)	Number of dairy goat milk value addition centers		1 center	-		
	Dairy value addition group trainings	Number of dairy value addition groups (Niche products e.g., Probiotic yoghurt)		105 groups	-		
	Established apiaries	Apiary establishment (For training, honey, hive products and crops pollination)		20 Apiaries	-		

Veterinary Services

Sub Programme	Key Outputs			Targets		Remarks
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		Key Performance Indicators	Baseline (As at 30th June, 2024)	Planned	Achieved	Total Cost Kshs.	
Programme: Control of livestock diseases and pests' services							
Objective: Optimize livestock production and productivity							
Outcome: Increased disease resilience							
Animal vaccination	Vaccinated animals	Number of animals vaccinated	40,000	90,000	Heads of cattle vaccinated against Foot and mouth disease, lumpy disease and anthrax=27,507 dogs vaccinated against rabies=740		
Programme: Animal Breeding Services							
Objective: Control of breeding diseases and breed improvement							
Outcome: Increased milk production							
Artificial insemination	Inseminated cows	Number of cows inseminated	5,980	11,000	cows were inseminated 3,158		
Programme: Veterinary Public Health Services							
Objective: Quality assurance of meat products, hygiene of slaughter facilities and meat carriers.							
Outcome: Provision of meat products that are safe for human consumption.							
Meat Inspection	Animal carcass inspected	Carcass inspection figures	39,000 cattle, 5,000 goats, 4,000sheep, 60,000 pigs,	42,000 cattle, 5,500 goats, 5,000 sheep, 65,000 pigs	Meat inspection of Cattle-31,074 Goat-2,958 Sheep-1,958 Pigs-48,905		
Programme: Hides and Skins Improvement and Leather Development							
Objective: Production of quality hides and skins and promote value addition.							
Outcome: Production of grade one hides and skins for value addition.							
Hides and Skins Improvement	Quality hides and skins	Quality hides and skins production figures	39,000 hides, 4000 goats, 4000 sheep.	40,000 hides, 4,000 goat skins, 5,000 sheep skins.	. Grade one hides- 40,176 . goat skins sheep skins 4,905 were produced		
Programme: Veterinary Extension Services							
Objective: Farmers education on control of livestock diseases and pests							

Outcome: Livestock disease prevention and reporting							
Veterinary Extension Services	Farmers visits and field days	Number of Farmers visited and trained	32,000 farm visits	45,000 farm visits	26,044 farmers were visited by veterinary services extension officers		
Programme: Veterinary Fees and Charges							
Objective: Raise revenue for Murang'a County Government							
Outcome: Revenue Generation							
Revenue collection and surrender	Revenue collected and surrendered	Amount of revenue collected and surrendered	Kshs 18,900,00	Kshs 21,000,000	Kshs 22,658,900.00 Was collected and submitted		

Roads, Housing and Infrastructure

Programme 1 - Community Based Projects					
Objective: To upgrade Community Service Infrastructure					
Outcome: Improved Mobility ,accessibility and E.C.D.E Infrastructure.					
Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks
			Planned	Achieved	
E.C.D.E Classroom renovation & Construction	Improve learning Environment.	No. of Classrooms done	200	201	Achieved as targeted
Roads Maintenance	Improve Accessibility	No. of Kms Done.	135	125	Achievement not meet ,requires more funding
Dispensary Construction & Renovation	Improve Healthcare	No. of dispensary done	3	3	Achieved as targeted
Footbridges	Improve connectivity & Accessibility	No. Constructed	15	9	Achievement not meet ,requires more funding
Pipes Water Distribution	Access to safe clean water	No. of Km done.	10	10.5	Achieved as targeted

Programme 2 :- Urban Development					
Objective: To provide mobility, cleanliness, safe and convenient business environment and to improve aesthetics of our major towns and increase revenue					
Outcome: Improved Mobility, increased revenue and aesthetic beauty of major towns.					
Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks
			Planned	Achieved	
Cabro Paving slabs	Improved Accessibility and aesthetic beauty of our major towns and shopping centres.	No.Sm supplied & installed	15,000	10,600	Achievement no meet – requires early planning.

Programme 3 :- Energy Distribution					
Objective: Ensure all shopping centres, Markets and major towns are lighted.					
Outcome: Increased safety & prolonged business hours.					
Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks
			Planned	Achieved	
Street lighting Maintenance	Improved security & increased business hours.	No. of Km done.	Rehabilitate 4Km	3.5 km Rehabilitated	Target not met ,requires more funding
Floodlighting Maintenance	Improved security & increased business hours.	No. of Poles done.	Rehabilitate 125 No.	105 rehabilitated	Target not met ,requires more funding
Solar Floodlighting	Improved security & increased business hours.	No. of solar lights installed	1300	1200	Target not met ,requires more funding

Programme 4:- Housing					
Objective: To refurbish and renovate public offices					
Outcome: Improve Working Environment.					
Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks
			Planned	Achieved	
Renovation & construction of Public offices	Improve Working Environment	No. of offices done.	1	1	Target meet,requires more funding to carry out phase 2.

Programme 5:- ROAD DEVELOPMENT					
Objective: To build resilient roads within the county.					
Outcome: Improved mobility, accessibility and connectivity.					
Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks
			Planned	Achieved	
Maintenance of access roads	To improve mobility, accessibility and connectivity	No. of Km done.	125	55	Target meet,requires more funding

Commerce, Trade, Industry and Tourism

Sub Programme	Key Output	Key performance indicators	Targets			Remarks *
			Baseline	Planned	Achieved	
Sub-Sector: Trade and Investment						
Programme: Trade and Investment						
Objective: To promote, enhance and facilitate trade and investment in Murang'a County						
Outcome: Increased trade, investment and industry in the county						
Markets Development (Local markets and market sheds)	Increased volume of trade and income	No. of markets built/upgraded	0	8 markets	7 markets	Lack of adequate funds and increase in construction cost meant fewer markets actualized
Small Traders Support	Increased access to affordable, accessible credit to vendors: youths, women and vulnerable groups.	Number of loans disbursed. % Of implementation	0	1500 Beneficiaries Registration of traders Developing and approval of necessary documentations to enable issuing of loan.	None	Lack of structures and funding to implement the programme

Sub Programme	Key Output	Key performance indicators	Targets			Remarks *
			Baseline	Planned	Achieved	
Enterprise Training and Development	Enhanced capacity of SMEs and other players to compete with diverse market needs. (Youth polytechnics and SMEs)	No. of SMEs trained		2-groups per sub county	10% Started the process by conducting a needs assessment	Lack of funding and mobility hindered the programme success
Facilitate SMEs to participate in local, regional and international exhibitions and trade fairs	- Trade exhibition in various sub-counties within Murang'a - Participation in external trade exhibition around the Country such as Nairobi Trade Fair, East African Trade fair etc.	No of trade shows and exhibitions	1	10 trade fairs and/ or exhibitions	4 trade fairs conducted 2 trade fairs attended	Inadequate funding to hold Expo's
Set up a well-equipped weights & measures laboratory	- Improved living standards through fair trade promotion	No of equipment procured		Set up a well-equipped weights & measures laboratory	Nil	Lack of budget
Annual equipment calibration and verification	- Verification of weighing & measuring equipment	No. of equipment verified.		5000 equipment verification	3000 equipment verified	Program is on-going
Sub-Sector: Industrialization						
Programme: Industrialization						
Objective: To promote, enhance and facilitate trade and investment in Murang'a County						
Outcome: Increased trade, investment and industry in the county						
Promote and operationalize industrialization	Construction of CAIP	Number of value chain included		1 CAIP value chain	None	Project was yet to be conceptualized
Sub-Sector: Tourism						
Objective: To promote, enhance and facilitate trade and investment in Murang'a County						
Outcome: Increased trade, investment and industry in the county						

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Sub Programme	Key Output	Key performance indicators	Targets			Remarks *
			Baseline	Planned	Achieved	
			Baseline	Planned	Achieved	
Tourism Promotion and Marketing	Marketing and Promotional activities carried out	No of marketing activities		30,000 Visitors per year	No clear data from hotels on visitors patronizing these hotels.	Hotels are uncooperative in revealing how many visitors they accommodate per day
Tourism products development and digitization	No of Products developed and digitized	5 products developed and digitized		10 products	5 products	It's an ongoing project and this financial year more are going to be developed and recorded
Tourism Market and Support	support and survey activities carried out	6 support programmes		6	6	All support programmes carried out
Sub-Sector: Co-operative Development						
Objective: To promote, enhance and facilitate trade and investment in Murang'a County						
Outcome: Increased trade, investment and industry in the county						
Milk Processing Programme	milk collection. -transportation. -Milk chilling. -Milk marketing. -Payment.	-% of milk collection within the county -No. Of new markets increased milk intakes. -better milk payments.		Kshs. 45 per litre. -350000kgs of milk per day.	Kshs. 45 per litre 6000 to70000 litres collected per day	Market price was suppressed by forces of demand of supply.
Animal feeds processing programme	Provision of feeds to milk producing farmers. Cheap affordable feeds. Improved Production by dairy cows	Construction of a warehouse Procurement of process machines		1 warehouse at Maragua	95% of initial construction Nil purchase of equipment's	Lack of adequate funds

Sub Programme	Key Output	Key performance indicators	Targets			Remarks *
			Baseline	Planned	Achieved	
Education and Training	Conduct members' education day; Conduct HIV/AIDs awareness meeting; Conduct pre-cooperative training.	No. of co-operators trained		Train 50000 members of 170co-operative societies Recruit new membership of 70 Conduct member education days, workshops and seminars for sensitization.	12,000 Members trained 37,454 new members recruited 30 Board members trained	Lack of adequate funds
Registration of New Societies (County wide)	Registration of New Societies	Number of members attending pre-cooperative meetings for new Societies		Hold 50 sensitization workshops; Registration of 50 new cooperative societies.	45 sensitization workshops held 45 new cooperative societies registered	Achieved
Reviving of dormant cooperative societies (County wide)	Ensure AGM approvals decisions and Member recruitment meetings	Number of revived dormant cooperatives		Revive 8 dormant cooperative societies.	7 dormant co-operatives revived	Members of two targeted co-operative societies did not respond well to revival efforts.

Education and Technical Training

Sub Sector: Early Childhood Education (ECDE)
Programme Name: Administration, Planning and Support
Objective: To promote effective and efficient service delivery
Outcome: Enhanced Efficiency and effectiveness in service delivery

Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs. M	Remarks
				Planned	Achieved		
Recruitment of ECDE teachers.	ECDE teachers recruited.	No. of ECDE teachers recruited.	997 teachers and 88 interns	1338	0	0	No recruitment was done.
Monitoring Evaluation and reporting of curriculum implementation.	ECDE centers monitored and the monitoring reports of the same.	No. of monitored ECDE centers.	550	669	455	0	The department undertook M&E activities but there was no reimbursement for the same.
Programme Name: Education Support Programmes							
Objective: To enhance access to quality education							
Outcome: An educated society							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs. M	Remarks
				Planned	Achieved		
Co-curricular / Skill improvement	Drama and music festivals attended	No. of ECDE centres that make it to the national level	2	5	2	1	Out of the 669 centres only 2 made it to the national level.
Teaching and learning materials	ECDE Centres equipped with curriculum, play and rest centres	No. of ECDE Centres equipped with curriculum, play and rest centres	669	669	669	5	Teaching and learning materials like registers, biro pens and pencils, manila papers, exercise books, and dustless chalks were supplied.
ECDE centres furniture	ECDE centers equipped with small plastic chairs and	No. of ECDE Furniture purchased.	2000	38000	4200	5	Target partially met.

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	tables across the county						
Teacher Refresher courses and curriculum development	Trained ECDE teachers and officers on CBC and E-LEARNING	No. of trained ECDE teachers and officers	1085	1085	1085	1	In collaboration with KLB training was done.
Scholarship and intervention	Retention of needy and bright students in schools	No. of beneficiaries	45,000	50,000	56,276	275	The program is successful and ongoing.
Programme Name: Early Childhood Development Education (ECDE)							
Objective: To enhance access and quality Early Childhood Development Education (ECDE)							
Outcome: Improved Quality of education and Training in Early Childhood Development Education							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs. M	Remarks
				Planned	Achieved		
ECDE feeding program (Uji Program)	ECDE learners provided with uji	No. of ECDE learners	38,000	40,000	36,374	113.5	The feeding program is successful and ongoing.
Sub Sector: Vocational Training							
Programme Name: Administration, Planning and Support							
Objective: To promote effective and efficient service delivery							
Outcome: Enhanced Efficiency and effectiveness in service delivery							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs. M	Remarks
				Planned	Achieved		
Personnel Services	New staff recruited	No. of new staff recruited	102 instructors and 64 interns	98	0	7	Target not met.
Capitation	Trainees enrolled in regular programme	No. of trainees enrolled	3,906	6,000	6,504	4	Target met.
Quality Assurance and Standards	Quality Assurance reports done	No. of Quality Assurance reports done	65	65	65	1.5	Target met.

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Training of Instructors	Trained and certified instructors	No. of trained and certified instructors	0	70	0	1	Target not met.
Programme Name: Polytechnic Improvement							
Objective: To improve access to quality training							
Outcome: Skilled manpower for economic empowerment							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs. M	Remarks
				Planned	Achieved		
Renovation of Infrastructures and construction of new ones	Renovated/Constructed workshops	No. of Renovated/Constructed workshops	0	0	0	0	
Tools and Equipment	VTCs equipped	No. of equipped VTCs	33	65	34	17	Target partially met.
Co-curricular / Skill Competition	Sports competitions held	No. of Sports competitions held	0	33	0	1	Target not met.

Health and Sanitation

Project Name & Location	Objective / Purpose	Output	Description of Key Activities	Status (Include milestones)	Budgeted Cost (Ksh. M)	Actual Cost (Ksh. M)	Completion Date	Source of Funds
Establishment of Lactation Rooms – Kigumo and Kirwara Level 4 Hospitals	To provide safe and private space for breastfeeding of working mothers	Fully equipped lactation room	Procurement of furniture and fittings, fridge, microwave, couch, electric kettle, TV, and well-demarcated private space	100% complete and operational	1.5	1.5	Kirwara – Q1; Kigumo – Q3	MCG, NI

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Telemedicine Hub + ICT Workshop	Establish a centralized digital health facility	1 fully functional telemedicine hub	Installation of desktop and high-speed internet	Completed	5.0	5.0	5.0	October 2024	County Govt
Facility Digital Equipment Rollout	Equip telemedicine facilities	36 camera-inbuilt desktops distributed	Procurement and distribution to 36 telemedicine sites	Completed	4.0	4.0	4.0	April 2025	County Govt
Solar System – Telemedicine Hub	Establish reliable power supply	Fully operational solar system	Installation and commissioning of solar system for hub operations	Completed	2.0	2.0	2.0	June 2025	County Govt
Construction of Mortuary – Kirwara Hospital	Improve access to dignified mortuary services	1 mortuary constructed	Civil works, installation of cooling equipment	Ongoing – structure completed; fittings pending	17.695	7.115	7.115	—	County Govt
Renovation Works – Swani Health Centre, Kakuzi	Improve health infrastructure	Renovated ward block, theatre block, and ablution facilities	Construction, plumbing, painting, tiling	Ongoing – 80% structural works complete	14.599	6.637	6.637	—	County Govt
Completion of New IPD Block – Kandara Hospital	Increase inpatient bed capacity	New wards operationalized	Roofing, electrical works, plumbing, tiling	Not started – procurement stage	34.492	0	0	—	County Govt
Casualty & Ward Block – Murang'a Level 5	Improve emergency and ward care	Functional casualty and ward blocks	Structural works, MEP fittings, finishes	Not started – planning phase	34.918	0	0	—	County Govt
Ward Block – Nyakianga Hospital (Mathioya)	Expand inpatient services	Ward block constructed	Excavation, walling, roofing, finishes	Not started – pending procurement	28.716	0	0	—	County Govt

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Construction of Kiawambeu Dispensary	Increase access to primary healthcare	1 dispensary operational	Civil works, roofing, finishes, equipment installation	Nearing completion – 80% complete	3.700	3.115	—	County Govt
Maintenance of Hospitals – Countywide	Preserve functionality of health infrastructure	Maintained hospital facilities	Plumbing, electrical repairs, painting	Ongoing – works in progress	10.000	4.605	—	County Govt
Supply of Medical Equipment	Equip new and existing facilities	Assorted medical equipment supplied	Procurement, delivery, installation	Not started – funds allocated	20.000	0	—	County Govt
Construction of Oxygen Plant	Improve oxygen supply	Functional oxygen plant	Civil works, equipment installation	Not started – design stage	6.800	0	—	County Govt
Procurement of Medical Equipment – Countywide	Improve diagnosis, treatment, and service delivery	Medical equipment procured and distributed	Tendering, procurement, delivery, and installation	Ongoing – partial deliveries done; balance pending	86.000	26.834	—	County Govt

Lands, Physical Planning and Urban Development

Programme 1: Administration, Planning and Support Services Programme					
Objective: To improve service delivery					
Outcome: Improved efficiency and effectiveness in service delivery					
Sub Program	Key Outcomes/Outputs	Key Performance Indicators	Targets		Remarks
			Planned Targets	Achieved	
Administration Services	Vehicles procured	No. of Vehicles procured	1 Vehicle	Nil	Budgetary cuts through supplementary budget.

	Enhanced service delivery and timely approvals through capacity building.	No. of meetings/seminars/committees attended	12 Sub-County Committee meetings(monthly) 12 County Committee meetings(monthly) 9 seminars/group meetings	96 Sub-County Committee meetings (all 8 Sub-counties) 12 County Committee meetings(monthly) 9 seminars attended	
		No. of letters/Memos/invitations issued	35 individual representation invites/meetings	9 meetings/seminars/invitation attended	Dependant on the number of invitations issued
Personnel Services	New staff recruited	No. of new staff recruited	6 Staff employed	Nil	
	Enhanced capacity for service delivery	No. of Trainings and Capacity Building sessions done	1 training done	Nil	

Programme Name: Land Administration & Survey

Objective: Ensure effective management of land and easy access to land ownership information

Outcome: Efficient management of leased out/allotted & County owned land

Sub Program	Key Outcomes/Outputs	Key Performance Indicators	Targets		Remarks
			Planned Targets	Achieved	
Land Allocation & Lease Management Committee	Operational County Land Allocation & Lease Management Committee	No. of Committee meetings held	4	6	More meetings held due to the many pending issues on leased land
Digitization of Market Plots	Digitization of market plots	Number of market plots digitized	400	2312	Individual plots digitized

Marking of Rural access roads	Demarcated rural access roads	No. of rural roads identified and demarcated.	16	52	Target achieved and surpassed due to increased number of requests presented
Survey and demarcation of county public land	county public land identified and demarcated	No. of plots demarcated	1500	1950	Most of which were in the Murang'a County Industrial city (LR 12157/8) & Mitubiri/Wempa Block II/2575
Land and Boundary Disputes	reduce land boundary disputes	No. of Land boundary disputes solved	25	43	
Land Valuation	Valuation roll in place	No. of Valuation Rolls in place	1	Nil	Budgetary cuts in the supplementary budget.

Programme: Physical Planning and Development control program

Objective: To have all Urban and Rural areas planned

Outcome: Planned Urban and Rural areas

Sub Program	Key Outcomes/ Outputs	Key Performance Indicators	Targets		Remarks
			Planned Targets	Achieved	
Replanning of Urban Centres	Sensitization meetings on market development plans held	No of meetings held	14	28	3 Sensitization meetings per market done on all 7 markets
	Developed market plans	Number of development plans prepared	7	7	Market plans prepared and presented to the assembly for approval

Development Control	Development application approvals	No. of development applications approved	250	440	
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Youth, Culture, Gender, Social Services, & Special Programmes

Programme Name: LIBRARY SERVICES							
Objective:							
Outcome:							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs.	Remarks
				Planned	Achieved		
Books loaning	Books borrowed	Number of junior and adult books borrowed	826	5,000	1,402		No outreach programs
	Library attendance	Number of library attendees	1,554	7,000	1,754		No outreach programs
Registration of new patrons	New members registered	Number of new library members	436	4,500	581		No outreach programs
Outreach programs	School & institution registered	Number of school & institution registered	7	45	4	500,000	Not achieved there was no budget allocation
Basic computer training	Library users trained	Number of students who complete the course	0	450 trainees	0	400,000	Not achieved there was no budget allocation
Book clubs	Library users attending the sessions	Number of patrons who attends reading sessions	3	10 book clubs	0	100,000	Not achieved there was no budget allocation
Programme Name: GENDER AND SOCIAL SERVICES							
Objective: To improve capacity of marginalized groups							
Outcome: Improved livelihood, gender equality and social inclusion							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs.	Remarks
				Planned	Achieved		

Group registration	Groups registered	No. of groups registered		1000	170		
Assistive devices	Assistive devices issued	No. of assistive devices		1000 at a budget of 6 M	300	5,704,200	
Group promotion and development	Groups trained	No. of groups trained		500	50	0	
Gender mainstreaming	Trained youth on gender inclusion	No. of youths trained		150	50	0	
Data Collection on GBV	Data on GBV	No. of GBV cases documented		All cases	Data on Physical violence = 1509 Intimate partner sexual violation = 603	0	

Programme Name: CULTURE							
Objective: To promote and preserve all functional aspects of culture for sustainable development							
Outcome: Empowered cultural practitioner, conserved heritage sites and functional cultural facilities							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs.	Remarks
				Planned	Achieved		
Conservation of Heritage sites	Mukurwe wa Nyagathaga conserved	Status of heritage site Mukurwe wa Nyagathaga		Perimeter wall and renovation	0	0	No budget allocation
Kenya Music Festivals	Enhanced participation of artists	No. of artists attending		1	1	3 M	

Programme Name: Youth Empowerment							
Objective: Promote holistic empowerment and participation of the youth in socio-economic activities and skills acquisition							
Outcome: Improved social skills, increase self-employment, increase skills achievement							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs.	Remarks
				Planned	Achieved		
Murang'a Youth Service	Youth enrolled in community service, trained and granted start-up capital	Number of youths enrolled No. of youths transitioned to vocational training No. of youth that graduate and receive start-up capital	2064	2100	2045	79,750,000	
Grant	MYS graduates supported with start-up capital	No. of graduands		All qualifying MYS graduates	2106	31,590,000	1044 youths did not qualify for the grant
Boda-boda	Boda riders trained and issued with smart licences	No. of boda riders	2045	350	350		

Program Name: SPORTS AND TALENT DEVELOPMENT							
Objective: Promotion of sports and Talent							
Outcome: A healthy, socially fit and economically empowered society							
Sub Program	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs.	Remarks
				Planned	Achieved		
Sports Talent Development	Youths identified & trained in sports	No. of youths identified & trained		500	5000	13 M	Availability of resources and prioritizing sports

Stadia Development	A running track and a football pitch developed	Status of the running track and the football pitch		Changing rooms, & pavilion	Running track & football pitch	5 M	Change of plan midyear to accommodate WASCO games hosted in Murang'a
Provision of Sports equipment and uniform	Sports equipment and uniforms issued	Number of teams benefiting with the equipment and uniforms		500	280	5 M	Initial target was overestimated
Community Sports and Talents	Tournaments and Competitions held	No of tournaments held		35	35	40 M	
KICOSCA	Attend KICOSCA in Kakamega	No of county employees /Disciplines participating		12 disciplines	250 employees in 12 disciplines	22M	
ELASCA	Attend ELASCA in Uganda	No of employees participating		20 employees	20 employees	7 M	
Sports Act	Develop policy, Policy, and Act	No. of policies/status of policy	None	1 policy	1 policy	3 M	operationalized

Water, Irrigation, Environment and Natural Resources

A. Water Services							
Programme Name: Water Production Programme							
Objective: To Produce Water For Distribution to Unserved Areas							
Outcome: Safe, clean and adequate Water made available for distribution to Households.							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total Cost KShs.	Remarks
				Planned	Achieved		
Borehole Drilling and Equiping	Production boreholes drilled and equiped	No. of Households connected with water	0	400	350	9,560,000	Residents accessing water

(Mihang'o and Kitooni)							from water kiosks and pipelines
Borehole Rehabilitation (Gatunyu and Gatumbu)	2 No. Old boreholes rehabilitated and equipped with solar system	No. of Households connected with water	120	330	350	4,879,000	Residents accessing water from water kiosks and pipelines
Last Mile Pipelinne Connectivity	90 km of New water supply Pipelines , supplied , delivered installed and tested	No. of Households connected with water	700	3500	1,500	99,750,000	Applicatons for new connections to Water supply providers are on-going
Water Storage To Ecde Centres	40 ECDE centres installed with water storage tanks and roof catchment facillities	No. of ECDE Centers installed With water tanks	131	40	40	7,820,000	ECDE learners accessing water from storage tanks
Environmental and Social impact Assesments	8 Environmental and Social impact Assesments and reports done and approved by NEMA	No. of EIA and SIA Reports produced and approved by NEMA	0	8	8	985,000	Reports ready and approved by NEMA
Water infrasruction development	2 No. water storage tanks Repaired and filled with water at Mugira	No. of Households connected with water	Zero	550	10	3,545,000	Water distrinbution pipelines to be laid in the second phase of the project
Water conservation through reduction of NRW (Non Revenue Water)	Intallation of 4,000 consumer water meters in 4 WSP areas of jurisdiction	No. of Households installed with water meters	143,931	4000	4000	15,456,000	Project implemented under FLLOCA program
		% Reduction in RNW levels	45%	10 %	7.1 %	-	NRW level reduced fro 45 % to 41.8 % within the period

B. Irrigation, Drainage and Water Storage							
Programme Name: Irrigation Development and Management							
Objective: To increase area under irrigation							
Outcome: Increased household income and food security							
Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June, 2024)	Targets		Total cost	Remarks
				Planned	Achieved		
Irrigation Development and Management	Area of land under irrigation	Ha. of land under irrigation	7,529.15	200	182.2	3.5million	The additional acreage through FLoCCA in Gikindu kandabibi and N.I.A (Maragua Ridge Irrigation project)
Monitoring and evaluation	Efficiency in project implementation	No. of reports	71	18	11	120,000	Monitoring was done quarterly
Institutional strengthening and capacity building	Increased knowledge and skills of staff and farmers on irrigation technology.	No. of Stakeholders forum No. of trainings	40	8	6	250,000	Achievements were through community involvement and initiatives.
Planning and design	On projects where farmers expressed interest for purpose of funding	No, of Design reports done	14	3	2	250,000	

Project implementation	Purpose of connecting farmers with irrigation water for agriculture activities	Length of pipe laid Other water infrastructures constructed	11	6	4	541,818,166	Funding under N.I.A and state Department for irrigation
Registration of irrigation projects under IWUAS	To give irrigation project legal standards and secure ownership	Registration certificate from Attorney general office	2	10	8	N/A	The entire project is funded by IWUAS

C. Environment and Climate Change

Programme Name: Administration, Planning and Support Services

Objective: To enhance coordination, efficiency and service delivery

Outcome: Enhanced customer satisfaction

Sub-Programme	Key Output	Key performance indicators	Baseline (Current Status)	Targets		Total Cost (Kshs. M)	Remarks
				Planned	Achieved		
Administration Services	Office equipped	No. of office equipped	10	10	10	1	
	Service charter developed	No. of service charter developed	0	1	0		
	Vehicles procured	No. of vehicles procured	0	1	0	5	
	General administration	utility bills paid	10	10	10	2	

Personnel Services	New personnel recruited	No. of new personnel recruited	0	10	0	10	
	Trained/capacity build staff	No. of staff trained	60	20	20	4	
		No. of exchange programmes					0
Sub Total						22	
Programme Name: Environment Management and Protection							
Objective: To attain clean and healthy environment							
Outcome: An improved and sustainably managed environment							
County Environmental Monitoring and Management	Litterbins acquired	No. of litterbins acquired	1000	1000	0	2	
	PPE sets acquired	No. of PPE sets acquired	2000	1000		5	
	waste collection vehicles procured	No. of waste collection vehicles procured	3	1	1	15	
	Waste collection tools acquired	No. of Waste collection tools acquired	2000	1000	1000	5	
	backhoe acquired	No. of front loaders acquired	0	1	1	15	

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Solid waste management policy document developed	No. of Solid waste management policy document	0	1	1	1	1
Youths sensitized on 3Rs	No. of youth sensitized on 3Rs	0	1000	0	2	2
Waste disposal sites improved	No. of Waste transfer stations improved	0	2	2	5	
Sanitary landfill constructed	No. of Sanitary landfill constructed	0	1	1	GOK implemented	
incinerator construction	No. of incinerators constructed	1	1	1	5	
Drop off points constructed	No. of drop off points constructed	0	20	0	5	
Noise monitoring equipment acquired	No. of noise monitoring equipment acquired	0	1	0	2	
air noise and excessive vibration Policy document in place	No. of air noise and excessive vibration Policy document in place	0	1	0	1	

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	Beatification of towns, recreation sites and greening programs done	No. of towns, recreation sites and greening programs done	0	1	0	5
	Members of community trained on environmental conservation and protection	No. of members of community trained on environmental conservation and protection	0	4	0	2
Sub Total						75
Programme Name: Natural Resources Conservation and Management						
Objective: To increase the tree cover, conserve resources and rehabilitate degraded ecosystems						
Outcome: Conserved resources						
Forest Conservation and Management	Tree seedlings planted	Number of tree seedlings planted	2,000,000	200,000	200,000	10
	Nurseries established	Number of Nurseries established	0	2	0	2
	County Annual State of Environment developed	No. of Annual State of Environment developed	0	1	1	5
	County forest management plan developed	No. of forest management plans developed	0	1	0	5

	County forest rehabilitated	No. of county forest rehabilitated	0	5	0	5	
	Schools provided with energy saving jikos	Number of schools provided energy saving jikos	0	8	0	4	
	Transition implementation plan approved	No. of plans approved and implemented	1	1	1	10	
Water catchment area protection, rehabilitation, and conservation	Kilometre of riparian areas rehabilitated	KM of riparian areas rehabilitated	50	10	10	20	
	Policy on sand harvesting developed	No. of policy developed	0	1	0	1	
Water resources conservation and protection	Promote water harvesting and storage infrastructure	No. of schools supported with water harvesting infrastructure	35	5	0	5	
Sub Total						67	
Programme Name: Climate Change Governance and Coordination							
Objective To increase resilient of changing climate							
Outcome: Adaptation Strategies							
Climate change policies and Bills	Climate change policy and Bill developed	No. of Climate change policy and Bills developed	0	1	0	1	

Capacity building and Public Awareness	Capacity build/Sensitized community members on climate change and enhanced institutional capacity	No. of capacity building/ sensitization forums	35	35	0	5	
Financing climate change action programs	Financed climate change programs	No. of climate change programs/projects financed	140	35	35	100	
Mainstreaming Climate change actions	Mainstreamed Policies and plans	No. of Policies and plans mainstreamed	0	1	0	2	
Mitigation and adaptation measures against adverse effects of climate change	County climate change action plan finalized	No. action plans finalized	0	1	1	2	
Sub Total						110	
Grand Total						277	

Municipalities

Sub Programme	Key Outputs	Key Performance Indicators	Targets		Remarks
			Planned	Achieved	
Programme 1: General administration, planning and support services Programme					
Objective: Enhance administration, coordination and management of Municipal functions					
Outcome: Enhanced administration, coordination and service delivery within the Municipality					

Sub Programme	Key Outputs	Key Performance Indicators	Targets		Remarks
			Planned	Achieved	
Administration and support	Committee Clerks trained on conduct of meetings and minute taking	No. of committee clerks trained	4	4	4 committee clerks trained at Kenya School of Government
	Preparation for KUSP II APA I Assessment	No. of stakeholder meetings No. of staff	5 25	3 15	Training achieved through the support of KUSP
Programme 2: Urban Development Programme					
Objective: Enhance service infrastructure provision within the Municipality					
Outcome: Well managed urban settlements					
Urban management	Institutionalization of municipal board	Draft organization structure approved	1	1	Process of conferment at an advanced stage
	Improving of municipal administration offices	No. of municipal administration offices improved	5	0	Deferred
Community health services	Functional community units	No. of functional community units	4	4	Ongoing
Programme Name: Public Works & Infrastructure Maintenance					
Objective: Improve, maintain and sustain municipal infrastructure					
Outcome: Enhanced mobility, accessibility and maintained service infrastructure					
Social infrastructure	Well maintained public social amenities	No. of social halls rehabilitated/renovated	1	0	Stalled due to dispute on ownership of land between national and county government
Infrastructure Improvement	Maintained urban roads, drainage system, cabro-paving of urban streets and beautification of green spaces	Kms of urban roads upgraded to concrete standards	1 km	1 km	Works completed and handed over
	Well-maintained drainage system	Kms of drainage system maintained	1 km	1 km	Complete

6. Environmental and Sustainability Reporting

a) Sustainability strategy and profile

The top management especially the accounting officer should refer to sustainable efforts, broad trends in political and macroeconomic affecting sustainability priorities, reference to international best practices and key achievements and failure.

Accounting Officer should ensure sustainability strategy and its application, making sense of the need to prioritize the issues that really matter and setting out commitments and a plan for the efficient and effective service delivery to adapt over the long-term.

If the strategy is fit for purpose, focused, relevant, practical, ambitious, inclusive and outward-looking it will enable sustainability to be embedded into proper model of service delivery, and ensure greater satisfaction to the people seeking services. Appropriate sustainability strategy should be able to support long-term growth and development in the service delivery.

b) Environmental performance

1. National Climate Change Policy
2. County Climate Change Act.
3. National Environment Policy
4. EMCA
5. Mining and quarrying policy

Evidence available in the website

Successes, shortcomings in managements of environment impacts of the organization;

Successes

- ✓ Conducting environment impact assessment.
- ✓ Conducting environment audits of the project.
- ✓ Preparation of project summary reports of environment.
- ✓ Well defined organization structure.

Shortcomings

- ✓ County has not been able to domesticate most of National Policies related to environment
- ✓ Inadequate skilled staff.

c) Employee welfare

Policy guiding hiring process

The County Government has an existing framework enjoined in the public service, under Human Resource Policies and procedure manual for the Public Service.

Gender Ratio

Most of the cadre are need based and therefore at times fail to consider gender ratio since some technical aspects hinder the same. However, gender ratio exercised during recruitments and it is work in progress to maintain the threshold as required.

Stakeholders engagements

The positions are advertised in the daily papers (the mainstream print media) for the stakeholder's involvement while making their decision in terms of making choice and expressing interests.

Improvement of policies

The policies are improved from time to time by way of circulars. The changes are factored as guided by circulars, memos etc most of the circulars are issued by the County Public Service

Board and in the absence of the County Public Service Board circulars and Public Service Commission circulars are adopted.

Efforts to improved skills

Retraining and reskilling of employees is done through training of employee according to departmental needs. All departments present to the Public Service their annual training needs assessments for pooling to enable training of employees depending on the gaps identified.

Managing careers

Succession planning in adhered to since the County has a pool of employees in a data base showing the retirements dates, first date of appointment etc which enable the managing of careers. At the same time refresher courses are encouraged through Kenya School of Government to get employees acquire new challenges and contemporary career requirements.

Appraisal

There in an annual appraisal system done by all departments through directorate of performance management. This is aimed at maximizing productivity and management. At the same time performance contracting in also done at the level of Chief Officers and County Executive Committee Members in a cycle.

Renewal systems

The renewal systems in done through the annual appraisal cycle where good performances are awarded with marks, promotions and reconfirmation are also done. However, monetary rewards are not done due to inadequate funding. Appeals are also listed to in case dispute arising from rewards are solved.

Occupation safety and Health Act 2007

Currently the County Government has developed a draft policy on occupation safety and health at work place. The drat policies is at departmental level development awaiting ratification by the departments concerned to be scaled up for involvement other departments before being subjected to internal mechanism in the County Government for cross level deliberations

d) Market place practices-

- i. Use of prequalified lists of suppliers by ensuring fairness and transparency.
- ii. Use of appropriate procurement methods as guided by the PPAD Act 2015 and regulations thereof.
- iii. Corruption free zone
Working with government authorities/agencies mandated to deal with Corruption and integrity issues in government organizations such as EACC, DCI, PPRA and other SCM professional institutions.
- iv. Through public participation to ensure projects to be implemented are viable and owned by the community.
- v. Ensuring procurement considers whole project life cycle in order to consider decommissioning and disposal putting in mind green procurement and sustainability.

e) Community Engagements

- We are able to empower women groups through capacity building on self-reliance
- Empower parent in knowledge on how to bond with their children and help them to understand the danger of early pregnancy.

- We support children's homes with food stuff, sanitary pad etc.
- We have supported community through construction of house for the needy after their houses collapse.
- We support the elderly through providing food stuff and blanket once per year.
- We have also provided 282 wheelchairs in 2021/22 to support the abled differently persons in our community.
- We have supported the community through registration of self-help groups and trained group member on how the groups can be beneficial to them.
- We also mobilize the community to participate on the County budget so they can prioritize the projects that benefit them directly.

7. Management Discussion and Analysis

Murang'a County recognizes agriculture as the backbone of the County's economy and targets to modernize production and market accessibility. The County produces on average 350,000 liters of milk daily, 150,000 metric tons of Avocados annually making it the leading source of Avocados in Kenya. Gross Value 17.8 billion of tea produced by the County's small-scale holder farmers in the year ending June 2024 making it the leading producer in the smallholder category. The county has 10 Kenya Tea Development Agency (KTDA) managed tea factories and produces 31,000,000 kilos of cherry coffee annually, making it one of the top five leading counties in production. 14 Murang'a County Government in its aim to enhance service delivery and promote a socially and economically empowered county came up with the following flagship programmes:

- Kang'ata care health support Programme benefiting 38,000 beneficiaries and their dependents
- Automation of County Services: Digitization of revenue collection, land management, hospital operations and all county processes.
- Telemedicine services across 38 rural health facilities, enabling patients in remote areas to access specialized care without the need to travel long distances.
- The ECDE feeding program benefiting all ECDE learners that has improved school performance, retained pupil enrollment, and achieved a 100% transition rate from ECDE to primary schools within the county.
- Murang'a Child Programme that awards bursaries to over 10,000 students across the county.
- Smart city programme that aims to construct durable and high-quality bitumen roads to enhance transportation and connectivity in urban areas across the county of Murang'a.
- Community Based Projects aimed at renovating and constructing new ECDE centers across the county.
- Inua Mkulima Programme that includes subsidies for mango, milk, maize and sorghum.
- Murang'a Youth Service (MYS) Programme that offers youths direct employment and short TVET courses of their choice and employs 1,050 youths across the County every three months.

The county held the Murang'a Investment Conference 2025 that created a platform that brought together investors, business people, government representatives and industry leaders to unlock various opportunities, particularly the manufacturing sector within Murang'a County. This will create jobs and technology transfer in Murang'a, if the objectives of the conference are realized. In particular, industries in the agro-processing sector were encouraged to attend and consider investing because of the backward linkages created. The conference displayed an expanded menu of investment options including healthcare, technology, recreation and sports.

Murang'a Industrial Park (1,300 Acres) with an Export Processing Zone (EPZ) allocated 500 acres and Special Economic Zone (SEZ) allocated 800 acres. The Export Processing Zone (EPZ) was allocated to the National Government's Export Processing Zone Authority through a gazette notice. The opportunities within the Special Economic Zone include Murang'a Medicity, technology and innovation hub, light, medium and heavy industries, commercial hub, stadium, recreational area, market, bus station, schools, housing, affordable housing, infrastructure – roads, sewer, water, internet and power, national and county government institutions.

8. Statement of Management Responsibilities

Section 164 of the Public Finance Management Act, 2012 requires that, at the end of each financial year, the Accounting Officer of a County Government Entity to prepare financial statements in accordance with the standards and formats prescribed by the Public Sector Accounting Standards Board.

The County Executive Committee (CEC) member for Finance and Economic planning of the County Government of the County Assembly is responsible for the preparation and presentation of the County Executive's financial statements, which give a true and fair view of the state of affairs of the County Executive for and as at the end of the financial year ended on June 30, 2025. This responsibility includes: (i) Maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) Maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the county Executive; (iii) Designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) Safeguarding the assets of the county Executive; (v) Selecting and applying appropriate accounting policies; and (iv) Making accounting estimates that are reasonable in the circumstances.

The CEC member for finance accepts responsibility for the County Executive's financial statements, which have been prepared on the Accrual Basis Method of Financial Reporting, using appropriate accounting policies in accordance with International Public Sector Accounting Standards (IPSAS). The CEC member for finance is of the opinion that the County Executive's financial statements give a true and fair view of the state of the County Executive's transactions during the financial year ended June 30, 2025, and of its financial position as at that date.

The CEC member for finance further confirms the completeness of the accounting records maintained for the County Executive which have been relied upon in the preparation of its financial statements as well as the adequacy of the systems of internal financial control.

The CEC member for finance confirms that the County Executive has complied fully with applicable Government Regulations and the terms of external financing covenants (where applicable), and that the County Executive's funds received during the year under audit were used for the eligible purposes for which they were intended and were properly accounted for.

Murang'a County Government-Executive
Annual Report and Financial Statements for the year ended June 30, 2025.

Further the CEC member for finance confirms that the County Executive's financial statements have been prepared in a form that complies with relevant accounting standards prescribed by the Public Sector Accounting Standards Board of Kenya.

Approval of the financial statements

The County government executive financial statements were approved and signed by the CEC member for finance on _____ 2025



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Prof. Kiarie Mwaura,
CECM, Finance & Economic Planning,
Murang'a County Government.

REPUBLIC OF KENYA

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REPORT OF THE AUDITOR-GENERAL ON COUNTY EXECUTIVE OF MURANG'A FOR THE YEAR ENDED 30 JUNE, 2025

PREAMBLE

I draw your attention to the contents of my report which is in three parts:

- A. Report on Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements;
- B. Report on Lawfulness and Effectiveness in the Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure the Government achieves value for money and that such funds are applied for the intended purpose; and,
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, risk management environment and internal controls, developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

A Qualified Opinion is issued when the Auditor-General concludes that, except for material misstatements noted, the financial statements are fairly presented in accordance with the applicable financial reporting framework. The Report on Financial Statements should be read together with the Report on Lawfulness and Effectiveness in the Use of Public Resources, and the Report on Effectiveness of Internal Controls, Risk Management and Governance.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012, and the Public Audit Act, 2015. The three parts of the report when read together constitute the report of the Auditor-General.

REPORT ON THE FINANCIAL STATEMENTS

Qualified Opinion

I have audited the accompanying transitional IPSAS financial statements of County Executive of Murang'a set out on pages 1 to 60, which comprise of the statement of

financial position as at 30 June, 2025 and the statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, except for the effect of the matters described in the Basis for Qualified Opinion section of my report, the transitional IPSAS financial statements present fairly, in all material respects, the financial position of County Executive of Murang'a as at 30 June, 2025 and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards Accrual Basis (including the transitional provisions permitted under IPSAS 33) and comply with the County Government Act, 2012 and the Public Finance Management Act, 2012 and The National Treasury and Economic Planning Circular No.3 of 14 April, 2025.

Basis for Qualified Opinion

1. Unreconciled Trade Payables

The statement of financial position and as disclosed in Note 32 to the financial statements reflects Kshs.3,228,256,308 in respect of trade and other payables, out of which, Kshs.695,112,289 is in respect of trade payables. However, The Office of the Controller of Budget (COB) – County Governments budget implementation review report showed that as at 30 June, 2025, the County Government of Murang'a had pending bills totaling Kshs.1,834,879,792 resulting into unexplained and unreconciled variance of Kshs.1,139,767,503.

2. Unreconciled Kenya Power and Lighting Company Payables

Through circularization, the Kenya Power and Lighting Company reported that County Executive of Murang'a owed them a total of Kshs.74,941,039 while records submitted by the County Executive of Murang'a indicated KPLC payables totalling Kshs.38,878,148 resulting to unreconciled and unexplained variance of Kshs.36,062,891.

In the circumstances, the accuracy and completeness of the trade payables amount of Kshs.695,112,289 could not be confirmed.

3. Misstatement of Cash and Cash Equivalents Balance

The statement of financial position reflects cash and cash equivalents balance of Kshs.248,892,510, as detailed in Note 21 to the financial statements. However, the amount included an account balance of Kshs.8,505,361 which related to Murang'a County Climate Change Fund as disclosed in the Murang'a County Climate Change Fund financial statements as at 30 June, 2025.

In the circumstances, the accuracy and completeness of the cash and cash equivalents amount of Kshs.8,505,361 could not be confirmed.

4. Unreconciled Other Debtors

The statement of financial position and as disclosed in Note 23 to the financial statements reflects Kshs.1,310,755,577 in respect of other debtors-transfers from the County Revenue Fund in respect of non-exchange transactions. However, the County Revenue Fund financial statements reflects Kshs.1,306,767,577 in respect of payables to the County Executive as disclosed in Note 18 resulting into an unexplained and unreconciled amount of Kshs.3,988,000.

In the circumstances, the accuracy and completeness of the Kshs.3,988,000 in respect of total receivables from non-exchange transactions from the CRF could not be confirmed.

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the County Executive of Murang'a Management in accordance with ISSAI 130 on the Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Emphasis of Matter

Budgetary Control and Performance

The statement of comparison of budget and actual amounts (recurrent and development combined) reflected final total receipts budget and actual on comparable basis of Kshs.9,877,836,251 and Kshs.8,098,597,086 respectively, resulting in under-funding of Kshs.1,779,239,165 or about 18% of the budget.

The under-funding affected the planned activities and may have impacted negatively on service delivery to the public.

My opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in my professional judgement, are of most significance in the audit of the financial statements. Except for the effect of the matters described in the Basis for Qualified Opinion section, I have determined that there are no other key audit matters to communicate in my report.

Other Matter

Unresolved Prior Year Audit Issues

In the prior years' audit reports, sixteen (16) issues were raised under the Report on Financial Statements, Lawfulness and Effectiveness in Use of Public Resources, and Effectiveness of Internal Controls, Risk Management and Governance. Review of the

status during audit of the County Executive in 2024/2025 revealed that the following matters remained unresolved.

S/No	Year	Audit Issues
1	2023/2024	Variance Between the Statement of Receipts and Payments and Integrated Financial Management Information System (IFMIS) Vote book
2	2023/2024	Unreconciled Pending Bills Records
3	2023/2024	Unsupported Expenditure on Hospitality, Supplies and Services
4	2023/2024	Budgetary Control and Performance
5	2023/2024	Pending Bills
6	2023/2024	Compensation of Employees
7	2023/2024	Failure to Comply with Staff Establishment
8	2023/2024	Non-Adherence to the Law on Staff Ethnic Diversity
9	2023/2024	Non-Adherence to the One-Third Basic Salary Rule
10	2023/2024	Failure to Comply with Fiscal Responsibility Principles on Wage Bill
11	2023/2024	Failure to Adhere to Fiscal Responsibility Principles in Budget Allocation to the County Assembly
12	2023/2024	Construction of a Septic Tank at Maragua Level 4 Hospital
13	2023/2024	Project Complete but Not in Use - Mabae Dispensary
14	2023/2024	Failure to Remit Balances from ASDSP II Accounts to National Programme Account
15	2023/2024	Effectiveness in Implementation of Audit Recommendation
16	2023/2024	Lack of Asset Disposal Plan

Other Information

Management is responsible for the Other Information set out on page iii to lxvi which comprise of Key Entity Information and Management, Governance Statement, Forward by the CECM Finance and Economic Planning, Statement of Performance Against Predetermined Objectives, Environmental and Sustainability Reporting, Management Discussion and Analysis, and Statement of Management Responsibilities. The Other Information does not include the financial statements and my audit report thereon.

In connection with my audit on the County Executive's financial statements, my responsibility is to read the Other Information and in doing so, consider whether the Other Information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated. If based on the work I have performed, I conclude that there is a material misstatement of this Other Information, I am required to report that fact. I have nothing to report in this regard.

My opinion on the financial statements does not cover the Other Information and accordingly, I do not express an audit opinion or any form of assurance conclusion thereon.

REPORT ON LAWFULNESS AND EFFECTIVENESS IN THE USE OF PUBLIC RESOURCES

Conclusion

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the effect of the matters described in the Basis for Conclusion on Lawfulness and Effectiveness in the Use of Public Resources section of my report, I confirm that nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

Basis for Conclusion

1. Trainings Conducted Without Alignment to the Training Needs Assessment

The statement of financial performance for the year ended 30 June, 2025 reflected Kshs.2,349,640,475 in respect of use of goods and services, as disclosed in Note 10 to the financial statements. This includes training expenses totalling Kshs.53,681,693. Review of training expenditure revealed that a significant portion of the trainings conducted were not aligned to the approved Training Needs Assessment (TNA). The trainings attended did not correspond to the identified critical skill gaps.

In the circumstances, the effectiveness of capacity building towards achieving service delivery goals could not be verified.

2. Delayed Adoption of the County Fiscal Strategy Paper

Review of adoption of motion by the County Assembly reference number MCA/SPK/08/VOL.XIII/06 dated 3 April, 2024, showed that the County Assembly adopted the report of the budget and appropriations committee on the County Fiscal Strategy paper (CFSP) for the financial year 2024/2025 on 3 April, 2024. That was contrary to Section 117 (6) of the Public Finance Management Act of 2012, which set statutory deadline for adopting the County Fiscal Strategy Paper not later than fourteen days, which should have been not later than 13 March, 2024.

In the circumstances, the delayed adaptation and subsequent implementation was in breach of the law.

3. Failure to Prepare Memorandum for Supplementary Budget by Accounting Officers

The County Executive of Murang'a had an approved original budget of Kshs.9,619,521,511 which was subsequently adjusted by Kshs.258, 314,740 through a supplementary budget to a final Budget of Kshs.9,877,836,251. However, the supplementary budget adjustments were not supported with memoranda from the Accounting Officers to confirm that the changes had been requested and explanations given for either scaling down or ceasing of planned development programmes. This was contrary to Regulations 39(7) of the Public Finance Management (County Governments) Regulations, 2015 which provides that, the county Government entity requesting

additional funds through a supplementary budget process shall submit a memorandum to the County Treasury, on a date determined by County Treasury.

In the circumstances, Management was in breach of the law.

4. Pronouncement on Revenue Raising Measures

Review of financing records indicated that CEC-Member for Finance did not make pronouncement on revenue-raising measures and there was no policy statement submitted to the County Assembly for the County Finance Bill. That was contrary to Section 132(2) of the Public Finance Management Act, 2012. Further, there was no evidence that the County Assembly considered and approved the Finance Bill with or without amendments not later than ninety days after passing the Appropriation Bill, contrary to Section 133 of the Public Finance Management Act, 2012.

In the circumstances, Management was in breach of the law

5. Human Resource Management

5.1 Non-Compliance with Minimum Requirements on Employee Ethnic Composition

Review of employee records for Murang'a County Executive showed that the dominant ethnic community employed by the County as at 30 March, 2025 constitutes 94% (4,679) out of the total population of 4,994 employees. This was 61% above the provision of National Cohesion and Integration Act, 2008, which provides that no public establishment shall have more than one third of its staff from the same ethnic community.

Further, examination of master data and payroll records and list of new recruits for the year under review revealed that the County Executive recruited eighty-six (86) new staff members. However, the dominant ethnic community employed by the County comprised of 80 persons out of the 86 which is equivalent to 93% of the new recruits.

In the circumstances, Management was in breach of the law.

5.2 Noncompliance with the One-Third Basic Salary Rule

Review of payroll data for Murang'a County Executive revealed that a total of 115 employees were paid a net salary that is less than a third (1/3) of their basic pay in the month of March, 2025. The excessive deductions resulted from Management allowing the staff to incur loans and other liabilities whose repayments deduction put the officers at the risk of pecuniary embarrassment. Further, it was observed that one staff member had total deductions that were more than the gross pay thus having a negative-net pay which puts the County Executive resources at risk of theft by staff with negative net pay. This was contrary to Section 19(3) of the Employment Act, 2007 which provides that deductions made by an employer from the wages of his employee at any one time shall not exceed two thirds of such wages.

In the circumstances, Management was in breach of the law.

5.3 Unremitted Statutory and Pension Deductions

The statement of financial position and as disclosed in Note 32 to the financial statements reflects Kshs.3,228,256,308 in respect of trade and other payables, out of which, Kshs.695,112,289 is in respect of trade payables. However, review of the universal pending bills report as at 30 June, 2025 revealed that the County Executive had total pending accounts payable of Kshs.1,921,488,731, out of which Kshs.1,195,580,964 comprised recurrent pending bills relating to salary arrears and statutory deductions. Included in this balance were unremitted statutory deductions of NSSF contributions of Kshs.39,250,914, due by the 9th of the subsequent month, attracting a 5% penalty for each month or part of a month that the amount due remains unpaid, as per Section 27(1) of the National Social Securities Fund Act, 2013. Further, pension contributions of Kshs.187,903,354 to LAPFUND, Kshs.201,815,770 to LAPTRUST, and Kshs.37,380,238 to the Public Service Superannuation Scheme were not remitted.

In the circumstances, employees who exited service were denied timely access to their retirement benefits.

6. Irregular Payments to the Council of Governors

Review of payments relating to hospitality, supplies and services amount of Kshs. 57,081,056 reported in Note 10 to the financial statements indicated that an amount of Kshs.1,000,000 was irregularly paid to the Council of Governors for devolution conference registration expenses. This was contrary to Section 37 of Intergovernmental Relations Act, 2012 which provides that the operational expenses in respect of the structures and institutions established in this Act shall be provided for in the annual estimates of the revenue and expenditure of the National Government.

In the circumstances, Management was in breach of the law.

7. Long Outstanding Pending Bills

Review of the universal pending bills' report as at 30 June, 2025 revealed that as at 30 June, 2025, the County Executive had outstanding pending bills from prior years totaling to Kshs.1,327,705,561. Examination of payments made during the year under review indicated that Kshs.757,326,472 related to bills incurred in the year 2023/2024. Although Murang'a County Executive made efforts to settle pending bills during the year, historical pending bills dating back to the year 2015 amounting to Kshs.448,144,407 remained unpaid and were not treated as a first charge on the budget. This was contrary to the provisions of Section 94(1) of the Public Finance Management (County Governments) Regulations, 2015. No justification was provided for the failure by Management to prioritize the settlement of these long-outstanding obligations.

In the circumstances, Management was in breach of the law.

8. Unserviceable Motor Vehicles and Equipment.

Review of the fleet of motor vehicles and motor cycle register, revealed that the County Executive had a total of two hundred and seventy-eight (278) motor vehicles, out of which one hundred and thirty-seven (137) were grounded, unserviceable or non-functional. However, Management did not demonstrate measures put in place to dispose the assets to prevent further loss. Further, Management did not provide an Annual Disposal Plan contrary to Regulation 176(1) of the Public Procurement and Asset Disposal Regulations, 2020 which requires an Accounting Officer of a procuring entity to ensure that an annual assets disposal plan is prepared of items declared as unserviceable, surplus or obsolete, obsolescence stores, asset or equipment.

In the circumstances, Management was in breach of the law.

9. Unsupported Deductions for Capacity Building Levy

The statement of comparison of budget and actual amounts for the year ended 30 June, 2025 reflects Kshs.8,243,969,936 in respect of actual total payments. However, no evidence was provided to confirm that Management collected a Capacity Building Levy at the rate of 0.03% on all signed contracts and remitted it to the Public Procurement regulatory Authority (PPRA) through the eCitizen platform.

Further, there was no evidence to confirm whether Management filed monthly returns to the Authority on all levy amounts deducted and remitted, by the 20th day of the subsequent month, as required.

In the circumstances, failure to deduct and remit the capacity building levy exposes the County Executive to statutory non-compliance, which may attract penalties, interest charges, or legal sanctions.

10. Expenditure on Employee Cost Beyond Set Limit

The statement of financial performance reflects employee costs of Kshs.4,216,302,622 as disclosed under Note 9 to the financial statements. This amount translates to 51% of the County's total revenue of Kshs.8,269,978,762, thereby exceeding the prescribed limit of 35% set out under Regulation 25(1)(b) of the Public Finance Management (County Governments) Regulations, 2015.

In the circumstances, spending 51% of total revenue on employee costs, above the 35% legal threshold, reduces funds available for development and service delivery and exposes the County to unsustainable wage bill.

11. Delayed Exchequer Disbursements

The statement of financial performance reflected transfers from County Revenue Fund (CRF) amounting to Kshs.8,269,978,762 as disclosed in Note 6 to the financial statements. However, during the year under review, the audit of the exchequer disbursements revealed that a total of Kshs.8,109,770,075 was not received on time as detailed in the table below.

Quarter	Date Received	Reference No	Details	Amount Kshs.
Quarter 1	26/07/2024	FT24208ZWJPW	Exchequer issue	597,902,936
	24/09/2024	FT24268B08SN	Exchequer issue	635,271,870
Quarter 2	17/10/2024	FT2429110TNG	Exchequer issue	597,902,936
	14/11/2024	FT24319QWCYC	Exchequer issue	635,271,870
	18/11/2024	FT24323VWFDH	Exchequer issue	597,902,936
	16/12/2024	FT24351RYJQF	Exchequer issue	638,508,707
	16/12/2024	FT243516GHRH	Exchequer issue	12,566,544
Quarter 3	24/01/2025	FT25024H6SN7	Exchequer issue	600,949,371
	26/02/2025	FT2505781WNT	Exchequer issue	638,508,707
Quarter 4	24/04/2025	FT25114S12C5	Exchequer issue	638,508,707
	15/05/2025	FT25135LVZ7F	Exchequer issue	600,949,371
	28/05/2025	FT25148SY12W	Exchequer issue	676,068,042
	20/06/2025	FT25171XNL6C	Exchequer issue	638,508,707
	26/06/2025	FT25177XKK7V	Exchequer issue	600,949,371
			TOTAL	8,109,770,075

The exchequer disbursements for the first quarter were done 11 days after the deadline for disbursement. Further, the last exchequer disbursement for second quarter and fourth quarter was done two months after the disbursement deadline. In addition, the last exchequer disbursement for second quarter was done one month after the disbursement deadline. This was contrary to Section 17(6) of the Public Finance Management Act, 2012, which provides that the National Treasury shall, at the beginning of every quarter, and in any event not later than the fifteenth day from the commencement of the quarter, disburse monies to county governments. Section 17(7) The disbursement referred to in subsection (6) shall be done in accordance with a schedule prepared by the National Treasury in consultation with the Intergovernmental Budget and Economic Council, with the approval of the Senate, and published in the Gazette, as approved, not later than the 30th May in every year

In the circumstances, the delayed disbursements may have affected service delivery to the public through failure to implement the planned programmes for the year.

12. Non-Compliance with the Reporting Template

The financial statements presented for audit did not comply with the reporting template in the following areas;

- i. The cover page of the financial statements indicated that the financial statements were Transitional IPSAS financial statements / prepared in accordance with the accrual basis of accounting method under the International Public Sector Accounting Standards (IPSAS) instead of indicating one option that was adopted.

- ii. Note 2 to the financial statements under the statement of compliance and basis of preparation of financial statements did not indicate that these were transitional financial statements.
- iii. The statement of Management responsibilities did not indicate that these are transitional financial statements.
- iv. In the notes, there was no indication of elements not recognised due to transitional reporting.

In the circumstances, the financial statements did not comply with the reporting template as prescribed by the Public Sector Accounting Standards Board.

13. Pending Bills

Review of the universal pending bills' report as at 30 June, 2025 revealed that the County Executive had trade payables amounting to Kshs.1,921,488,730, out of which Kshs.262,454,004 related to payables outstanding for 1–2 years, Kshs.53,925,158 for 2–3 years, and Kshs.434,902,965 had remained unpaid for over 3 years. It was not clear why Management did not adhere to the approved payment plan for clearing pending bills developed at the start of the financial year, and why these long-outstanding bills were not settled as the first charge in the subsequent financial year. This is contrary to Regulation 41(2) of the Public Finance Management (County Governments) Regulations, 2015.

In the circumstances, Management was in breach of the law.

The audit was conducted in accordance with ISSAI 3000 and ISSAI 4000. The standards require that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements comply in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE

Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, except for the effect of the matters described in the Basis for Conclusion on Effectiveness of Internal Controls, Risk Management and Governance section of my report, I confirm that nothing else has come to my attention to cause me to believe that internal controls, risk management and governance were not effective.

Basis for Conclusion

1. Understaffing and Nonperformance of Internal Audit Function

Review of the Internal Audit function revealed that the department is significantly understaffed and inadequately resourced. Out of the approved establishment of twenty (20) audit positions, only eight (8) positions have been filled, and a number of the

serving staff do not possess the requisite professional qualifications or competencies in audit and risk management. Consequently, this undermines the independence and effectiveness of the internal audit function. Further, during the year under review, the internal audit function conducted only two audit assignments.

In the circumstances, the effectiveness of the internal audit function and its capacity to strengthen the system of internal controls could not be confirmed.

2. Lack of Budget Allocation for Internal Audit Function

Review of departmental budgets for the County Executive of Murang'a indicated that the department did not have a budget allocation for the internal audit function. This was contrary to Standard 2030 of International Standards for the Professional Practice of Internal Auditing that requires that the Chief Audit Executive Officers must ensure that internal audit resources are appropriate, sufficient, and effectively deployed to achieve the approved plan. Consequently, the County Executive did not benefit from the oversight role of good corporate governance on review of the effectiveness of risk management, internal controls and governance processes.

In the circumstances, effectiveness of good governance, risk management and internal controls could not be achieved.

3. Lack of Risk Management Policy

Examination of records revealed that the County Executive did not have an approved Risk Management Policy. Consequently, key risk management processes such as the development of a risk register have not been implemented. In the absence of a risk register Management's ability to identify, assess, and prioritize risks, as well as to document mitigation strategies and assign responsibility for managing those risks was impaired. This was contrary to good governance and public sector risk management practices.

In the circumstances, there is susceptibility to financial losses due to unforeseen events such as fraud, loss of information or data and theft.

4. Inadequate Access Controls and Segregation of Duties for ICT Systems

Review of records provided for audit revealed that the County Executive operates critical application systems, including USD*267#, the Murang'a Revenue Management System, AFYA KE, and the Land Management System. These systems fall under the operational mandate of the County ICT Department. However, it was noted that backups are hosted on a cloud computing platform, with access being maintained by a single individual. Further, the audit could not confirm the existence of formally documented access controls or an approved ICT organizational structure clearly defining the roles and responsibilities of key personnel, such as network administrators, information security analysts, database managers, system programmers, system administrators and Backup/disaster recovery officers with access rights to the cloud environment.

In the circumstances, inadequate access controls increases the risk of data loss, manipulation, or unauthorized access and lack of defined ICT roles undermines transparency, accountability, system integrity and security.

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal controls, risk Management and overall governance were operating effectively in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

Responsibilities of the Management and those Charged with Governance

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for maintaining effective internal controls as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal controls, risk management and governance.

In preparing the transitional financial statements, Management is responsible for assessing the County Executive's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management is aware of the intention to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements comply with the authorities which govern them and that public resources are applied in an effective way.

Those Charged with Governance are responsible for overseeing the County Executive's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

Auditor-General's Responsibilities for the Audit

My responsibility is to conduct an audit of the financial statements in accordance with Article 229(4) of the Constitution, Section 35 of the Public Audit Act, 2015 and the International Standards of Supreme Audit Institutions (ISSAIs). The standards require that, in conducting the audit, I obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error and to issue an auditor's report that includes my opinion in accordance with Section 48

of the Public Audit Act, 2015. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In conducting the audit, Article 229(6) of the Constitution also requires that I express a conclusion on whether or not in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way. In addition, I consider the entity's control environment in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015.

Further, I am required to submit the audit report in accordance with Article 229(7) of the Constitution.

Detailed description of my responsibilities for the audit is located at the Office of the Auditor-General's website at: <https://www.oagkenya.go.ke/auditor-generals-responsibilities-for-audit/>. This description forms part of my auditor's report.


FCPA Nancy Gathungu, CBS
AUDITOR-GENERAL

Nairobi

18 December, 2025

10. Statement of Financial Performance for the year ended 30 June 2025

	Notes	FY 2024/2025
		Kshs
Revenue from non-exchange transactions		
Transfers from CRF	6	8,269,978,762
Miscellaneous Revenue	7	-
Total		8,269,978,762
Revenue from exchange transactions		
Other income	8	-
Total revenue		8,269,978,762
Expenses		
Employee costs	9	4,216,302,622
Use of goods and services	10	2,349,640,475
Transfers to other Government Entities	11	653,601,864
Depreciation and amortization expense	12	156,921,465
Other Grants and Subsidies	13	276,550,000
Other payments	14	20,000,000
Social Benefits	15	106,956,872
Total expenses		7,779,973,298
Gain/(loss) on sale of assets	16	
Impairment loss	19	
Surplus/Deficit for the year		490,005,464
Taxation	20	
Net Surplus/Deficit		490,005,464

Muranga county Government-executive
Annual Report and Financial Statements for the year ended June 30, 2025.

The Financial Statements set out on pages 1 to 8 were signed by:



.....
Name: Peter G. Kahora
Chief officer -Finance and Economic Planning
Icpak Member No:7444

Date 29/10/25



.....
Name: Anthony M. Waithaka
Director Accounting Service
Icpak Member No:13755

Date..... 29/10/25



.....
Name: Robert I. Mwangi
Chief accountant
Icpak member No.13586

Date 29/10/25

MURANGA COUNTY GOVERNMENT-EXECUTIVE
Annual Report and Financial Statements for the year ended June 30, 2025.

11. Statement of Financial Position as at 30 June 2025

	Notes	<i>FY</i> 2024/2025	<i>Opening Statement</i> 1 st July 2024
		Kshs	Kshs
Assets			
Current Assets			
Cash and Cash equivalents	21	248,892,510	396,169,724
Receivables from Exchange Transactions	22	-	-
Receivables from Non-Exchange Transactions	23	1,310,755,577	1,138,180,476
Inventories	24	-	-
Current portion of investments	25		-
Total Current Assets		1,559,648,087	1,534,350,200
Non-Current Assets			
Receivables from Exchange Transactions	22(b)	-	-
Non- Current portion of investments	25	-	-
Property, Plant and Equipment	26	1,497,533,412	-
Intangible Assets	27	8,348,012	-
Investment Property	28	-	-
Right-of-use assets	29	-	-
Biological Assets	30	-	-
Tangible Natural Resources	31	-	-
Total Non- Current Assets		1,505,881,424	-
Total Assets (A)		3,069,517,510	1,534,350,200
Liabilities			
Current Liabilities			
Trade and Other Payables	32	3,228,256,308	1,342,502,609
Refundable Deposits and Prepayments	33	107,703,049	29,706,947
Current Provision	34	-	-
Lease Liabilities	35	-	-
Deferred Income	36	-	-
Employee Benefit Obligation	37	-	-
Current Portion of Borrowings	38	-	-
Total Current Liabilities		3,335,959,357	1,372,209,556
Non-Current Liabilities			

Name: Robert L. Mwangi
 Chief accountant
 Lepak member No:13586
 Date: 29/10/2025

Name: Peter G. Kahora
 Chief officer - Finance and Economic Planning
 Lepak Member No:7444
 Date: 29/10/2025

Name: Anthony M. Wairhaka
 Director Accounting Service
 Lepak Member No:13755
 Date: 29/10/25

The financial statements set out on pages 1 to 8 were signed by:

Notes	FY 2024/2025	Opening Statement 1 st July 2024
	Kshs	Kshs
Non-Current Provisions	34	-
Case Liabilities	35	-
Deferred Income	36	-
Non-Current Employee Benefit Obligation	37	-
Borrowings - Non-Current Portion	38	-
Service Concession Liability	39	-
Total Non-Current Liabilities		
Total Liabilities (B)	3,335,959,357	1,372,209,556
Net Assets(A-B)	(270,429,846)	(758,530,945)
Represented By:		
Reserves		
Accumulated Surplus	(270,429,846)	(758,530,945)
Capital Fund		
Net Assets	(270,429,846)	(758,530,945)

Mwangi a County Government-executive
 Annual Report and Financial Statements for the year ended June 30, 2025.

12. Statement of Changes in Net Assets for the year ended 30 June 2025

	Accumulated Surplus	Reserves	Capital Fund	Total
As at 30th June 2024	369,257,352	-	-	369,257,352
Adjustments:	-	-	-	-
Recognition of assets	1,135,385,901	-	-	1,135,385,901
Recognition of liabilities	(2,263,174,198)	-	-	(2,263,174,198)
As at July 1, 2024	(758,530,945)	-	-	(758,530,945)
		-	-	
Return to CRF	(1,904,364)	-	-	(1,904,364)
Surplus/ deficit for the year	490,005,464	-	-	490,005,464
As at June 30, 2025	(270,429,846)	-	-	(270,429,846)

13. Statement of Cash Flows for the year ended 30 June 2025

		<i>FY 2024/2025</i>
	Notes	Kshs
Cash flows from operating activities		
Receipts		
Transfers from CRF		8,098,597,086
Miscellaneous Revenue		-
Other income		-
Total receipts		8,098,597,086
Payments		
Employee costs		4,101,036,692
Use of goods and services		1,721,617,914
Transfers to other Government Entities		653,601,864
Other Grants and Subsidies		276,550,000
Other payments		20,000,000
Social Benefits		20,347,936
Total payments		6,793,154,406
Net cash flows from/(used in) operating activities	40	1,305,442,680
Cash flows from investing activities		
Purchase of PPE		(1,442,467,518)
Purchase Intangible assets		(8,348,012)
Proceeds from sale of PPE		-
Proceeds from sale of Biological Assets		-
Purchase of investments		-
Sale of investments		-
Net cash flows from/(used in) investing activities		(1,450,815,530)
Cash flows from financing activities		
Returns to CRF		(1,904,364)
Proceeds from borrowings		
Repayment of borrowings		
Net cash flows from financing Activities		(1,904,364)
Net increase/(decrease) in cash & Cash equivalents		(147,277,214)
Cash and cash equivalents at 1 July 2024	21	396,169,724
Cash and cash equivalents at 30 June 2025	21	248,892,510

14. Statement of Comparison of Budget and Actual Amounts for the Year ended 30 June 2025

Recurrent and Development Budgets Combined

Receipts/Payments Item	Original Budget	Adjustments	Final Budget	Actual on Comparable Basis	Budget Utilization Difference	% Of Utilization
	A	B	c=a+b	d	e=c-d	f=d/c %
	Kshs	Kshs	Kshs	Kshs	Kshs	
Receipts						
Opening balance (Non-refundable special purpose accounts)				396,169,724	(396,169,724)	
Transfers from the CRF	9,619,521,511	258,314,740	9,877,836,251	8,098,597,086	1,779,239,165	82%
Other receipts	-	-	-	-	-	
Total Receipts	9,619,521,511	258,314,740	9,877,836,251	8,494,766,810	1,383,069,441	82%
Payments						
Compensation of employees	4,230,959,677		4,230,959,677	4,101,036,692	109,922,997	97%
Use of goods and services	2,025,477,158	157,937,233	2,183,414,391	1,721,617,914	461,796,477	79%
Transfers to other government units	1,308,433,426	(190,632,493)	1,117,800,933	653,601,864	484,199,057	57%
Other grants and subsidies	338,947,250	5,000,000	343,947,250	276,550,000	67,397,250	80%
Social security benefits	34,880,000		34,880,000	20,347,936	14,532,064	58%
Acquisition of assets	1,660,824,000	286,010,000	1,946,834,000	1,450,815,530	496,018,470	75%
Repayment of principal on borrowings	-	-	-	-	-	
Other payments	20,000,000		20,000,000	20,000,000	-	100%
Total	9,619,521,511	258,314,740	9,877,836,251	8,243,969,936	1,633,866,315	83%
Surplus				250,796,874	(250,796,874)	

Reconciliation table

	Description of Particulars	Amount in Kshs
	Actual Surplus Amounts as per the statement of Budget	250,796,874
1	Return to CRF	(1,904,364)
	Closing Cash and Cash Equivalent as per the statement of Cash flows	248,892,510

1. Absorption rate is low due to late release of exchequer release

15. Notes to the Financial Statements

1. General Information

Murang'a County Government is established by and derives its authority and accountability from The Constitution of Kenya 2010. The Entity is domiciled in Kenya and its principal activities are giving services to the public within Murang'a

2. Statement of Compliance and Basis of Preparation

Statement of compliance

The financial statements have been prepared in accordance with the Public Finance Management Act, 2012 and with the International Public Sector Accounting Standards (IPSAS).

Basis of Preparation

These financial statements have been prepared on a going concern basis, and the accounting policies have been applied consistently throughout the period. These financial statements have been prepared on an accrual basis unless otherwise specified (for example, the Statement of Cash Flows). Under an accrual basis, revenues are recognised when rights to assets are earned or levied rather than when cash is received, and expenses are recognised when obligations are incurred rather than when they are settled. The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the Entity. The accounting policies adopted have been consistently applied to all the years presented.

Reporting period

The reporting period for these financial statements is for the period ended 30th June 2025

Notes to the financial statements

Critical accounting judgements

IPSAS requires accounting judgements to be made in determining accounting policies that impact the presentation of these financial statements. The most critical of these judgements, and their impact, are:

Recognition of revenue

Revenue is an increase in the net financial position, other than increases arising from ownership contributions. Revenue is required to be measured when the event occurs and when recognition criteria (probable inflow of resources and ability to reliably measure their value) are met. Judgment is required to determine if these criteria are met, particularly where limited evidence is available at the time the revenue is earned.

Recognition of non-exchange expenses and liabilities

A liability is a present obligation of an entity for an outflow of resources that results from a past event. Expenses (and other liabilities) are recognized when there is a present obligation (legal or constructive) as a result of a past event. An outflow of resources embodying economic benefits will probably be required to settle the obligation and a reliable estimate of the obligation can be made. Judgment is required in assessing each of these conditions, and therefore reporting if an expense and a present obligation should be reported.

The *entity* pursues a number of policy targets and outcomes. However the commitment to these targets and outcomes, generally, do not of themselves constitute a present obligation unless the *entity* is clear on the cost it intends to incur, when payment will be made, and to whom and as a consequence has raised a valid expectation. As a consequence, liabilities are not reported for costs associated with the *entity* policy objectives and targets. Where a policy choice gives rise to an obligation that exists independently of the *entity's* future actions, expenses (and other related liabilities) are recognized for that policy.

Purpose and nature of financial instruments

Judgment is required in determining whether financial assets (including investment in securities and advances) and financial liabilities are held for trading or to provide a return through interest and principal transactions. Depending on that judgment, financial instruments will be reported at fair value or on an amortized cost basis.

Climate change obligations

Kenya's current National Determined Contribution (NDC) to deliver on the goals of the Paris Agreement sets a headline target of a 32 per cent emission reduction by 2030 relative to the business-as-usual scenario of 143 MtCO₂eq. Entities commitment to climate change action does not constitute a present obligation on the balance sheet but are disclosed separately.

Physical assets

An asset is a resource presently controlled by the entity as a result of a past event. The primary reason for holding property, plant and equipment and other assets is for their service potential rather than their ability to generate cash flows. Because of the types of services provided, a significant proportion of assets used by public sector entities including roads, national parks, heritage buildings etc are specialized in nature. There may be a limited market for such assets and so judgement is required on measurement. Judgment is also required whether assets are held for commercial purposes or public benefit purposes.

Notes to the Financial Statements (Continued)

3. Adoption of New and Revised Standards

- i) *New and amended standards and interpretations in issue effective in the year ended 30 June 2025.*

- ii) *New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2025*

- iii) *Early adoption of standards*

The Entity did not early – adopt any new or amended standards in the financial year

Notes to the Financial Statements (Continued)

4. Summary of Significant Accounting Policies

a) Revenue recognition

i) Revenue from non-exchange transactions

Transfers from other government entities

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the Entity and can be measured reliably. Recurrent grants are recognized in the statement of financial performance. Development/Capital grants are recognized in the statement of financial performance after meeting revenue recognition criteria. Conditional grants are recognized as revenue upon fulfillment of the set conditions.

ii) Revenue from exchange transactions

Interest income

Interest income is accrued using the effective yield method. The effective yield discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount. The method applies this yield to the principal outstanding to determine interest income each period.

Dividends

Dividends or similar distributions must be recognized when the shareholder's or the Entity's right to receive payments is established.

Rental income

Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms and included in revenue.

b) Budget information

The original budget for FY 2024/2025 was approved by the County Assembly on 19/6/2025. Subsequent revisions or additional appropriations were made to the approved budget in accordance with specific approvals from the appropriate authorities. The additional appropriations are added to the original budget by the Entity upon receiving the respective approvals in order to conclude the final budget. Accordingly, the Entity recorded additional appropriations of kshs.242,173,132 on the 202024/2025 budget following the governing body's approval. The Entity's budget is prepared on a different basis to the actual income and expenditure disclosed in the financial statements.

Notes to the Financial Statements (Continued)

Budget information (continued)

The financial statements are prepared on accrual basis using a classification based on the nature of expenses in the statement of financial performance, whereas the budget is prepared on a cash basis. The amounts in the financial statements were recast from the accrual basis to the cash basis and reclassified by presentation to be on the same basis as the approved budget. A comparison of budget and actual amounts, prepared on a comparable basis to the approved budget, is then presented in the statement of comparison of budget and actual amounts. In addition to the Basis difference, adjustments to amounts in the financial statements are also made for differences in the formats and classification schemes adopted for the presentation of the financial statements and the approved budget. A statement to reconcile the actual amounts on a comparable basis included in the statement of comparison of budget and actual amounts and the actuals as per the statement of financial cash flows has been presented under section of these financial statements.

c) Investment property

Investment properties are measured initially at cost, including transaction costs. The carrying amount includes the replacement cost of components of an existing investment property at the time that cost is incurred if the recognition criteria are met and excludes the costs of day-to-day maintenance of an investment property. Investment property acquired through a non-exchange transaction is measured at its fair value at the date of acquisition. Subsequent to initial recognition, investment properties are measured using the cost model and are depreciated over an year period. Investment properties are derecognized either when they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit or service potential is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognized in the surplus or deficit in the period of de-recognition. Transfers are made to or from investment property only when there is a change in use.

d) Property, plant and equipment

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the Entity recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value

Notes to the Financial Statements (Continued)

e) Right of use asset

The right-of-use assets comprises the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses. Whenever the entity incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognized and measured under IPSAS 21 or IPSAS 26. To the extent that the costs relate to a right-of-use asset, the costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories. Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the entity expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease. The right-of-use assets are presented as a separate line in the statement of financial position.

f) Tangible Natural Resources

The entity recognises a tangible natural resource recognized if, and only if: It is probable that service potential associated with the natural resource will flow to the entity; the entity controls the tangible natural resource as a result of past events; and The tangible natural resource can be measured reliably. Where this criterion is not met, the entity discloses the tangible natural resource in the notes to the financial statements. Where a tangible natural resource is recognized as an asset as the result of an event that is not a transaction in an orderly market, including non-exchange transactions, the asset shall be measured initially at its deemed cost. An entity shall apply IPSAS 46, Measurement, when measuring the deemed cost of such a recognized tangible natural resource. A recognized tangible natural resource acquired through an exchange transaction shall be measured at its cost. Historical cost model is applied after initial recognition less any depreciation and impairment losses.

Leases

Finance leases are leases that transfer substantially all of the risks and benefits incidental to ownership of the leased item to the Entity. Assets held under a finance lease are capitalized at the commencement of the lease at the fair value of the leased property or, if lower, at the present value of the future minimum lease payments. The Entity also recognizes the associated lease liability at the inception of the lease. The liability recognized is measured as the present value of the future minimum lease payments at initial recognition. Subsequent to initial recognition, lease payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognized as finance costs in surplus or deficit. An asset held under a finance lease is depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Entity will obtain ownership of the asset by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

Notes to the Financial Statements (Continued)

g) Intangible assets

Intangible assets acquired separately are initially recognized at cost. The cost of intangible assets acquired in a non-exchange transaction is their fair value at the date of the exchange. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in surplus or deficit in the period in which the expenditure is incurred. The useful life of the intangible assets is assessed as either finite or indefinite.

h) Research and development costs

The Entity expenses research costs as incurred. Development costs on an individual project are recognized as intangible assets when the Entity can demonstrate:

- i) The technical feasibility of completing the asset so that the asset will be available for use or sale;
- ii) Its intention to complete and its ability to use or sell the asset;
- iii) How the asset will generate future economic benefits or service potential;
- iv) The availability of resources to complete the asset;
- v) The ability to measure reliably the expenditure during development.

Following initial recognition of an asset, the asset is carried at cost less any accumulated amortization and accumulated impairment losses. Amortization of the asset begins when development is complete, and the asset is available for use. It is amortized over the period of expected future benefit. During the period of development, the asset is tested for impairment annually with any impairment losses recognized immediately in surplus or deficit.

i) Financial instruments

IPSAS 41 addresses the classification, measurement and de-recognition of financial assets and financial liabilities, introduces new rules for hedge accounting and a new impairment model for financial assets. The entity does not have any hedge relationships and therefore the new hedge accounting rules have no impact on the Company's financial statements. (amend as appropriate). A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. At initial recognition, the entity measures a financial asset or financial liability at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through surplus or deficit, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

Notes to the Financial Statements (Continued)

i. Financial assets

Classification of financial assets

The entity classifies its financial assets as subsequently measured at amortized cost, fair value through net assets/ equity or fair value through surplus and deficit on the basis of both the entity's management model for financial assets and the contractual cash flow characteristics of the financial asset. A financial asset is measured at amortized cost when the financial asset is held within a management model whose objective is to hold financial assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding. A financial asset is measured at fair value through net assets/ equity if it is held within the management model whose objective is achieved by both collecting contractual cashflows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. A financial asset shall be measured at fair value through surplus or deficit unless it is measured at amortized cost or fair value through net assets/ equity unless an entity has made irrevocable election at initial recognition for particular investments in equity instruments.

Subsequent measurement

Based on the business model and the cash flow characteristics, the entity classifies its financial assets into amortized cost or fair value categories for financial instruments. Movements in fair value are presented in either surplus or deficit or through net assets/ equity subject to certain criteria being met.

Amortized cost

Financial assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest, and that are not designated at fair value through surplus or deficit, are measured at amortized cost. A gain or loss on an instrument that is subsequently measured at amortized cost and is not part of a hedging relationship is recognized in profit or loss when the asset is de-recognized or impaired. Interest income from these financial assets is included in finance income using the effective interest rate method.

Notes to the Financial Statements (Continued)

Fair value through net assets/ equity

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at fair value through net assets/ equity. Movements in the carrying amount are taken through net assets, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognized in surplus/deficit. Interest income from these financial assets is included in finance income using the effective interest rate method.

Trade and other receivables

Trade and other receivables are recognized at fair values less allowances for any uncollectible amounts. Trade and other receivables are assessed for impairment on a continuing basis. An estimate is made of doubtful receivables based on a review of all outstanding amounts at the year end.

Fair value through surplus or deficit

Financial assets that do not meet the criteria for amortized cost or fair value through net assets/ equity are measured at fair value through surplus or deficit. A business model where the entity manages financial assets with the objective of realizing cash flows through solely the sale of the assets would result in a fair value through surplus or deficit model.

Impairment

The entity assesses, on a forward-looking basis, the expected credit loss ('ECL') associated with its financial assets carried at amortized cost and fair value through net assets/equity. The entity recognizes a loss allowance for such losses at each reporting date. Critical estimates and significant judgments made by management in determining the expected credit loss (ECL) are set out in Note.

ii. Financial liabilities

Classification

The entity classifies its liabilities as subsequently measured at amortized cost except for financial liabilities measured through surplus or deficit

Notes to the Financial Statements (Continued)

j) Inventories

Inventory is measured at cost upon initial recognition. To the extent that inventory was received through non-exchange transactions (for no cost or for a nominal cost), the cost of the inventory is its fair value at the date of acquisition. Costs incurred in bringing each product to its present location and conditions are accounted for, as follows:

- i) Raw materials: purchase cost using the weighted average cost method.
- ii) Finished goods and work in progress: cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity but excluding borrowing costs.

After initial recognition, inventory is measured at the lower of cost and net realizable value. However, to the extent that a class of inventory is distributed or deployed at no charge or for a nominal charge, that class of inventory is measured at the lower of cost and current replacement cost. Net realizable value is the estimated selling price in the ordinary course of operations, less the estimated costs of completion and the estimated costs necessary to make the sale, exchange, or distribution. Inventories are recognized as an expense when deployed for utilization or consumption in the ordinary course of operations of the *Entity*.

k) Provisions

Provisions are recognized when the Entity has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Entity expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain. The expense relating to any provision is presented in the statement of financial performance net of any reimbursement.

l) Contingent liabilities

The Entity does not recognize a contingent liability but discloses details of any contingencies in the notes to the financial statements, unless the possibility of an outflow of resources embodying economic benefits or service potential is remote.

Notes to the Financial Statements (Continued)

m) Contingent assets

The Entity does not recognize a contingent asset but discloses details of a possible asset whose existence is contingent on the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Entity in the notes to the financial statements. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits or service potential will arise and the asset's value can be measured reliably, the asset and the related revenue are recognized in the financial statements of the period in which the change occurs.

n) Nature and purpose of reserves

The Entity creates and maintains reserves in terms of specific requirements.

o) Changes in accounting policies and estimates

The Entity recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

p) Employee benefits

Retirement benefit plans

The Entity provides retirement benefits for its employees and directors. Defined contribution plans are post-employment benefit plans under which an Entity pays fixed contributions into a separate Entity (a fund), and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to fund obligations for the payment of retirement benefits are charged against income in the year in which they become payable. Defined benefit plans are post-employment benefit plans other than defined-contribution plans. The defined benefit funds are actuarially valued tri-annually on the projected unit credit method basis. Deficits identified are recovered through lump sum payments or increased future contributions on proportional basis to all participating employers. The contributions and lump sum payments reduce the post-employment benefit obligation.

q) Foreign currency transactions

Transactions in foreign currencies are initially accounted for at the ruling rate of exchange on the date of the transaction. At each reporting date, foreign currency monetary items are translated using the closing rate. Non-monetary items measured in historical cost are translated using the exchange rate at the date of the transaction, and those measured at fair value are translated using the exchange rates at the date when the fair value was determined. Exchange differences arising from the settlement of monetary items or translation of monetary/non-monetary items at rates

different from those at which they were initially reported are recognized in surplus or deficit in the period.

Notes to the Financial Statements (Continued)

r) Borrowing costs

Borrowing costs are capitalized against qualifying assets as part of property, plant and equipment. Such borrowing costs are capitalized over the period during which the asset is being acquired or constructed and borrowings have been incurred. Capitalization ceases when construction of the asset is complete. Further borrowing costs are charged to the statement of financial performance.

s) Related parties

The *Entity* regards a related party as a person or an Entity with the ability to exert control individually or jointly, or to exercise significant influence over the *Entity*, or vice versa. Members of key management are regarded as related parties and comprise *the Governor, Deputy governor, County Secretary, County Executive Committee Members and Chief Officers.*

t) Service concession arrangements.

The *Entity* analyses all aspects of service concession arrangements that it enters into in determining the appropriate accounting treatment and disclosure requirements. In particular, where a private party contributes an asset to the arrangement, the *Entity* recognizes that asset when, and only when, it controls or regulates the services the operator must provide together with the asset, to whom it must provide them, and at what price. In the case of assets other than 'whole-of-life' assets, it controls, through ownership, beneficial entitlement or otherwise – any significant residual interest in the asset at the end of the arrangement. Any assets so recognized are measured at their fair value. To the extent that an asset has been recognized, the *Entity* also recognizes a corresponding liability, adjusted by a cash consideration paid or received.

u) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the Central Bank of Kenya and at various commercial banks at the end of the financial year.

Notes to the Financial Statements (Continued)

v) Comparative figures

In preparing these financial statements the entity has elected to apply paragraph 79 of IPSAS 33, which allows for the election by an entity to present one statement of financial performance, one statement of cash flow, one statement of net assets and the statement of financial position and an opening statement of financial position as at the time of first-time adoption of the accrual basis of accounting.

w) Subsequent events

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2025.

Notes to the Financial Statements (Continued)

5. Significant Judgments and Sources of Estimation Uncertainty

The preparation of the Entity's financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods. State all judgements, estimates and assumptions made:

Estimates and assumptions.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Entity based its assumptions and estimates on parameters available when the financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the Entity. Such changes are reflected in the assumptions when they occur.

Useful lives and residual value

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- a) The condition of the asset based on the assessment of experts employed by the Entity.
- b) The nature of the asset, its susceptibility and adaptability to changes in technology and processes.
- c) The nature of the processes in which the asset is deployed.
- d) Availability of funding to replace the asset.
- e) Changes in the market in relation to the asset

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions is included in Note. Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date and are discounted to present value where the effect is material.

Notes to the Financial Statements (Continued)

6. Transfers from CRF

Nature of Transfer	Amount recognized to Statement of financial performance.	Amount deferred under deferred income.	Total transfers FY 2024/2025
	Kshs	Kshs	Kshs
Recurrent	5,954,305,776		5,954,305,776
Development	1,984,164,328		1,984,164,328
Nutrition International-NI	19,523,500		19,523,500
County Aggregated Industrial Park-CAIP	52,631,579		52,631,579
Climate change fund-FLOCCA	81,397,998		81,397,998
Chps stipend fund	40,757,500		40,757,500
National agriculture value chain-NAVCDP	91,526,544		91,526,544
Kusp-Urban institution grant	32,309,300		32,309,300
Village polytechnic	4,000,000		4,000,000
Narigp	9,362,237		9,362,237
Total	8,269,978,762		8,269,978,762

7. Miscellaneous Revenue

Nature of Revenue	FY 2024/2025
	Kshs
In kind grants and donations	
Refunds & Reimbursements	
Revenues not classified anywhere else	
Total	

8. Other Incomes

Description	FY 2024/2025
	Kshs
Insurance recoveries	
Sale of tender documents	
Services concession income	
Other incomes not specified elsewhere	
Total other income	

MURANG'A COUNTY GOVERNMENT- EXECUTIVE
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Notes to the Financial Statements (Continued)

9. Employee Costs

Description	FY 2024/2025
	Kshs
Basic salaries of permanent employees	3,787,313,637
Basic wages of temporary employees	111,573,743
Personal allowances – part of salary	-
Employer contributions to social security contributions	50,809,059
Employer contributions to pension scheme	136,240,478
Employer contribution to compulsory housing scheme&NITA	60,996,205
Other personnel costs(CHP'S)	69,369,500
Total Employee costs	4,216,302,622

10. Use of Goods and Services

Description	FY 2024/2025
	Kshs
Utilities, supplies and services	40,947,422
Communication, supplies and services	5,191,139
Domestic travel and subsistence	206,053,734
Foreign travel and subsistence	19,212,778
Printing, advertising, and information supplies & services	33,197,908
Rentals of produced assets	6,528,700
Training expenses	53,681,693
Hospitality supplies and services	57,081,056
Insurance costs	412,238,501
Specialized materials and services	1,011,431,971
Legal fees	7,282,977
Other operating expenses <i>including bank Charges</i>	399,956,640
Office and general supplies and services	30,984,783
Fuel Oil and Lubricants	42,444,854
Routine maintenance – vehicles and other transport equipment	23,406,319
Routine maintenance – other assets	-
Total	2,349,640,475

MURANG'A COUNTY GOVERNMENT- EXECUTIVE
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Notes to the Financial Statements (Continued)

11. Transfers to Other Government Entities

Description	FY 2024/2025
	Kshs
Transfers to AFIS	144,999,588
Transfers to NAVCDP	91,526,544
Transfers to YOUTH FUND	126,660,000
Transfers to NARIGP	5,605,381
Transfers to TVETS	4,000,000
Transfers to CAIP	26,523,775
Transfers to KUSP-UIG	32,309,300
Capital Grants to Other levels of government-flocca	184,212,472
Transfers to -NUTRITION	37,764,804
Total	653,601,864

12. Depreciation and Amortization Expense

Description	FY 2024/2025
	Kshs
Property, plant and equipment	156,921,465
Intangible assets	-
Investment property carried at cost	-
Total	156,921,465

13. Other Grants and Subsidies

Description	FY 2024/2025
	Kshs
Membership dues and subscriptions to international organizations	
Scholarships and other educational benefits	275,000,000
Emergency relief and refugee assistance	-
Grants to small businesses, cooperatives, and self employed	-
Subsidies to Public entities	-
DONATIONS	1,550,000
Total Grants and Subsidies	276,550,000

14. Other payments

Description	FY 2024/2025
	Kshs
Emergency funds	20,000,000
Total	20,000,000

Notes to the Financial (Continued)

15. Social Benefits

Description	FY 2024/2025
	Kshs
Transfers to the elderly	
Transfers to orphans	
Transfers to the physically challenged	
<i>Gratuity</i>	106,956,872
Total social benefit expenses	106,956,872

16. Gain/Loss on Sale of Assets

Description	FY 2024/2025
	Kshs
Property, plant and equipment	
Intangible assets	
Other assets not capitalised	
Total gain on sale of assets	

17. Gain/Loss on Foreign Exchange

Description	FY 2024/2025
	Kshs
Gain or loss on foreign exchange transactions	
Gain or loss on balances in foreign exchanges	
Total	

18. Gain/Loss on Fair Value Investments

Description	FY 2024/2025
	Kshs
Investments at Fair Value	
Total Gain	

19. Impairment Loss

MURANG'A COUNTY GOVERNMENT- EXECUTIVE

Annual Reports and Financial Statements for the year ended June 30, 2025.

Description	FY 2024/2025
	Kshs
Property, Plant and Equipment	
Intangible Assets	
Total Impairment Loss	

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Notes to the Financial Statements (Continued)

20. Taxation

Description	FY 2024/2025
	Kshs
Current income tax charge	
Tax charged on rental income	
Tax charged on interest income	
Original and reversal of temporary differences	
Income tax expense reported in the statement of financial performance	

21. Cash and Cash Equivalents

Description	FY 2024/2025	Opening Statement 1 st July 2025
	Kshs	Kshs
COUNTY RECURRENT	-	98,413,337
COUNTY DEVELOPMENT	-	133,129,122
MURANGA COUNTY NAT, AGRI & RUR.GR(NARIGP)	3,756,857	-
MURANGA COUNTY NUTRITION PROJECT AC-KES	2,019,440	18,544,724
MURANGA COUNTY AGGREGA INDUST PARK AC	126,907,804	57,800,000
MURANGA COUNTY CLIMATE CHAGE FUND	8,505,361	58,575,594
MURANGA COUNTY DEPOSIT ACCOUNT	107,703,049	29,706,947
TOTAL	248,892,510	396,169,724

21 (a) Detailed Analysis of the Cash and Cash Equivalents

Financial Institution	Account number	FY 2024/2025	Opening Statement 1 st July 2025
		Kshs	Kshs
CBK-COUNTY RECURRENT A/C	NO. 1000171073	-	98,413,337
CBK-COUNTY DEVELOPMENT A/C	NO.1000170988	-	133,129,122
CBK-COUNTY RMLF A/C	NO.1000252798	-	-
CBK- SPECIAL PURPOSE A/C	NO.1000346485	-	-
CBK-MURANGA COUNTY KENYA DEVOL SUP PROG-KSH.A/C	NO:1000439181	-	-
CBK-AGRI SECTOR DEV PROG. II A/C	NO.1000368877	-	-
CBK-VILLAGE POLYTECHNIC A/C	NO.1000368853	-	-
CBK-MURANGA COUNTY NAT, AGRI & RUR.GR(NARIGP)	NO.1000368845	3,756,857	-

MURANG'A COUNTY GOVERNMENT- EXECUTIVE

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		FY 2024/2025	Opening Statement 1 st July 2025
Financial Institution	Account number	Kshs	Kshs
CBK-MURANGA COUNTY NUTRITION PROJECT AC-KES	NO: 1000508687	2,019,440	18,544,724
CBK-MURANGA COUNTY COVID-19 SPEC	NO.1000456132	-	-
CBK-MURANGA COUNTY AGGREGA INDUST PARK AC	NO:1000726474	126,907,804	57,800,000
CBK-MURANGA COUNTY CLIMATE CHAGE FUND AC/	NO:1000544279	8,505,361	58,575,594
CBK- MURANGA COUNTY PRIMARY HEALTH CARE	NO.1000563419	-	-
MURANGA COUNTY NAT, AGRIC VAL CHAIN(NAVCDP)	NO.1000705744	-	-
CBK-MURANGA COUNTY EQUALIZATION FUND	NO.1000738057	-	-
CBK-MURANGA COUNTY CHP'S STIPEND SPA	NO.1000743476	-	-
CBK-MURANGA COUNTY DEPOSIT ACCOUNT	NO:1000380179	107,703,049	29,706,947
CBK- MURANGA COUNTY KENYA URBARN SUPPORT PROG	NO.1000380168	-	-
CBK- MURANGA COUNTY URBAN INSTITUTION GR	NO.1000422629	-	-
TOTAL		248,892,510	396,169,724

MURANG'A COUNTY GOVERNMENT- EXECUTIVE
Annual Reports and Financial Statements for the year ended June 30, 2025.

Notes to the Financial Statements (Continued)

22. Receivables from Exchange Transactions

Description	FY 2024/2025	Opening Statement
	Kshs	1 st July 2025 Kshs
Total receivables		
Other exchange debtors (<i>Specify</i>)		
Less: impairment allowance		
Total receivables		
a) Current receivables		
b) Non-current receivables		
Total Receivables (a+b)		

i) Ageing analysis for Receivables

Description	Insert Current FY		Opening Statement	
	Kshs		1 st July 2025 Kshs	
	Current FY	% of the total	Opening Balance	% of the total
Less than 1 year		%		%
Between 1- 2 years		%		%
Between 2-3 years		%		%
Over 3 years		%		%
Total (a+b)		%		%

ii) Reconciliation for Impairment Allowance on Receivables from Exchange Transactions

Impairment allowance	FY 2024/2025
	Kshs
At the beginning of the year	
Additional allowance during the year	
Recovered during the year	
Written off during the year	
At the end of the year	

MURANG'A COUNTY GOVERNMENT- EXECUTIVE
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Notes to the Financial Statements (Continued)

23. Receivables from Non-Exchange Transactions

Description	FY 2024/2025		Opening Statement	
	Kshs		1 st July 2025	
	Kshs		Kshs	
Other debtors-Transfer from CRF	1,306,767,577		1,135,385,901	
Other debtors (non-exchange transactions)	3,988,000		2,794,575	
Less: impairment allowance	-		-	
Total receivables from non-exchange transactions	1,310,755,577		1,138,180,476	
Ageing Analysis- Receivables from non-exchange transactions	Insert Current FY	% of the total	Ageing Analysis- Receivables from non-exchange transactions	Insert Current FY
Less than 1 year	1,310,755,577	%	Less than 1 year	1,138,180,476
Between 1-2 years	-	%	Between 1-2 years	-
Over 3 years	-	%	Over 3 years	-

i. Reconciliation for Impairment Allowance on Receivables from Non-Exchange Transactions

Description	FY 2024/2025
	Kshs
At the beginning of the year	
Additional provisions during the year	
Recovered during the year	
Written off during the year	
At the end of the year	

MURANG'A COUNTY GOVERNMENT- EXECUTIVE
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Notes to the Financial Statements (Continued)

24. Inventories

Description	<i>FY 2024/2025</i>	<i>Opening Statement 1st July 2025</i>
	Kshs	Kshs
Spare parts		
Goods held for distribution		
Less: allowance for impairment		
Total		

Detailed disclosure on inventories

	<i>FY 2024/2025</i>
Opening balance	
Additional Inventory in the year	
Inventory expensed in the year	
Write-downs in the year	
Others specify	
Closing balance	

25. Investments

Description	<i>FY 2024/2025</i>	<i>Opening Statement 1st July 2025</i>
	Kshs	Kshs
a) Investment in Treasury bills and bonds		
Financial institution		
CBK		
CBK		
Sub- total		
b) Investment with Financial Institutions/ Banks		
Bank		
Bank		
Sub- total		
c) Equity investments (specify)		
Equity/ shares in Entity		
Sub- total		
Grand total		
Analysed as:		
Current portion of Investment		
Non-current portion of investment		

d) Movement of Equity Investments

	<i>FY 2024/2025</i>
	Kshs
At the beginning of the year	
Purchase of investments in the year	
Sale of investments during the year	
Increase /(decrease) in fair value of investments	
At the end of the year	

Notes to the Financial Statements (Continued)

e) Shareholding in other entities

For investments in equity share listed under note 25 above, list down the equity investments under the following categories.

Name of Entity where investment is held	No of shares			Nominal value of shares	Fair value of shares	Fair value of shares
	Direct shareholding	Indirect shareholding	Effective shareholding			
	%	%	%	Kshs	Kshs	Kshs
Entity A						
Entity B						
Entity C						

Notes to the Financial Statements (Continued)

26. Property, Plant and Equipment

	Land	Buildings	Motor vehicles	Infrastructure assets	Furniture and fittings	Plant and machinery	Computers & ICT Equipment	Total
Depreciation Rate		2%	20%	10%	10%	10%	33%	
Cost	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs
Opening Bal as 1st July 2024								
Additions		382,764,470	44,817,775	896,456,662	44,021,609	209,805,849	76,588,512	1,654,454,877
Disposals								
Transfer/Adjustments								
As At 30th Jun 2025		382,764,470	44,817,775	896,456,662	44,021,609	209,805,849	76,588,512	1,654,454,877
Depreciation And Impairment								
Depreciation for the year		7,655,289	8,963,555	89,645,666	4,402,161	20,980,585	25,274,209	156,921,465
Disposals								
Impairment								
Transfer/Adjustment								
As At Jun 2025		7,655,289	8,963,555	89,645,666	4,402,161	20,980,585	25,274,209	156,921,465
Net Book Values								
Opening Bal as at 1st July 2024								
As At June 30th, 2025		375,109,181	35,854,220	806,810,996	39,619,448	188,825,264	51,314,303	1,497,533,412

MURANG'A COUNTY GOVERNMENT- EXECUTIVE
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Notes to the Financial Statements (Continued)

27. Intangible Assets

Description	<i>FY 2024/2025</i>
	Kshs
Cost/Opening balance at the beginning of the year	
Additions	8,348,012
Disposal	-
At end of the year	8,348,012
Additions–internal development	
Disposal	
At end of the year	
Amortization and impairment	
At beginning of the year	
Amortization	
At end of the year	
Impairment loss	
At end of the year	
NBV	8,348,012

28. Investment Property

Description	<i>FY 2024/2025</i>
	Kshs
Cost/Opening balance at the beginning of the year	
Additions	
Disposal during the year	
Depreciation	
Impairment	
At end of the year	

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Notes to the Financial Statements (Continued)

29. Right-of-use assets

	<i>Buildings</i>	<i>Motor vehicles</i>	<i>Plant and equipment</i>	<i>Total</i>
	Kshs	Kshs	Kshs	Kshs
Cost				
As at 1 July 2025				
Additions				
As at June 2025				
Accumulated Depreciation				
As at 1 July 2025				
Charge for the year				
As at June 2025				
Carrying Amount				
As at June 2025				

30. Biological Assets

Description	<i>Insert Current FY</i>	<i>Opening Statement</i> <i>1st July 2025</i>
	Kshs	Kshs
Specify		
Specify		
Total		

31. Tangible Natural Resources

	<i>Sub- soil assets</i>	<i>Water</i>	<i>Wildlife</i>	<i>Total</i>
	Kshs	Kshs	Kshs	Kshs
Cost				
As at 1 July 2025				
Additions				
As at June 2025				
Accumulated Depreciation				
As at 1 July 2025				
Charge for the year				
As at June 2025				
Carrying Amount				
As at June 2025				

MURANG'A COUNTY GOVERNMENT- EXECUTIVE
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Notes to the Financial Statements (Continued)

32. Trade and Other Payables

Description	FY 2024/2025		Opening Statement	
	Kshs		1 st July 2024	
Trade payables	695,112,289		412,257,669	
Employee payables	1,098,962,027		930,244,940	
Other personnel cost- staff claims	30,795,478		-	
Other payables-(Gratuity)	86,608,938		-	
Other payables- CHP'S	10,010,000		-	
Transfer from CRF	1,306,767,577		-	
Total trade and other payables	3,228,256,309		1,342,502,609	
Ageing analysis: (Trade and other payables)	Current FY	%	Ageing analysis: (Trade and other payables)	Current FY
Under one year	2,563,583,116	79%	Under one year	853,674,485
1-2 years	175,845,068	5%	1-2 years	53,925,158
2-3 years	53,925,158	2%	2-3 years	434,902,965
Over 3 years	434,902,965	13%	Over 3 years	-
	3,228,256,307			1,342,502,608

33. Refundable Deposits and Prepayments

Description	Insert Current FY		Opening Statement	
	Kshs		1 st July 2025	
Customer deposits	107,703,049		29,706,947	
Prepayments				
Other deposits				
Total deposits	107,703,049		29,706,947	
Ageing analysis: (Refundable deposits)	Current FY	% of the Total	Current FY	% of the Total
Under one year	107,703,049	100%	29,706,947	100%
1-2 years		%		%
2-3 years		%		%
Over 3 years		%		%
Total	107,703,049		29,706,947	

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Notes to the Financial Statements (Continued)

34. Provisions

Description	Leave provision	Gratuity Provision	Other provision	Total
	Kshs	Kshs	Kshs	Kshs
Balance b/f				
Additional provisions				
Provision utilised				
Change due to discount and time value for money				
Total provisions year end				
Current Provisions				
Non-Current Provisions				

35. Lease Liabilities

Description	FY 2024/2025	Opening Statement 1 st July 2025
	Kshs	Kshs
Balance at the beginning of the year		
Discount interest on lease liability		
Paid during the year		
At end of the year		

Maturity Analysis

Period	Amount
Year 1	
Year 2	
Year 3	
Year 4	
Year 5 and onwards	
Less: unearned Interest	

Analysed as:

Description	Amount
Current	
Non- Current	
Total	

MURANG'A COUNTY GOVERNMENT- EXECUTIVE
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Notes to the Financial Statements (Continued)

36. Deferred Income

Description	<i>FY 2024/2025</i>	<i>Opening Statement 1st July 2025</i>
	Kshs	Kshs
National Government		
International Funders		
Public Contributions and Donations		
Total Deferred Income		

The deferred income movement is as follows:

	National government	International funders	Public contributions and donations	Total
	Kshs	Kshs	Kshs	Kshs
Balance Brought Forward				
Additions				
Transfers To Capital Fund				
Transfers To Income Statement				
Other Transfers				
Balance Carried Forward				

Analysed as:

Description	Amount
Current	
Non- Current	
Total	

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Notes to the Financial Statements (Continued)

37. Employee Benefit Obligations

Description	Defined benefit plan	Post-employment medical benefits	Other Benefits	Insert Current FY	Opening Statement 1st July 2025
	Kshs	Kshs	Kshs	Kshs	Kshs
Current Benefit Obligation					
Non-Current Benefit Obligation					
Total Employee Benefits Obligation					

	<i>FY 2024/2025</i>	<i>Opening Statement 1st July 2025</i>
Discount Rates		
Future Salary Increases		
Future Pension Increases		
Mortality (Pre- Retirement)		
Mortality (post-retirement)		
Withdrawals		
Ill Health		
Retirement		

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Notes to the Financial Statements (Continued)

Recognition of Retirement Benefit Asset/ Liability

a) Amounts recognised under other gains/ Losses in the statement of Financial Performance:

	<i>FY 2024/2025</i>	<i>Opening Statement 1st July 2025</i>
Description	Kshs	Kshs
The return on defined plan assets		
Actuarial gains/ losses arising from changes in demographic assumptions		
Actuarial gains/ losses arising from changes in financial assumptions		
Actuarial gains and losses arising from experience adjustments		
Others		
Adjustments for restrictions on the defined benefit asset		
Remeasurement of the net defined benefit liability (asset)		

b) Amounts recognized in the Statement of Financial Position

	<i>FY 2024/2025</i>	<i>Opening Statement 1st July 2025</i>
Description	Kshs	Kshs
Present value of defined benefit obligations(a)		
Fair value of plan assets(b)		
Funded status(=a-b)		
Restrictions on asset recognised		
Others		
Net asset or liability arising from defined benefit obligation		

The Entity also contributes to the statutory National Social Security Fund (NSSF). This is a defined contribution scheme registered under the National Social Security Act. The Entity's obligation under the scheme is limited to specific contributions legislated from time to time and is currently at KShs.360&1080 per employee per month. Other than NSSF the Entity also has a defined contribution scheme operated by LAPFUND &LUPFUND Pension Fund. Employees contribute 12% while employers contribute 15% of basic salary. Employer contributions are recognised as expenses in the statement of financial performance within the period they are incurred.

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Notes to the Financial Statements (Continued)

38. Borrowings

Description	<i>FY 2024/2025</i>
	Kshs
a) External borrowings	
Balance at beginning of the year	
External borrowings during the year	
Repayments of during the year	
Balance at end of the year	
b) Domestic borrowings	
Balance at beginning of the year	
Domestic borrowings during the year	
Repayments during the year	
Balance at end of the year	
Balance at end of the period- domestic and External borrowings c = (a+b)	

The analyses of both external and domestic borrowings are as follows:

	<i>FY 2024/2025</i>	<i>Opening Statement</i> <i>1st July 2024</i>
	Kshs	Kshs
External Borrowings		
Dollar Denominated Loan		
Sterling Pound Denominated Loan		
Euro Denominated Loan		
Domestic Borrowings		
Kenya Shilling Loan From KCB		
Kenya Shilling Loan from Barclays Bank		
Kenya Shilling Loan from Consolidated Bank		
Total /Balance at end of The Year		

MURANG'A COUNTY GOVERNMENT- EXECUTIVE
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Notes to the Financial Statements (Continued)

Description	<i>Insert Current</i>	<i>Opening</i>
	Kshs	Kshs
Short Term Borrowings (Current Portion)		
Long Term Borrowings		
Total		

39. Service Concession Arrangements Liability

Description	<i>Insert Current</i> <i>FY</i>	<i>Opening</i> <i>Statement</i> <i>1st</i> <i>July 2025</i>
	Kshs	Kshs
Fair value of service concession assets recognized under PPE		
Accumulated depreciation to date		
Net carrying amount		
Service concession liability at beginning of the year		
Service concession revenue recognized		
Service concession liability at end of the year		

40. Cash Generated from Operations

	<i>FY 2024/2025</i>
	Kshs
Surplus for the year before tax	490,005,464
Adjusted for:	
Depreciation	156,921,465
Non-cash grants received	
Contributed assets	
Impairment	
Gains and losses on disposal of assets	
Contribution to provisions	
Contribution to impairment allowance	
Working capital adjustments	
Increase in inventory	
Increase in transfers from CRF in performance and cashflow	(171,381,676)
Increase in deferred income	
Increase in payables	829,897,427
Increase in payments received in advance	
Net cash flow from operating activities	1,305,442,680

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Notes to the Financial Statements (Continued)

41. Financial Risk Management

The Entity's activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. The Entity's overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. The Entity does not hedge any risks and has in place policies to ensure that credit is only extended to customers with an established credit history.

The Entity's financial risk management objectives and policies are detailed below:

i) Credit risk

The Entity has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk arises from cash and cash equivalents, and deposits with banks, as well as trade and other receivables and available-for-sale financial investments. Management assesses the credit quality of each customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external assessment in accordance with limits set by the directors. The amounts presented in the statement of financial position are net of allowances for doubtful receivables, estimated by the Entity's management based on prior experience and their assessment of the current economic environment.

The carrying amount of financial assets recorded in the financial statements representing the Entity's maximum exposure to credit risk without taking account of the value of any collateral obtained is made up as follows:

	Total amount	Fully performing	Past due	Impaired
	Kshs	Kshs	Kshs	Kshs
As at 30 June 2025				
Receivables from exchange transactions				
Receivables from non-exchange transactions				
Bank balances				
Total				

Notes to the Financial Statements (Continued)

Financial Risk Management

The customers under the fully performing category are paying their debts as they continue trading. The credit risk associated with these receivables is minimal and the allowance for uncollectible amounts that the Entity has recognised in the financial statements is considered adequate to cover any potentially irrecoverable amounts. The Entity has significant concentration of credit risk on amounts due from The board of directors sets the Entity's credit policies and objectives and lays down parameters within which the various aspects of credit risk management are operated.

ii) Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Entity's directors, who have built an appropriate liquidity risk management framework for the management of the Entity's short, medium and long-term funding and liquidity management requirements. The Entity manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

The table below represents cash flows payable by the Entity under non-derivative financial liabilities by their remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Less than 1 month	Between 1-3 months	Over 5 months	Total
	Kshs	Kshs	Kshs	Kshs
As at 30 June 2025				
Trade payables				
Current portion of borrowings				
Provisions				
Deferred income				
Employee benefit obligation				
Total				

Notes to the Financial Statements (Continued)

Financial Risk Management

iii) Market risk

The Entity has put in place an internal audit function to assist it in assessing the risk faced by the Entity on an ongoing basis, evaluate and test the design and effectiveness of its internal accounting and operational controls.

Market risk is the risk arising from changes in market prices, such as interest rate, equity prices and foreign exchange rates which will affect the Entity's income or the value of its holding of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. Overall responsibility for managing market risk rests with the Audit and Risk Management Committee. The Entity's Finance Department is responsible for the development of detailed risk management policies (subject to review and approval by Audit and Risk Management Committee) and for the day-to-day implementation of those policies. There has been no change to the Entity's exposure to market risks or the manner in which it manages and measures the risk.

a) Foreign currency risk

The *Muranga county* has transactional currency exposures. Such exposure arises through purchases of goods and services that are done in currencies other than the local currency. Invoices denominated in foreign currencies are paid after 30 days from the date of the invoice and conversion at the time of payment is done using the prevailing exchange rate. The *Muranga county* manages foreign exchange risk from future commercial transactions and recognised assets and liabilities by projecting for expected sales proceeds and matching the same with expected payments.

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Notes to the Financial Statements (Continued)

Financial Risk Management

The carrying amount of the *Muranga county's* foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

Current FY

	In Kshs	Other currencies	Total
	Kshs	Kshs	Kshs
As at 30 June 2025			
Financial Assets			
Investments			
Cash			
Debtors			
Total Financial Assets			
Financial Liabilities			
Trade And Other Payables			
Borrowings			
Total Financial Liabilities			
Net Foreign Currency Asset/(Liability)			

Financial Risk Management

The following table demonstrates the effect on the Entity's statement of comprehensive income on applying the sensitivity for a reasonable possible change in the exchange rate of the three main transaction currencies, with all other variables held constant. The reverse would also occur if the Kenya Shilling appreciated with all other variables held constant.

	Change in currency rate	Effect on Profit before tax	Effect on Equity/Net assets
	Kshs	Kshs	Kshs
Euro	10%		
USD	10%		
Euro	10%		
USD	10%		

Notes to the Financial Statements (Continued)

b) Interest rate risk

Interest rate risk is the risk that the Entity's financial condition may be adversely affected as a result of changes in interest rate levels. The Entity's interest rate risk arises from bank deposits. This exposes the Entity to cash flow interest rate risk. The interest rate risk exposure arises mainly from interest rate movements on the Entity's deposits.

Management of interest rate risk

To manage the interest rate risk, management has endeavoured to bank with institutions that offer favourable interest rates.

Financial Risk Management

Sensitivity analysis

The Entity analyses its interest rate exposure on a dynamic basis by conducting a sensitivity analysis. This involves determining the impact on profit or loss of defined rate shifts. The sensitivity analysis for interest rate risk assumes that all other variables, in particular foreign exchange rates, remain constant. The analysis has been performed on the same basis as the prior year.

Fair value of financial assets and liabilities

a) Financial instruments measured at fair value.

Determination of fair value and fair values hierarchy

IPSAS 30 specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources; unobservable inputs reflect the *Entity's* market assumptions. These two types of inputs have created the following fair value hierarchy:

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities. This level includes listed equity securities and debt instruments on exchanges.
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs). This level includes equity investments and debt instruments with significant unobservable components. This hierarchy requires the use of observable market data when available. The *Entity* considers relevant and observable market prices in its valuations where possible.

Notes to the Financial Statements (Continued)

Financial Risk Management

The following table shows an analysis of financial and non- financial instruments recorded at fair value by level of the fair value hierarchy:

	Level 1	Level 2	Level 3	Total
	Kshs	Kshs	Kshs	Kshs
As at 30 June 2025				
Financial Assets				
Quoted Equity Investments				
Non- Financial Assets				
Investment Property				
Land And Buildings				

There were no transfers between levels 1, 2 and 3 during the year. Disclosures of fair values of financial instruments not measured at fair value have not been made because the carrying amounts are a reasonable approximation of their fair values.

iv) Capital Risk Management

The objective of the Entity's capital risk management is to safeguard the Entity's ability to continue as a going concern. The Entity capital structure comprises of the following funds:

	<i>Insert Current FY</i>	<i>Opening Statement 1st July 2025</i>
	Kshs	Kshs
Revaluation Reserve		
Retained Earnings		
Capital Reserve		
Total Funds		
Total Borrowings		
Less: Cash And Bank Balances		
Net Debt/(Excess Cash And Cash Equivalents)		
Gearing		

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Notes to the Financial Statements (Continued)

42. Related Party Disclosures

Nature of related party relationships

Entities and other parties related to the *Entity* include those parties who have ability to exercise control or exercise significant influence over its operating and financial decisions. Related parties include management personnel, their associates and close family members.

Government of Kenya

The Government of Kenya is the principal shareholder of the *Entity*, holding 100% of the *Entity's* equity interest. The Government of Kenya has provided full guarantees to all long-term lenders of the Entity, both domestic and external.

Other related parties include:

- i) County Government Entities
- ii) National Government Entities
- iii) Key management.

	<i>FY 2024/2025</i>
	Kshs
Transactions with related parties	
a) Sales to related parties	
Others (specify) e.g. interest and bank charges	
Total	
B) purchases from related parties	
Purchases of electricity from KPLC	
Purchase of water from govt service providers	
Rent expenses paid to govt agencies	
Training and conference fees paid to govt. Agencies	
Others (specify)	
Total	
b) Grants /transfers from the government	
Grants from national govt	
Grants from county government	
Donations in kind	
Total	
c) Expenses incurred on behalf of related party	
Payments of salaries and wages for employees	
Payments for goods and services for	
Total	
d) Key management compensation	
Compensation to key management	
Total	

43. Segment Information

44. Contingent Assets and Contingent Liabilities

Contingent Assets

	<i>FY 2024/2025</i>
	Kshs
Contingent Assets	
Insurance Reimbursements	
Assets Arising from Determination Of Court Cases	
Reimbursable Indemnities and Guarantees	
Receivables From Other Government Entities	
Others	
Total	

Contingent Liabilities

	<i>FY 2024/2025</i>
	Kshs
Contingent Liabilities	
Bank Guarantees in Favour of Subsidiary	
Contingent Liabilities arising from Contracts Including PPPs	
Others	
Total	

45. Capital Commitments

Capital Commitments	<i>FY 2024/2025</i>
	Kshs
Authorised for	
Authorised and contracted for	
Total	

Notes to the Financial Statements (Continued)

46. Events after the Reporting Period

There were no material adjusting and non- adjusting events after the reporting period.

47. Ultimate And Holding Entity

The Entity ultimate parent is the Government of Kenya.

48. Currency

The financial statements are presented in Kenya Shillings (Kshs).

16. Appendix

Appendix 1: Implementation Status of Auditor-General's Recommendations

The following is the summary of issues raised by the external auditor, and management comments that were provided to the auditor.

Reference No.	Issue / Observations from Auditor	Management comments	Status:	Timeframe
1	Variance Between the Statement of Receipts and Payments and Integrated Financial Management Information System (IFMIS) Votebook.	The county experienced the above challenges with the IFMIS Votebook report. For instance, the county has currently processed a number of transactions through IFMIS but the IFMIS trial balance reports indicate zero balances. The county government is making efforts to clean up the differences caused by errors	ongoing	
2	Unreconciled Pending Bills Records	The actual figures of pending accounts payable balance as at 30 th June 2024 was Kshs. 412,257,670 as per the attached list relating to unpaid suppliers. The difference of Kshs.14,797,051 was as a result of additional pending bills that the County had anticipated to pay but was not paid during the year. However, the amount was paid in the subsequent financial year.	Resolved	
3	Unsupported Expenditure on Hospitality, Supplies and Services	The requisitions, invoices, expenditure schedules and payment vouchers in support of the above have been attached. Included in the amount Kshs. 631,884 was an amount Kshs. 43,684 (voucher no. 49419, payable to One in One Caterers) that was not paid in the financial year. However, this amount was paid in the subsequent financial year. Annex 3: invoices, expenditure schedules and payment vouchers.	Resolved	
1.0	Budgetary Control and Performance	The total executive budget was Kshs. 9,515,657,013. At the end of the financial year, the County Executive had received Kshs. 8,068,995,933 in the County Revenue Fund (CRF). Included in this amount is Kshs. 650,974,062 that was transferred to the County Assembly. The actual amounts received in the CRF	Resolved	

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Reference No.	Issue / Observations from Auditor	Management comments	Status:	Timeframe
		<p>meant for the County Executive amounted to Kshs. 7,418,021,871. Out of Kshs. 7,418,021,871, Kshs. 6,783,549,529 was transferred from CRF to respective County Executive accounts leaving the balance of Kshs. 634,472,342 which was transferred to the respective County Executive accounts in the subsequent financial year as it was received from the exchequer two days to the close of the financial year (26th June 2024) and it was not possible to process payments and get approvals from the Controller of Budget within the two days. The total amount received by the County Executive translates to 78% of the total budget as opposed to 71% highlighted above. Thus, the actual underfunding is 22% explained as follows.</p> <p>The reported underfunding was as a result of unrealized exchequer releases, unrealized Transfers for other government agencies and facility improvement funds received and utilized at source.</p>		
2.0	Pending Bills	<p>The opening pending bills for 2023-2024 financial year were Kshs. 1,137,499,457 of which verified pending bills of Kshs 678,120,978 were settled leaving a balance of Kshs 459,378,470 at the close of the financial year.</p> <p>The County Executive prepared a payment plan of Kshs 1,397,349,398 and presented the same to the controller of budget. Out of this amount, Kshs 445,435,987 had been paid by 11th September 2024 leaving a balance of Kshs 951,913,412 which the County Executive is committed to clearing.</p>	Resolved	

Reference No.	Issue / Observations from Auditor	Management comments	Status:	Timeframe
1.1	Failure to Comply with Staff Establishment	<p>In reference to the above, we indicate as follows: Following the inauguration of a new Administration in 2022 the county executive committee revised structure of the government the structures were forwarded to the Board for review of the staffing levels. Arising from the structures forwarded, the board in its meeting held on 30th December 2022 approved the staff establishment; the resultant staff establishment was forwarded for implementation vide our letter ref MCG/PSB/2/4/VOL.17/16 dated 4th January 2023. However, it was noted that the document forwarded had typographical errors. The errors cited by the auditors are set out on page 23, 25, 36 and 41 where there was a mix up of the in post and the proposed staff as summarized below.</p>	Resolved	
1.2	Non-Adherence to the Law on Staff Ethnic Diversity.	<p>Murang'a County is largely not cosmopolitan. People from other ethnic communities in the county mostly are public servants, students or members of the minority business community and applicants for various vacancies from diverse communities are few. The law requires that the Dominant Ethnic Group should not be above 70 percent and non- Dominant Ethnic Groups be at least 30 per cent according to section 55(1) (e) of the County Governments Act, No.17 of 2012. However, certain vacancies do not attract applicants from outside the Dominant Ethnic Group. The Board has strived to ensure this through advertisements that encourage persons from other communities to apply by indicating</p>	Resolved	

Reference No.	Issue / Observations from Auditor	Management comments	Status:	Timeframe
		at all times that Murang'a County is an equal opportunity employer.		
1.3	Non-Adherence to the One-Third of Basic Salary Rule	The 571 officers who were earning less than two third of their basic salary due to introduction of other statutory deductions at a time when the officers had already made commitments in their pay. Such statutory deductions included housing levy, Social Health Insurance Fund (SHIF) and National Social Security Fund (NSSF). The county was obliged to make the deductions on the officer's salary despite the level of commitment that the officers had previously made. Efforts will be put in place to address this issue through recommending restructuring of these other obligations.	Resolved	
1.4	Failure to Comply with Fiscal Responsibility Principles on Wage Bill	The wage bill ratio is a function of receipts from equitable share, grants and own source revenue. Some of the reasons for the high wage bill include; i) The County inherited a big number of staff both from the former local authorities that served Murang'a County and the former Central Government; ii) The SRC reviewed salaries and allowances for public officers upwards several times without the relative revenue rise. iii) The County Government Act, 2012 established quite a number of senior management positions which required to be filled by law. The devolved functions required staffing for effective service delivery; iv) The ratio does not factor in the revenues of Kshs. 382,537,843 which are spent at source through FIF.	Resolved	

Reference No.	Issue / Observations from Auditor	Management comments	Status:	Timeframe
		<p>v) Limited own source revenue streams hence inability to improve on the ratio.</p> <p>To address the high wage bill, the County Government has;</p> <p>a) Frozen recruitment, except for critical and essential cadres;</p> <p>b) Made a decision to be replacing staff at the entry positions, as opposed to replacing these officers at the job group they have exited at. This replacement is only done for essential posts;</p> <p>c) Automated all revenue streams with the purpose of enhancing the County Revenues;</p>		
2.0	Failure to Adhere to Fiscal Responsibility Principles in Budget Allocation to the County Assembly	<p>The Kshs. 892,709,033 budget allocation to the County Assembly included Kshs. 25,000,000 for development and Kshs. 42,000,000 for car and mortgage which are items classified as allowable beyond the parliament approved ceiling.</p> <p>The ceiling as set out in the second Schedule to County Revenue Allocation of Revenue Act (CARA), 2023 was Kshs 830,709,033 which was 7.98% of the total budget of 10,408,366,046, therefore above the Public Finance Regulations, 2015 set ceiling of 7%.</p> <p>Annex 6: County Revenue Allocation of Revenue Act (CARA) 2023</p>	Resolved	
3.0	Irregularity on Imprest Management	All imprest issued were duly surrendered by the applicants/payees. The surrender documents for the imprests are available for review. Attached in the annexes, find samples of the surrender documents.	Resolved	

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Reference No.	Issue / Observations from Auditor	Management comments	Status:	Timeframe
		The County Executive invited the National Treasury to assist in cleaning up IFMIS and training on the use of the imprest management module.		
4.0	Construction of a Septic Tank at Maragua Level 4 Hospital	The septic tank requires desludging which is a common practice when it's full, using an exhauster. This is caused by increase in the number of patients due to improved health services. The department organized with the water provider to exhaust the septic tank. The visible openings are inspection chambers which were left open during inspection by an attendant but have already been closed. Attached are current photos of the septic tank and there are no visible leakages.	Resolved	
5.0	Project Complete but Not in Use - Mabae Dispensary	The department had first budgeted for the first phase of infrastructure works due to resources scarcity. In the current financial year, there was an additional budget to complete the dispensary as per the tender advert on national dailies. The second phase entails partitioning works to create consultations rooms, construction of troughs for handwashing, incinerator, water harvesting, construction of pit latrine and electrical works. Attached is a tender notice for the above works which have since been awarded and the completion works are ongoing which will make the facility usable to the public.	Resolved	
6.0	Failure to Remit Balances from ASDSP II Accounts National Programme Account	The County Executive acknowledges the letter ref. JAS/PROJECTS/3/VOL.VII/071 dated 19 th June 2024. In a letter dated 24 th June 2024 the bank accounts were proposed to be closed and the bank balances transferred to the National	Resolved	

MURANGA COUNTY GOVERNMENT- EXECUTIVE

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Reference No.	Issue / Observations from Auditor	Management comments	Status:	Timeframe
		<p>Programme bank account. However, the County Executive had no budget line to effect the transfer. The amounts were considered during the preparing, processing and approval of the supplementary budget. The funds will be transferred during the current financial year.</p> <p>Annex 10: County Treasury Advisory Letter Request to close ASDSP accounts Minutes of County Treasury Advisory Committee.</p>		
7.0	Effectiveness in Implementation of Audit Recommendation	<p>Prior year auditor's recommendations were addressed and a report on the implementation status included in the audited financial statements under other important disclosures, Note 20(10) on pages 43-51.</p> <p>Annex 11: Extract of pages 43-51 of the audited financial statements.</p>	Resolved	

Name: Peter G. Kahora
Chief officer -Finance and Economic Planning

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Appendix II: Projects implemented by

Project title	Project Number	Donor	Period/ duration	Donor commitment	Separate donor reporting	Consolidated in these financial statements

Status of Projects completion

Project	Total project	Total expended to date	Completion % to date	Budget	Actual	Sources of funds

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Appendix IV: Transfers from Other Government Entities

Name of the MDA/Donor Transferring the funds	Date received as per bank statement	Nature: Recurrent/ Development/Others	Total Amount - KES		Statement of Financial Performance	Where Recorded/recognized				Total Transfers during the Year
							Deferred Income	Receivables	Others - must be specific	

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Appendix VI: Reporting of Climate Relevant Expenditures

Project Name	Project Description	Project Objectives	Project Activities					Source Of Funds	Implementing Partners
				Q1	Q2	Q3	Q4		

Appendix VII: Disaster Expenditure Reporting Template

Column I Programme	Column II Sub- programme	Column III Disaster Type	Column IV Category of disaster related Activity that require expenditure reporting (response/recovery/mitigation/preparedness)	Column V Expenditure item	Column VI Amount (Kshs.)	Column VII Comments

Appendix VIII: Fixed Asset Register

Asset class	Historical Cost b/f (Kshs) Previous Year	Additions during the year (Kshs)	Disposals during the year (Kshs)	Transfers in/(out) during the year	Historical Cost c/f (Kshs) Current Year
Land					
Buildings and structures		382,764,470			382,764,470
Transport equipment		44,817,775			44,817,775
Office equipment, furniture and fittings		44,021,609			44,021,609
ICT Equipment		76,588,512			76,588,512
Machinery and Equipment,plant		209,805,849			209,805,849
Biological assets		-			-
Infrastructure Assets- Roads, Rails		896,456,662			896,456,662
Heritage and cultural assets		-			-
Intangible assets		8,348,012			8,348,012
Work in Progress		-			-
Total		1,662,802,889			1,662,802,889

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	closing balance cash basis 30 June 2024	IPSAS ADJUSTMENTS	OPENING BALANCE ACCRUAL BASIS
Assets			
Current Assets			
Cash and Cash equivalents	396,169,724		396,169,724
Receivables from Exchange Transactions			-
Receivables from Non-Exchange Transactions	2,794,575	1,135,385,901	1,138,180,476
Inventories			-
Current portion of investments			-
Total Current Assets	398,964,299	1,135,385,901	1,534,350,200
			-
Non-Current Assets			-
Land			-
Buildings			-
Motor vehicles			-
Furniture and fittings			-

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Computers & ICT Equipment			-
Machinery and Equipment			-
Biological Assets			-
Infrastructure assets			-
			-
Total Non- Current Assets	-	-	-
			-
Total Assets (A)	398,964,299	1,135,385,901	1,534,350,200
			-
Liabilities			-
Current Liabilities			-
Trade and Other Payables		2,263,174,198	2,263,174,198
Refundable deposits and prepayments	29,706,947		29,706,947
Current Provision			-
Lease Liabilities			-

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Deferred Income		-	-
Employee Benefit Obligation			-
Current Portion of Borrowings			-
Total Current Liabilities	29,706,947	2,263,174,198	2,292,881,145
			-
Non-Current Liabilities			-
Non-Current Provisions			-
Lease Liabilities			-
Non-Current Employee Benefit Obligation			-
Borrowings – Non-Current Portion			-
Service Concession Liability			-
Total Non- Current Liabilities			-
Total Liabilities (B)	29,706,947	2,263,174,198	2,292,881,145
			-
Net Assets (A-B)	369,257,352	(1,127,788,297)	(758,530,945)

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			-
Represented by:			-
Reserves			-
Accumulated Surplus	369,257,352	(1,127,788,297)	(758,530,945)
Capital Fund			-
Net Assets	369,257,352	(1,127,788,297)	(758,530,945)