

REPUBLIC OF KENYA



*Enhancing Accountability*

**REPORT**

THE NATIONAL ASSEMBLY  
PAPERS LAID

DATE: 16 APR 2024

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TUESDAY

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OF KENYA  
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TABLED  
BY:

HON. OWEN ISDIA CBS, MP  
D/MAJORITY PARTY LEADER

**OF**

CLERK-AT  
THE-TABLE:

IMRUFU MWALE

**THE AUDITOR-GENERAL**

**ON**

**MAMA NGINA UNIVERSITY COLLEGE**

**FOR THE YEAR ENDED  
30 JUNE, 2023**





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**MAMA NGINA UNIVERSITY COLLEGE**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**FOR THE FINANCIAL YEAR ENDED**  
**30<sup>TH</sup> JUNE 2023**

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**Prepared in accordance with the Accrual Basis of Accounting Method under the International Public  
Sector Accounting Standards (IPSAS)**

**Mama Ngina University College  
Annual Report and Financial Statements  
For the year ended June 30, 2023.**

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## 1. ACRONYMS, ABBREVIATIONS AND GLOSSARY OF TERMS

### A: Acronyms and Abbreviations

MNUC	Mama Ngina University College
CBK	Central Bank of Kenya
ICPAK	Institute of Certified Public Accountants of Kenya
IPSAS	International Public Sector Accounting Standards
NT	National Treasury
OCOB	Office of the Controller of Budget
OAG	Office of the Auditor General
PFM	Public Finance Management
PPE	Property Plant & Equipment
PSASB	Public Sector Accounting Standards Board
SAGAs	Semi-Autonomous Government Agencies
SC	State Corporations
VC	Vice Chancellor
KU	Kenyatta University

### B: Glossary of Terms

**Fiduciary Management-** Members of Management directly entrusted with the responsibility of financial resources of the organisation

**Comparative Year-** Means the prior period.

## **2. KEY ENTITY INFORMATION AND MANAGEMENT**

### **(a) Background information**

Mama Ngina University College (MNUC) was established as a constituent college of Kenyatta University through the Legal Notice No. 193 published in the Kenya Gazette Supplement No. 177 of 17<sup>th</sup> September 2021. Initially, the University College was under the mentorship of Moi University until 13<sup>th</sup> January 2017 when the mentorship was handed over to Kenyatta University Council. Subsequently, the University College was handed over from Kenyatta University Council to Mama Ngina University College Council on 6<sup>th</sup> December 2022.

The management of the University College is headed by the Principal with assistance of a Deputy Principal. The management of the University College reports to the Mama Ngina University College Council that was appointed on 3<sup>rd</sup> December 2021 through the Gazette Notice No. 13129.

### **(b) Principal Activities**

The principal activity of the University College is to provide quality and relevant education, training, research and outreach. The Vision, mission and core values of the University College are as follows:

#### **Vision**

A Premier Institution that nurtures competent and value-based leaders.

#### **Mission**

To provide transformative teaching, research and community engagement for effective service.

#### **Motto**

Shaping the Future

#### **Core Values**

- i. Integrity
- ii. Diligence
- iii. Excellence
- iv. Accountability
- v. Creativity

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**(c) Key Management**

The Mama Ngina University College day-to-day management is under the following key organs:

No.	Designation	Name
1.	Principal	Prof. James B. Kung'u
2.	Deputy Principal	Prof. Sauda Swaleh
3.	Registrar	Dr. Benson Mburu
4.	Finance Officer	Mr. Peter Kamuri
5.	Human Resource Officer	Mr. Ignatuis Gichia

**(d) Fiduciary Management**

The key management personnel who held office during the financial year ended 30<sup>th</sup> June 2023 and who had direct fiduciary responsibility were:

No.	Designation	Name
1.	Ag. Principal	Prof. James B. Kung'u
2.	Ag. Deputy Principal	Prof. Sauda Swaleh
3.	Ag. Registrar	Dr. Benson Mburu
4.	Finance Officer	Mr. Peter Kamuri
5.	Ag. Human Resource Officer	Mr. Ignatuis Gichia
6.	Procurement Officer	Mr. Zakary Kariuki
7.	Head Internal Auditor	Ms. Susan Maina
8.	Librarian	Ms. Catherine Mukoma
9.	Public Relations Officer	Ms. Michelle Karume
10.	Head QMS & PC	Ms. Ruth Ng'ang'a
11.	Head Student Affairs & Outreach	Ms. Josephine Nkangi
12.	Head Security	Mr. Zacharia Mwaura
13.	Head Council Secretariat	Ms. Ann Nguru
14.	Head ICT	Mr. Martin Dion
15.	Head Projects and Estate	Arch. Michael Mwangi

**(e) Fiduciary Oversight Arrangements**

The key oversight committees are;

**1. Administration, Finance and Planning Committee**

**a) Membership**

- i) Two members of Council one of whom shall be the Chairperson;
- ii) Principal Secretary for the time being responsible for University Education;
- iii) Cabinet Secretary for the time being responsible for Finance;
- iv) Principal- Secretary

**b) Terms of Reference**

- i) Receive, consider, and recommend for Council approval, annual estimates of revenue and expenditure
- ii) Oversee compliance of budgetary allocation as approved within its annual budgets
- iii) Generate and receive proposals for subscription, donations, and bequest for onward transmission to Council for consideration
- iv) Oversee proper recording of accounts of the income, expenditure and assets of the University College and submission of financial reports as by law required
- v) Oversee proper vesting of all immovable property, shares, funds, and securities in the name of the University College
- vi) Receive and consider for onward transmission to Council proposal for investing University College funds subject to legal requirements
- vii) Receive for consideration and onward transmission to Council reports on management and administration of University College:
  - a. land and buildings;
  - b. machinery and equipment;
  - c. funds;
  - d. Vehicles.
- viii) Receive and consider proposals for University College fees and any other charges and recommend to the council for consideration and approval.
- ix) Receive recommendation for onward transmission to Council on scholarships, bursaries, and other awards.



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- x) Receive proposals on opportunities for investments, for processing and onward transmission to council for consideration and approval.
- xi) Receive and consider proposals on acquisition of fixed assets and recommend to Council for appropriate action.
- xii) Receive reports on performance of University College investments and submit proposals for Council consideration.
- xiii) Receive, consider, and submit for Council approval the annual Procurement Plan of the University College.
- xiv) Recommend for Council approval the sale, purchase, exchange, lease, or take on of movable and immovable property.
- xv) Subject to the laid down government procedures, to recommend for Council approval:
  - i. The borrowing of money on behalf of the University College.
  - ii. Mortgaging or charging all or any part of movable and immovable property.
- xvi) Receive for consideration and recommendation to Council opening, and/or closing of bank account(s) for the funds of the University College;
- xvii) Receive, consider, and make recommendation to Council on reports of implementation of the University College Master Plan bi-annually.
- xviii) Receive, consider, and submit for Council approval proposals on new projects.
- xix) Review the performance of all ongoing projects and submit reports to Council on a quarterly basis.
- xx) To consider and recommend to the Council for approval and adoption:
  - a. The vision, core values and the strategic direction of the University College;
  - b. University College Organogram;
  - c. The performance contract reports;
  - d. The changes to governance framework (Universities Act, Charter, Statutes among others);
  - e. Oversees the development, review, and implementation of the University College Strategic Plan in conformity with the medium-term fiscal framework and policy objectives;
  - f. Benchmark and promote global best Corporate Governance practices.
- xxi) Transact any other business as directed by Council

**2. Audit, Risk and Compliance Committee**

**a) Membership**

- i) Two Independent members of Council one of whom shall be the Chairperson. One of the members should be well-versed in financial matters;
- ii) Principal Secretary for the time being responsible for University Education;
- iii) Cabinet Secretary for the time being responsible for Finance
- iv) Internal Auditor who shall be the secretary.

**b) Terms of Reference**

- i) Receive, review, and recommend internal control mechanisms towards improving efficiency, effectiveness, transparency and accountability;
- ii) Receive and discuss internal and external audit reports and make recommendations to Council;
- iii) Review and oversee the settlement and implementation of recommendations from the Public Accounts and Public Investments Committees (PAC/PIC) Senate and relevant committees of Parliament
- iv) Review and regularly report to Council on the effectiveness and efficiency of the Internal audit function;
- v) Review Management procedures and make proposals to Council for mainstreaming Of Risk Management, Controls and Governance;
- vi) Review and submit for Council approval the audit and risk management committee and internal audit department Legal Notices, and the internal audit annual work plans;
- vii) Review and submit proposals to Council on improvement of efficiency and effectiveness of Management systems, including and not limited to high-risk areas such as public finance, human resource, academic programs, and general internal controls;
- viii) Review and submit a report to Council on compliance with policies, laws, regulations, procedures, plans, and ethics;
- ix) Initiate special audit/investigation on any allegations, concerns and complaints regarding corruption, lack of accountability and transparency;

- x) Receive, consider, and submit to Council progress reports from the head of internal audit unit including:
  - a. Work performed compared with work planned;
  - b. Key issues emerging from internal audit work done;
  - c. Status of management response to audit findings and recommendations;
  - d. Changes to the annual work plan;
  - e. Any other relevant audit reports.
- xi) Resolve any difficulties or unjustified restrictions or limitations on the scope of internal audit work.

### **3. Academic, Research and Student Affairs Committee**

#### **a) Membership**

- i) Two members of Council one of whom shall be the Chairperson;
- ii) Principal Secretary for the time being responsible for University Education;
- iii) Cabinet Secretary for the time being responsible for Finance;
- iv) Principal– Secretary

#### **b) Terms of Reference**

- i) Receive, consider, and recommend for approval regulations governing Students and staff conduct and discipline;
- ii) Receive, consider and/ or recommend proposal for affiliations, linkages, Partnerships and associations and report to the council for ratification;
- iii) To receive, verify and seal certificates before they are issued to graduands;
- iv) Receive and consider reports from Academic Board and make recommendations to Council on Academic Matters including:
  - 1. Curriculum and academic standards of any course of study;
  - 2. The establishment, harmonization or abolition of Schools, Institutes, Units, Departments, and Centres;
  - 3. Academic affiliations, linkages, partnerships, and associations;
  - 4. Promotion of research and innovation work in the University College and dissemination of the findings;
  - 5. Quality standards and assurance of education, training, research, and innovation;
  - 6. Regulations for the eligibility of persons for admission to a course of study;

7. Regulations for the standard of proficiency to be gained in each examination for a degree, diploma, certificate, or other award of the university;
8. The Constitution of the Students' Association. Policies, regulations, strategies, plans, and standards governing Academic, Research and students' matters;
9. Reports from Academic Board on new/revised programmes, student's admissions, and graduation for adoption;
10. The Academic Board nomination (s) for the Honoris Causa degree.
11. Receive and consider reports on students' welfare;
- v) Receive and consider the constitution of an Alumni Association and receive reports on their proposals and recommendations;
- vi) Transact any other business as directed by Council.

#### **4. Human Resources Committee**

##### **(a) Membership**

- i) Two members of Council one of whom shall be the Chairperson;
- ii) Cabinet Secretary for the time being responsible for Finance;
- iii) Principal Secretary for the time being responsible for University Education;
- iv) The principal. (Secretary);

##### **(b) Terms of Reference**

Consider and recommend to Council for approval and adoption of:

- i) Terms and conditions of service of all staff members;
- ii) Policies pertaining to staff benefits appointment, promotion, appraisal, and discipline;
- iii) Regulations governing staff conduct;
- iv) Reports on establishment of staff, Staff development plan and University staff welfare;
- v) The staff succession plan and Schemes of Service.;
- vi) Reports from the Appointments and Promotions, Senior Board and Junior Staff Disciplinary Board;

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- vii) Oversee the conduct of interviews for employment, appointment, and promotion of members of faculty and staff from grade 13 and submit reports to council;
- viii) Consider and recommend for approval terms and conditions of service, criteria for recruitment, appointment, and promotion of staff;
- ix) Oversee the development and implementation of a Human Resource strategy;
- x) Adjudicate on staff and student disciplinary appeals.

**(f) University College Headquarters**

**Head Office**

Mama Ngina University College  
P.O Box 444-01030  
Gatundu, Kenya

**(g) University College Contacts**

Telephone: (+254)0208704601/702 125 192/784 915 157

Email: [principal@mnu.ac.ke](mailto:principal@mnu.ac.ke), [info@mnu.ac.ke](mailto:info@mnu.ac.ke)

Website: [www.mnu.ac.ke](http://www.mnu.ac.ke)

**(h) University College Bankers**

1. Co-operative Bank of Kenya Ltd.  
P.O. Box 48231 – 00100  
Nairobi, Kenya
2. Kenya Commercial Bank Ltd  
P. O. Box 30081  
Nairobi, Kenya
3. Equity Bank Ltd  
P.O. Box 75104 – 00200  
Nairobi, Kenya
4. Family Bank Ltd  
P.O. Box 74145-00200  
Nairobi, Kenya



**(i) Independent Auditor**

Auditor-General  
Office of the Auditor General  
Anniversary Towers, University Way  
P.O. Box 30084  
GPO 00100  
Nairobi, Kenya

**(j) Principal Legal Adviser**

The Attorney General  
State Law Office and Department of Justice  
Harambee Avenue  
P.O. Box 40112  
City Square 00200  
Nairobi, Kenya



### 3. THE BOARD OF DIRECTORS/THE UNIVERSITY COUNCIL

Ref	Directors	Details
1.	 <p><b>Dr. David A. Oginde, PhD</b> Chairperson of Mama Ngina University College Council Appointed on 3rd December 2022</p>	<p>Dr. David A. Oginde holds a PhD in Leadership from Regent University, USA; Master of Arts degree in Leadership and a Certificate in Professional Mediation from Pan Africa Christian University. He also holds a Diploma in Management from Kenya Institute of Management, a Post Graduate Certificate in Biblical Studies from Trinity International University, USA and a Bachelor of Architecture, from the University of Nairobi.</p> <p>He has served in various leadership positions globally, regionally and nationally. David is the immediate former Presiding Bishop of CITAM Assemblies, and has also held various positions in the Church including his current appointment as the Chairman, the Evangelical Alliance of Kenya (EAK) and Vice-Chairman of Evangelical Alliance of Kenya from 2014 to 2019.</p> <p>Other appointments include; Trustee; Hesabika Trust, Chairman of the Kenya Church Taskforce, member of the Board of Directors of Biblica Kenya and he is also a Host of the Leadership Forum Program at Hope FM Radio.</p>
2.	 <p><b>Prof. Judith Mbula Bahemuka, PhD</b> <i>Council Member</i></p>	<p>Prof. Judith M. Bahemuka is currently a member of Department of Sociology and Social Works at the University of Nairobi and UNESCO/UNITWIN Chair. She serves as a member of the Committee of Eminent COMESA Elders on Governance, Peace and Security, and a member of UNESCO International Liaison Committee on Comparative Knowledge. Other current appointments include; Chancellor of the University of Eldoret and a member of Kenya Rural Enterprise Programme (KREP) Development Agency Board.</p>

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		<p>She has previously served in various national and global positions such as being an Advisor for international organizations, Board member and a Chairperson in a public university. She has also served as a Vice Chair of Kenya Commission for University Education and High Commissioner to Canada and accredited to Cuba. Other appointments include; Ambassadorial role to the United Nations, Executive Board memberships and Chair of the National Committee on Management of Social Transformation (MOST) Programme of UNESCO.</p> <p>Prof. Judith has been honoured as a Goodwill Ambassador for Peace and Security in Kenya, and Global Peace Foundation. She is also a renowned Consultant, with global recognition.</p>
3.	 <p><b>Ms. Clare Asiko Abuodha</b> <b>(Advocate)</b> <i>Council Member</i></p>	<p>Ms. Clare is currently the Head of Legal at the Institute of Certified Public Accountants of Kenya. Prior to that, she was the Legal Officer I at the Retirement Benefits Authority from 2017 to 2021 and (Special Duty) Head of the Legal Retirement Benefits Authority from 2015 to 2017. She holds an LL.M., Master of Laws, LL.B, and Bachelor of Laws from the University of Nairobi and a Bachelor of Arts in Business and Management Studies from Leeds Beckett University, United Kingdom.</p> <p>Clare is also a Certified Public Secretary and an advocate of the High Court of Kenya and a Commissioner for Oaths. She has undertaken several Professional Development programmes both nationally and internationally and has also been at the forefront of offering legal advisory services to various National Government Committee.</p>



<p>4.</p>	 <p><b>Dr. Wambui Kristina Pratt</b>  <i>Council Member</i></p>	<p>Dr. Kristina holds an MSC Education Psychology from Leigh University and a BSC in Special Education from Kutz Town State College and a Doctorate of Humane Letters (Honaris Causa) from Kenyatta University. She has served in various Boards in both the public and private sectors including being a Chairperson of the National Fund for the Disabled of Kenya, a Council member of Kenya Society for the Blind, a Committee member of the Flying Doctors’ Society of Africa among others.</p> <p>Dr. Kristina is nationally and internationally recognized for her exemplary contribution in the society which include establishment of Kenya Institute for Special Education (KISE), and for her achievements towards the works of the Handicapped, a presidential award by the United States President Jimmy Carter in March 1980. Other presidential awards include: Elder of the Order of the Burning Spear (E.B.S) and Chief of the Order of the Burning Spear (C.B.S).</p>
<p>5.</p>	 <p><b>Hon. George Kamau Muhoho</b>  <i>Council Member</i></p>	<p>Hon. George holds a PhD degree in Education Policy and Master Degree in Canon Law (Urbanian University, Rome). He also holds a Post Graduate Diploma in International Relations &amp; Diplomatic Practice. George is currently the Chairman of Bismal Investment Limited and an established Business/Institutional leader having served in various Ministerial dockets including the Ministry of Tourism and Wildlife (1986-1989), and the Ministry of Research, Science and Technology (1989-1992).</p> <p>Other key appointments include; Assistant Minister, Ministry of Education, Science and Technology (1985-1986), Director of Information (UNEP), Managing Director (KAA) and Member of Parliament for Juja Constituency (1984-1992).</p>

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6.	 <p><b>Dr. Nyang'ate Areba</b> <i>Council Member</i></p>	<p>Dr. Nyang'ate hold a PhD degree in Doctor of Organizational Development and Transformation from Cebu Doctors' University, Philippines. He also has a Master of Business Administration (MBA), Human Resource from Egerton University and a Bachelor of Education (B.Ed) degree in Economics and Business Studies from University of Nairobi.</p> <p>Nyang'ate has a wealth of experience in Leadership and Management within the education sector having grown his career through the ladder to become a Senior Deputy Director of Education, Directorate of Higher Education, a position he held from 2009 to 2016.</p> <p>Dr. Nyang'ate is an expert in Organizational Development and Management, Human Resource Management and Development, Strategic Management and Operations Management.</p>
7.	 <p><b>Dr. John Nyangena, PhD</b> <i>Alternate to the PS.</i> The State Department for Higher Education and Research</p>	<p>Dr. John Nyangena holds a PhD in Environmental Planning and Management from Kenyatta University, Kenya. He has trained on Environmental Impact Assessment, Project Management, Natural Resource Management and Environmental economics and econometrics.</p> <p>He has worked for over fifteen (15) years as an economist responsible for the preparation of ministerial expenditure reviews and has contributed enormously towards the preparation of a comprehensive public expenditure. He is currently the Chief Economist-State Department for Higher Education and Research, Ministry of Education.</p>




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8.	 <p><b>Ms. Karen N. Kandie</b> <i>Alternate to the PS.</i> The National Treasury</p>	<p>Ms. Kandie is a finance specialist with over twenty (20) years of strategic leadership and management experience in senior leadership positions in the financial services industry. She is currently the Director, Parastatal Reforms (Financial) at the National Treasury and Economic Planning, where she leads Parastatal Reforms that are geared towards reducing fiscal pressures by making public spending more efficient and transparent.</p> <p>She holds a Bachelor of Commerce from the University of Nairobi and a Master of Business Administration from Murdoch University in Western Australia.</p>
9.	 <p><b>Prof. Paul Kuria Wainaina</b> <i>Ex-Officio Member</i> Vice-Chancellor, Kenyatta University</p>	<p>Prof. Wainaina is the Vice-Chancellor Kenyatta University, and is an ex-officio member of the University Council, having been appointed as the Vice-Chancellor, Kenyatta University on 26th January 2018. He is also Professor of Philosophy of Education, Kenyatta University.</p> <p>Prior to his appointment he held various positions including Deputy Vice-Chancellor (Administration) Kenyatta University, Professor of Philosophy of Education, University of Namibia and Professor of Philosophy of Education of Moi University among others. He is an alumni of University of Alberta, Canada.</p>
10.	 <p><b>Prof. James B. Kung'u (Ph.D.)</b> <i>Ex-Officio Member and Council Secretary</i></p>	<p>Prof. James Bui Kung'u is the Ag. Principal of Mama Ngina University College and the Interim Executive secretary of African Network for Agriculture, Agroforestry and Natural Resources Education (ANAFE). He holds a PhD (Silviculture and Forest Influences) and an MSc (Silviculture and Forest Influences) degrees from the University of the Philippines Los Baños and a Bachelor of Science (Forestry) degree from Moi University, Kenya. He is a Professor of Landscape Restoration and Climate change. He has served before as the Ag. Deputy Vice Chancellor (Administration) and Ag. Deputy Vice</p>


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<p>Ag. Principal, Mama Ngina University College</p>	<p>Chancellor (Finance and Development), Director, Global Tourism Resilience and Crisis Management Centre, Dean, School of Environmental Studies and Chairman, Department of Environmental Sciences at Kenyatta University.</p> <p>He has also served as the Chairman, East and Central Africa Regional Network for African Network for Agriculture, Agroforestry and Natural Resource Education, member of Inter-university Council of East Africa committee for the theme on Agriculture and Forestry. He has spearheaded the development of a number of international collaborations (MOUs) with many universities in Africa, Europe, Asia and Americas. He is an external examiner in four Kenyan universities and universities in Sudan, Zambia and Malawi. He has published widely and supervised many PhDs and Masters' students Prof. Kung'u is a member of African Forestry Forum, Forestry Society of Kenya, Association of East Africa Environmental Impact Assessment, African Network of Tropical Soil Biology and Fertility, and a resource person for the Kenya Commission for University Education.</p>
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4. KEY MANAGEMENT TEAM

	Management	Details
1.	 <p><b>Prof. James B. Kung'u (Ph.D.)</b> Ag. Principal</p>	<p>The Principal is the Chief Executive Officer of the University College having the following powers:</p> <ul style="list-style-type: none"> <li>• Is the academic, administrative and financial head of the University College.</li> <li>• Have the overall responsibility for the direction, organization and administration of the University College.</li> <li>• Is the accounting officer of the University College.</li> </ul>
2.	 <p><b>Prof. Sauda M. Swaleh, (PhD)</b> Ag. Deputy Principal Academic, Research, Outreach and Student Affairs (AROSA)</p>	<p><b>B.Ed. (KU), M.Sc. (KU), Ph.D. (Humboldt University of Berlin-Germany)</b></p> <p>The Deputy Principal Academic, Research, Outreach and Student Affairs (AROSA) is the head of the Academic Division and is responsible to the Principal.</p> <p>She offers leadership, direction, organization and administration of programmes of the Division.</p>
3.	 <p><b>Dr. Benson K. Mburu,</b> Ag. Registrar Academic and Student Affairs (ASA)</p>	<p><b>B.Sc. (MOI), M.Sc. (Granada-Spain), Ph.D. (KU)</b></p> <p>The Registrar Academic and Student Affairs (ASA) is the Principal assistant to the Deputy Principal (AROSA). He is in charge of the following dockets:</p> <ul style="list-style-type: none"> <li>• Academic Affairs</li> <li>• Student Affairs</li> </ul>

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		<p>He also performs duties delegated or assigned by Principal and/or by the Deputy Principal (AROSA).</p>
<p>4.</p>	 <p><b>Mr. Ignatius W. Gichia,</b> Human Resource Officer</p>	<p><b>B.Ed. (KU), PGD, HRM (MOI), M.A. (Manchester, UK)</b> Human Resource Officer is the Head of Human Resource &amp; Administration. He performs Human resource and administration functions including recruitment, promotion, employee relations training, Medical matters, Pension management, and transport among others as delegated or assigned by the University College Principal.</p>

5.	 <p><b>CPA. Kamuri Peter,</b> Finance Officer</p>	<p><b>BBM. (Moi), MBA (KU-On going) CPA (K.)</b></p> <p>The Finance Officer is the head of Finance Department and the technical officer responsible for financial strategy and policy matters. He is responsible to the Deputy Principal and work closely with the Principal as the Chief Accounting Officer of the University College.</p> <p>The Finance Officer superintends and manages the finances and financial reporting obligations, and performs such other duties delegated or assigned to him by the Principal and Deputy Principal</p>
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## **5. CHAIRMAN'S STATEMENT**



It is my delight and privilege to present the Annual Report and Financial Statement for the year ended 30 June 2023 for the Mama Ngina University College.

The Ministry of Education appointed Kenyatta University to mentor the establishment and growth of Mama Ngina University College in 2016. Since then, the University has worked closely with other stakeholders to ensure that the College fulfils the necessary legal and statutory requirements to become operational.

The Mama Ngina University College (MNUC) Council was appointed on 3<sup>rd</sup> December, 2021 Through the Gazette Notice No. 13129 following the Gazettment of the MNUC as a constituent College of Kenyatta University on 17<sup>th</sup> September, 2021.

I would wish to highlight that in the University College income for the year amounted to Kshs. 163,916,624 which is composed of Government Grants, Tuitions fees and other internally generated incomes. The expenditure for the few months the College have operated on its own amounted to Kshs. 156,130,799 which is composed of Personnel Emoluments and Operation and Maintenance expenses. The management is optimistic that our revenues will increase in the coming financial year in particular Tuition and other fees as we anticipate a higher student enrolment in the next intake.

Mama Ngina University College Council and Management have developed the 1<sup>st</sup> University College 2022 – 2027 Strategic Plan which is under review in line with the Government guidelines. The Strategic Plan under review will be anchored on the institution's core functions, Bottom up Economic, Transformation Agenda (BETA), Kenya Vision 2030, United Sustainable Development Goals (SDGs) and African Union 2063. This is a major tool which is geared to give the University College a clear roadmap in solving societal needs as well as meeting its goals and objectives.

### **On infrastructure**

With the continued support of the Government and other stake holders, the University College as a new institution, is committed to establish more facilities in view of obtaining the required infrastructural capacity, for quality training and research as well as service.



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We will continue to work closely with the Government and other Collaborating partners to provide highly competitive and versatile graduates which the Country and Region need to solve emerging issues.

I take this opportunity to thank the Government of Kenya and all stakeholders, both internal and external for their continued support.

Lastly, I want to thank my fellow members of Council, University College Management, members of staff and students for their effort, support, team work and achievements realized in the financial year ended 30th June, 2023.



**DR. DAVID A. OGINDE**  
**COUNCIL CHAIRMAN**

## **6. REPORT OF THE CHIEF EXECUTIVE OFFICER**



It is my great pleasure to present to you the annual report and financial statements of Mama Ngina University College (MNUC), for the year ended June 30, 2023. The report provides highlights on University College's financial and non-financial performance.

### **1. NON-FINANCIAL PERFORMANCE**

#### **a. Current state of the University College.**

The Mama Ngina University College (MNUC) was gazetted by the Ministry of Education on 17<sup>th</sup> September, 2021 as a Constituent College of Kenyatta University through a Kenya gazette Supplement No. 177, legal Notice No. 193. Following the aforementioned gazettement, the Government through the Ministry of Education appointed the 1<sup>st</sup> MNUC Council on 3<sup>rd</sup> December, 2022 under a Gazette Notice No. 13129. Since then, the University college has grown in reaps and bounds and we are proud that so far we have a working Strategic Plan (2022-2027) which was launched on the 7<sup>th</sup> March 2023. The Strategic plan has been a resourceful tool as we pursue our vision and mission, in line with Kenya's Vision 2030, the Bottom up Agenda, Africa Union Agenda 2063 and the United Nations Sustainable Development Goals (SDGs). The following are our Key priority areas in our Strategic Plan

1. Quality and Relevance Education and Training
2. Physical Infrastructure and Facilities
3. Research, Innovation, Technology and Outreach
4. Human Resource Development
5. Information Communication Technology

Our vision is to be a premier University that nurtures competent and value-based leaders. We do this through provision of transformative teaching and community engagement for effective service. It is our commitment to ensure that everyone who goes through Mama Ngina University College will emerge as highly skilled professionals with a solid value system which we believe is what is needed to shape the future.

**b. Academics**

In the financial year under review, MNUC had three academic schools namely School of Pure and Applied Science, School of Business, Economics and Humanities and School of Health Sciences. We endeavor to continually provide a wide range of high-quality academic programs to our students. One highlight is that our School of Health Sciences enjoys partnership with Thika, Kiambu and Gatundu Level 5 Hospitals for their training. This has been a huge boost to the learners' experience.

**c. Student welfare.**

Mama Ngina University College has continually been recognized for its outstanding student welfare activities. The University College has continued to provide a conducive environment for the best learning outcomes for its students. The University College is yet to establish a student council which is planned for the next financial year (2023-2024). Due to lack of accommodation facilities within the school, the University College has partnered with the neighbouring community who have constructed adequate hostel facilities for our students.

**2. FINANCIAL PERFORMANCE**

**a. Financial Status.**

During the financial year under review, recurrent grants from the Government grew from Ksh. 60,266,789 in 2021/2022 to Ksh.145,234,113 in 2022/2023. In 2021/2022 capitation was received for only five months which MNUC operated after its gazettment.

Internally generated funds grew from Ksh.916,450 to Ksh.8,764,532, this is attributable to increase in fees collection due to increase in student enrolment.

The expenditure increased from Ksh.21, 446,763 to Ksh.146,239,520 and this has been attributed by the increased operations within the university college during the financial year under review.

**b. Asset Growth**

During the financial year under review MNUC has been able to acquire assets such as motor vehicles and the tuition block which is in progress. This will improve the infrastructural status of the University College and go a long way to support Teaching, Learning and Research activities in the University College.

**c. Financial challenges**

The university college is undergoing few financial challenges which is largely attributed by low capitation from the government as well as low internally generated revenue as a result of low student enrolment.

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The University College is unable to expand due to pending compensation of landowners that surrounds the college amounting to a total of 2.2 billion Kenya Shillings. It is our hope that this will be availed in the supplementary Budget to resolve this issue.

**Appreciation**

I wish to express my sincere and deep gratitude to the Ministry Of Education, The National Treasury and Planning and the University College Council for their continuous support and guidance to the University College Management. I also take this opportunity to convey my appreciation and gratitude to the University College Management and members of staff for their commitment and effort in laying the MNUC foundation and structures for the attainment of its mandate.

Lastly, I would like to thank all other stakeholders for their continued support and co-operation. This achievement would not have been achieved without your individual contribution



**PROF. JAMES B. KUNG'U (PH.D.)**

**PRINCIPAL MNUC**

## **7. STATEMENT OF MNUC'S PERFORMANCE AGAINST PREDETERMINED OBJECTIVES FOR FY 2022/2023**

Section 81 Subsection 2 (f) of the Public Finance Management Act, 2012 requires the accounting officer to include in the financial statement, a statement of the national government entity's performance against predetermined objectives.

MNUC has developed a five-year Strategic Plan (2022-2027) which marks an important milestone in guiding the University College in laying foundations for strengthening and deepening of intellectual, scholarly, research and innovation services, in line with Kenya's Vision 2030, the Big Four Agenda, Africa Union Agenda 2063 and the United Nations Sustainable Development Goals (SDGs). It highlights the strategies to be adopted to enable the University College achieve its objective. In line with the above mandate, Mama Ngina University College serves to install and maintain a sustainable platform for cooperation between and among the various stakeholders, in addressing common priority challenges in intellectual, scholarly, research and innovation services in the region and the world. This, therefore, underscores the strategic role of MNUC to pool its resources in order to achieve its long-term goals and objectives.

The implementation of this plan will be coordinated from the Principal's office. The Management team of Mama Ngina University College, responsible for carrying out the day-to-day operations of the University, wish to express our full commitment and dedication on the implementation and realization of the set goals and targets, as espoused in the plan.

### **KEY PRIORITY AREAS**

#### **1. Academic Excellence**

Mama Ngina University College desires to create a learning environment that offers quality and memorable academic experience by offering market-driven programmes that are student-focused by adoption of innovative approaches to teaching and learning. This will cut a niche' for MNUC and make it uniquely different from other Universities. The academic programmes will play a pivotal role in producing innovative, creative and highly ethical graduates with skills to contribute towards achievement of the Kenyan Big 4 Agenda, Vision 2030, MTP, UN Sustainable Development Goals, and African Union 2063 Agenda. Diverse key stakeholders will be consulted during the development of the new programmes in line with Commission of University Education (CUE) guidelines. A Quality Management System will be implemented to design, offer and review academic and research programmes.

## **2. Research, Innovation, Technology and Outreach**

Mama Ngina University College realizes that advanced knowledge and practical application of Research, Innovation, and Technology are key to achieving industrial and technological development of any society. In line with its Motto of “*Shaping the Future*”, MNUC will aim to be a point of excellence and reference that will help in shaping the new frontiers in research and development with recognition both locally and globally. The institution will strive to build a robust community of researchers, enhance the research capacity, provide global exposure to its staff and students, and establish mutually beneficial linkages, collaborations and partnerships with national, regional and international organizations. MNUC will also endeavor to provide opportunities for outreach activities to the community and beyond.

## **3. Institutional Capacity**

### **a. Physical Infrastructure and Facilities**

MNUC is envisioned to be a state-of-art modern University College with eco and user-friendly infrastructure and facilities. The University College being a newly established institution, this key priority area is fundamental since it lays the overall infrastructural development that will effectively supports teaching, research and innovation for the College beyond the five-year plan. Some of the key strategies are to implement the development as per the MNUC Master Plan, construct tuition block, laboratories, completion of waste management system, potable water supply facilities, expansion of the perimeter wall, build appropriate social, sports and recreational facilities for both staff and students. Other areas of importance are library facility and strengthening the fleet and health management system facilities.

### **b. Human Resource Development**

Although the University College is at its infancy, developing adequate, skilled and motivated human resource is central to its accelerated growth. MNUC aims to recruit, develop and retain qualified staff of the highest integrity and Calibre, while conforming to internationally set standards in order to execute and deliver services effectively and efficiently. Its growth and expansion will be guided by an establishment plan and human resource development policy to ensure highly effective and efficient delivery of services. A conducive working environment will be maintained to attract and retain the best lecturers and researchers.

**c. Information Communication Technology**

ICT is recognized as one of the key enablers for the institution in not only accelerating the institutional development but also for facilitating quality improvement in its operations and training. The strategies will include; policy development, establishment of critical connectivity and infrastructure. MNUC will aim to acquire state-of-the-art facilities for use in teaching, learning, research and community outreach as well as in the library. ICT integrated management systems for students and staff records will be continuously adopted to enhance operations in all operations of the institution. The institution will embrace new and advanced technology that will propel it to be a fully-fledged ICT-driven green institution.

**d. Corporate Governance, Leadership and Management**

**i. Corporate Governance**

The MNUC effectiveness and efficiency will be pegged on the ability of the University College management to formulate and implement proper and relevant policies and procedures. The actualization of these policies by the management is therefore crucial, and their consistent enforcement is vital to the effective delivery of the MNUC core mandate. MNUC thus aims to promote good governance and leadership structures and systems that will create a culture of a successful learning organization. This critical priority area forms the foundation that drives the Institution's Vision and Mission. The main focus under this strategy during the planning period will include policy and organizational development, and best practices for enhanced service delivery and improved customer satisfaction, implementation of a functional quality management system and financial risk management framework and acquisition and maintenance of relevant ISO certifications.

**ii. Student Management and Focus**

MNUC will aim at the holistic development of students through mental, spiritual, physical, social and academic programs designed to empower them to become competent, independent and reliable team players in society. This will be achieved through provision of an enabling environment with the best facilities, mentors, and clubs that identifies and unlocks individual student's potential as well as exposes and enlightens them to the outside world. MNUC will facilitate formation of a structured and functional student leadership governance body to provide service and leadership to other MNUC students.

**iii. Leadership**

MNUC believes in visionary leadership and a strong foundation that will outlive the founders of the University College. By having a focused management team, the institution will aim to establish its name by offering the very best student-focused programs and services that builds on the next line of leaders. The institution will also aim to create avenues that identify, promotes, and empowers staff members in leadership positions and responsibilities.

**iv. Marketing and Communication**

As a young institution, MNUC aims to develop a recognizable corporate image and create high visibility of MNUC as a brand and an institution of choice through active projection of its activities in the integrated and different communication systems.

**v. Corporate Social Responsibility (CSR)**

To enhance visibility of the University College in the community, MNUC will organize and facilitate events and community outreach activities that have direct and positive impact to the community. Together with collaborative partners, the CSR programs will endeavor to walk with the community on areas of their interest thus contributing towards promotion and well-being of the local community.

**vi. Safety and Security of the University College**

MNUC aims to put in place safety measures that conform to internationally set standards to ensure the safety of the students, staff, and visitors to the institution. Some of the strategies will be safety training courses to be conducted periodically by fire and safety marshals, disaster management as well as anti-terrorism drills for all the staff and students

**4. Financial Sustainability and Resource Mobilization**

MNUC will strive to ensure prudent and sustainable utilization of resources and finances by mobilizing and effectively managing resources to ensure financial stability and sustainability. However, given that the University College will be operating within a limited budget from the exchequer, the full realization of the strategic objectives will largely depend on the extensive/aggressive lobbying and goodwill of the Government and solicitation of funding from development partners.



## **8. CORPORATE GOVERNANCE STATEMENT**

The Council is guided by the Universities Act 2012, University College Statutes, Mwongozo Code of Governance and Council Charter which defines the governance guidelines within which the Council exists and operates. As part of its commitment, the University Council adheres to good corporate governance by embracing the principles of high standards of ethical and moral behaviour, acting in the best interest of the University College as an exemplary good corporate citizen.

### **Role and Function of the University Council**

The role and functions of the University College *inter alia* includes to;

- i. Set and oversee the overall strategy and approve significant policies of the University College
- ii. Develop short and long term goals of the University College through Performance Contracting.
- iii. Approve organizational structure
- iv. Approve the annual budget of the organization
- v. Ensure availability of adequate resources for the achievement of the University College objectives.
- vi. Ensures that the University College has adequate systems of internal controls together with appropriate monitoring of compliance activities to ensure business continuity.

### **Council Appointment**

The University College Council presently has ten (10) members appointed in accordance with the Universities Act No. 42 of 2012, clause 36 (1 and 1A). The members have diverse qualifications suitable for leading the University College in the execution of its mandate. The University College Council members are appointed by the Cabinet Secretary for a period of three years and are eligible for re-appointment for a further one term.

### **Performance Evaluation and Governance Audit**

The University College Council conducts an annual self-evaluation process to measure its own performance, to ensure that it is constantly adhering to the objectives and mandates of the University College. The last University Council evaluation was conducted by S.C.A.C .While the Council sets the direction and provide guidance of the overall strategy, the day to day operations of the University College through implementation of the approved policies has been delegated to the University College Principal. However, the University Council is responsible for the stewardship of the University College and assumes responsibility for the effective control of the University.

### **Conflict of Interest**

The Council members are obligated to fully disclose to the Council any real or potential conflict of interest, which comes to any Council member's attention, whether direct or indirect. At any meeting the Council members are expected to make a declaration of any interest they may have in the business under discussion. In the financial year under review, there were no transactions with any conflict of interest of the Council members or their related parties.

### **Council Remuneration**

The University College Non-Executive Council Members are paid a sitting allowance for every meeting attended. They are not eligible for pension scheme membership. However, the Chairman of Council receives honoraria on a monthly basis. Council allowances per based on the prevailing government Circulars and official directives.

### **Council Meetings**

The University College Council discharge its responsibilities through the Administration Finance and Planning Committee; Audit Risk and Compliance Committee; Academic Research and Student Affairs Committee and Human Resource Committee. In the Financials Year 2022/2023 the University College held the following meetings.

<b>S/N</b>	<b>Type of the Meeting</b>	<b>Number of Meetings</b>
1	Full Council	6
2	Human Resources Committee	4
3	Audit, Risk and Compliance Committee	4
4	Administration, Finance and planning Committee	4
5	Academic, Research and Student Affairs	4

## **9. MANAGEMENT DISCUSSION AND ANALYSIS**

### **MNUC Expenditure**

University College Expenditures are composed of Personnel Emoluments, Operations, and Maintenance.

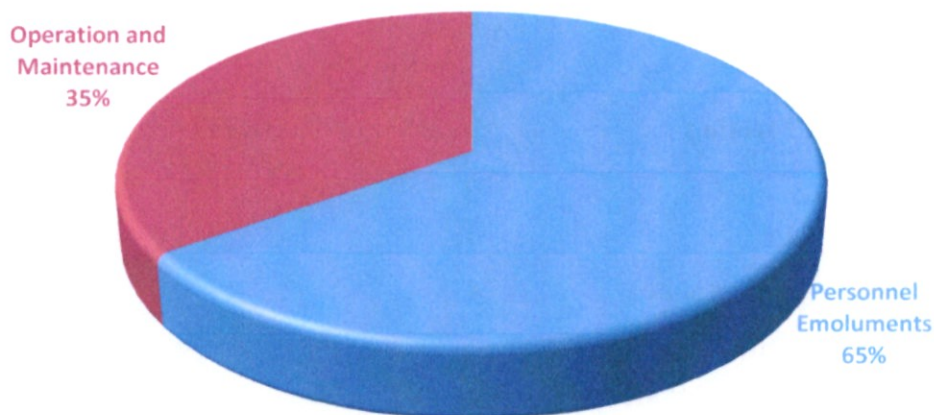
The University's expenditure increased from Kshs 21,446,763 in the year 2021/2022 to Kshs, 146,239,520 in the year 2022/2023 due to the increased operation within the University College as a result of increased number of students as compared to 2021/2022 financial year.

In the year 2022/2023, the University's expenditures under the two categories were as follows;

<b>Particulars</b>	<b>Amount in Kshs</b>
1. Personnel Emoluments	95,257,858
2. Operation and Maintenance	50,981,662

Expenditures for the year 2022/2023

### **EXPENDITURE ANALYSIS**



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**Statement of financial Performance for the year ended 30 June 2023**

	2022/2023	2021/2022
	Kshs	Kshs
<b>Revenue from non-exchange transactions</b>		
Transfers from the National Treasury	145,234,113	60,266,789
Donations	33,000	-
	<b>145,267,113</b>	<b>60,266,789</b>
<b>Revenue from exchange transactions</b>		
Rendering of services	8,479,280	913,450
Rental revenue from facilities and equipment	120,000	-
Other income	165,252	3,000
<b>Total revenue</b>	<b>154,031,645</b>	<b>61,183,239</b>
<b>Expenses</b>		
Use of goods and services	29,133,476	2,880,809
Employee costs	95,257,858	17,109,374
Board Expenses	5,991,384	996,520
Depreciation and amortization expense	7,230,364	28,519
Repairs and maintenance	5,926,438	288,741
Contracted services	2,700,000	142,800
<b>Total expenses</b>	<b>146,239,520</b>	<b>21,446,763</b>
<b>Surplus/(deficit) for the period/year</b>	<b>7,786,125</b>	<b>39,736,476</b>

**Performance Analysis**



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**Conclusion:**

The University reported a decrease in surplus in financial year 2022/2023 which is attributed to increased operation due increase in the number of students, this translate to higher rate of absorption of the revenue as compared to 2021/2022 financial year.

**A. University's Compliance with Statutory Requirements**

The University College has complied with statutory requirement and have remitted all payroll statutory deductions in the financial year.

**B. Key Projects and Investment Decisions the University is Planning/Implementing**

S N	PROJECT NAME	COMMENCE MENT DATE	EXPECTED COMPLETI ON DATES	STATUS	ESTIM ATED PROJE CT COST	COST INCURRED TO DATE	PROGRE SS REPORT
1	Proposed Admin Block and lecturer Theatre	2019	Dec 2023	Final Stages	460.1M	395.5M	Awaiting retention refund
2	Tuition Block	July, 2022	June, 2025	Implement ation stage	1.1B	26,673,751	Ongoing
3	Purchase of ERP	July, 2022	June, 2025	Contract Signed	20M	5,975,224	Ongoing

**Major risks facing the entity**

The University has identified the following Key Risks;

- a. **Liquidity risk** –The University College has risk to meet its financial obligation when they fall due, this is due to the low amount of capitation from the government.
- b. **Operation risk** –The inability of the University College to grow due to the pending compensation of the land owners for the University College expansion.
- c. **Commercial Risk**-the University College has experienced a low number of students enrolment from the government and also self-sponsored students.
- d. **Infrastructural risk** –the University College does not have adequate facilities due to lack of enough funds from the government.

**C. Material Arrears in Statutory/Financial Obligations**

The University College has no material arrears in statutory/financial obligation for the financial year 2022/2023.

## **10. ENVIRONMENTAL AND SUSTAINABILITY REPORTING**

MNUC exists to transform lives. This is our purpose; the driving force behind everything we do. It's what guides us to deliver our strategy, putting the stakeholders first, in addressing common priority challenges in intellectual, scholarly, research and innovation services in the region and the world and also improving operational excellence. Below is an outline of the organization's policies and activities that promote sustainability.

### **i) Sustainability strategy and profile**

MNUC will strive to ensure prudent and sustainable utilization of resources and finances by mobilizing and effectively managing resources to ensure financial stability and sustainability. However, given that the University College is operating within a limited budget from the exchequer, the full realization of the strategic objectives will largely depend on the extensive/aggressive lobbying and goodwill of the Government and solicitation of funding from development partners.

### **ii) Environmental performance**

MNUC has committed to ensuring it undertakes conservation efforts. On Tuesday 25th April 2023, our staff, students, partners (KCB Gatundu Branch & Equity Gatundu Branch) and stakeholders gathered at Ritho Coffee Factory at Handege, in Gatundu South for the institutions 2<sup>nd</sup> annual tree planting exercise. The goal was to contribute to the national directive to grow the nation's overall tree cover to 30% by the end of 2023.

2,000 seedlings were planted and another 1,000 seedlings distributed to farmers and community members in the area.



### **iii) Employee welfare**

The University College has developed a Human Resource Procedures and Policies Manual making references to relevant documents guiding management of employees and human resource, ensuring it is in line with Kenya Constitution 2010, relevant Acts, Labour laws and other laws governing good Labour practices and Industrial Relations in the country and internationally.

The manual takes cognizance of the provision of Articles 232 and 10 of the Constitution by assuring equal employment opportunity and a workplace where all employees, external stakeholders and customers are treated in a professional and non-discriminatory manner. The University College has policies in place that provides for safe, effective and working environment.

In furtherance to the above, the University College is in the process of reviewing the manual to align with new guidelines on HR Management in State Corporations and Public Universities(August,2023).



**iv) Market place practices**

MNUC undertake to comply with the set rules and regulations in dealing with the interested parties during execution of their mandate.

**a) Responsible competition practice**

The University College has adopted a sound procurement policy and standard operating procedures that are in line with the Public Procurement Asset and Disposal Act 2015, Public Procurement Asset and Disposal Regulations 2020 and Constitution of Kenya.

The University College takes cognizance of the Constitution Article 227 that requires all public procurement be carried out in a system that is fair, equitable, transparent, competitive and cost-effective.

Through the manual, the University College has set aside thirty percent (30%) of its procurable budget to preference group comprising Women, Youth and People with Disability (PWD).

In addition a two percent (2%) of the thirty percent (30%) is set for the People with Disability (PWD).

**b) Responsible Supply chain supplier relations**

The University College manual take cognizance of a beneficial relationship with its suppliers .MNUC is compelled to sign fair service level agreement (SLA) and contracts with its vendors and contractors respectively.

The University College has put a seamless supply chain process detailing the awarding orders, receiving, inspection, taking charge of the items, invoice processing and thus ensuring payment within the agreed period.

This has resulted to good relationship and timely execution of orders.

**c) Responsible marketing and advertisement**

- A newspaper advert went up on Tuesday, August 2nd 2022 in the Daily Nation calling for application for faculty members and at the same time announcing out August 2022 intake. The same advert also went up on our social media platforms receiving an overwhelming response on all fronts.
- In January 2023, the Projects and Estates Department had an advert in the Daily Nation advertising nine different positions around seasonal jobs. Some of them included a painter, general foreman, mason, plumber among others.

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- The Public Relations office took on the role of advertising the 2<sup>nd</sup> MNUC Medical Camp dubbed MNUC Integrated Medical Camp (IMC) which took place on Saturday 15<sup>th</sup> October 2022. Adverts for the upcoming camp were done through dissemination of poster and fliers at schools, churches, transport hubs, hospitals, businesses etc by the PR office and MNUC staff. Additionally, radio announcements and social media (via boosted posts paid for) were also used to notify people of the upcoming camp alongside a banner was mounted at the entrance of MNUC to assist with advertising. Over 800 people attended the camp.



- MNUC appeared in the June 2023 edition of the Kenya Secondary School Heads Association (KESHHA) “Principal’s Magazine”. The magazine was subsequently distributed, in hard and soft copy, to 9,500+ secondary schools. MNUC was featured in a half page section showcasing its courses (undergraduate and graduate).

**Marketing Activities:**

- MNUC took place in the Kenyatta University Career Week on Saturday 28<sup>th</sup> January 2023. Personnel present, from the academic and public relations office, were able to interact with over 40 high schools present and share MNUC posters, brochures and calendars with staff and students present. The academic staff present also offered career advice to students visiting the MNUC station.



- On March 31<sup>st</sup> 2023, MNUC was present at the Kenya Science and Engineering Fair Sub-County Fair at Kiamwangi High School. MNUC staff present were able to interact with numerous high schools, speak to them about our courses, requirements for admission as well as offer career advice. Additionally, MNUC sponsored the “Best Overall School” trophy at the sub-county level and handed out MNUC calendars to the top schools.



- On April 1st 2023, MNUC took part in the 53rd Edition of the Kiambu County Kenya Science and Engineering Fair at Muhoho High School. The University College sponsored the event with the “Best Overall Trophy, 13 MNUC branded t-shirts and 13 MNUC branded notebooks. Much like the previous event, personnel were able to speak to students about MNUC and the courses offered while at the same time offer career advice.



**d) Product stewardship**

Being producers of human capital MNUC have a robust team of scholars who carry out research on market needs and review our programs to suit the market requirements.

**v) Corporate Social Responsibility / Community Engagements**

MNUC have undertaken programs and endeavors to walk with the community and identify areas of need that, together with the collaborative partners and the input and assistance of the MNUC community, we can provide solutions to.

During the year in review MNUC undertook the following activities:

1. **Volunteering:** MNUC promotes opportunities for students and staff to engage in community service. Some of the activities include the following:
  - a) Mama Ngina University College school mentorship programme that involves eleven local schools six primary and five secondary school. The aim of the programme is to institutionalize structure mentorship in schools to promote holistic development of children.
  - b) MNUC Student Computer Club participated volunteered to provide computer literacy, careers and leadership development among school pupils and students.



**2. Child right initiatives-Celebration of the international day of the African child.**

This year's celebration of the day of the African Child celebration was held at Mutomo Primary school on 16th June 2023 the 2nd celebration coordinated by Mama Ngina University College (MNUC). The colourful occasion, had participation of 6 primary school and 5 secondary schools, with 600 children present. The day was marked with Mentorship of student and teachers, entertainment and speeches all aligned to the day's theme; *'The rights of the child in a digital environment'*.



### **Integrated Medical Camp**

MNUC conducted a medical Camp that involved the partnership of five major hospitals in Kenya-hospitals. The camp involved the Aga Khan University Hospital Nairobi, Karen Hospital, Mater Hospital, MP Shah Hospital and Lions Sight First Eye Hospital. Services offered includes Eye clinic Women clinic Dental clinic, Diabetic Physiotherapy, Men's clinic, Nutritionist, Cardiology and General practitioner services. Eight hundred and twenty-six community members were served.



### **CSR Programme:**

On 20<sup>th</sup> December 2022, MNUC took part in a Corporate Social Responsibility (CSR) activity in Ndeiya Sub-County. MNUC, through staff and management donations, was able to provide generous care packages for 120 needy families. The surplus left over, which was in plenty, was taken to Alpha Joy children's home, also located in Ndeiya.

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**Conferences Attended:**

- MNUC was represented at the 2<sup>nd</sup> Annual Africa Conference on Service Learning at Tangaza University College on 18<sup>th</sup> May 2023. The Head Students Affairs and Outreach was a facilitator in one of the panel discussions around Safeguarding of Children and Vulnerable Adults.



- MNUC took part in a workshop and panel discussion on youth transition and mentorship in the 21<sup>st</sup> Century at Tangaza University College. The Principal, Prof. James B. Kungú was the keynote speaker and the Head Student Affairs and Outreach a panellist.

## 11. REPORT OF THE COUNCIL

The council submit their report together with the financial statements for the year ended June 30, 2023, which show the state of Mama Ngina University College's affairs.

### i) Principal activities

The principal activities of Mama Ngina University College are to provide leadership to the University community as the University College provide quality and relevant education, training, research and outreach.

### ii) Results

The results of Mama Ngina University College for the year ended June 30, 2023, are set out on page 1 - 37

### iii) Council

The members of the Council who served during the year are shown on page xii - xvii.

### iv) Auditors

The Auditor General is responsible for the statutory audit of Mama Ngina University College in accordance with Article 229 of the Constitution of Kenya and the Public Audit Act 2015

By Order of the Council



PROF. JAMES B. KUNG'U, PH.D.  
SECRETARY TO THE COUNCIL

Date...14/12/2023

## **12. STATEMENT OF DIRECTORS RESPONSIBILITIES**

Section 81 of the Public Finance Management Act, 2012, section 15 of the State corporation Act and section 47 of the University Act, 2012, require that the Council prepares financial statements in respect of the University College, which give a true and fair view of the state of affairs of the University College at the end of the financial year and the operating results of the University College for that year. The Council is also required to ensure that the University College keeps proper accounting records which disclose with reasonable accuracy the financial position of the University College and is responsible for safeguarding the assets of the University College.

The Council is responsible for the preparation and presentation of the University College's financial statements, which give a true and fair view of the state of affairs of the University College for and as at the end of the financial year ended on June 30, 2022. This responsibility includes: (i) Maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) Maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the University College ; (iii) Designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) Safeguarding the assets of the University College; (v) Selecting and applying appropriate accounting policies; and (vi) Making accounting estimates that are reasonable in the circumstances.

The Council accept responsibility for the University College's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Public Sector Accounting Standards (IPSAS) Accrual, and in the manner required by the University Act, 2012. The Council is of the opinion that the University College's financial statements give a true and fair view of the state of University College's transactions during the financial year ended June 30, 2023, and of the University College's financial position as at that date. The Council further confirm the completeness of the accounting records maintained for the University College, which have been relied upon in the preparation of the University College's financial statements as well as the adequacy of the systems of internal financial control.

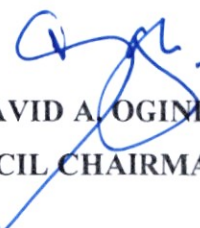
The University College Council is committed to have the University College be and remain a going concern for at least the next twelve months from the date of this statement.

### **Approval of the financial statements**

The University College's financial statements were approved by the Board and signed on its behalf by:



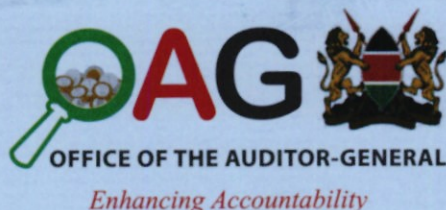
**PROF. JAMES B. KUNG'U, PH.D.**  
**PRINCIPAL**



**DR. DAVID A. OGINDE**  
**COUNCIL CHAIRMAN**

# REPUBLIC OF KENYA

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**HEADQUARTERS**  
Anniversary Towers  
Monrovia Street  
P.O. Box 30084-00100  
NAIROBI

## **REPORT OF THE AUDITOR-GENERAL ON MAMA NGINA UNIVERSITY COLLEGE FOR THE YEAR ENDED 30 JUNE, 2023**

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### **PREAMBLE**

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure Government achieves value for money and that such funds are applied for the intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment and the internal controls, developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

### **REPORT ON THE FINANCIAL STATEMENTS**

#### **Qualified Opinion**

I have audited the accompanying financial statements of Mama Ngina University College set out on pages 1 to 34, which comprise of the statement of financial position as at

30 June, 2023 and the statement of financial performance, statement of cash flows, statement of changes in net assets, and the statement of comparison of budget and actual amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, except for the effect of the matters described in the Basis for Qualified Opinion section of my report, the financial statements present fairly, in all material respects, the financial position of Mama Ngina University College as at 30 June, 2023 and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and comply with the Public Finance Management Act, 2012, Mama Ngina University College Order, 2021 and the Universities Act, 2012.

### **Basis for Qualified Opinion**

#### **Duplication of Payments for Contracted Works**

Review of procurement documents revealed that Kenyatta University awarded various drainage works to be carried out around and in Mama Ngina University College within a period of two (2) years, as tabulated below;

<b>No.</b>	<b>Project Name</b>	<b>Name of Contractor</b>	<b>Amount (Kshs.)</b>
1.	Additional Works for Proposed Administration Block	Contractor I	25,537,160
2.	Constructing, Testing and Commissioning of Foul Water Drainage Works	Contractor II	1,104,500
3.	Landscaping Works at the Proposed Administration Block	Contractor III	1,776,890

Further, the Bill of Quantities and the scope of works under the contracts included works on driveways and footpaths, connection at the main gate, storm water drainage at 2 gates, storm water drainage at administration block and storm water drainage at lecture theatre building. Review of documents however, revealed that a contract for additional works including parking, driveways, footpaths and storm water drainage on the proposed administration block was awarded to another contractor.

In addition, the drainage works were carried out by a different contractor, implying that there was duplication of works by the three (3) contractors. A contractor was also awarded the contract for landscaping works at a contract sum of Kshs.5,540,000. The same landscaping works were awarded to another contractor. There was no distinct scope of works for the different contracts to indicate that the landscaping was done on different grounds.

In the circumstances, the propriety of the expenditure of Kshs.33,958,550 could not be confirmed.

The audit was conducted in accordance with the International Standards for Supreme Audit Institutions (ISSAIs). I am independent of the Mama Ngina University College Management in accordance with ISSAI 130 on the Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

### **Emphasis of Matter**

#### **Budgetary Control and Performance**

The statement of comparison of budget and actual amounts reflects final receipts budget and actual on comparable basis of Kshs.177,234,111 and Kshs.154,031,645 respectively resulting to an under-funding of Kshs.23,202,466 or 13% of the budget. Similarly, the statement reflects final expenditure budget and actual on comparable basis of Kshs.177,234,111 and Kshs.165,913,086 respectively, resulting to under expenditure of Kshs.11,321,025 or 6% of the budget.

The under-funding and under-expenditure affected the implementation of planned activities and programs and may have impacted negatively on service delivery to the stakeholders.

My opinion is not modified in respect of this matter.

### **Key Audit Matters**

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

## **REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES**

### **Conclusion**

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the matter described in the Basis for Conclusion on Lawfulness and Effectiveness in Use of Public Resources section of my report, I confirm that, nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

## **Basis for Conclusion**

### **1. Non-Compliance with Fiscal Responsibility Principles**

The statement of financial performance and as disclosed in Note 12 to the financial statements reflects an amount of Kshs.95,257,858 in respect of compensation of employees. This expenditure amounts to 62% of the total revenue amount of Kshs.154,031,645 received in the year under review. This is contrary to Regulation 26(1)(a) of the Public Finance Management (National Government) Regulations, 2015 which provides for a maximum expenditure on compensation of employees of 35% of the Organizations total revenue.

In the circumstances, Management was in breach of the law.

### **2. Irregularities in Employee Costs**

The statement of financial performance and as disclosed in Note 12 to the financial statements reflects employee costs totalling Kshs.95,257,858. Examination of the personnel records revealed the following issues;

#### **i) Irregular Payment of Acting Allowance**

Review of the payrolls revealed that six (6) employees of the University worked in acting capacity for a period of more than six (6) months and were paid acting allowance totalling Kshs.942,294. This is contrary to Section C.14(1) of the Human Resource Policies and Procedures Manual for the Public Service, 2016, which provides for a maximum of six (6) months that an employee can work in an acting capacity.

#### **ii) Irregular Payment of Car Allowance**

During the year under review the University paid allowances amounting to Kshs.670,790 to its senior management for using their personal vehicles on official duties. However, the payments were not supported with the approved rates used to make the payments.

#### **iii) Irregular Payment of Secretariat Allowance**

During the year under review Management paid an amount of Kshs.132,000 to its secretaries for performing secretarial duties. This is irregular and amounts to double payment since the staff members were already in the payroll.

In the circumstances, the regularity of the employee costs totalling Kshs.95,257,858 could not be confirmed.

### **3. Irregular Payment of Board Expenses**

The statement of financial performance reflects Board expenses amounting to Kshs.5,991,384, as disclosed in Note 13 to the financial statements. Included in the amount is Kshs.310,000 paid to Council members in relation to two (2) special meetings, out of the eight (8) Council meetings held in the year under review. However, the funds were not budgeted for and had no approval from the responsible Cabinet Secretary.

Further, the payment to the Council members was made in cash and there was no audit trail to establish how much was paid to each member. The attendance register for the Council meetings also included members who did not attend the meetings.

In the circumstances, the payment of Kshs.310,000 was irregular.

#### **4. Irregular Payment of Legal Services**

The statement of financial performance reflects contracted services amount of Kshs.2,700,000, as disclosed in Note 16 to the financial statements. Review of records however, revealed the following anomalies.

- i. The contracted legal services were not included in the procurement plan for the financial year 2022/2023.
- ii. The procurement documents for the services were not provided to enable establish the procurement method used, hence, it was not possible to confirm that the proper procurement process was followed in the procurement of the legal services.
- iii. There was no contract between the University College and the legal firm which provided the legal services.
- iv. The fee note provided for audit revealed that the Court case No. E004 of 2022, Giciri Thuo & 160 others Vs. National Land Commission & 4 others, with Kenya Human Rights Commission as interested party. There were no records indicating that the University College was the defendant.
- v. The University College did not seek and obtain approval from the Attorney-General, to engage a legal firm as required by the law.

In the circumstances, the regularity of the contracted services amounting to Kshs.2,700,000 could not be confirmed.

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

### **REPORT ON THE EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE**

#### **Conclusion**

As required by Section 7(1)(a) of the Public Audit Act, 2015 and based on the audit procedures performed except for the matters described in the Basis for Conclusion on Effectiveness of Internal Controls, Risk Management and Governance section of my



report, I confirm that nothing else has come to my attention to cause me to believe that internal controls, risk management and governance were not effective.

## **Basis for Conclusion**

### **1. Inadequate Information and Communication Technology (ICT) Infrastructure and Integrated ICT Systems**

Review of the University College's ICT environment revealed that there was no formal approved ICT policy in place to ensure there is data security and disaster recovery plans. Further, the ICT organization structure was not provided for audit review.

Without an approved IT security policy, data confidentiality, integrity and availability could be compromised. Further, the IT operations may not be effectively managed and aligned to support the operations of the University.

### **2. Failure to Tag Fixed Assets**

The physical verification of the Institution's assets revealed that the assets are not labelled contrary to requirement of Paragraph 4.11.2 of The National Treasury and Planning Policy on Asset and Liability Management in the Public Sector, 2020 which states that, 'The Accounting Officer shall develop and implement asset identification/tagging system, in accordance with guidance provided by The National Treasury.

In the circumstances, the College's assets are not safeguarded against loss through theft, pilferage or misuse.

The audit was conducted in accordance with the International Standards for Supreme Audit Institutions (ISSAIs) 2315 and 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal controls, risk Management and overall governance were operating effectively in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

## **Responsibilities of Management and the University Council**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for maintaining effective internal controls as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal controls, risk management and governance.

In preparing the financial statements, Management is responsible for assessing the University College's ability to continue to sustain services, disclosing, as applicable, matters related to sustainability of services and using the applicable basis of accounting unless Management is aware of the intention to terminate the University College or cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

The University Council is responsible for overseeing the University College's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

### **Auditor-General's Responsibilities for the Audit**

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal controls in order to give an assurance on the effectiveness of internal controls, risk management and overall governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal controls would not necessarily disclose all matters in the internal controls that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal controls components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may

occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.


Because of its inherent limitations, internal controls may not prevent or detect misstatements and instances of non-compliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the University's policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of Management's use of the applicable basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue to sustain its services. If I conclude that a material uncertainty exists, I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the College to cease to continue to sustain its services.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the College to express an opinion on the financial statements.
- Perform such other procedures as I consider necessary in the circumstances.

I communicate with Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and where applicable, related safeguards.

  
FCPA Nancy Gathungu, CBS  
AUDITOR-GENERAL

Nairobi

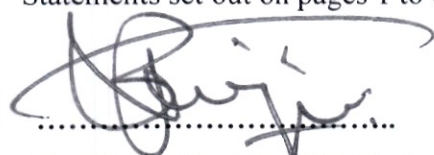
12 March, 2024

**Mama Ngina University College**  
**Annual Report and Financial Statements**  
**For the year ended June 30, 2023.**

**14. STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2023**

	Notes	2022/2023	2021/2022
		Kshs	Kshs
<b>Revenue from non-exchange transactions</b>			
Transfers Ministry of Education	6	145,234,113	60,266,789
Donations	7	33,000	-
		<b>145,267,113</b>	<b>60,266,789</b>
<b>Revenue from exchange transactions</b>			
Rendering of services	8	8,479,280	913,450
Rental revenue from facilities and equipment	9	120,000	-
Other income	10	165,252	3,000
<b>Total revenue</b>		<b>154,031,645</b>	<b>61,183,239</b>
<b>Expenses</b>			
Use of goods and services	11	29,133,476	2,880,809
Employee costs	12	95,257,858	17,109,374
Board Expenses	13	5,991,384	996,520
Depreciation and amortization expense	14	7,230,364	28,519
Repairs and maintenance	15	5,926,438	288,741
Contracted services	16	2,700,000	142,800
<b>Total expenses</b>		<b>146,239,520</b>	<b>21,446,763</b>
<b>Surplus/(deficit) for the period/year</b>		<b>7,792,125</b>	<b>39,736,476</b>

The notes set out on pages 7 to 37 form an integral part of these Financial Statements. The Financial Statements set out on pages 1 to 6 were signed on behalf of the University College Council by:



PROF. JAMES B. KUNG'U  
 PRINCIPAL

Date 14/12/2023



CPA PETER KAMURI  
 HEAD OF FINANCE

ICPAK M/No:29973

Date 14/12/2023



DR. DAVID A. OGINDE  
 CHAIRMAN OF COUNCIL

Date 14/12/2023

**Mama Ngina University College**  
**Annual Report and Financial Statements**  
**For the year ended June 30, 2023.**

**15. STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2023**

	Notes	2022/2023	2021/2022
		Kshs	Kshs
<b>Assets</b>			
<b>Current Assets</b>			
Cash and Cash equivalents	17	76,985,260	95,663,982
Receivables from Exchange Transactions	18	470,100	26,950
Receivables from Non-Exchange Transactions	19	935,302	163,794,158
Prepayment	20	3,015,405	-
Inventories	21	1,447,326	318,179
<b>Total Current Assets</b>		<b>82,853,393</b>	<b>259,803,269</b>
<b>Non-Current Assets</b>			
Property, Plant and Equipment	22	599,223,867	8,575,611
<b>Total Non- Current Assets</b>		<b>599,223,867</b>	<b>8,575,611</b>
<b>Total Assets</b>		<b>682,077,260</b>	<b>268,378,880</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Trade and Other Payables	23	8,741,705	388,996
Refundable Deposits from Customers	24	361,000	140,550
<b>Total Current Liabilities</b>		<b>9,102,705</b>	<b>529,546</b>
<b>Non-Current Liabilities</b>		-	-
<b>Total Non- Current Liabilities</b>		-	-
<b>Total Liabilities</b>		<b>9,102,705</b>	<b>529,546</b>
<b>Net Assets</b>		<b>672,974,555</b>	<b>267,849,334</b>
Revaluation Reserves		139,960,000	-
Accumulated Surplus	28(a)	47,528,602	39,736,476
Capital Fund	28(b)	485,485,953	228,112,858
<b>Total Net Assets</b>		<b>672,974,555</b>	<b>267,849,334</b>
<b>Total Net Assets and Liabilities</b>		<b>682,077,260</b>	<b>268,378,880</b>

The financial statements set out on pages 1 to 6 were signed on behalf of the University College Council by:

  
 .....  
**PROF. JAMES B. KUNG'U**  
**PRINCIPAL**

Date.....**14/12/2023**

  
 .....  
**CPA PETER KAMURI**  
**HEAD OF FINANCE**

ICPAK M/No:29973

Date **14/12/2023**

  
 .....  
**DR. DAVID A. OGINDE**  
**CHAIRMAN OF COUNCIL**

Date.....**14/12/2023**

**16. STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2023**

Description	Revaluation reserve	Retained earnings	Capital/ Development Grants/Fund	Total
	Kshs	Kshs	Kshs	Kshs
<b>As at July 1, 2021</b>	-	-	-	-
Revaluation gain		-	-	-
Surplus/ deficit for the year	-	39,736,476	-	39,736,476
Capital/development grants received during the year	-	-	228,112,858	228,112,858
<b>As at June 30, 2022</b>	-	<b>39,736,476</b>	<b>228,112,858</b>	<b>267,849,334</b>
<b>As at July 1, 2022</b>	-	<b>39,736,476</b>	<b>228,112,858</b>	<b>267,849,334</b>
Revaluation gain	139,960,000	-	-	139,960,000
Surplus/ (deficit) for the year	-	7,792,125	-	7,792,125
Capital/development grants received during the year	-	-	257,373,095	257,373,095
<b>As at June 30, 2023</b>	<b>139,960,000</b>	<b>47,528,602</b>	<b>485,485,953</b>	<b>672,974,555</b>

**Mama Ngina University College**  
**Annual Report and Financial Statements**  
**For the year ended June 30, 2023.**

**17. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2023**


	Notes	2022/2023	2021/2022
		Kshs	Kshs
<b>Cash flows from operating activities</b>			
<b>Receipts</b>			
Transfers from Ministry of Education	6	145,234,113	60,266,789
Donations	7	33,000	-
Rendering of services	8	8,479,280	913,450
Rental revenue from facilities and equipment	9	120,000	-
Other income	10	165,252	3,000
Net working capital changes	25(a)	167,973,460	-
<b>Total receipts</b>		<b>322,005,105</b>	<b>61,183,239</b>
<b>Payments</b>			
Use of goods and services	11	29,133,476	2,880,809
Employee costs	12	95,257,858	17,109,374
Board Expenses	13	5,991,384	996,520
Repairs and maintenance	15	5,926,438	288,741
Contracted services	16	2,700,000	142,800
Purchase of inventory	21	1,129,146	318,179
Net working capital changes	25(a)	-	163,291,562
<b>Total payments</b>		<b>140,138,302</b>	<b>(185,027,985)</b>
<b>Net cash flows from/(used in) operating activities</b>	25(b)	<b>181,866,803</b>	<b>(123,844,746)</b>
<b>Cash flows from investing activities</b>			
Purchase of PPE and Intangible assets	26	(457,918,620)	(8,604,130)
<b>Net cash flows from/(used in) investing activities</b>		<b>(457,918,620)</b>	<b>(8,604,130)</b>
<b>Cash flows from financing activities</b>			
Government Capital Grants	27	257,373,095	228,112,858
<b>Net cash flows from financing Activities</b>		<b>257,373,095</b>	<b>228,112,858</b>
<b>Net increase/(decrease) in cash &amp; Cash equivalents</b>		<b>(18,678,722)</b>	<b>95,663,982</b>
Cash and cash equivalents at 1 July	17	95,663,982	-
<b>Cash and cash equivalents at 30 June</b>	17	<b>76,985,260</b>	<b>95,663,982</b>

The financial statements set out on pages 1 to 6 were signed on behalf of the University College Council

by:

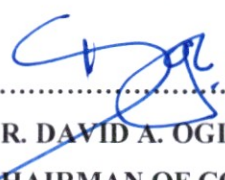
  
 .....  
**PROF. JAMES B. KUNG'U**  
**PRINCIPAL**

Date.....**14/12/2023**

  
 .....  
**CPA PETER KAMURI**  
**HEAD OF FINANCE**

ICPAK M/No:29973

Date..**14/12/2023**

  
 .....  
**DR. DAVID A. OGINDE**  
**CHAIRMAN OF COUNCIL**

Date..**14/12/2023**



Mama Ngina University College  
Annual Report and Financial Statements  
For the year ended June 30, 2023.

18. STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30 JUNE 2023

	Original budget	Adjustments	Final budget	Actual on comparable basis	Performance difference	% of utilization
	Kshs a	Kshs b	Kshs C=(a+b)	Kshs D	Kshs e=(c-d)	f=d/c*100
<b>Revenue</b>						
Revenue from non-exchange transactions	145,234,111	-	145,234,111	145,267,113	33,002	0.02
Rendering of Services	16,000,000	-	16,000,000	8,479,280	7,520,720	47
Other Income	16,000,000	-	16,000,000	285,252	5,796,469	36
<b>Total Income</b>	<b>177,234,111</b>	<b>-</b>	<b>177,234,111</b>	<b>154,031,645</b>	<b>23,202,466</b>	<b>13.1</b>
<b>Expenses</b>						
Use of Goods and Services	40,692,000	-	40,692,000	36,363,840	4,328,160	10.6
Remuneration of Employees	100,958,511	-	100,958,511	95,257,858	5,700,653	5.6
Remuneration of Directors	6,000,000	-	6,000,000	5,991,384	8,616	0.1
Repairs and Maintenance	6,800,000	-	6,800,000	5,926,438	873,562	13
Contracted Services	2,800,000	-	2,800,000	2,700,000	100,000	4
<b>Total Expenditure</b>	<b>157,250,511</b>	<b>-</b>	<b>157,250,511</b>	<b>146,239,520</b>	<b>-</b>	<b>-</b>
<b>Surplus for the period</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,792,125</b>	<b>-</b>	<b>-</b>
<b>Capital Expenditure</b>	<b>19,983,600</b>	<b>-</b>	<b>19,983,600</b>	<b>19,673,566</b>	<b>310,034</b>	<b>-</b>

*Budget notes*

1. Rendering of services-The deficit in collection of fees is due to low student enrolment and also student placed by KUCCPs transfer to other Universities.
2. Other incomes -The University College lacks adequate infrastructure which will support IGAs but it is in the process of developing within the limited resources so as to generate more income.
3. Use of Goods and Services-The variance is as a result of Library Books ordered but which were imports but had not been delivered by the end of financial year.

4. Remuneration of Employees –the savings in the employee cost is attributed to seconded staff whose salary was being paid by Kenyatta University before they were officially handed over in December 2022.
5. Repair and maintenance –the first half of the financial year, some maintenance cost was being catered by Kenyatta university on behalf of MNUC.

## **19. NOTES TO THE FINANCIAL STATEMENTS**

### **1. General Information**

MNUC is established by and derives its authority and accountability from University Act 2012. MNUC is wholly owned by the Government of Kenya and is domiciled in Kenya. MNUC principal activity is to provide quality and relevant education, training, research and outreach.

### **2. Statement of Compliance and Basis of Preparation**

The financial statements have been prepared on a historical cost basis except for the measurement at re-valued amounts of certain items of property, plant and equipment, marketable securities and financial instruments at fair value, impaired assets at their estimated recoverable amounts and actuarially determined liabilities at their present value. The preparation of financial statements in conformity with International Public Sector Accounting Standards (IPSAS) allows the use of estimates and assumptions. It also requires management to exercise judgement in the process of applying the accounting policies. The areas involving a higher degree of judgment or complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in Note 5 of these financial statements. The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the MNUC *the* financial statements have been prepared in accordance with the PFM Act 2012 and Regulations 2015 the State Corporations Act, and International Public Sector Accounting Standards (IPSAS). The accounting policies adopted have been consistently applied to all the years presented.

**Notes to the Financial Statements (Continued)**

**3. Adoption of New and Revised Standards**

- i. *New and amended standards and interpretations in issue effective in the year ended 30 June 2023.*

Standard	Effective date and impact:
<p><b>IPSAS 41:</b> Financial Instruments</p>	<p><b>Applicable: 1<sup>st</sup> January 2023:</b></p> <p>The objective of IPSAS 41 is to establish principles for the financial reporting of financial assets and liabilities that will present relevant and useful information to users of financial statements for their assessment of the amounts, timing and uncertainty of an Entity's future cash flows.</p> <p>IPSAS 41 provides users of financial statements with more useful information than IPSAS 29, by:</p> <ul style="list-style-type: none"> <li>• Applying a single classification and measurement model for financial assets that considers the characteristics of the asset's cash flows and the objective for which the asset is held;</li> <li>• Applying a single forward-looking expected credit loss model that is applicable to all financial instruments subject to impairment testing; and</li> <li>• Applying an improved hedge accounting model that broadens the hedging arrangements in scope of the guidance. The model develops a strong link between an Entity's risk management strategies and the accounting treatment for instruments held as part of the risk management strategy.</li> </ul> <p>The management has assessed the impact of IPSAS 41 on financial instrument as insignificant.</p>
<p><b>IPSAS 42:</b> Social Benefits</p>	<p><b>Applicable: 1<sup>st</sup> January 2023</b></p> <p>The objective of this Standard is to improve the relevance, faithful representativeness and comparability of the information that a reporting Entity provides in its financial statements about social</p>

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Standard	Effective date and impact:
	<p>benefits. The information provided should help users of the financial statements and general-purpose financial reports assess:</p> <p>(a) The nature of such social benefits provided by the Entity.</p> <p>(b) The key features of the operation of those social benefit schemes; and</p> <p>(c) The impact of such social benefits provided on the Entity's financial performance, financial position and cash flows.</p> <p>The management has assessed the impact of IPSAS 42 on social benefits as insignificant since it's not involved social <i>benefits</i>.</p>
<p>Amendments to Other IPSAS resulting from IPSAS 41, Financial Instruments</p>	<p><b>Applicable: 1st January 2023:</b></p> <p>a) Amendments to IPSAS 5, to update the guidance related to the components of borrowing costs which were inadvertently omitted when IPSAS 41 was issued.</p> <p>b) Amendments to IPSAS 30, regarding illustrative examples on hedging and credit risk which were inadvertently omitted when IPSAS 41 was issued.</p> <p>c) Amendments to IPSAS 30, to update the guidance for accounting for financial guaranteed contracts which were inadvertently omitted when IPSAS 41 was issued.</p> <p>d) Amendments to IPSAS 33, to update the guidance on classifying financial instruments on initial adoption of accrual basis IPSAS which were inadvertently omitted when IPSAS 41 was issued.</p> <p><b>These changes have been assessed and have no effect on the operations of MNUC.</b></p>
<p>Other improvements to IPSAS</p>	<p><b>Applicable 1st January 2023</b></p> <ul style="list-style-type: none"> <li>• <i>IPSAS 22 Disclosure of Financial Information about the General Government Sector.</i> Amendments to refer to the latest System of National Accounts (SNA 2008).</li> <li>• <i>IPSAS 39: Employee Benefits.</i> Now deletes the term composite social security benefits as it is no longer defined in IPSAS.</li> <li>• <b>IPSAS 29: Financial instruments: Recognition and Measurement.</b> Standard no longer included in the 2023</li> </ul>

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Standard	Effective date and impact:
	<p>IPSAS handbook as it is now superseded by IPSAS 41 which is applicable from 1<sup>st</sup> January 2023.</p> <p><b>These changes have been assessed and have no effect on the operations of MNUC</b></p>

*ii. New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2023.*

Standard	Effective date and impact:
IPSAS 43	<p><b><i>Applicable 1<sup>st</sup> January 2025</i></b></p> <p>The standard sets out the principles for the recognition, measurement, presentation, and disclosure of leases. The objective is to ensure that lessees and lessors provide relevant information in a manner that faithfully represents those transactions. This information gives a basis for users of financial statements to assess the effect that leases have on the financial position, financial performance and Cashflow of an Entity.</p> <p>The new standard requires entities to recognise, measure and present information on right of use assets and lease liabilities.</p> <p><b>These IPSAS 43 have been assessed and have no effect on the operations of MNUC.</b></p>
IPSAS 44: Non- Current Assets Held for Sale and Discontinued Operations	<p><b><i>Applicable 1<sup>st</sup> January 2025</i></b></p> <p>The Standard requires,</p> <p>Assets that meet the criteria to be classified as held for sale to be measured at the lower of carrying amount and fair value less costs to sell and the depreciation of such assets to cease and:</p> <p>Assets that meet the criteria to be classified as held for sale to be presented separately in the statement of financial position and the results of discontinued operations to be presented separately in the statement of financial performance.</p> <p><b>These IPSAS 44 have been assessed and have no effect on the operations of MNUC</b></p>

*iii. Early adoption of standards*

MNUC did not early adopt any new or amended standard in year 2022/2023.

**Notes to the financial statements (continued)**

**4. Summary of Significant Accounting Policies**

**a) Revenue recognition**

**i) Revenue from non-exchange transactions**

**Transfers from other government entities**

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the *MNUC* and can be measured reliably.

**ii) Revenue from exchange transactions**

**Rental income**

Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms and included in revenue.

**b) Budget information**

The original budget for 2022/2023 was approved by the National Assembly. Subsequent revisions or additional appropriations were made to the approved budget in accordance with specific approvals from the appropriate authorities. The additional appropriations are added to the original budget by the MNUC upon receiving the respective approvals in order to conclude the final budget. During the financial year 2022/2023 there was revision of the budget through supplementary budget where development grant was revised from Ksh 100,000,000 to Ksh 39,430,648.

**Budget information (continued)**

The *MNUC* budget is prepared on a different basis to the actual income and expenditure disclosed in the financial statements. The financial statements are prepared on accrual basis using a classification based on the nature of expenses in the statement of financial performance, whereas the budget is prepared on a cash basis. The amounts in the financial statements were recast from the accrual basis to the cash basis and reclassified by presentation to be on the same basis as the approved budget. A comparison of budget and actual amounts, prepared on a comparable basis to the approved budget, is then presented in the statement of comparison of budget and actual amounts. In addition to the Basis difference, adjustments to amounts in the financial statements are also made for differences in the formats and classification schemes adopted for the presentation of the financial statements and the approved budget.

**c) Property, plant and equipment**

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, *MNUC* recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

Depreciation is calculated on a straight-line basis at annual rates estimated to write off the carrying values of the assets over their expected useful lives.

The annual depreciation rates in use are:

Furniture and Equipments	-	10%
Motor Vehicles	-	25%
Computers	-	30%

**d) Financial instruments**

IPSAS 41 addresses the classification, measurement and de-recognition of financial assets and financial liabilities, introduces new rules for hedge accounting and a new impairment model for financial assets. *MNUC* does not have any hedge relationships and therefore the new hedge accounting rules have no impact on the *MNUC* financial statements.



**a) Financial assets**

**Classification of financial assets**

The MNUC classifies its financial assets as subsequently measured at amortised cost, fair value through net assets/ equity or fair value through surplus and deficit on the basis of both the entity's management model for financial assets and the contractual cash flow characteristics of the financial asset. A financial asset is measured at amortized cost when the financial asset is held within a management model whose objective is to hold financial assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding. A financial asset is measured at fair value through net assets/ equity if it is held within the management model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. A financial asset shall be measured at fair value through surplus or deficit unless it is measured at amortized cost or fair value through net assets/ equity unless an entity has made irrevocable election at initial recognition for particular investments in equity instruments.

**Subsequent measurement**

Based on the business model and the cash flow characteristics, MNUC classifies its financial assets into amortized cost or fair value categories for financial instruments. Movements in fair value are presented in either surplus or deficit or through net assets/ equity subject to certain criteria being met.

**Amortized cost**

Financial assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest, and that are not designated at fair value through surplus or deficit, are measured at amortized cost. A gain or loss on an instrument that is subsequently measured at amortized cost and is not part of a hedging relationship is recognized in profit or loss when the asset is de-recognized or impaired. Interest income from these financial assets is included in finance income using the effective interest rate method.

**Fair value through net assets/ equity**

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are

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measured at fair value through net assets/ equity. Movements in the carrying amount are taken through net assets, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognized in surplus/deficit. Interest income from these financial assets is included in finance income using the effective interest rate method.

**Trade and other receivables**

Trade and other receivables are recognized at fair values less allowances for any uncollectible amounts. Trade and other receivables are assessed for impairment on a continuing basis. An estimate is made of doubtful receivables based on a review of all outstanding amounts at the year end.

**Fair value through surplus or deficit**

Financial assets that do not meet the criteria for amortized cost or fair value through net assets/ equity are measured at fair value through surplus or deficit. A business model where the entity manages financial assets with the objective of realizing cash flows through solely the sale of the assets would result in a fair value through surplus or deficit model.

**b) Financial liabilities**

**e) Inventories**

Inventory is measured at cost upon initial recognition. To the extent that inventory was received through non-exchange transactions (for no cost or for a nominal cost), the cost of the inventory is its fair value at the date of acquisition. Costs incurred in bringing each product to its present location and conditions are accounted for, as follows:

- i) Raw materials: purchase cost using the weighted average cost method.
- ii) Finished goods and work in progress: cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity but excluding borrowing costs.

After initial recognition, inventory is measured at the lower of cost and net realizable value. However, to the extent that a class of inventory is distributed or deployed at no charge or for a nominal charge, that class of inventory is measured at the lower of cost and current replacement cost. Net realizable value is the estimated selling price in the ordinary course of operations, less the estimated costs of completion and the estimated costs necessary to make the sale, exchange, or distribution. Inventories are recognized as an expense when deployed for utilization or consumption in the ordinary course of operations of the University College.

**f) Provisions**

Provisions are recognized when the MNUC has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

**g) Contingent liabilities**

MNUC does not recognize a contingent liability but discloses details of any contingencies in the notes to the financial statements, unless the possibility of an outflow of resources embodying economic benefits or service potential is remote.

**h) Contingent assets**

MNUC does not recognize a contingent asset but discloses details of a possible asset whose existence is contingent on the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of MNUC in the notes to the financial statements. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits or service potential will arise and the asset's value can be measured reliably, the asset and the related revenue are recognized in the financial statements of the period in which the change occurs.

**i) Nature and purpose of reserves**

MNUC creates and maintains reserves in terms of specific requirements. Currently MNUC retained earnings comprise of surplus relating prior years.

**Changes in accounting policies and estimates**

MNUC recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

**j) Employee benefits**

**Retirement benefit plans**

MNUC provides retirement benefits for its employees. Defined contribution plans are post-employment benefit plans under which MNUC pays fixed contributions into ICEA LION and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to fund obligations for the payment of retirement benefits are charged against income in the year in which they become payable.

**k) Related parties**

MNUC regards a related party as a person or an Entity with the ability to exert control individually or jointly, or to exercise significant influence over the University College, or vice versa. Members of key management are regarded as related parties and comprise the University Council, Principal and senior managers.

**l) Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at various commercial banks at the end of the financial year.

**m) Comparative figures**

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

**n) Subsequent events**

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2023.

**5. Significant Judgments and Sources of Estimation Uncertainty**

The preparation of *MNUC* financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods. State all judgements, estimates and assumptions made:

**Estimates and assumptions.**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below MNUC based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the University College. Such changes are reflected in the assumptions when they occur. IPSAS 1.140

**Useful lives and residual value**

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- a) The condition of the asset based on the assessment of experts employed by MNUC.
- b) The nature of the asset, its susceptibility and adaptability to changes in technology and processes.
- c) The nature of the processes in which the asset is deployed.
- d) Availability of funding to replace the asset.
- e) Changes in the market in relation to the asset

**Provisions**

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions is included in Note 40. Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date and are discounted to present value where the effect is material.

**6. Transfers from the Ministry of Education**

Description	2022/2023	2021/2022
	KShs	KShs
<b>Unconditional Grants</b>		
Operational Grant	145,234,113	60,266,789
<b>Total Government Grants And Subsidies</b>	<b>145,234,113</b>	<b>60,266,789</b>

**b) Transfers from Ministries, Departments and Agencies (MDAs)**

Name of The Entity Sending The Grant	Amount recognized to Statement of Financial performance. *	Amount deferred under deferred income.	Amount recognised in capital fund.	Total transfers 2022/2023	2021/2022
	KShs	KShs	KShs	KShs	KShs
Ministry of Education	145,234,113	-	25,000,000	170,234,113	125,266,789
<b>Total</b>	<b>145,234,113</b>	<b>-</b>	<b>25,000,000</b>	<b>170,234,113</b>	<b>125,266,789</b>

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**7. Donations**

Description	2022/2023	2021/2022
	Kshs	Kshs
Medical Camp Donation from-Kiambu Unity Sacco	10,000	-
Medical Camp Donation from-Family Bank	5,000	-
Medical Camp Donation from-APA Insurance	10,000	-
Medical Camp Donation from-National Bank of Kenya	8,000	-
<b>Total Donations</b>	<b>33,000</b>	<b>-</b>

*During the Year under review we received donation in kind for Library books worth Kshs. 6,624,879 and Office General Equipment worth Kshs 3,260,400=*

**8. Rendering Of Services**

Description	2022/2023	2021/2022
	Kshs	Kshs
Tuition (KUCCPS)	6,353,280	687,450
Tuition (SSP)	2,008,200	-
Tuition (Computer Packages)	117,800	226,000
<b>Total Revenue from The Rendering Of Services</b>	<b>8,479,280</b>	<b>913,450</b>

This relates to fees collected from students for their tuition and other incidental charges

**9. Rental Revenue from Facilities and Equipment**

Description	2022/2023	2021/2022
	Kshs	Kshs
Rental Income	120,000	-
<b>Total Rentals</b>	<b>120,000</b>	<b>-</b>

Rental revenue relates to hire of catering space for provision of meals to the students and staff in the University College.

**10. Other Income**

Description	2022/2023	2021/2022
	Kshs	Kshs
Surcharge & fines	9,874	-
Income from sale of Application forms	17,000	3,000
Income from sale of marketing merchandise	137,636	-
Library Fines	742	-
<b>Total Other income</b>	<b>165,252</b>	<b>3,000</b>

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**11. Use of Goods and Services**

Description	2022/2023	2021/2022
	Kshs	Kshs
Stationery	1,170,622	413,516
Staff Uniforms	205,412	111,960
Publishing & Printing	96,738	-
Cleaning Materials	485,974	68,613
Office Tea Expenses	314,304	14,598
Office Consumables	510,396	68,438
General office equipment	2,268,897	318,760
Teaching Materials	1,173,302	30,084
Cutlery & Crockery	129,763	44,756
Travelling and Accommodation	3,239,561	137,450
Membership and Registration	579,740	5,080
Advertising & Marketing	1,087,313	189,038
Newspapers & Publications	157,980	15,840
Medical Drugs & Supplies	274,440	11,820
Telephone Postage	278,079	-
Electricity Expenses	1,377,887	-
Student Activities	137,430	4,000
Community Outreach	341,529	28,172
Computerisation & Networking	218,214	76,460
Fuelling of Motor Vehicles	523,000	7,870
Gas and Other Fuel	317,287	15,651
Principal Committee Expenses	265,675	8,820
ISO Certification	1,245,990	-
Hire Of Security	2,060,610	-
Internet Connectivity	960,960	240,120
Sports and Games	467,830	63,640
Conference Seminars & Workshops	1,622,608	-
Admission Expenses	360,960	6,489
Library Books, Journals & stationery	3,400,847	6,575
KUCCPS Expenses	100,000	
Sanitary expenses	243,304	
General Insurances	1,088,703	
Consultancy	454,850	-
Staff fees support	22,000	-
Bank Charges	79,042	41,941
Land rent, rates & stamp duty	181,656	

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Description	2022/2023	2021/2022
	Kshs	Kshs
laboratory, Tools & Glass ware	168,691	
Linen	78,945	
Placement Board & CUE	403,840	
water and conservancy	345,950	
Corporate Social Responsibility	181,077	-
Local Air Travel	32,630	-
College Board of Examiners	9,680	-
Departmental Meetings	5,760	-
Audit Fees	464,000	
<b>Total Use of Goods and Services</b>	<b>29,133,476</b>	<b>1,929,691</b>

**12. Employee Costs**

Description	2022/2023	2021/2022
	Kshs	Kshs
Salaries and wages	36,673,072	8,366,125
Commuter Allowance	10,998,306	3,129,653
Housing benefits and allowances	17,226,243	4,775,946
Part time Lecturers	7,389,700	661,250
Social contributions	487,832	49,800
Gratuity and Pension	8,631,209	-
Staff Medical Insurance	6,020,693	-
Other employee related costs	7,830,803	126,600
<b>Employee costs</b>	<b>95,257,858</b>	<b>17,109,374</b>

Other employee related costs- this include other allowances such as acting allowance .leave allowance, risk allowance etc.

**13. Board Expenses**

Description	2022/2023	2021/2022
	Kshs	Kshs
Chairman/Directors' Honoraria	1,044,000	261,000
Sitting Allowances	2,885,500	520,000
Travel and Accommodation	820,490	215,520
Other Expenses	1,241,394	680,959
<b>Total</b>	<b>5,991,384</b>	<b>996,520</b>

MNUC Council was appointed on December 2021 and it started its operations in January 2022 hence the variation in cost.



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14. Depreciation and Amortization Expense

Description	2022/2023	2021/2022
	Kshs	Kshs
Furniture & Equipment	900,501	4,004
Motor Vehicles	3,258,154	-
Computers	3,071,709	24,515
<b>Total depreciation and amortization</b>	<b>7,230,364</b>	<b>28,519</b>

The variation on depreciation is attributed by asset transfer from Kenyatta University.

15. Repairs and Maintenance

Description	2022/2023	2021/2022
	Kshs	Kshs
Property and equipment	5,770,819	232,281
Vehicles	147,819	11,972
Furniture and Fittings	7,800	26,460
<b>Total Repairs and Maintenance</b>	<b>5,926,438</b>	<b>270,713</b>

In the previous year operation of the above items was being catered by Kenyatta University.

16. Contracted Services

Description	2022/2023	2022/2023
	Kshs	Kshs
Legal Fees	2,700,000	142,800
<b>Total Contracted Services</b>	<b>2,700,000</b>	<b>142,800</b>

The above legal fee is in respect to the pending case of land compensation.

17. Cash and Cash Equivalents

Description	2022/2023	2021/2022
	Kshs	Kshs
Equity Bank	5,337,390	353,200
Co-operative Bank	3,425,340	163,142
KCB Capitation	23,459,287	36,989,233
KCB IGA	235,635	-
Family Bank	44,432,041	58,158,407
Petty Cash	95,567	-
<b>Total Cash And Cash Equivalents</b>	<b>76,985,260</b>	<b>95,663,982</b>

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Detailed Analysis of the Cash and Cash Equivalents

Financial Institution	Account number	2022/2023	2021/2022
		Kshs	Kshs
<b>a) Current Account</b>			
Equity Bank	0660282250603	5,337,390	353,200
Co-operative Bank	01129556920900	3,425,340	163,142
KCB Capitation	1293058254	23,459,287	36,989,233
KCB IGA	1293068888	235,635	-
Family Bank	004000038829	44,432,041	58,158,407
<b>Sub- Total</b>		<b>76,889,693</b>	<b>95,663,982</b>
<b>b) Others(Specify)</b>			
Cash In Hand		95,567	-
<b>Sub- Total</b>		<b>95,567</b>	<b>-</b>
<b>Grand Total</b>		<b>76,985,260</b>	<b>95,663,982</b>

18. Receivables from Exchange Transactions

(a) Receivables from Exchange Transactions (Current)

Description	2022/2023	2021/2022
	Kshs	Kshs
<b>Receivables</b>		
Student Fees Receivable (SSP)	211,750	-
Student Fees Receivable (KUCCPS)	244,350	10,450
Student Fees Receivable (Short courses)	14,000	16,500
<b>Total Current Receivables</b>	<b>470,100</b>	<b>26,950</b>

(b) Ageing analysis for Receivables from exchange transactions

Description	2022/2023		2021/2022	
	2022/2023	% of the total	2021/2022	% of the total
Less than 1 year	470,100	100%	26,950	100%
<b>Total (a+b)</b>	<b>470,100</b>	<b>100%</b>	<b>26,950</b>	<b>100%</b>

19. Receivables from Non-Exchange Transactions

Description	2022/2023	2021*2022
	Kshs	Kshs
Other debtors (non-exchange transactions)	357,072	43,500
Kenyatta University (Fees receivable)	-	637,800
Kenyatta University (Development Grant Receivable)	578,230	163,112,858

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<b>Total receivables from non- exchange transactions</b>	<b>935,302</b>		<b>163,794,158</b>	
<b>Ageing Analysis- Receivables from non-exchange transactions</b>	<b>2022/2023</b>	<b>% of the total</b>	<b>2021/2022</b>	<b>% of the total</b>
Less than 1 year	935,302	100%	163,794,158	100%
<b>Total</b>	<b>935,302</b>	<b>100%</b>	<b>163,794,158</b>	<b>100%</b>

**20. Prepayment**

<b>Description</b>	<b>2022/2023</b>	<b>2021/2022</b>
	<b>Kshs</b>	<b>Kshs</b>
Medical insurance prepayment	3,015,405	-
<b>Total Prepayments</b>	<b>3,015,405</b>	<b>-</b>

Prepayments relates to medical insurance prepaid during the year which covered 2022/2023 and 2023/2024 financial year.

**21. Inventories**

<b>Description</b>	<b>2022/2023</b>	<b>2021/2022</b>
	<b>Kshs</b>	<b>Kshs</b>
Maintenance Store	1,054,542	1,400
Health Drugs Store	89,784	24,648
Central Store General	245,604	265,414
Cleaning Material	57,396	26,718
<b>Total inventories at the lower of cost and net realizable value</b>	<b>1,447,326</b>	<b>318,179</b>

This relate to inventories in our store at the close of the financial year for both consumables and project materials.

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**22. Property, Plant and Equipment**

Cost	Land	Buildings	Motor vehicles	Furniture and fittings	Computers	Other Assets (specify)	Capital Work in progress	Total
	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs
<b>As At 1 July 2021</b>	-	-	-	-	-	-	-	-
Additions	-	-	-	480,490	980,600	-	7,143,040	8,604,130
Disposals	-	-	-	-	-	-	-	-
Transfers/Adjustments	-	-	-	-	-	-	-	-
<b>As at 30<sup>th</sup> June 2022</b>	-	-	-	<b>480,490</b>	<b>980,600</b>	-	<b>7,143,040</b>	<b>8,604,130</b>
Additions	136,000,000	-	21,306,600	10,736,592	10,318,600	-	419,516,828	597,878,620
Disposals	-	-	-	-	-	-	-	-
Transfer/Adjustments	-	-	-	-	-	-	-	-
<b>As at 30<sup>th</sup> June 2023</b>	<b>136,000,000</b>	-	<b>21,306,600</b>	<b>11,217,082</b>	<b>11,299,200</b>	-	<b>426,659,868</b>	<b>606,482,750</b>
<b>Depreciation And Impairment</b>								
<b>At 1 July 2021</b>	-	-	-	-	-	-	-	-
Depreciation	-	-	-	4,004	24,515	-	-	28,519
Impairment	-	-	-	-	-	-	-	-
Transfers/ Adjustments	-	-	-	-	-	-	-	-
<b>As At 30<sup>th</sup> June 2022</b>	-	-	-	<b>4,004</b>	<b>24,515</b>	-	-	<b>28,519</b>
Depreciation	-	-	3,258,154	900,501	3,071,709	-	-	7,230,364
Disposals	-	-	-	-	-	-	-	-
Impairment	-	-	-	-	-	-	-	-
Transfer/Adjustment	-	-	-	-	-	-	-	-
<b>As at 30<sup>th</sup> June 2023</b>	-	-	<b>3,258,154</b>	<b>904,505</b>	<b>3,096,224</b>	-	-	<b>7,258,883</b>
<b>Net Book Values</b>								
<b>As at 30<sup>th</sup> June 2022</b>	-	-	-	476,486	956,085	-	7,143,040	8,575,611
<b>As at 30<sup>th</sup> June 2023</b>	<b>136,000,000</b>	-	<b>18,048,446</b>	<b>10,312,577</b>	<b>8,202,976</b>	-	<b>426,659,868</b>	<b>599,223,867</b>

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**WIP ANALYSIS**

<b>NAME</b>	<b>AMOUNT(Ksh)</b>
Tuition Block	26,673,751
Purchase of ERP system	5,975,224
Bus Shed	1,506,806
Administration Block	250,364,168
Lecturer Theatre	134,996,879
Audio visual Equipments	7,143,040
<b>Total</b>	<b>Ksh 426,659,868</b>

**Valuation**

Land was valued by Ministry of Lands, Public Works, Housing, and Urban Development professional valuers from the government in line with the National Assets and Liabilities Management Policy and Guidelines (issued 30<sup>th</sup> June 2020).

**23. Trade and Other Payables**

<b>Description</b>	<b>2022/2023</b>		<b>2021/2022</b>	
	<b>Kshs</b>		<b>Kshs</b>	
Pay As You Earn	35,532		26,850	
VAT	322,302		170,272	
Withholding tax	192,931		191,874	
General Creditors	7,553,789		-	
<b>Total trade and other payables</b>	<b>8,104,554</b>		<b>388,996</b>	
<b>Ageing analysis: (Trade and other payables)</b>	<b>2022/2023</b>	<b>% of the Total</b>	<b>2021/2022</b>	<b>% of the Total</b>
Under one year	8,104,554	100%	388,996	100%
<b>Total (tie to above total)</b>	<b>8,104,554</b>		<b>388,996</b>	

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24. Refundable Deposits and Prepayments from Customers

Description	2022/2023		2021/2022	
	Kshs		Kshs	
Students Caution Money	361,000		-	
Fees Paid In Advance (SSP)	4,500		-	
Fees Paid In Advance (KUCCPS)	482,651		140,550	
Fees Paid In Advance (CP)	12,500			
MNUCSA Subscriptions	137,500		-	
<b>Total deposits</b>	<b>998,151</b>		<b>140,550</b>	
<b>Ageing analysis: (Refundable deposits)</b>	<b>2022/2023</b>	<b>% of the Total</b>	<b>2021/2023</b>	<b>% of the Total</b>
1-2 years	998,151	100%	140,550	0%
<b>Total</b>	<b>998,151</b>		<b>140,550</b>	

25(a) Working capital analysis

Description	2022/2023		2021/2022	
	Kshs		Kshs	
<b>Working capital adjustments</b>				
Decrease in Debtors & Receivables	159,400,301		(163,821,108 )	
Increase in Trade & Other Payables	8,573,159		529,546	
<b>Net working capital adjustment</b>	<b>167,973,460</b>		<b>(163,291,562)</b>	

25. (b) Cash Generated from Operations

Description	2022/2023		2021/2022	
	Kshs		Kshs	
<b>Surplus for the year before tax</b>	7,792,125		39,736,476	
<b>Adjusted for:</b>				
Depreciation	7,230,364		28,519	
<b>Working capital adjustments</b>				
Increase in Inventories	(1,129,146 )		(318,179 )	
Decrease in Debtors & Receivables	159,400,301		(163,821,108 )	
Increase in Trade & Other Payables	8,573,159		529,546	
<b>Net cash flow from operating activities</b>	<b>181,866,803</b>		<b>(123,844,746)</b>	

26. Purchase of PPE and Intangible assets

<b><u>PROPERTY, PLANT AND EQUIPMENT</u></b>		
<b><u>SNO</u></b>	<b><u>CATEGORY OF ASSET</u></b>	<b><u>AMOUNT</u></b>
1	<b><u>Motor Vehicle</u></b>	
a)	KDG 880C	12,363,000
b)	KDK 306P	4,983,600
	<b><u>TOTAL</u></b>	<b><u>17,346,600</u></b>
2	Furniture and Equipments	10,736,592
	<b><u>TOTAL</u></b>	<b><u>10,736,592</u></b>
3	Computers	10,318,600
	<b><u>TOTAL</u></b>	<b><u>10,318,600</u></b>
4	<b><u>Capital work in progress</u></b>	
a)	Administration Block	250,364,168
b)	Lecture theatre & External Works	134,996,879
c)	ERP	5,975,224
d)	Tuition Block	16,454,701
e)	Ablution Block	8,138,569
f)	Temporary Kitchen	2,080,481
g)	Bus Shed	1,506,806
	<b><u>TOTAL</u></b>	<b><u>419,516,828</u></b>
	<b><u>TOTAL</u></b>	<b><u>457,918,620</u></b>

**27. Government Capital Grants Analysis**

DEVELOPMENT GRANTS RECEIVED DURING THE YEAR AS PER STATEMENT OF CHANGES IN NET ASSET FOR THE YEAR ENDED 30 JUNE 2023	
Development Grants from KU	395,485,953
Less: Receipt from KU in 2021-2022	163,112,858
Received from KU in 2022-2023	<b>232,373,095</b>
Add: Development Grants from GOK by MNUC IN 2022-2023	25,000,000
<b>TOTAL</b>	<b>257,373,095</b>

**28. PRIOR YEAR ADJUSTMENTS**

<b>28(a) Revenue Reserves</b>	<b>Kshs.</b>
Balance as reported in 2021/2022	202,849,334
Less: Government Capital Grants from KU	<u>163,112,858</u>
Revenue Reserve as reported 2022/2023	<b><u>39,736,476</u></b>

<b>28(b) Capital Fund</b>	<b>Kshs.</b>
Balance as reported in 2021/2022	65,000,000
Add: Government Capital Grants from KU	<u>163,112,858</u>
Capital Reserve as reported in 2022/2023	<b><u>228,112,858</u></b>



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**29. Financial Risk Management**

MNUC activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. MNUC overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. MNUC does not hedge any risks and has in place policies to ensure that credit is only extended to customers with an established credit history. MNUC financial risk management objectives and policies are detailed below:

**i) Credit risk**

MNUC has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk arises from cash and cash equivalents, and deposits with banks, as well as trade and other receivables and available-for-sale financial investments. Management assesses the credit quality of each customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external assessment in accordance with limits set by the directors. The amounts presented in the statement of financial position are net of allowances for doubtful receivables, estimated by MNUC management based on prior experience and their assessment of the current economic environment.

Description	Total amount	Fully performing	Past due	Impaired
	Kshs	Kshs	Kshs	Kshs
<b>As at 30<sup>th</sup> June 2023</b>				
Receivables from exchange transactions	470,100	470,100	-	-
Receivables from non-exchange transactions	935,302	935,302	-	-
Bank balances	76,985,260	76,985,260	-	-
<b>Total</b>	<b>78,390,662</b>	<b>78,390,662</b>	-	-
<b>As at 30 June 2022</b>				
Receivables from exchange transactions	26,950	26,950	-	-

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Receivables from non-exchange transactions	163,794,158	163,794,158	-	-
Bank balances	95,663,982	95,663,982	-	-
<b>Total</b>	<b>259,485,090</b>	<b>259,485,090</b>	-	-

The University College receivables relate to student fee receivable, staff debtors. These receivable continue to be serviced through follow up and also for staff deduction through the payroll. The receivable covers different stakeholders thus there is no concentration risk.

**ii) Liquidity risk management**

Ultimate responsibility for liquidity risk management rests with MNUC Council, who have built an appropriate liquidity risk management framework for the management of the University College's short, medium and long-term funding and liquidity management requirements. The University College manages liquidity risk through continuous monitoring of forecasts and actual cash flows. The table below represents cash flows payable by the University College under non-derivative financial liabilities by their remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Less than 1 month	Between 1-3 months	Over 5 months	Total
	Kshs	Kshs	Kshs	Kshs
At 30 June 2023				
Payment Received in advance	-	499,651	-	499,651
Trade and other payables	<b>8,104,554</b>	<b>137,500</b>	-	<b>8,242,054</b>
Refundable Deposits			361,000	361,000
<b>Total</b>	<b>8,104,554</b>	<b>637,151</b>	<b>361,000</b>	<b>9,102,705</b>
At 30 June 2022				
Payment Received in advance	-	140,550	-	140,550
Trade and other payables	388,996	-	-	388,996
Refundable Deposits				
<b>Total</b>	<b>388,996</b>	<b>140,550</b>		<b>529,546</b>

**iii) Market risk**

The Council has put in place an internal audit function to assist it in assessing the risk faced by the University College on an ongoing basis, evaluate and test the design and effectiveness of its internal accounting and operational controls. Market risk is the risk arising from changes in market prices, such as interest rate, equity prices and foreign exchange rates which will affect the University College's income or the value of its holding of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. Overall responsibility for managing market risk rests with the Audit and Risk Management Committee.

There has been no change to the University College exposure to market risks or the way it manages and measures the risk.

**a) Foreign currency risk**

The University College has no transactional currency exposures in the year under review.

**b) Interest rate risk**

Interest rate risk is the risk that the University College's financial condition may be adversely affected as a result of changes in interest rate levels. The University's interest rate risk arises from bank deposits. This exposes the University to cash flow interest rate risk. The interest rate risk exposure arises mainly from interest rate movements on the University's deposits.

**Management of interest rate risk**

To manage the interest rate risk, management has endeavoured to bank with institutions that offer favourable interest rates.

**30. Capital Commitments**

Capital Commitments	2022/2023	2021/2022
	Kshs	Kshs
Authorised for	-	-
Authorised and Contracted for	92,928,271	-
<b>Total</b>	<b>92,928,271</b>	<b>-</b>

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**31. Events after the Reporting Period**

There were no material adjusting and non- adjusting events after the reporting period.

**32. Ultimate And Holding Entity**

The University College is a State Corporation under the Ministry of Education. Its ultimate parent is the Government of Kenya.

**33. Currency**

The financial statements are presented in Kenya Shillings (Kshs) rounded to the nearest Kshs.

20. APPENDICES

Appendix 1: Implementation Status of Auditor-General's Recommendations

The following is the summary of issues raised by the external auditor, and management comments that were provided to the auditor.

Reference No. on the external audit Report	Issue / Observations from Auditor	Management comments	Status: (Resolved / Not Resolved)	Timeframe: (Put a date when you expect the issue to be resolved)
1	Failure to appoint board of survey on cash	<ul style="list-style-type: none"> <li>The university college appointed board of survey on cash as stipulated in law for the year ended June 2023.</li> <li>The memorandum cashbook was availed during the audit.</li> </ul>	Resolved	N/A
2	Irregular procurement of Audio –Visual Equipment	<p>MNUC is a constituent college of KU whereby the whole procurement process was done in KU.</p> <p>A Letter has been drafted to KU requesting for the tender documents, evaluation report and the contract signed and any other supporting documents.</p>	Not resolved	March 2024
3	Failure to maintain a fixed asset register	<p>During the time of audit, MNUC had maintained the fixed asset register of the items bought by MNUC, the other items were later handled over to MNUC from KU on 9<sup>TH</sup> December 2022.</p>	Resolved	

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Reference No. on the external audit Report	Issue / Observations from Auditor	Management comments	Status: (Resolved / Not Resolved)	Timeframe: (Put a date when you expect the issue to be resolved)
		Valuation has been carried out on the transferred items and it has been incorporated in the 2022/2023 Financial Statements.		



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**PROF. JAMES B. KUNG'U**

**PRINCIPAL**

**Date:**

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**Appendix II: Projects implemented by Mama Ngina University College.**

Projects implemented by the State Corporation/ SAGA Funded by development partners and/or the Government.

Project title	Project Number	Donor	Period/duration	Donor commitment	Separate donor reporting required as per the donor agreement (Yes/No)	Consolidated in these financial statements. (Yes/No)
Proposed Administration Block and Lecture Theatre		G OK	2019- 2023	N/A	N/A	YES
Proposed Tuition Block (phase 1) at MNUC		G OK	2022- 2023	N/A	N/A	YES

**Status of Projects completion**

SN	Project	Total project Cost	Total expended to date	Completion % to date	Budget	Actual	Sources of funds
1	Proposed Administration Block and Lecture Theatre	460.1M	394.9M	98%	460.1M	395.5M	GOK
2	Proposed Tuition Block at MNUC	1.1B	25M	7%	1.1B	25M	GOK

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Appendix IV: Transfers from Other Government Entities

Name of the MDA/Donor Transferring the funds	Date received as per bank statement	Nature: Recurrent/Development/ Others	Total Amount - KES	Statement of Financial Performance	Where Recorded/recognized				Total Transfers during the Year
					Capital Fund	Deferred Income	Receivables	Others - must be specific	
	03/08/2022		12,102,843	12,102,843			-	-	12,102,843
	10/09/2022	Recurrent	12,102,843	12,102,843	-	-	-	-	12,102,843
	30/09/2022	Development	25,000,000	-	25,000,000	-	-	-	25,000,000
	03/10/2022	Recurrent	12,102,841	12,102,841	-	-	-	-	12,102,841
	11/11/2022	Recurrent	12,102,843	12,102,843			-	-	12,102,843
	09/12/2022	Recurrent	12,102,843	12,102,843			-	-	12,102,843
	30/12/2022	Recurrent	12,102,842	12,102,842			-	-	12,102,842
	04/02/2023	Recurrent	12,102,843	12,102,843			-	-	12,102,843
	17/03/2023	Recurrent	12,102,843	12,102,843			-	-	12,102,843
	15/04/2023	Recurrent	12,102,842	12,102,842			-	-	12,102,842
	05/05/2023	Recurrent	12,102,843	12,102,843			-	-	12,102,843
	09/06/2023	Recurrent	12,102,843	12,102,843			-	-	12,102,843
	27/06/2023	Recurrent	12,102,842	12,102,842			-	-	12,102,842
<b>Total</b>			<b>170,234,113</b>	<b>145,234,113</b>	<b>25,000,000</b>	-	-	-	<b>170,234,113</b>



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**Appendix V- Inter-Entity Confirmation Letter**

The University College did not have any inter-entity amounts disbursed to any other entity as at 30<sup>th</sup> June 2023.

**Appendix VI: Reporting of Climate Relevant Expenditures**

The University College did not incur any expenditure on any climate relevant activities for the period ended 30<sup>th</sup> June 2023.

**Appendix VII: Reporting on Disaster Management Expenditure**

The University College did not incur any expenditure relating to any disaster within the period ended 30<sup>th</sup> June 2023