



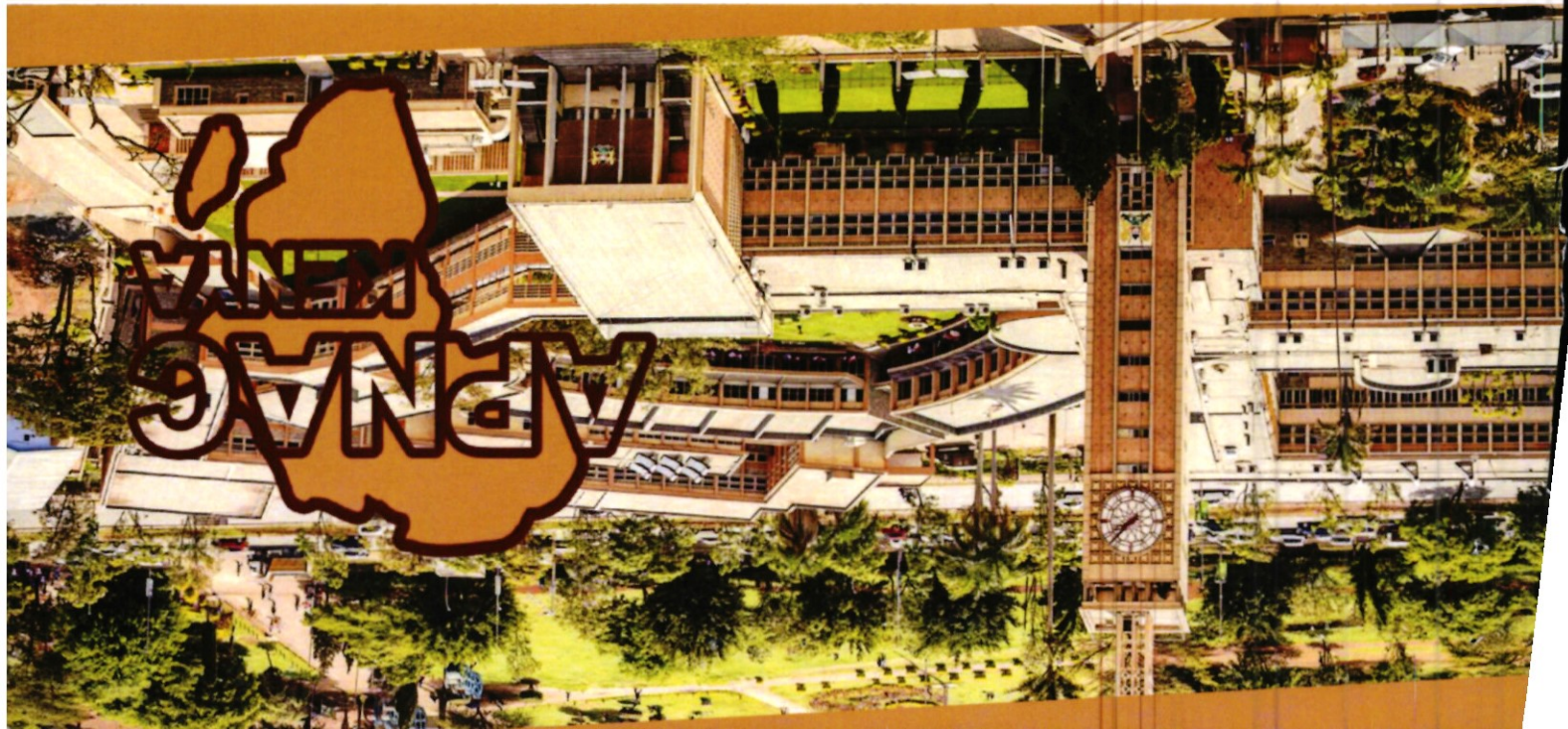
TUESDAY
Hon. Shafiq Shabir, CBS, MP
Chairperson - APNAC-KENYA
A. Shabir



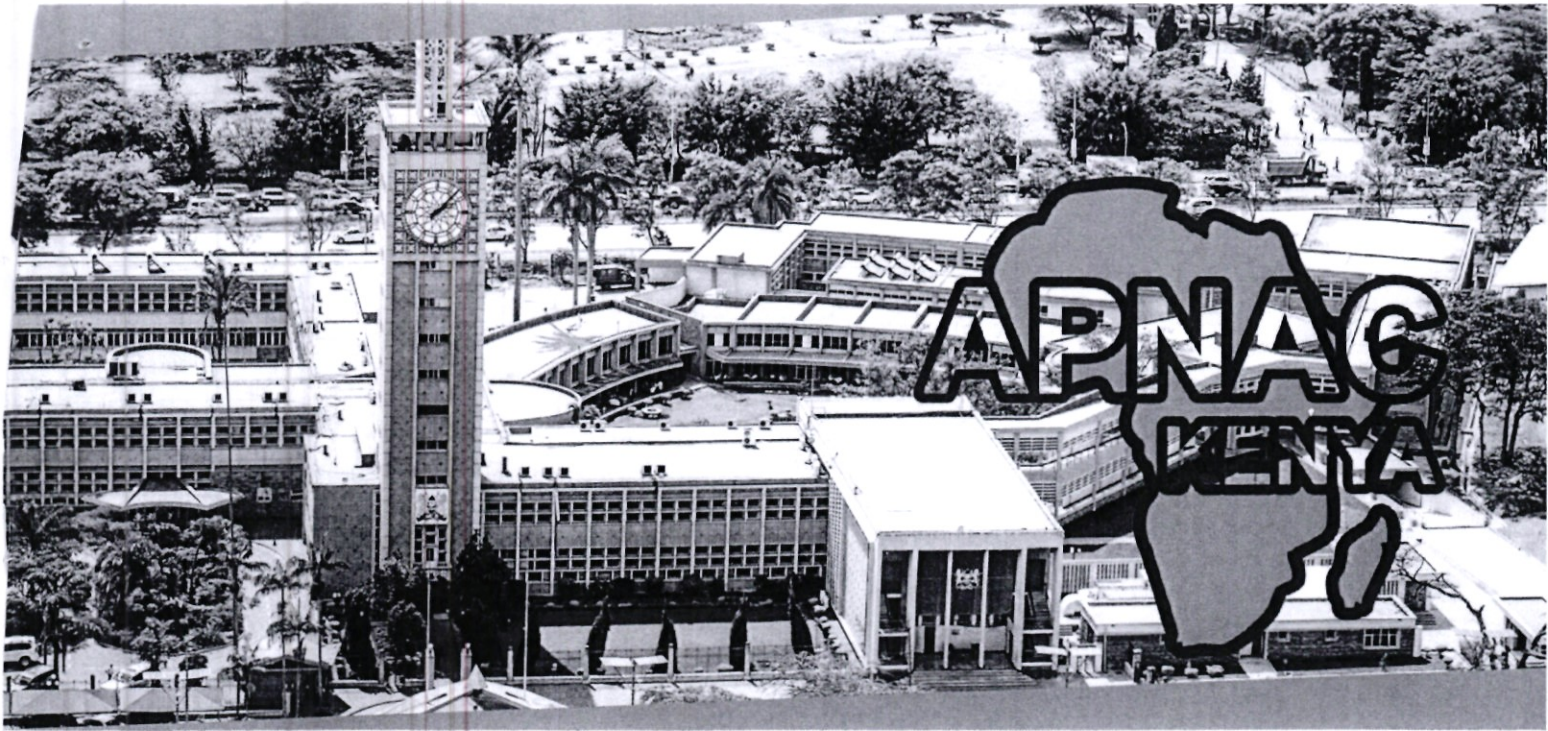
2024-2028

STRATEGIC PLAN

PARLIAMENT OF KENYA LIBRARY

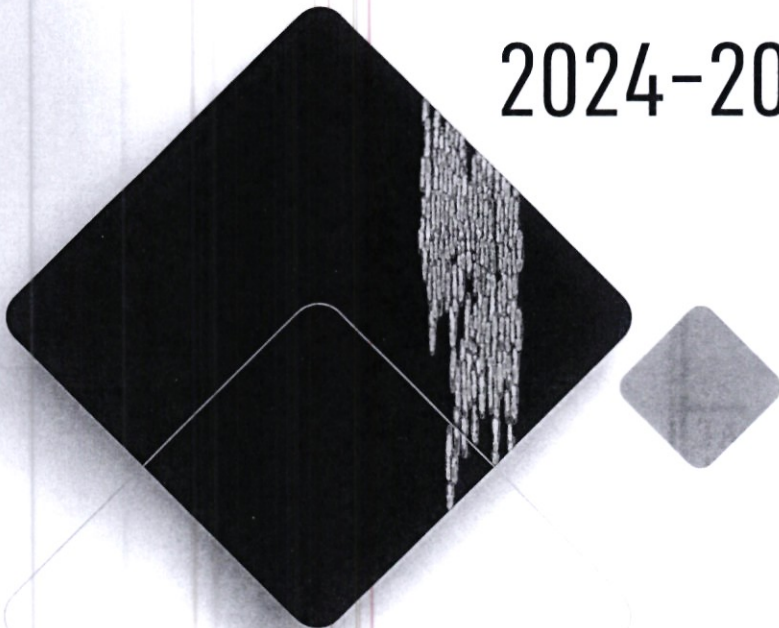


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STRATEGIC PLAN

2024-2028




TUESDAY
Hon Shukool Shabbir, CBS, MP
Chairperson - APNAC-KENYA
Ar Shikimko



LIST OF ACRONYMS AND ABBREVIATIONS

AfDB - African Development Bank
 AFRICOG - Africa Centre for Open Governance
 APNAC - African Parliamentarians Network Against Corruption
 ARA - Asset Recovery Agency
 BMOs - Business Member Organizations
 CAJ - Commission on Administrative Justice
 COG - Council of Governors CPI- Corruption Perception Index
 CSOs - Civil Society Organizations
 CSPEN - Civil Society Parliamentary Engagement Network
 DCI - Directorate of Criminal Investigation
 AGDOJ - Attorney General and Department of Justice
 ODPP - Office of the Director of Public Prosecution
 EACC - Ethics and Anti-corruption Commission
 EALA - East African Legislative Assembly
 EC - European Commission
 EU - European Union
 FCDO - Foreign, Commonwealth and Development Office
 FRC - Financial Reporting Centre
 GIZ - The Deutsche Gesellschaft für Internationale Zusammenarbeit GmbH
 GOPAC - Global Organization of Parliamentarian Against Corruption
 IBP - International Budget Partnership
 ICJ-K - International Commission of Jurists – Kenya
 IEA - Institute of Economic Affairs
 IEBC - Independent Electoral and Boundaries Commission
 JSC - Judicial Service Commission
 KAM - Kenya Association of Manufacturers
 KEMSA - Kenya Medical Supplies Authority
 KEPSA - Kenya Private Sector Alliance
 KEWOPA - Kenya Women Parliamentarians Association
 KHRC - Kenya Human Rights Commission
 KNA - Kenya National Assembly
 KNCCI - Kenya National Chambers of Commerce and Industry
 KNCHR - Kenya National Commission on Human Rights
 KYPA - Kenya Youth Parliamentarians Association
 MPs - Members of Parliament
 NGEC - National Gender and Equality Commission
 NACCSC - National Anti-Corruption Campaign Steering Committee
 NTA - National Taxpayers Association
 OAG – Office of the Auditor General
 OSIEA - Open Society Initiatives for Eastern Africa
 PSC - Parliamentary Service Commission
 PSC - Public Service Commission
 SP - Strategic Plan
 SWOT - Strengths, Weaknesses, Opportunities and Threats
 TI - Transparency International
 TISA - The Institute of Social Accountability
 TJN - Tax Justice Network
 USAID - US Agency for International Development
 WFD - Westminster Foundation for Democracy

 THE NATIONAL ASSEMBLY PAPERS LAID	
DATE: 30 APR 2024	
DAY: TUESDAY	
TABLED BY:	Hon. Shakeel Shabbir, <i>MS</i> Chairman, APNAC-KENYA
CLERK-AT THE TABLE:	A. Shibusko

FOREWORD



The Constitution of Kenya embodies the aspirations of the people of Kenya and gives emphasis to national values and principles of governance that bind all state organs and state and public officers. In particular, Article 10 of the Constitution espouses good governance, integrity, transparency and accountability as key national values and principles that guide the People of Kenya. There also exist a robust legal and regulatory framework which finds its basis in Chapter Six of the Constitution. The Constitution and various anti-corruption laws have strengthened the fight against corruption over the years. Further, the last two decades of Parliament have occasioned numerous legislative developments which seek to strengthen parliamentary democracy. Notably, Article 127(6) of the Constitution confers upon the Parliamentary Service Commission the responsibility of promoting the ideals of parliamentary democracy. This has provided a platform for the Parliament of Kenya to play a lead role in accountability initiatives which has given rise to parliamentary caucuses. One such important parliamentary accountability caucus established in 1999 is the African Parliamentarians Network Against Corruption (APNAC). Since establishment, APNAC has demonstrated commitment and enhanced its anti-corruption efforts in implementing their 2019-2023 Strategic Plan. In the last strategic plan, APNAC made significant gains through proactive legislative oversight, enhanced strategic partnerships and collaboration and their strengthened institutional framework. The Strategic Plan (2024-2028) articulates APNAC's strategic direction in the fight against corruption and aligns to the Constitution, the existing legal and regulatory framework, the current government policies and programmes and the National Ethics and Anti-corruption Policy among other accountability blueprints.

The Strategic Plan provides initiatives that will realize a transformative mindset on good governance agenda in Kenya by providing platforms for Members of Parliament engagement in the fight against corruption. This will increase government accountability and improve capacities of frontline structures and framework in the fight against corruption. The success in implementing this Strategic Plan will depend on the transformative policy leadership by the APNAC membership, the Parliament of Kenya and unwavering support from all stakeholders of goodwill. Finally, I wish to reassure APNAC of my support as they collaborate with the Parliament of Kenya towards the fight against corruption. I therefore call upon Members of Parliament and all stakeholders to support APNAC towards realizing their objectives.

Rt. Hon. (Dr.) Moses F.M. Wetang'ula, EGH, MP,

Speaker of the National Assembly & Chairperson, Parliamentary Service Commission

FOREWORD



The African Parliamentarians Network Against Corruption (APNAC) is an all-party parliamentary caucus bringing on board parliamentarians drawn from both National Assembly and Senate. The network coordinates, involves, and strengthens the capacities of African parliamentarians to fight corruption and promote good governance. Since its formation in 1999 in Kampala, Uganda, APNAC has promoted accountability, transparency, and public participation in the processes of government, as the best ways to control corruption. As the elected representatives of the people, MPs play an essential leadership role in combating corruption throughout the legislative process, and in their oversight, legislative, and representative functions.

APNAC's mandate is promoted by its presence throughout the Eastern, Southern, and Western regions of Africa, via its National Chapters, and working with other anti-corruption stakeholders in Africa and around the world. APNAC Kenya is cognizant of the fact that Kenya has consistently gained points in the global corruption perception index (CPI) released by Transparency International Kenya in January 2022 obtaining a score of 32 out of 100, an increase from 28 points scored in 2017 (with zero perceived to be highly corrupt, and 100 very clean). This has demonstrated that efforts to tackle corruption have borne results. APNAC Kenya's existence, is to continue supporting the fight against corruption through its strategic plan (2024-2028).

APNAC Kenya shall rely on its strength to contribute to the realization of national priorities and global commitments in the fight against corruption. APNAC Kenya intervention areas supporting its objectives are policy, legal and institutional framework, Institutional development, and political accountability. APNAC Kenya seeks to empower Parliamentary committees to be responsive and effective in their oversight roles as well as facilitating the existence of policy, legal and institutional frameworks supporting the anti-corruption work.

APNAC Kenya shall continue working with Members of Parliament (MPs), The East Africa Legislative Assembly (EALA), County Assemblies, Anti-corruption agencies, Civil Society Organizations, development partners among other stakeholders to realize its overall objectives. APNAC Kenya shall remain committed and will continue to be guided by its vision of strengthening parliamentary capacity to fight corruption and promote good governance. We give gratitude to our partner Westminster Foundation for Democracy (WFD) for their moral and financial support.

Hon. Shakeel Shabbir Ahmed CBS MP
CHAIRMAN - APNAC KENYA

ACKNOWLEDGEMENT

The process of development of this Strategic Plan involved a thorough consultation with APNAC Kenya membership, APNAC Kenya Executive Committee, the Speakers of the National Assembly and the Senate who double up as the Patrons of APNAC Kenya, APNAC Kenya founder members, development partners, relevant government agencies, Civil society Organizations and members of the private sector.

The planning process has looked at the context of APNAC Kenya's work since inception, and milestones and challenges faced so far and how they can be addressed in the next phase of this strategic plan. The discussions around this strategy led to a draft strategic plan that was validated by APNAC Kenya Board, APNAC Kenya members, specific members of the civil society, relevant government agencies and WFD that also supported the strategic plan review exercise.

APNAC Kenya is indebted to Rt. Hon. Justin B. Muturi (The immediate former Speaker, Kenya National Assembly) President APNAC Africa, currently serving as the Attorney General of the Republic of Kenya, APNAC Kenya Newly elected Leadership comprising of Hon. Shakeel Shabbir (Chairperson), Hon. (Dr) Lilian Gogo-Vice Chair, (KNA), Hon. Gloria Orwoba (Vice-Chair Senate.), Hon. David Ole Sankok (Vice-Chair APNAC EALA), Hon. Benard Kitur-Secretary and Hon(CPA)Julius Rutto-Treasurer for their contribution and strategic leadership in this process.

We are grateful to all APNAC Kenya members for their dedication to the entire process and participation in the review of the draft strategic plan, the Civil Society Parliamentary Engagement Network (CSPEN), government agencies, the private sector and development partners that participated in the consultations and planning process.

We also thank Elijah Ambasa, a long standing APNAC Kenya pro bono consultant and the former Executive Director of APNAC Kenya Secretariat for his continued technical support, Ms. Jedida Nyawira -Head of APNAC Kenya Secretariat and Ms. Renee Odaga-Programs Assistant for their coordination and planning during this entire process. We are immensely grateful to Ms. Perpetual Muiga-Clerk Assistant Kenya National Assembly (KNA) for her continued support with Parliamentary Liaison and technical advice.

We extend our gratitude to the independent consultants engaged in this process, Mr. Titus Ogalo and Elijah Ambasa for providing technical guidance during the entire strategic planning exercise.

The planning process, development and publication of the strategic plan would not be possible without the financial support provided by the Westminster Foundation for Democracy (WFD). We appreciate their generous contribution towards this exercise.

Hon. Shakeel Shabbir Ahmed CBS, MP

APNAC Kenya Chairman

SECTION 1: BACKGROUND

1.1 About APNAC Kenya

African Parliamentary Network Against Corruption (APNAC)-Kenya, is the Kenyan Chapter of APNAC; A regional network of parliamentarians' caucus, formed to coordinate, involve, and strengthen the capacities of African parliamentarians to fight corruption and promote good governance through research, debates, and sustained capacity building of Parliamentarians across African countries.

APNAC- Kenya was initiated in February 2001, and officially registered in (2022) as a company limited by guarantee, as an independent Kenyan parliamentarian's caucus entity but, bound by the common vision of APNAC.

APNAC-Kenya has registered key milestones over the years, highlights include; contribution in strengthening of over 15 anti-corruption and good governance legislations, follow up on implementation of over five key anti-corruption reports and committees work on anti-corruption, establishment and operationalization of a fully functional physical secretariat office for APNAC-Kenya (currently within continental building of Parliament), sustained recruitment of members with an average of 10-15 active members annually, undertaking sustained capacity building for members and contributing to the fight against corruption through strategic engagements both at the global, national, and local levels including through engagements with civil society organizations.

Specific to the period 2019-2023, key achievements areas for APNAC-Kenya including galvanizing and consolidating membership, institutional strengthening, identity building and capacity building of members as an anti-corruption parliamentary caucus. At the regional level APNCA-Kenya contributed to providing leadership in guiding the establishment and re-establishment of regional networks; with the then Kenya's National Assembly Speaker elected to be the APNAC - Africa President. Further, an APNAC-Kenya member, was also elected to be part of a committee leadership at the global level in GOPAC, signifying global recognition of contributions of APNAC-Kenya

1.2 APNAC Kenya's Vision, Mission and Core Values

Vision

To be the leading network of Parliamentarians working with stakeholders to strengthen parliamentary capacity to fight corruption and promote good governance.

Mission

To build the commitment and capacity of parliamentarians to play an accountability role towards a corruption free Kenya.

Core Values

Transparency, Accountability, Integrity, Good governance, Trust

Transparency

APNAC Kenya will foster initiatives that will provide greater access to public information to drive accountability.

Accountability

APNAC Kenya will operate on an accountability platform and will strive to promote accountability both within and in all spheres of the management of public affairs.

Integrity

APNAC Kenya will always maintain and uphold highest moral, ethical, and professional standards in our conduct, actions, and dealings.

Good governance

APNAC Kenya shall operate in adherence as well as strive to promote adherence to the universal principles of good governance.

Trust