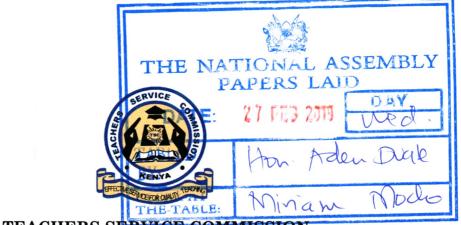


## **TEACHERS SERVICE COMMISSION**

# ANNUAL REPORT 2017-2018



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TEACHERS SERVICE COMMISSION

## ANNUAL REPORT FOR THE PERIOD

## 2017 - 2018





ANNUAL REPORT FOR THE PERIOD 2017-2018-

### VISION, MISSION AND CORE VALUES



To be a transformative teaching service for quality education



To professionalise the teaching service for quality education and development



Professionalism Customer focus Integrity Innovativeness Team spirit -



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## **ABBREVIATIONS & ACRONYMS**

ADA	Alcohol and Drug Abuse		
CAJ	<b>Commission of Administrative Justice</b>		
CBA	<b>Collective Bargaining Agreements</b>		
CBC	Competence Based Curriculum		
KENEPOTE	Kenya Network for HIV Positive Teachers		
KNUT	Kenya National Union of Teachers		
KUPPET	Kenya Union of Post Primary Education Teachers		
KePTS	Kenya Professional Teaching Standards		
KRA	Kenya Revenue Authority		
NSSF	National Social Security Fund		
PWD	Persons with Disability		
SEQIP	Secondary Education Quality Improvement Project		
TESCONEP	Teachers Service Commission Network for Positive Living		
TPD	<b>Teacher Professional Development</b>		
TPAD	Teacher Performance Appraisal and Development		
PAYE	Pay As You Earn		
PLC	<b>Professional Learning Communities</b>		
PIN	Personal Identification Number		
QMS	Quality Management Systems		
SBTSS	School Based Teacher Support Systems		
VCT	Voluntary Counselling and Testing		

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#### **DEFINITION OF TERMS**

<b>Career Progression</b> :	A process of advancement in a career or profession
Decentralization:	Transfer of authority to manage teacher management functions from the TSC headquarters to the Counties
<b>Performance Management</b> :	A process used by the Commission to ensure that its goals and objectives are consistently met in an effective and efficient manner by employees
Performance appraisal:	A systematic evaluation and documentation of performance TSC employees which form the basis for their career development
Professional conduct:	A set of acceptable qualities, attributes and behavior expected from employees of the Commission in their service to customers.
Risk Management:	Is the identification, evaluation, and prioritization of the effect of uncertainty on the Commission's objectives for mitigation measures to be put in place.
Teaching Standards:	A set of requirements for the professional conduct of teachers that define the expected minimum level of achievement
T-pay system:	A system that enable employees to access their pay- slips and process loans online
Separation from employment	The process of managing exit or termination of an employment relationship



#### EXECUTIVE SUMMARY

The preparation and submission of the TSC Annual Report is in compliance with the provisions of Article 254 of the Constitution of Kenya which require all Constitutional Commissions and Independent offices to submit their annual reports to the President and Parliament after the end of each Financial Year. This report is based on performance contract targets, programmes and activities undertaken by the Commission during the period1st July, 2017 to 30th June, 2018 with highlights on key performance milestones and achievements in the core mandates and support services. Emerging issues and detailed financial statements are also included in this report.

#### 1. Review and development of TSC Policies

During the period under review, the Commission reviewed some of its policies to align with relevant government laws, national policies and address emerging issues. The policy on Customer Service and Information Management, Work Environment and safety and Information Communication Technology (ICT) were reviewed. New Policies that include the Policy on the appointment and deployment of institutional administrators and Asset Management policy were also developed.

#### 2. Implementation of the Collective Bargaining Agreement with teachers unions

The Commission successively implemented the first phase of the Collective Bargaining Agreement (2017-2021) with w.e.f  $1^{st}$  July 2017. This gave all teachers enhanced salaries which will be paid in annually until the expiry of the CBA. Other allowances shall also be paid in accordance with the provisions of the Code of Regulations for Teachers.

#### 3. Development of Career Progression guidelines for teachers

Career Progression Guidelines for the teaching service was developed and put into operation with effect from 8th November; 2017.The guidelines replaced the existing schemes of service for non-graduate, graduate, technical teachers and lecturers.



#### 4. Decentralization of the Commission's functions

In an endeavour to improve service delivery of decentralized functions, the Commission continued to strengthen its operations by allocating 212 laptops to Counties and Sub-County offices. In addition, 26 motor vehicles and 248 motorcycles were distributed to facilitate movement and monitoring of school activities. Land was also acquired to construct offices in five Counties namely; Kwale, Machakos, Tana River, Kitui and Kiambu.

#### 5. Teacher Professional Development Policy & Framework

The Teacher Professional Development (TPD) Policy Framework was launched on 16th April 2018. The programme is meant to equip teachers with requisite competency skills and address performance gaps identified in the Teacher Performance Appraisal and Development (TPAD). The framework outlines the programme design where teachers will be trained based on the Commission's prescribed professional teaching standards referred to as the Kenya Professional Teaching Standards (KePTS). The Framework provides for re-certification to ensure professional compliance and a pathway for career progression of teachers. To this end, two modules were developed and launched which include; Teacher Professional Development (TPD) Module Level 1 and TPD instructional leaders' Module Level 1.

#### 6. Review of TSC Service Charter

The TSC Service Charter was revised to align it with the legal instruments that guide Commission's operations with a view to improve efficiency in service delivery. The charter was also translated into Kiswahili and Braille to cater for all customers. In addition, some commitments were made to improve service delivery.

#### 7. Development of the Institutional Risk Management Policy and Framework

The Commission developed and implemented the Institutional Risk Management Policy and Framework. A Risk Management Division was established with relevant staff to operationalize its activities. A Risk Management Committee and a team of thirty Risk champions were appointed and trained to facilitate the implementation of the policy.



#### 8. Performance in core mandate

During the period under review, the Commission made great strides towards the execution of her constitutional mandate which include; registration of 28,189 teachers, recruitment of 16,709teachers and promotion of 17,762 teachers to various grades. Further, 2,527 teachers and 4,233 institutional administrators were deployed to various institutions across the country to rationalize staff and attain regional balance in teacher distribution. In addition, 9,719 claims relating to retirement, death and National Social Security Fund (NSSF) were processed and submitted for payment.

#### 9. Performance in support services and emerging issues

Among the key achievements during the period was the upgrading of the teachers' portal and T-Pay system with additional modules. The emerging issues were; Low computer literacy levels among the teachers, inadequate funding, shortage of teachers, security threats in certain parts of the country and unavailability of land for construction of County and Sub-County offices.



#### **MESSAGE FROM THE COMMISSION CHAIRPERSON**

I am pleased to present the Teachers Service Commission Annual Report for the fiscal year 2017/2018. The Commission has continued to deliver on its mandate in line with the constitutional provisions by enhancing teacher management functions and regulating the teaching service in the country. The report reflects on the Commission's milestones and achievements for the period while highlighting emerging issues experienced.

I wish to report that 2017/2018 was an eventful year for the Commission with marked progress and challenges that threatened full realization of its constitutional mandate. Among the performance milestones and achievements was the implementation of the first phase of the Collective Bargaining Agreements (CBA) signed in July 2016 with the Kenya National Union of Teachers (KNUT) and Kenya Union of Post Primary Education Teachers (KUPPET). The implementation took effect on 1st July 2017 which saw all teachers benefit from the revised salary award to be paid in the four years during the period of the agreement. The Commission's policies were also reviewed to align with relevant national laws and policies and also to address the emerging issues arising from the revised Code of Regulations for Teachers and programmes under implementation.

It is worth noting that the Commission continued to honour its statutory obligations as required by law. Besides other obligations, an Institutional Risk Management Policy and Framework was developed and implemented in line with the Government Circular No.3/2009 from the National Treasury and the Mwongozo Code of conduct for State Corporations. A Risk Management Committee and a team of thirty Risk champions were appointed and trained to facilitate the implementation of the policy. The Commission was also granted a Certificate of Compliance from the Commission of Administrative Justice with a composite score of 89% after fulfilling most of the conditions for resolution of Public Complaints.

In conclusion, I wish to thank all staff for their commitment to service delivery, our stakeholders for their continued support and members of the public for valuable feedback which has enabled the Commission to realize immense gains in its endeavour to transform and professionalize the teaching service in line with its vision and mission.

## antomo

DR LYDIA NZOMO, OGW, CBS



#### MESSAGE OF THE COMMISSION SECRETARY

I am honoured to submit the Teachers Service Commission Annual Report for the period 1<sup>st</sup> July 2017 to 30th June 2018. The report highlights the overall performance and the strides made in fulfilling the Commission's Constitutional mandate during the period. Despite the challenges, the Commission was able to accomplish a fair share of its performance contract targets and programmes. Among the key accomplishments during the period includes; the registration of 28,189 teachers, recruitment of 16,709 teachers including 7,700 for 100% transition from primary to secondary schools and promotion of 17,762 teachers to various grades.

Further, Career Progression Guidelines for the teaching service were developed and implemented to provide clear career growth for teachers. The guidelines will to replace the existing schemes of service for teachers and lecturers. The Commission's Service Charter was also revised and translated into Kiswahili and Braille to improve efficiency in service delivery and also cater for all customers. In addition, the Teacher Professional Development (TPD) Policy and Framework was launched to equip teachers with requisite competency and skills to address performance gaps identified in Teacher Performance Appraisal and Development (TPAD). An induction module for teachers and one for instructional leaders were developed and launched to commence the implementation of the policy framework.

It is worth noting that the Commission continued to play a key role in the implementation of Secondary Education Quality Improvement Project (SEQIP) which is aimed at reducing teacher shortage in Science subjects, Mathematics and English in targeted Sub-counties by allocating10 percent of the annual teacher recruitment to schools in the targeted areas and ensuring their retention. All teachers in 7,852 Public Primary and 147 Secondary Schools in the target areas are set to benefit from the School Based Teacher Support Systems (SBTSS) and Teacher Professional Development programmes.

Although the Commission made the outstanding achievements during the year, it was not without challenges. There were emerging issues that affected the optimal attainment of the Commission's mandate. Key among them was the inadequate funding, security threats in certain parts of the country, low computer literacy levels among the teachers and unavailability of land to construct offices in the Counties and Sub-Counties.



Finally, I wish to thank the Chairperson and the Commissioners for their strategic leadership and direction and the Secretariat staff for their commitment and diligence that made it possible for the Commission to effectively deliver on its mandate.

Jachen

DR NANCY NJERI MACHARIA, CBS



Dr Nancy Macharia TSC CEO is assisted by Jackson Kabui to hoist the TSC flag. TSC has acquired a flag to enhance its corporate identity and image.

### CHAPTER ONE

#### INTRODUCTION

#### **1.0** Background of the Teachers Service Commission

Teachers Service Commission is established under Article 237 of the Constitution with a mandate to not only manage the quality and staffing levels in public primary and post primary institutions but to also advise the national government on policies affecting the sector. This mandate has been amplified in Section 11 of the TSC Act 2012 to; register, recruit, employ, assign duties, promote, transfer and exercise disciplinary control over teachers in all public primary and post primary institutions. The Commission is also mandated to review the standards of education and training of persons entering the teaching service, review the demand for and supply of teachers and advise the national government on matters relating to the teaching profession.

The Act further mandates the Commission to; ensure teachers comply with teaching standards, facilitate career progression and professional development of teachers in the teaching service, monitor the conduct and performance of teachers, collect and maintain teacher management data.

#### **1.1** The Composition and structure of the Commission

The Commission is constituted in line with Article 250 of the Constitution and Section 5 (1) of the TSC Act. It has nine members headed by the Chairperson and eight Commissioners including the Vice- Chairman. Pursuant to Section 13 (1) of the Act, the Commission has 5 Committees which include; Human Resource, Strategy and Innovations, Field Services, Finance and Audit to enhance its operations. The Commission has a Secretariat headed by the Commission Secretary who is also the Chief Executive Officer responsible for running the day to day operations.

#### 1.2 The Commission's Reform Agenda

During the period 2017/2018, the Commission continued to support the wider government reform agenda by implementing programmes with an overall goal to provide quality education and protect the rights of the Kenyan child within the learning environment. The reform agenda is articulated in the TSC Strategic Plan (2015-2019) and is



anchored on three strategic pillars namely: Teacher competence, conduct and performance management; Reforms and innovations in provision of teaching services and Service delivery re-engineering and decentralization. These reform initiatives are expected to bring about optimal utilization of teachers, increased teacher-learner contact time, improved learning outcomes and increased uptake in provision of education on a digital platform among others.

## **CHAPTER TWO**

#### PERFORMANCEMILESTONES AND ACHIEVEMENTS

#### 2.0 Introduction

The Commission embraced a Performance Management System to improve service delivery as outlined in the Strategic Plan 2015-2019. At the beginning of the 2017/2018 contract period, the Commission Secretary signed a Performance Contract with the Commission that established a basis for efficient and effective service delivery to the customers. The following milestones were realized during the period.

#### 2.1 Review and development of TSC Policies

During the year under review, the Commission reviewed its policies to align with relevant national laws and policies as well as addressing the emerging issues. Among the policies reviewed is the Policy on Customer Service and Information Management, Work Environment and safety and Information Communication Technology (ICT). The policy on the appointment and deployment of institutional administrators was also developed to provide procedure for identification, selection, appointment and deployment of institutional administrators namely; principals, head teachers, deputies, deans, registrars, senior masters and senior teachers. Further, a policy on Asset Management was developed to guide the Commission in the acquisition, management, control and maintenance assets through consistent, effective and efficient asset management principles.

#### 2.2 Implementation of Institutional Risk Management Policy and Framework

In compliance with the National Treasury Circular No.3/2009 and the Mwongozo Code of Governance for State Corporations, the Commission implemented the Institutional Risk Management Policy and Framework. A Risk Management Unit was established and a Risk Management Committee appointed with membership drawn from all Directorates. The Committee shall be chaired by the Commission Secretary. In addition, thirty (30) Risk champions who include seven (7) County Directors and representatives from all the service areas were appointed and trained to help the implementation of the policy framework. They will serve as custodians of the Directorates' risk registers, identification of emerging risks and putting in place mitigating measures to prevent the occurrence of risk events in the Commission. Establishment of these structures is a great milestone in adopting a risk management business approach in the Commission.





Risk Champions undergoing training at ARC Egerton University on 11<sup>th</sup>-14<sup>th</sup>June 2018

#### 2.3 Implementation of the Collective Bargaining Agreement with Teachers Unions

The first phase of the Collective Bargaining Agreement (CBA) (2017-2021) signed with the teachers' unions was implemented with effect from  $1^{st}$  July 2017 where all teachers benefitted from the revised salary award to be paid during the CBA period. This cost the Commission Ksh.15.74 billion. Meanwhile, teachers will continue getting house allowance, hardship, commuter and annual leave allowances. Reader's facilitation/ aid allowance and special school allowances will also be paid to the eligible teachers.

#### 2.4 Implementation of the policy on Appointment and Deployment of Institutional Administrators

The policy was developed and implemented to provide structures for career growth and professional development of Institutional Administrators. It outlines their academic and professional requirements for appointment and deployments to these institutions while providing the process for succession management. Appointments to these positions are substantive with enhanced salaries as stipulated in the Collective Bargaining Agreements.



## 2.5 Development of Career Progression Guidelines for the teaching service

The Commission developed Career Progression Guidelines for the teaching service to replace the schemes of service for non-graduate, graduate, technical teachers and lecturers. The guidelines became operational with effect from 8th November, 2017. They provide procedures that standardize the professional development of teachers while outlining the basic requirements for career progression. The guidelines also provide a broad framework in school management, administration and clear pathways for career growth for all teachers joining the profession.

Consequently, all institutional administrators were awarded enhanced salaries in line with the CBA. A total of 66,454 Post Primary Institutional Administrators were awarded while1,546 primary school teachers in Job Groups M and N were deployed to Administrative Positions. Further, 120 Head teachers were deployed to hold positions of Curriculum Support Officers after a competitive interview. This was part of the CBA signed between the Commission and the Teachers' Unions to be implemented in four years between 1/7/2017 and 30/6/2021.

#### **2.6** Decentralization of TSC functions

In an endeavour to improve service delivery of decentralized functions, the Commission continued to strengthen its operations by allocating 212 laptops to the Counties and Sub-County offices. Further, 26 Motor Vehicles and 248 motorcycles were allocated to Sub-Counties to facilitate monitoring of school activities. Land was also acquired to construct offices in Kwale, Machakos, Tana River, Kitui and Kiambu Counties.

In order to improve efficiency in the dispensation of discipline cases of teachers, the management of discipline function has been decentralized to the Counties. During the period under review, 814 discipline cases were dispensed at the counties within the period of three months. This was an improvement from the six months stipulated in the Commission's Service Charter. The decentralization of hearing of discipline cases has significantly reduced the number of cases being heard in the headquarters and the period of dispensation.





Vehicles procured during the year and allocated to the Counties and Sub-Counties



Bomet County office under construction as at June 2018



#### 2.7 Teacher Professional Development Policy & Framework

The Teacher Professional Development (TPD) Policy and Framework was launched on 16<sup>th</sup> April 2018 to equip teachers with requisite competency skills and address performance gaps identified in Teacher Performance Appraisal and Development (TPAD). The framework outlines the programme design where teachers will be trained based on the Commission's prescribed professional teaching standards referred as the Kenya Professional Teaching Standards (KePTS). The Teacher Professional Development (TPD) Module Level 1 and TPD instructional leaders' Module Level 1 were also developed and launched. The Framework provides for re-certification to ensure professional compliance and will also facilitate career progression of teachers.



The Commission Chairperson & Secretary /CEO during the launch of Teacher Professional Development (TPD) Policy and Framework on 16<sup>th</sup> April 2018 at the Crowne plaza

#### 2.8 Review of TSC Service Charter

The revision of the Service Charter was necessitated by determination of the Commission to improve efficiency in service delivery. The Charter was revised to align with the legal instruments that guide the operations of the Commission and was translated into Kiswahili and braille to cater for all customers. Among the commitments made include:



- i. Posting all newly recruited teachers within 30 days after submission of duly filled employment forms
- ii. Response to written enquiries within 14 days upon receipt
- iii. Registration of new teachers within 30 days upon receipt of duly filled online applications
- Acknowledging all applications for advertised posts for administrative positions within 14 days of receipt and making appointments for successful candidates within 30 days after interview
- v. Acknowledging applications for advertised posts for newly recruited teachers within 14 days and communicating interview results within 15 days
- vi. Acknowledging requests for teacher transfers within 14 days and communicating decision in 90 days
- vii. Determining discipline cases within 3 months after interdiction, registration and receipt of defense statements from the teachers
- viii. Review of discipline cases within 90 days from the date of receipt of written request for review
- ix. Processing benefits on exit from service within 3 months upon receipt applications on prescribed forms and specified documents.
- x. Initiating resolution process within 7 days upon receipt of written complaint



## 2.9 Secondary Education Quality Improvement Project (SEQIP)

Secondary Education Quality Improvement Project is a partnership between the Ministry of Education and the World Bank. The project is aimed at improving quality of education and enhancing retention in upper primary and transition from Primary to secondary in targeted areas with high incidence of poverty, low retention rates at primary level and low transition rates from primary to secondary.

The Commission has been Implementing SEQIP with a view to reducing teacher shortage in Sciences, Mathematics and English in targeted Sub-counties. The Commission is expected to allocate10 percent of the annual teacher recruitment to schools in target areas during the project period and also to ensure their retention. All teachers in 7,852 Public Primary and 147 Secondary Schools in the target areas are set to benefit from the School Based Teacher Support Systems (SBTSS) and Teacher Professional Development programmes.

During the period under review, the Commission received kshs 142,282,520 from the World Bank through the Ministry of Education. By the end of the contract period, kshs 2,738,485 had been spent on monitoring teacher attendance and kshs 2,274,250 on SBTSS. The balance of kshs 137,269,785 will be used to implement the programme during the next contract period.

## **CHAPTER THREE**

#### PERFORMANCE IN CORE MANDATE

#### 3.0 Introduction

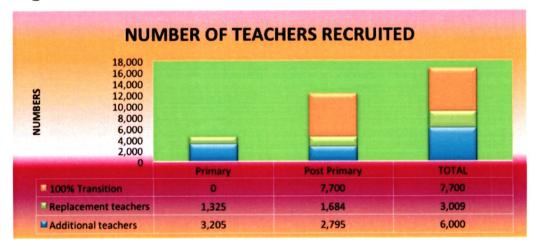
During the 2017/2018 contract period, the Commission made great strides in the realization of its core mandates as reported below.

#### 3.1 Teacher registration

Article 237 of the Constitution of Kenya and the TSC Act mandates the Commission to register all qualified teachers and ensure that any person who engages in the teaching service is registered. During the period under review, 28.189 teachers were registered. Regulation 23(1)(i) & (k) and (2)(a) of the Code of Regulations for Teachers which require applicants to upload Kenya Revenue Authority (KRA) Personal Identification Number (PIN) was implemented in addition to duly filling GP 69 Form and uploading a Certificate of Good Conduct. This will ensure that only teachers whose integrity can be proven and verified are registered.

#### **3.2** Recruitment of teachers

Recruitment of teachers is demand-driven and has been decentralized to the counties. During the year under review, 16,709 teachers were recruited which included 7,700 for 100% transition from primary to secondary schools, 3009 replacements and 6000 additional teachers.



#### Fig 1: Recruitment of teachers



#### **3.3 Promotion of teachers**

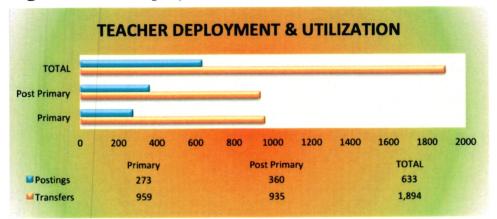
The promotion of teachers is currently guided by the Career progression Guidelines for Teachers (2017). Teachers are promoted through a common establishment or competitive interview subject to Teacher Performance Appraisal and Development reports in accordance with the Code of Regulations for Teachers. During the period under review, 17,762 were promoted.

Grade/Job group Number of teachers promoted	
J-K	5,147
K-L	12,615
TOTAL	17,762

#### **Table 1: Promotion of teachers**

#### 3.4 Teacher deployment and utilization

Teacher deployment is guided by staffing norms provided by the Commission from time to time. It is aimed at ensuring equitable distribution of teachers for optimal utilization. This is achieved through transfers, teacher balancing, posting and deployment of Institutional Administrators. During the year under review, 2,527 teachers were deployed to various primary and post primary institutions across the country to rationalize staff and bridge regional disparities in teacher distribution. These include 1,894 transfers and 633 postings from study leave and disciplinary cases. Further 4,233 heads of institution were deployed to various institutions across the country in line with the policy on Appointment and Deployment of Institutional Administrators



#### Fig 2: Teacher deployment and utilization



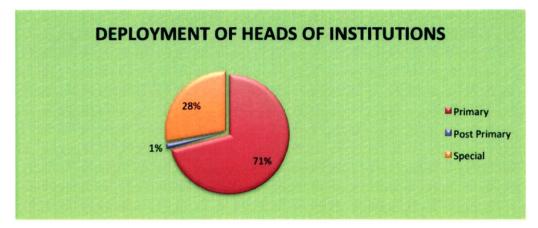
From Fig 2 above, 633 teachers were posted from study leave and disciplinary process (273 from primary and 350 to post primary institutions) while 1,894 were transferred, 959 from primary and 935 from post primary institutions.

Nature of Institution	Number
Primary	3000
Post Primary	59
Special	1,174
TOTAL	4,233

#### Table 2: Deployment of heads of institution

From the above table, 4,233 teachers were deployed, 3000 to Primary, 59 to Post Primary and 1,174 to special institutions which translated to 71%, 1% and 28% respectively as shown in the pie chart below.

#### Fig 3: Deployment of heads of institution



#### 3.5 Enhancing Teacher Professionalism and Integrity

The Constitution of Kenya and TSC Act empowers the Commission to exercise disciplinary control over teachers with a view to enhance professionalism and integrity in the teaching service. During the period under review, the Commission carried out Teacher Performance Appraisal Development (TPAD) monitoring in 416 sampled public primary and secondary schools across all counties where teachers were appraised and evaluation reports done. The reports showed that TPAD had a positive impact on the supervision on teaching programmes and



attendance at the school level. A total of 3,879 newly recruited and 1,874 serving teachers were inducted on the provisions of The Code of Regulations for Teachers and Code of Conduct and Ethics to equip them with the necessary knowledge about the profession. Further, 104 teachers found guilty of immoral behavior were removed from the register of teachers.

#### **3.6** Separation from employment

Separation process involves submitting Pension claims to the National Treasury for payment, updating and forwarding the National Social Security Fund (NSSF) schedules to the Managing Trustee and releasing teachers to other institutions. During the period under review, 9719 claims relating to retirement, death and NSSF were processed and submitted to the relevant institutions for payment against 10,230 cases received.

In addition 23,881 cases of the disputed 1997 retirements were processed for submission to the National Treasury for payment of revised pension. Further, 7,205 retirement notices for teachers due to retire in 2019 were issued to enable them do the necessary preparations. In order to improve efficiency in the processing of pension claims, an online database was created which has significantly improved record keeping and reduced errors.

S/ No	Type of claim	No. of claims received	No. of claims processed	Paying Institution
1.	Retirement	7,677	7677	National Treasury
2	Death	1,200	911	National Treasury
3.	NSSF	1,353	1131	Managing Trustee
	TOTAL	10,230	9,719	

#### **Table3: Submission of processed claims for payment**

## **CHAPTER FOUR**

#### PERFORMANCE IN SUPPORT SERVICES

#### 4.0 Introduction

The Commission carries out various support services and programmes to enhance its mandate, comply with relevant government policies and other statutory obligations. Below are the achievements made under support services and programmes during the 2017/2018 contract period are outlined:

#### 4.1 Online services

Teachers Service Commission embraced Information Communication Technology in its operations to meet its service delivery objectives. It has continued to improve service delivery by automating its processes with a view to effectively turn the Commission into a paperless organization. During the year under review both the teachers' portal and T-pay system were upgraded with additional modules to improve efficiency in loan applications.

#### 4.1.1 The declaration of Income, Assets and Liabilities (Wealth Declaration) Module

The declaration of Income, Assets and Liabilities is a statutory requirement where all employees declare their wealth every two years. A module was developed to automate the Wealth Declaration process in order to enhance efficiency, accessibility, confidentiality and security. This has enabled timely generation of reports while reducing the cost of printing, processing, transportation and storage of Wealth Declaration forms.

#### 4.1.2 Online Pay Slip System (T-Pay portal)

The Pay As You Earn (PAYE) P9 form used for KRA tax returns was automated and can now be accessed through the Online Pay slip System (T-Pay Portal). This has tremendously improved service delivery by providing timely response, accessibility, efficiency, compliance and accurate reports. It has also saved the Commission and employees the time and cost of processing the returns.





Joyce Wanjiru (left), a TSC ICT officer shows a headteacher how to fill her online wealth declaration during the Kenya Primary Schools Heads Association (KEPSHA)13th Annual Delegate Conference in Mombasa.

#### 4.2 Management of HIV & AIDS at the workplace

During the year under review, the Commission continued to undertake various HIV and AIDS prevention and management programmes at the workplace. Seven sub-wellness units were operationalized in six counties and counseling services including referrals provided to 1,200 employees. Voluntary Counseling and Testing (VCT) services were also provided to 2,116 employees countrywide. Education and Communication Materials on HIV/AIDS were distributed to employees in Bomet Isiolo, Nairobi and Turkana counties to assist in behavior change.

The success of these programmes has attracted many organizations to partner with the Commission in the in the promotion of HIV/AIDs related programmes in their workplaces and beyond. On 22<sup>nd</sup> March, 2018, the Commission hosted a delegation of HIV Parliamentary Committee of Malawi Parliament which had visited the country to benchmark with the Commission on management of HIV/AIDs at workplace. The visit was in recognition of the experience and milestones reached in managing HIV and employee Wellness at the workplace with regard to; stigma and discrimination, budgeting and resource mobilization. The visit culminated to an invitation of Kenya Network for HIV Positive Teachers (KENEPOTE) by the delegation to Malawi to help in the formation of a Network of HIV Positive Teachers.





Delegation of HIV Parliamentary Committee of Malawi Parliament with TSC staff on 22<sup>nd</sup> March 2018

#### 4.3 Gender and disability mainstreaming

During the year under review, the Commission recruited 28 teachers with special needs 14 male and 14 female where 27 were posted post primary institutions and one (1) to primary. In recognition an effort made to support the needs of Persons with Disability, the National Council for Persons with Disability (PWD) issued a compliance certificate to the Commission after carrying out an accessibility Audit at the TSC headquarters. The Commission was rated 92% compliant in supporting the needs of persons with disability. Accessible parking spaces for PWDs were reserved and marked using the international symbol for PWDs.

#### 4.4 TSC Open Day

The TSC Annual Open Day was held on 23rd March 2018 in nine (9) regions namely; Metropolitan, Aberdares, North Rift, Highlands, Coast, Western, South Rift, Lake and Northern Kenya. The event was attended by various stakeholders and members of the public. The aim of the Open Day was to create awareness on the mandate of the Commission and its operations, provide an opportunity to interact with stakeholders and create goodwill and mutual understanding.



During the forums, stakeholders were sensitized on the implementation of the Collective Bargaining Agreement gains, Performance Contracting and Teacher Performance Appraisal and Development (TPAD), decentralized services and efforts made to improve services in the Counties and Sub-Counties. The Commission also had an opportunity to get a feedback on the services offered and respond to Issues raised by stakeholders. Issues raised during these forums have been gradually addressed.



Stakeholders celebrating TSC open day for Nyanza region in Kisii County on 23<sup>rd</sup> March 2018



Vice-Chairperson Cleopas Tirop during the Open day celebration for the western region held on 23rd March 2018 in Kitale



#### 4.5 Compliance with statutory obligations

During the year, the Commission complied with the following statutory requirements among others. The Annual Presidential Report on National Values and Principles of Governance for the period 15th January 2017 to 15th January 2018 was submitted in accordance with the Public Service Values and Principles Act (2015). An action plan on corruption mitigation was prepared and submitted to Kenya Leadership Integrity Forum (KLIF) as required by law.

The Institutional Risk Management Policy and Framework was implemented in compliance with government Circular No.3/2009 from the National Treasury and the Mwongozo Code of Governance for State Corporations. The Commission fulfilled most of the conditions for resolution of Public Complaints and was granted a Certificate of Compliance by the Commission of Administrative Justice (CAJ) with a composite score of 89% which was an improvement from 81% recorded during the 2016/2017 financial year.

#### 4.6 Medical health care cover for TSC employees

The Commission takes cognizance the importance of the wellbeing of its employees and their families. Owing to the increased medical expenses, the Commission secured a comprehensive medical cover for both secretariat staff and teachers to protect them and their families against financial loss for costs incurred as a result off sickness or injury. During the year under review, teachers were provided with a medical insurance and group life cover worth kshs 5,110,740,450 for both inpatient and outpatient while that of the secretariat stood at kshs 360,000,000

#### 4.7 Training and capacity building

Training and capacity building is critical for effective service delivery. Various training, sensitization and capacity building programmes for all categories of secretariat staff and teachers were conducted to improve performance and service delivery. A total of 11,200 employees benefitted from these programmes which cost the Commission Kshs 28, 406,482

Among the training and capacity building programmes include training on; strategic management, corporate social responsibility for leaders and managers, Gender and Disability, financial literacy and Management, Teacher Professional Development (TPD), supervisory skills development, Application of emotional intelligence



to inspire high performance, Principles & Practices of Effective Contract Management, ICT security, Good customer care practices and complaints management, Quality Management Systems (QMS), Procedures and Requirements (ISO 9001:2015), Boosting communication, Protocol and report writing, Road safety and etiquette, Sign language, Competency Based Curriculum and core skills training, HRMIS and payroll verification and auditing skills, Performance appraisal management including HRMIS – online performance appraisal, Culture, strengthening payroll management, audit skills, risk management & data analysis from automated payroll systems, leadership and change management and the provisions of Mwongozo among others.

Further, various sensitization programmes were conducted to create awareness such as the CBA and Career Progression Guidelines, Alcohol and Drug Abuse, Primary Health Care, Workplace policy on HIV & AIDS and stigma reduction, National values, Leadership and Integrity, Retirement process and preparedness, Salary Overpayment and Returned Salaries among others.

#### CHAPTER FIVE

#### EMERGING ISSUES AND WAY FORWARD

#### 5.0 Introduction

Although the Commission realized significant milestones and achievements during the period 2017/2018, it was not without challenges. There were emerging issues that hampered full realization of its constitutional mandate. The National Treasury revised the Commission budget which saw some expenditure items reduced by 75%. This adversely affected operations, maintenance of equipment and other functions during the Performance Contract period. Construction of County offices in Bomet and Kilifi were equally affected since the development budget was withdrawn in Revised Budget Estimates II.

Further, the 30% requirement for award of tenders to the Women and PWDs could not be realized because the supply of goods and services reserved for them were affected by austerity measures. Only tenders worth kshs 59,230,000 were awarded against the target kshs 270,000,000 that was to be allocated to the group. Other emerging issues are listed in the table below:

En	nerging issues	Proposed way forward
i.	Low computer literacy levels among the teachers	The Ministry Of Education and the Commission to Continuously build capacity for teachers on ICT
ii.	Teacher shortage of 90,097 (59864 post primary &30,233 primary)	The government to allocate more funds for teacher recruitment and the Commission to seek alternative modes of curriculum delivery
iii.	Security threats in certain parts of the country	The Commission to enhance corroboration with other government security agencies to ensure that adequate security is provided in security prone areas.
iv.	Inadequate office accommodation for field staff	The National and County Government to provide land and resources for the construction of offices in the Counties and Sub-Counties

Table 4: Other emerging issues and way forward

#### CHAPTER SIX

#### FINANCIAL REPORTS

#### **TEACHERS SERVICE COMMISSION**

#### 6.0 EXTRACT OF UN-AUDITED FINANCIAL STATEMENT FOR THE YEAR ENDED 30TH JUNE 2018

#### 6.1 STATEMENT OF RECEIPTS AND PAYMENTS

RECEIPTS	NOTE	2017/2018 (Kshs '000')	2016/2017 (Kshs '000')
Transfers from National Treasury	1	216,762,019	190, <mark>544,60</mark> 0
Proceeds from Sale of Assets	2	934	410
Other Revenues	3	515,725	491,520
TOTAL REVENUES		217,278,678	191,036,530
PAYMENTS			No in the second second
Compensation of Employees	4	216,088,554	189,761,656
Use of goods and services	5	657,027	863,609
SEQIP Project Expenses	6	5,013	internet in the second second
Acquisition of Assets	7	341,299	261,443
TOTAL PAYMENTS		217,091,893	190, 886,709
SURPLUS		186,785	149,820

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DR NANCY NJERI MACHARIA, CBS COMMISSION SECRETARY/CEO

DATE: 27.09.2018

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CPA CHEPTUMO AYABEI DIRECTOR FINANCE & ACCOUNTS

**ICPAK NUMBER: 8372** 



#### 6.2 STATEMENT OF FINANCIAL POSITION

#### STATEMENT OF FINANCIAL POSITION

## TEACHERS SERVICE COMMISSION STATEMENT OF ASSETS & LIABILITIES

#### AS AT 30 JUNE 2018

FINANCIAL ASSETS	NOTE	2017/2018	2016/2017
		(Kshs '000')	(Kshs '000')
Cash and Cash Equivalents			
Bank Balances	8A	1,883,833	1,838,941
Cash Balances	8B	2	-
Total Cash And Cash Equivalents		1,883,835	1,838,941
Accounts Receivables	9	271,060	2,217,700
TOTAL FINANCIAL ASSETS		2,154,895	4,056,642
LESS FINANCIAL LIABILITIES			
Accounts Payables	10	789,662	2,878,194
NET FINANCIAL ASSETS		1,365,233	1,178,448
<b>REPRESENTED BY</b>			
Fund balance b/fwd.	11	1,178,448	1,028,628
Surplus for the year		186,785	149,820
NET FINANCIAL POSITION		1,365,233	1,178,448

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DR NANCY NJERI MACHARIA, CBS COMMISSION SECRETARY/CEO

DATE: 27.09.2018

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CPA CHEPTUMO AYABEI DIRECTOR FINANCE & ACCOUNTS

**ICPAK NUMBER: 8372** 



## 6.3 STATEMENT OF CASH FLOWS TEACHERS SERVICE COMMISSION STATEMENT OF CASH FLOW

# FOR THE YEAR ENDED 30 JUNE 2018

CASH FLOW FROM OPERATING ACTIVITIES	NOTE	2017/2018 (Kshs '000')	2016/201
Receipts for operating income			(Kshs '000'
Transfers from National Treasury	1		
Other Revenues	2	216,762,019	190,544,600
TOTAL		515,725	491,520
Payments for operating		217,277,744	191,036,120
expenses			
Compensation of Employees Use of goods and services	4	216,088,554	189,761,656
Transfers to Other	5	657,027	863,609
Government Units	6	5,013	-
Adjusted for: Changes in receivables		216,750,594	190 625 200
Changes in payables		1,946,641	190,625,266 7,034,056
Net cash flow from an and i		(2,088,531)	(6,495,845)
activities		385,259	949,065
CASHFLOW FROM INVESTING ACTIVITIES			
Proceeds from Sale of Assets	3	024	
Acquisition of Assets	7	934	410
Net cash flows from nvesting Activities	-	(341,299)	(261,443)
NET INCREASE IN		(340,365)	(261,033)
ASH AND CASH QUIVALENT		44,894	688,032
ash and cash equivalent at		1.000.0	
ginning of the year		1,838,941	1,150,910
ash and cash equivalent at d of the year		1,883,835	1,838,941



The accounting policies and explanatory notes to these financial statements form an integral part of the financial statements. The entity financial statements were approved on 27<sup>th</sup> September 2018 and signed by:

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DR NANCY NJERI MACHARIA, CBS COMMISSION SECRETARY/CEO

DATE: 27.09.2018

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CPA CHEPTUMO AYABEI DIRECTOR FINANCE & ACCOUNTS

ICPAK NUMBER: 8372



#### 6.4 BUDGET EXECUTION - RECURRENT

Budget execution - Recurrent - FY 2017/18

Revenue/ Expense Item	Original Budget	Adjustments	Final Budget	Actual on Comparable Basis	Budget Utilisation Difference	% of Utilisation Difference to Final Budget
	a	b	c=a+b	d	e=d-c	f=d/c %
RECEIPTS						
Exchequer releases	201,362,000	16,238,457	217,600,457	216,619,736	980,722	100%
Proceeds from Sale of Assets	475,000	42,000	517,000	516,659	341	100%
TOTAL	201,837,000	16,280,457	218,117,457	217,136,395	981,063	100%
PAYMENTS						
Compensation of Employees	200,219,000	16,780,000	216,999,000	216,088,554	910,446	100%
Use of goods and services	1,013,992	(286,543)	727,450	657,027	70,423	90%
Acquisition of Assets	604,008	(213,000)	391,008	341,299	49,709	87%
GRAND TOTAL	201,837,000	16,280,457	218,117,458	217,086,880	1,030,578	100%
SURPLUS/ DEFICIT	-	-	-	49,515	(49,515)	

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DR NANCY NJERI MACHARIA, CBS COMMISSION SECRETARY/CEO

DATE: 27.09.2018

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CPA CHEPTUMO AYABEI DIRECTOR FINANCE & ACCOUNTS

**ICPAK NUMBER: 8372** 



#### 6.5 BUDGETEXECUTION – DEVELOPMENT FY 2017/18

Revenue/ Expense Item	Original Budget	Adjustments	Final Budget	Actual on Comparable Basis	Budget Utilisation Difference	% of Utilisation
	a	b	C=a+b	d	e=c-d	f=d/c %
RECEIPTS	Dare of the					
Exchequer releases - Development	118,000	(118,000)	-		-	
Exchequer releases - SEQIP	-	143,000	143,000	142,283	717	99%
TOTAL	118,000	25,000	143,000	142,283	717	99%
PAYMENTS						
SEQIP Project Expenses	-	143,000	143,000	5,013	137,987	4%
Acquisition of Assets	118,000	(118,000)	-		-	#DIV/0!
GRAND TOTAL	118,000	25,000	143,000	5,013	137,987	4%
SURPLUS/ DEFICIT	-	-	-	137,270	(137,270)	

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DR NANCY NJERI MACHARIA, CBS COMMISSION SECRETARY/CEO CPA CHEPTUMO AYABEI DIRECTOR FINANCE & ACCOUNTS

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**ICPAK NUMBER: 8372** 

DATE: 27.09.2018

6.6

Revenue/Expense Item	Original Budget	Adjustments	Final Budget	Actual on Comparable Basis	Budget Utilisation Difference	% of Utilisation Difference to Final Budget
	а	p	c=a+b	q	e=c-d	f=d/c %
RECEIPTS						
Exchequer releases	201,480,000	16,381,457	217,861,457	216,762,019	1,099,439	%66
Proceeds from Sale of Assets	475,000	42,000	517,000	516,659	341	100%
TOTAL	201,955,000	16,423,457	218,378,457	217,278,678	1,099,779	%66
PAYMENTS						
Compensation of Employees	200,219,000	16,780,000	216,999,000	216,088,554	910,446	100%
Use of goods and services	1,013,992	(286, 543)	727,450	657,027	70,423	90%
SEQIP Project Expenses	•	143,000	143,000	5,013	137,987	4%
Acquisition of Assets	722,008	(213,000)	509,008	341,299	167,709	67%
<b>GRAND TOTAL</b>	201,955,000	16,423,457	218,378,458	217,091,893	1,286,564	666
SURPLUS/DEFICIT		1		186,785	(186,785)	

DR NANCY NJERI MACHARIA, CBS COMMISSION SECRETARY/CEO

DATE: 27.09.2018

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CPA CHEPTUMO AYABEI DIRECTOR FINANCE & ACCOUNTS

**ICPAK NUMBER: 8372** 





#### 6.7 NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2018

1. EXCHEQUER RELEASES	2017-2018 (Kshs)	2016-2017 (Kshs)
Description		
Total Exchequer Releases for quarter	52,123,254,133	45,453,000,000
Total Exchequer Releases for quarter 2	54,362,709,000	47,406,200,000
Total Exchequer Releases for quarter 3	50,717,957,895	48,006,755,200
Total Exchequer Releases for quarter 4	59,558,097,690	49,678,644,800
TOTAL	216,762,018,718	190,544,600,000
2. PROCEEDS FROM SALE OF ASSETS		
Receipts from the sale of vehicles and transport equipment	933,999	410,000
TOTAL	933,999	410,000
3. OTHER REVENUES		
Interest Received– Fixed Deposit Account at NBK	8,836,670	8,688,957
Rental Income Collected as AIA - TSC Building	6,548,348	2,846,246
Receipts Collected as AIA - Commission on Third Parties	500,340,457	479,234,586
Other Receipts Not Classified Elsewhere (Donations)		750,000
TOTAL	515,725,475	491,519,789
4. COMPENSATION OF EMPLOYEES		
Basic Salaries - Permanent Employees	136,877,627,340	120,925,491,321
Basic Wages - Contractual Employees	7,431,700	6,613,356
Personal Allowances paid as part of Salary	69,957,333,493	59,943,600,606
Personal Allowances paid as reimbursements	92,717,441	29,020,387
Employer Contributions to Staff Pensions Schemes	787,540,055	549,658,425
Employer Contributions to Compulsory National Social Security Schemes	7,313,937	7,379,467
Employer Contributions to Compulsory Health Insurance Schemes	8,358,590,532	8,299,892,926
TOTAL	216,088,554,496	189,761,656,488



5. USE OF GOODS AND SERVICES		
Utilities, Supplies and Services	and the second second	and the second
Communication, Supplies and	36,113,493	34,253,0
Services	36,811,972	80,133,4
Domestic travel and subsistence and other transportation costs	161,712,296	
foreign travel and subsistence & other	3,180,299	130,323,03
transportation costs	5,160,299	14,693,75
Printing, advertising and information supplies & services	15,692,079	5,564,46
Rentals of produced assets	39,108,768	
Training expenses	36,951,545	33,170,89
Hospitality supplies and services Insurance costs	44,644,282	85,866,51
	78,591,132	25,456,93
Specialized Materials and Supp	3,727,709	292,445,100
Office and general supplies and services	15,874,135	4,139,413
Fuel oil and lubricants	54,135,977	17,223,313
Other operating expenses	55,833,497	27,112,416
Routine maintenance - vehicles	53,089,634	51,586,990
Routine Maintenance - other assets	21,560,200	24,629,538
	657,027,018	37,010,473
GOVERNMENT ENTITIES		863,609,418
SEQIP Expenses	5,012,735	
	5,012,735	
HOGOISITION OF ASSETS	100	at the second
Refurbishment of Buildings Purchase of vehicles and other	44,226,917	25,794,179
ransport equipment	197,001,189	
Purchase of office furniture and equipment	107,001,109	137,551,990
urchase of ICT Equipment	11,991,954	6,873,308
OTAL	88,079,137	91,223,976
	341,299,196	261,443,453

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## **8A BANK ACCOUNTS**

8. 8A BANK ACCOUNTS NAME OF BANK, ACCOUNT NO. & CURRENCY	TYPE OF ACCOUNT	2017-2018 (Kshs)	2016-2017 (Kshs)
National Bank of Kenya- Secretariat	Recurrent	15,778,723	15,778,723
A/C No.01001005707400 National Bank of Kenya-Teachers	Recurrent	1,325,283,273	1,002,031,086
A/C No.01001000905000 Central Bank of Kenya	Recurrent	(142,099,675)	262,204,645
A/C No. 1000181117 National Bank of Kenya	Fixed Deposit	528,640,754	519,804,08
A/C No.01377083109304 Central Bank of Kenya - PRIEDE	Project	19,877,465	<b>39,122,499</b>
A/C No. 1000291133 Central Bank of Kenya - SEQIP	Project	136,303,900	-
A/C No.1000370882		1,883,784,440	1,838,941,037

## 8B CASH IN HAND

Cash in hand	2017-2018 Kshs	2016-2017 Kshs
	2,054	459
Cash in Hand – NBK	48,900	
Cash in Hand – CBK	50,954	459
TOTAL		
Analysis of Cash:	2,054	459
Teachers Service Commission	2,000	a selected by Charges
Headquarters – Cash-onice	48,900	
Teachers Service Commission		Contraction of the second
Headquarters – Cash-office	50,954	459
TOTAL		and the second second
8. ACCOUNTS RECEIVABLES	10,467,065	2 8,747,624
Domestic Debtors & Advances	431,81	474 159
Temporary – Imprests	260,160,84	2 205 500 600
Other Receivables & Clearance	200,100,01	the table of the advertised
Accounts		- 691,75
Withholding Taxes	271,059,72	2,217,700,22



ACCOUNTS PAYABLES		
Other Payables & Clearance Accounts	and the second	
Agency Accounts – Inter-Ministerial	686,597,458	2,255,231,208
AC	61,481,041	80,480,027
AP Liabilities	41,583,729	and the second
TOTAL		542,482,347
BALANCES BROUGHT FORWARD	789,662,228	2,878,193,582
Bank accounts	1.000 0.11	
Cash in hand	1,838,941,037	1,150,889,467
Receivables	459	20,515
Payables	2,217,700,227	9,251,756,550
TOTAL	(2,878,193,582)	(9,374,038,822)
	1,178,448,141	1,028,627,710



## 6.8 PROGRESSON FOLLOW UP OF AUDITOR'S RECOMMENDATIONS

The following is the summary of issues raised by the external auditor in their letter and the comments from the management. Focal persons have been nominated to resolve the various issues as shown below with the associated time frame within which we expect the issues to be resolved.

No. on external audit	Issue / Observations from Auditor	Management comments	Focal Point person to resolve the issue	Status	Time frame
Report	Stores and Cash Losses Note 8 to the financial statements reflects receivables – outstanding imprest and clearance accounts balance of Ksh.2,217,700,000 as at 30 June 2017.The figure of Kshs. Ksh.2, 217,700,000 includes unrecoverable losses of stores and cash losses amounting to Kshs.10, 487,516 and Kshs.2, 928,398 respectively, which as previously reported occurred between the years 198 and 2000. The matter was investigated and the Director of Public Prosecutions directed the suspect to be charged with the offence of stealing by person employed in th Public Service contrat to Section 280 of the penal code. A review of the matter during the year under review indicates that the suspect was charged and the case is pendi The case was set for hearing on 19 March 2018 but adjourned 25 June 2018.	Acc/10/F0 data 3/2018 enquiring on the progress of the case, the prosecuting officer vide letter Ref KBR/ODPPP/1 date 21/3/2018 replied that the case is ongoing as the last hearing data was on 19 <sup>th</sup> March, 2018 when it was adjourned to 25 <sup>th</sup> Jw 2018. Our legal offici is following up on th matter to ensure that it is finalized as soon as possible.	dy, cer he at SDD LEGA SDD LEGA	L In pros	gress



Loss of Cash kshs	Cash loses kshs		
2,928,398	2,928,398		
	2,020,338		
	These works and h		
	These were cash losses which occurred in the		
	period 1988-2000. The		
	Commission has since		
	then been following		1
	up the matter in		
	the Courts with		1 1
	numerous challenges.		1 1
	A letter Ref. CID/		1 1
	IB/SEC/4/3/1/A/		1 1
	VOL.III/64 by the		1 1
	Investigating Officer		1 1
	dated 5/9/2014		1 1
	indicated that there		1 1
	were insurmountable		
	challenges in		
	charging the culprite		
	During the meeting		
	neld on $\frac{24}{9}{15}$		
	recommendation was		
	made to write off the		
	loss. Consequently,		
	the Commission		
	vides the letter Ref:		
	TSC/FIN/32/VOL. IX/34 dated 9/6/17,		1
	sought approval of the		
	National Treasury.		
	This was followed with		
	a reminder Ref: TSC/		
	FIN/60/VOL.IV/109		
	dated 30/1/18 before		1
	recognizing the write		
	off in our books The		
	National Treasury wide		
	letter Ref: AG/3/140/		
	Vol. 1/(47) dated 6th		
	March, 2018 advised		
	on the procedure to		
	be followed when		
	writing off losses.		
	The Commission		
	vide letter Ref. TSC/		
	FIN/60/VOL.V/5		
	dated 4th July, 2018		
	complied with the		
	said procedure and		
	provided the required documentary evidence.		
	abcumentary evidence	1 1	

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 Refund of PAYE Ksh.	Refund of PAYE Ksh.				
Refund of I ATE The second	28,392,939				
128,392,939					
In addition, included in	The Commission				
In addition, merula	and Kenva Revenue				
the balance of money	Authority auditors				
217,700,000 15 0 1010	held a joint meeting				
outstanding ruy	96/9/2016 to				1
You Earn (FAIL)	discuss the modalities				
392,939 which was	of vorifying records				
paid to Kenya Revenue	and documents that				1
Authority (KRA) on	supported the claim.				1
account of former					
teachers who deserted	The KRA in exercise				
their jobs and their	of the provisions				
salaries were returned	of soction 59 of the				
to the Commission.	tax Procedures Act				
Available information	2015 audited the				
indicate that KRA	original claim of				
carried out an audit on	Kehe 128.392,939 on				
the PAYE amount and	24/3/2016 which was				
as a result adjusted	revised downwards				
the figure downwards	to Kehe 46, 060,915	1			
to Kshs.46,060,915 as	vide their letter date	a			
-+ 20 June 2017. A	9/8/2016.				
matter in					
Echnuary 2018 revealed	The Commission	c			
that the Commission	monoived the refund	10			- 1
had received a retund	Kehe 46, 057,935.35				
of Kehs 46, 057,935	on 23/2/2018 from				
Grow KRA on 23rd	KRA vide letter dat	ea			1
Echnuary 2018 and that	t 1/3/2018.				1
it has sought authority					
to write-off the un-	The Commission				1
monovorable balance of	wrote to National				
Kahe 68 802,494 from	Treasury vide lette	r			1
the National Treasury.	Ref: TSC/FIN/32/V	OL.			1
It is not clear if	TX/25 dated 10/4/1				1
National Treasury will	seeking approval for	DI DI			
grant the authority.	o write off of the u				- 1
-	recoverable balance	55			
In the circumstances,	of Kshs 68,802,494 with a follow up le	tter			
it has not been	Ref: TSC/FIN/60/	UCI I			
possible to confirm the	VOL.IV/109 dated	30/			
recoverability of the	1/18. The Nationa	1			
accounts receivables	t Treasury vides a				
- outstanding impres	ts letter Ref: AG/3/1	49/	1		
and clearance accoun	$V_{0} = 1/(47)$ dated	) <sup>th</sup>			
figure of Ksh.2,	March 2018 advi	sed			
217,700,000 for the year ended 30 June,	the Commission	0			
	follow the laid do	wn			
2017.	procedure This V	vas		1	
	dono vide letter	kef:			
	TSC/FIN/60/VOI	J. V/D			
	dated 4th July, 2	018			
	and the second s				

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Property, Plant &	Revaluation of	DIRECTOR	In	
Equipment	the Motor Vehicle	ADMIN	progress	
	registration KAR			
As reported in the	246L- Nissan Urvan			
previous years,	whose net book value			
the property, plant	was Ksh. 88,096			
and equipment	by the Ministry of			
schedule balance of	Public Works &			
Kshs.3,662,965,318	Infrastructure is as			
under Annexure XVIII	follows:			
	lollows.			
as at 30 June 2017				
includes kshs.88,096				
being the residual				
value of one (1) motor	The vehicle was			
vehicle procured in	repossessed from			
2004 for a total cost	auctioneers and the			
of Kshs.2,085,869. A	original log book			
review of the matter	submitted to KRA on			
in January 2018	30/6/2011 to verify			
revealed that the	the rightful owner			
vehicle had earlier been	in response to their			
taken and auctioned	request vide letter ref:			
by the auctioneers	KRA/RTD/TRANS-			
after obtaining a	DUP/10027/0-11 dated			
duplicate log book	13/6/2011. The case is			
No. 20063490279	ready for hearing after			
from KRA. Although	parties exchanged all			
the Commission	pleadings.			
	pleadings.			
repossessed the vehicle,	<b>TT</b> ''			
a case is pending before	However, it was			
a court of law as at the	found out that crucial			
date of this report and	documents filed by			
the outcome is known.	the Plaintiff are			
	missing from the			
	Court consequently,			
	the Court on 24 <sup>th</sup>			
	September, 2014			
	directed that the			
	documents be replaced			
	forthwith. However,			
	the Plaintiff has not			
	secured a hearing			
	date to date and			
	the Commission			
	has prepared an			
	application to have the			
	case dismissed.			

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DR NANCY NJERI MACHARIA, CBS COMMISSION SECRETARY/CEO

DATE: 27.09.2018

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DR LYDIA N. NZOMO OGW, CBS CHAIRPERSON



### **APPENDIX 1: THE COMMISSION**



Kinoti Imanyara Commissioner



Dr. Lydia Nzomo, CBS Chairperson



Cleophas Tirop, OGW Vice Chairman



Saadia Abdi Kontoma, OGW Commissioner



Albert Fred Ekirapa Commissioner



Dr. Salome Gichura, OGW Commissioner





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Mbarak Twahir, FKIM Commissioner



Tache Bonsa Gollo Commissioner

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# APPENDIX 11: THE MANAGEMENT TEAM



Dr Nancy Njeri Macharia, CBS Commission Secretary



Simon M. Kavisi OGW Ag. Deputy Commission Secretary



Grace Ngure Ag. Director Accounts



Patrick Mang'atu Ag. Director Internal Audit



Cheptumo Ayabei Director Finance & Accounts



Josephine Maundu Director HRM & D



Ibrahim G. Mumin, OGW Ag. Director Administration



Ayub Imbira Director ICT



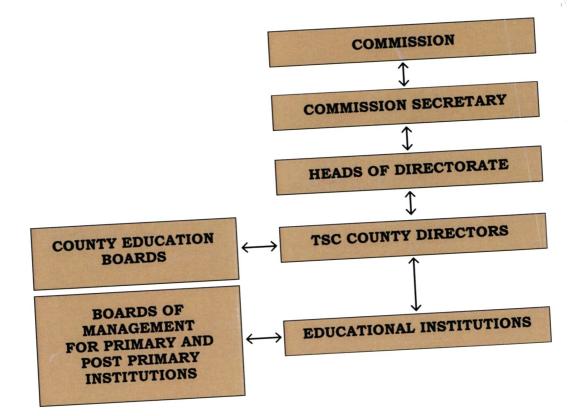
Mary C. Rotich Ag. Director TM

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# APPENDIX III: INSTITUTIONAL FRAMEWORK





### **TEACHERS SERVICE COMMISSION-KENYA**

TSC HOUSE, KILIMANJARO ROAD, UPPER HILL, NAIROBI P. O. BOX PRIVATE BAG-00100 NAIROBI

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