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NYERI WATER AND SANITATION COMPANY LIMITED

FOR THE YEAR ENDED 30 JUNE, 2019



ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED

JUNE 30, 2019

Prepared in accordance with the Accrual Basis of Accounting Method under the International Financial Reporting Standards (IFRS)



ISO 9001:2015 Certified

23 JAN 2020



ISO/IEC 17025:2005 Accredited



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NYERI WATER AND SANITATION COMPANY LIMITED

FINANCIAL STATEMENTS FOR THE YEAR

ENDED 30th JUNE 2019

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NYERI WATER AND SANITATION COMPANY LIMITED COMPANY INFORMATION FOR THE YEAR ENDED 30th JUNE 2019

INCORPORATION

The Company is incorporated under the Kenyan Companies Act 2015

PRINCIPAL PLACE OF BUSINESS AND REGISTERED OFFICE OFF/KENYATTA ROAD P.O BOX 1520-10100 NYERI <u>Tel: 061-2034548,061-2034623</u>, 061-2034617 Email: <u>info@nyewasco.co.ke</u> Website: www.nyewasco.co.ke



Patrick K. Munuhe -Chairman, Board of Directors He was appointed in April 2018 as a director representing farmers organizations. He is a teacher by profession and pursuing a Masters degree in Educational leadership Management at the Kenya Methodist University and is a graduate of the University of Nairobi with a Bachelors of Education degree. He also possess a Diploma in Education Management from the Kenya Education Management Institute.

BOARD OF DIRECTORS



Joseph M. Wachiuri – Chairman, Finance, Administration and Strategy Committee

He is the immediate former chairman of the Board and was appointed in April 2015 as a director representing the professionals and has over thirty years' experience from both the private and public sector.

He holds a Master of Business Administration degree in Finance and Bachelor of Commerce degree from the University of Nairobi. He is an accomplished leader and is involved in various social and local development initiatives.



Jackson G. Kanyingi – Chairman, Technical Committee

He was appointed in April 2015 as a director representing resident associations and is a professionally trained teacher with over thirty years' experience from both the teaching and private sector.

He is a P1 teacher and an accomplished leader involved in various social and local development initiatives.



Mary W. Mutonyi – Chairperson, Audit Risk and Governance Committee

She was appointed in May 2019 as a director representing the Business Community. She is a holder of Bachelor of Commerce from Nairobi University and a Master's in Business Administration

Entrepreneurship from the Kenya Methodist University. She is pursuing a PhD in Business Administration

(Entrepreneurship) at the Jomo Kenyatta University of Agriculture and Technology.

She has over 25 years of experience in Public Service having worked in Postal Corporation of Kenya where she had risen to the level of Regional Manager when she voluntarily left in May 2012. She is also a director representing women at the Kenya National Chamber of Commerce and Industry Nyeri Chapter.



Angela W. Kimaru

She was appointed in April 2018 as a director representing Institutional Consumers. She is a professionally trained teacher with a Master of Education degree from Kenyatta University and a Bachelor of Education degree from Egerton University.



Patrick M. Stom

He was appointed in May 2017 as a director representing the Cabinet Secretary, National Treasury and has over ten years' experience in public service. He is an accountant pursuing a Master of Science from Jomo Kenvatta University and a Bachelor of Business Administration -Accounting Option Organization from the Moi University. He is also a Certified Public Accountant



Paul M. Wambugu

He was appointed in May 2018 as a director representing the Office of the Governor of the County Government of Nyeri. He holds a Bachelor of Arts Degree from Kenyatta University and post graduate Diploma in Marketing from Chartered Institute of Marketing. He is the County Chief of Staff



Mary W. Kigia.

She is currently the Capacity Building Officer at Tana Water Works Development Agency (TWDDA), holds a Diploma in Water Technology



Veronica W. Maina

She was appointed in May 2019 as director representing women.She is an approved teacher 1 with over 20 years of experience in the teaching profession. She has also engaged She has over twenty years' experience.

from Kenya Water Institute. Mary has vast knowledge and experience in the water sector having worked in the sector for the last 30 years. In the last nine (9) years she has been on secondment at Tana Water Works Development Agency. She has trained in Senior Management Course, Gender and Equity in Water and Sanitation Programmes, Participatory Hygiene and Transformation Sanitation (PHAST-TOT), Corporate Governance among others. She is an internal Auditor in TWWDA for ISO 9001:2015. Mary is a team player, selfdriven and is involved in various social/community development initiatives.

herself in voluntary community work and is a respected opinion leader in the community.

She initiated the formation, registration and the operationalization of women's wing of the Kenya Association of retired officers (KARO) where she is a member of the executive committee. She has also served as a trustee in the Kenya Wildlife working group, Nyeri County.



Richard K. Gikuhi He is the Company Secretary and has Masters degree in Business Administration from Moi University and Certified Public Secretary with a wide range of experience in Corporate Governance and Management of over forty years. He is an accomplished leader and a fellow of the Institute of Certified Public Secretaries of Kenya and a member of the Kenya Institute of Management.



Robert G. Wanjau Chairman, Finance and Administration Committee He was appointed in April director 2015 as a representing business the community. He is a. trained professionally teacher and has over thirty years' experience from both the teaching and private sector.

His academic qualifications Bachelor of Education in Science from the University of Nairobi. He is also an accomplished leader and is involved in various social and local development initiatives. He retired from the Board on 26th April, 2019



Purity G. Ngunjiri – Chairperson, Audit Committee

She was appointed in April 2015 as a director representing women organizations and is a professionally trained teacher with over thirty years' experience from both the teaching and private sector. She is a P1 teacher, an accomplished leader involved in various social and local development initiatives.

She retired from the Board on 26th April, 2019



Stanley M. Mutuota He was appointed in May 2018 as a representative of the Office of the County Executive Committee Member - Water, Environment and Natural Resources in the County Government of Nyeri. He holds a Bachelor of Science degree in Agriculture from the University of Nairobi. He is the acting Chief Officer in the department of Water, Environment and Natural Resources.

EXECUTIVE MANAGEMENT TEAM



Peter M. Gichaaga – Managing Director.

He is a Certified Public Accountant, Certified Public Secretary and holds Master of Science (Finance), from the University of Nairobi, Master of Business Administration (Strategic Management) and Bachelor of Business Administration (Accounting and Finance) from Kenya Methodist University and also a Diploma in Business Management from the Kenya Institute of Management.



Winrose N. Muriithi - Senior Accountant.

She is a Certified Public Accountant II. She also holds a Bachelor of Business Administration (Accounting Option) from Kenya Methodist University.



Peter G. Kahuthu – Head of Technical Services He is an engineer and holds a Bachelor of Science in Civil Engineering from the University of Nairobi and is an Associate Expert for Environmental Impact Assessment and Audit.



James N. Ngunjiri - Chief Water and Sewerage Engineer.

He holds a Bachelor of Science Technology degree in Civil Engineering from Egerton University and a Diploma Civil Engineering from Jomo Kenyatta University of Agriculture and Technology



Wilson K. Mwai – Chief Internal Auditor.

He is a Certified Public Accountant and is also Certified in Risk and Information Control Audit by the Information Systems Audit and Control Association and a Diploma in Technical education. He left the company after expiry of his employment contract on



Joyce Munira – Senior Human Resources and Administration Officer.

She is a holder of a Master of Business Administration and a Bachelor of Arts degree in Human Resource Management from Kenyatta University and a Diploma in Business Management from the Kenya Institute of Management.

ADVOCATES

- 1. G.K.Kibira Advocates P.o Box 681-10100 NYERI
- 2. Kamotho Njomo & Company Po Box 7182-00100 NAIROBI
- 3. Sichangi Partners Advocates P.o Box 983-10100 NYERI

AUDITORS

Auditor General P.o Box 30084-00100 NAIROBI

BANKERS

- 1. Barclays Bank of Kenya Limited Nyeri Business Centre, P.o Box 239-10100 NYERI.
- National Bank of Kenya Limited Nyeri Branch,
 P.O Box 1629-10100
 NYERI.
- 3. Consolidated Bank Nyeri Branch P.o Box 935-10100 NYERI.
- 4. Equity Bank Nyeri Branch P.o Box2064-10100 NYERI.

- 5. KCB Bank Limited Nyeri Branch P.O Box 215- 10100 NYERI.
- Co-operative Bank of Kenya Ltd. Nyeri Branch
 P.O. Box 1032-10100
 NYERI.
- 7. Ecobank Kenya Limited P.O. Box 926-10100 NYERI.
- Family Bank of Kenya P.O. Box 163 10100 NYERI.
- 9. Central Bank of Kenya P.O. Box 60000-00200 NAIROBI



REPORT OF THE DIRECTORS FOR THE YEAR ENDED 30TH JUNE 2019

The Directors submit their report and the audited financial statements for the Year ended 30th June 2019

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PRINCIPAL ACTIVITIES

The principal activities of the company are the provision of water and sewerage services within the area of the Nyeri Sub-County and its environs .

RESULTS

During the year, the company made a surplus before tax of Kshs 98,004,746 as shown by the results for the year set out on page 16.

DIVIDEND

The directors do not recommend the payment of a dividend.

4 DIRECTORS

Directors who served during the year are shown on page 2 to 4.

AUDITORS

The Accounts are Audited by the Office of the Auditor General, in accordance with the provisions of Article 229 of Constitution of

Kenya and Section 35 of the Public Audit Act 2015.

By order of the Board Secretary Selfetuli

Date:.....2019



Chairman's Statement

On behalf of the Board of Directors, I am honored to present to you the Annual Report and Financial Statements of the Nyeri Water and Sanitation Company Limited ("NYEWASCO") for the Financial Year

ended 30th June, 2019. During the year under review, NYEWASCO continued with its transformation journey towards the achievement of its vision of becoming a "World Class Water and Sanitation Services Provider. This marks a significant milestone towards the achievement of our 2016/17 – 2020/21 five-year Strategic Plan. In line with our Strategic Plan, the year under review saw us focus on activities aimed at advancing the organization and laying the foundation for the realization of our Vision. My statement focuses on these activities and their impacts on NYEWASCO's future.

The year under review continued to be a challenging year for the Company due to the increased demand for our services by potential customers outside our original area of service. We therefore cautiously extended our services to areas beyond our original area of service in Mathira West, Kieni East and Tetu Sub Counties. We are well aware of the many challenges and opportunities in the water services subsector and are continually improving on our commitment to innovation and new technology to enhance our services to our customers. Our ambition is to continue leading the sector's results on best management approaches to reduce Non Revenue Water levels, enhance customer service, and project management including Operations and maintenance. Aware of the challenges facing the company, we continued to ensure minimum water loses within our water pipeline network and as a result closed the year with a Non-Revenue Water level of below the 20% as required by our regulatory guidelines.

The Board approved a new organizational structure during the year for effective management and to drive strategy in the medium term and commenced to implement the new organizational structure in order to mitigate against any form of adversities and ensure business continuity. Following the expiry of employment of contract for most of the top management team, the Board appointed a competent senior management team on 1st July 2019 to run the Company operations and assist the Managing Director. The newly appointed senior management team has the necessary skills, strengths, courage and enthusiasm to deliver on our mandate. Further, in accordance with the Leadership and Integrity Act, 2012, the Board has put in place policies and programmes to enhance high standards of ethical behaviour across the Company. We are committed to providing effective leadership in steering the Company towards achieving greater heights of prosperity. Every challenge presents an opportunity therefore, and this is the time to strengthen our foundation and purpose to meet the expectations of our stakeholders. Taking advantage of our performance record by leading in the water services sector, knowledgeable workforce, strong brand and heritage, I am confident that we can transform NYEWASCO into a world class water and sanitation services provider.

Business Environment

During the year, the company continued to extended water and sewerage services to unserved areas within and without its area of operation based on demand, feasibility and cost justification. The major activities entailed construction of new water distribution pipelines in Mathira West Sub County through the support of the County Government of Nyeri and sewerage extension within the Nyeri Central Sub County in Ruringú, Ngangarithi, Kamakwa and King'ong'o estates under a commercial financing facility from Co-operative Bank of Kenya through the Results Based Financing (Output Based Aid) programme of the World Bank Group spearheaded by the Water Sector Trust Fund.

Well aware of the many challenges and opportunities in the water services subsector, we continued to embrace continual improvement in all our operations by embracing research and innovation through adoption of new technology to enhance our level of service delivery to our customers. We remain committed to maintain the sector leadership position in provision of water and sanitation services through attainment of the sector key performance indicators and standards to reduce Non Revenue Water levels, enhance customer service, and strengthening the internal control systems to reduce wastage in operations and maintenance including project management.

Just like in the previous, we are humbled and delighted to report that the Company's performance culture in the sector continued to be maintained and the Water Services Regulatory rating placed the Company as the top ranked water utility in Kenya for the 11th year consecutively in the Impact Issue No.10 of 2019. Overall the company scooped six out of the seven awards considered on the key performance indicators: -

- 1. Top performing utility
- 2. Best utility in Governance
- 3. Top utility in Non-Revenue Water (NRW) management
- 4. Top utility in the very large category and
- 5. Top utility in Tana region

On behalf of the Board of Directors, I wish to commend the management, or staff, shareholders and stakeholders for their positive contribution to the attainment of the encouraging results and to our customers for their co-operation and immeasurable support.

Business Performance

During the year, our total revenue grew by Kshs. 685,006 from Kshs. 453,552,645 reported in the previous year to Kshs. 454,237,651 mainly due to an increase in water billings. Water billings however registered a marginal growth of Kshs.3.5 Million as the volume of water produced and sold was 5,809,546 cubic meters as compared to 5,837,123 cubic meters in the previous year.

Changes in the Board

Mrs. Mary Wairimu Mutonyi and Mrs. Veronicah Wangari Maina, were elected as directors of the Company on 20th May 2019, while Mr. Robert Gitahi Wanjau and Mrs. Purity Gathoni Ngunjiri retired as directors on 26th April 2019. After the Company's Annual General Meeting held on 26th April 2019 and subsequent training, induction of new members, I was elected as the Chairman of the Board during the Board's inaugural Full Board meeting held on 16th August 2019 to replace my predecessor, Mr. Joseph Mwangi Wachiuri whose term as a Chairman of the Board had lapsed. It is however, important to note that he remains a Director of the Company and continues to execute his function together with the other Board of Directors. I wish to most sincerely thank Joseph for his good leadership and stewardship during his tenure as the Chairman of the Company underwent a major transformation during the transition to the devolution system of governance.

Board Committees

The Board exercised its oversight function through three committees that reported to the full board on a quarterly basis. The Committees that operated during the year were:

- 1. Audit, Risk and Governance Committee
- 2. Finance, Administration and Strategy Committee
- 3. Technical Committee

The membership to the committees was drawn from the Board of Directors and the committees were chaired by independent directors.

Alignment of Strategy

In the year under review, the Board did not manage to revise our Five Year Strategic Plan to align our Company to the changing business environment and meet the needs of customers and other stakeholders as envisaged. However, this exercise was rescheduled to take place in the year 2019/20. It is expected that the new strategy will provide an adjusted roadmap in the medium term from 2016/17 to 2020/21. The strategic plan will be revised to strengthen the commercial aspects of our business, entrench a competitive mindset in our operations, develop a more customer centric culture and align our risk framework to the strategy.

In addition, the revised strategic plan will safeguard our interests and support the Company's growth strategy and objectives in a competitive water distribution and sanitation services environment in line with the amended Water Act 2016. It is also imperative to note that the company changed its name from Nyeri Water and Sewerage Company Limited to Nyeri Water and Sanitation Company Limited as one of its strategic focus towards ensuring availability and sustainable management of water and sanitation for all in line with the United Nations, Sustainable Development Goal number six.

Supporting the Big Four Agenda

Water is an enabler to the realization of the Government's Big Four Agenda, a development initiative mooted during the year which focuses on providing resources for projects that directly impact on the lives of Kenyans. The Company's role is to provide quality and reliable water and sanitation services to support manufacturing, healthcare, food security and housing sectors under the Big Four Agenda. Successful implementation of programmes under this development initiative will present prospects for business growth.

Net Surplus

The surplus before tax increased to Kshs. 98 Million from a restated amount of Kshs. 64.3 Million reported in the previous period. This was mainly due to an increase new water connections, investment income coupled with prudent cost management in our operations.

In Conclusion

The Board and Management will continue to work together to strengthen the Company's internal controls and enterprise risk management, promote a culture of integrity and strive for highest ethical business standards.

Patrick K. Munuhe Chairman, Board of Directors. 27th September 2019



The Managing Director's Statement

I am pleased to present a review of NYEWASCO's key operational performance for the year ended 30th June 2019. The review also highlights our strategic priorities in the short and medium-term focusing on improving service delivery to customers and ensuring sustainable business growth. Our role as a water service provider utility in Nyeri County is critical considering that water and sanitation services are an enabler and key drivers for economic and social development. In this regard, the Company made remarkable progress in the quest to enhance our water distribution network coverage and improve reliability of both water supply and sewerage services to the customers. Projects prioritized during the year included water extension and sewer system expansion including network upgrade projects as well as County Government's funded projects in both water and sewer distribution network expansion to unserved areas. As a major step towards the entrenchment of a customer centric-culture, we continued to enhance our customer service unit and successfully rolled out the customer outreach programme for the completed sewer extension project. Towards this, the Company deployed its technical and support staff to meet with the potential customers in the new areas to be served by the new project.

Despite our desire to sustain connectivity drive by further extensions and connection of customers to other unserved areas beyond our official area of service, improve system reliability and complete key projects, our operational performance during the year was affected by an unfavorable operating environment mainly caused by our continued implementation of a non-cost recovery tariff thus straining of Cashflow projections.

Operational Performance

In the course of the year, we connected 12,244 and 2,354 new customers to our water and sewer network respectively, growing the overall customer base by 6 percent to 254,252. This was largely achieved through a sustained customer outreach programme for new areas and brand loyalty by the residents leaving within the company's service area. As a result, access to both water and sanitation services had risen to 98 percent compared to 92 percent from the previous year. The connectivity drive is premised on our strategic goal to secure the water distribution and provide clean and affordable water to every household within the area served by the company and support the country's goal of providing water to all Kenyans which is an important ingredient for socio-economic transformation and development.

In the period, the Company completed phase I of new sewer extension project financed under the Results Base Financing Programme (Output Based Aid) by the Water Sector Trust Fund (WSTF) and supported by the World Bank Group. The commercial financing was advanced by the Co-operative Bank of Kenya to the tune of Kshs. 194 million. The scope of the project covered the areas of King'ong'o – Gatende Estate; Ruring'u – Skuta Estate; Kamakwa – Kandara Estate and Classic – Ngangarithi Estate.

The project is expected to result to an estimated three thousand additional sewer connections and benefit a population of approximately fourteen thousand. In addition, the Company will benefit from 60% subsidy from the World Bank Group and substantially increase the sewer revenue that projected to be over Kshs. 3 million per month.

In addition, the company also executed other projects involving minor extensions and upgrade of both water and sewer networks. The main projects involved water extension to Mathira West Sub – County (Rwanyaga Phase II) extending water supply to Thaithi and Wakamata areas; Consolata Mathari Hospital staff quarters and sewer extension networks to Outspan hospital area; Nyeri County Hall and areas adjacent to Nyeri National Polytechnic

Similarly, customers are central to our business sustainability. Customer satisfaction is a key driver in fostering brand loyalty which leads to business growth and long-term viability. Towards this end, we modernized the head office Customer Service Centre and upgraded our Customer Service Management System – Majivoice to enhance customer experience and efficient service delivery. In addition, we also maintained a close partnership with our revenue collection agents. In today's diverse and highly dynamic business environment, it has become vital to tailor our communication and engagement programmes to effectively address the varied stakeholder needs. In this regard, we sustained mutually beneficial and strategic stakeholder interactions throughout the year. These included participatory meetings and forums with customers, investors, business partners, stakeholder institutions and both the County and National government ministries and institutions. In support of the Big Four Agenda initiative, we fast-tracked extension of water services to Mathira West Sub County and completed the construction of the phase 1 sewer extension highlighted above.

Our Commitment

As a matter of priority, the management team is focusing on provision of quality water supply and sanitation services by upgrading our water distribution network and streamlining internal processes to improve customer experience and stakeholder confidence. We also aim to sustain our connectivity drive by fast tracking implementation of the ongoing Last Mile Connectivity of the Sewer Project to further entrench our market presence.

Further, we have embarked on the review and implementation of the Company's Strategic plan which lays emphasis on improving employees' productivity; providing adequate, quality and reliable water supply and provision of sanitation services; improving service delivery; and ensuring financial sustainability.

The strategy was formulated in cognizance of the dynamic business environment, technological advancements and the anticipated policy shift in the water services sector. I am confident that we have the right initiatives and strategies in place to enable us realize our business goals.

OCC

Peter M. Gichaaga ³ Managing Director 27th September 2019



CORPORATE SOCIAL RESPONSIBILITY (CSR) STATEMENT

We are committed to Continuous improvement in our corporate and Social Responsibility by acting in a socially responsible way, continually improving our performance and meeting all relevant legislation and Encouraging our staff to be mindful of the effect of their actions on any natural resource.

Specifically, NYEWASCO has a Workplace Environment Policy and continues to implement environmental awareness programmes among staff. Nyewasco ensures that projects implemented as well as activities under its operations comply with the National Environmental Management Authority (NEMA) requirements.

Our Mission is in tandem with our mandate and defines the goals for which we will undertake activities in the context of sustainability, as well as social well-being.

We consider the community we operate in as a key stakeholder in our business initiatives and our CSR activities aim to make a difference under one of the key pillars of vision 2030 i.e. the social pillar.

We continue to devote resources to support projects such as tree planting through Chania Water users association. We have over the years supported water harvesting in schools, community water points and places of worship.

Our concern for the lees fortunate members of the society is reflected by the support we give to.

- 1. Huruma Child Home, Child Support Network, Ramadhan IFTAR Festivals, Nation Aids Day, National Council for People with Disability, Ithenguri Primary School and Chorongi Primary School.
- 2. Nyeri Hospice Walk, County Referral Pediatric Ward and Action for Orphans by Saint Joseph CBO, Kenya Red Cross, Dr. Gakuru Half Marathon,



STATEMENT OF DIRECTORS RESPONSIBILITIES FOR THE YEAR ENDED 30TH JUNE 2019

The company's Act requires the directors to prepare financial statements for each financial year which gives a true and a fair view of the state of affairs of the company as at the end of the financial period and of its operating results for the year. It also requires the directors to ensure that the company keeps proper accounting records which disclose with reasonable accuracy at any time the financial position of the company. They are also responsible for safeguarding the assets of the company.

The directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the requirements of the Kenya Company's Act. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error, selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

The directors accept responsibility for the annual financial statements which have been prepared using accounting policies supported by reasonable and prudent judgements and estimates, in conformity with the International Financial Reporting Standards and the requirement of the Kenyan Companies Act.

The directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the company and of its operating results.

The director further accept responsibility for the maintenance of proper accounting records which may be relied upon in the preparation of the financial statements as well as adequate systems of internal financial control.

Nothing has come to the attention of the directors to indicate that the company will not remain a going concern for at least the next twelve months from the date of this statement.

Director

Director:

Date:

Date:

REPUBLIC OF KENYA

Telephone: +254-(20) 3214000 E-mail: info@oagkenya.go.ke Website: www.oagkenya.go.ke



HEADQUARTERS Anniversary Towers Monrovia Street P.O. Box 30084-00100 NAIROBI

REPORT OF THE AUDITOR-GENERAL ON NYERI WATER AND SANITATION COMPANY LIMITED FOR THE YEAR ENDED 30 JUNE, 2019

REPORT ON THE FINANCIAL STATEMENTS

Opinion

I have audited the accompanying financial statements of Nyeri Water and Sanitation Company Limited set out on pages 16 to 33, which comprise the statement of financial position as at 30 June, 2019, and the statement of profit or loss and other comprehensive income, statement of changes in equity, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Nyeri Water and Sanitation Company Limited as at 30 June, 2019, and of its financial performance and its cash flows for the year then ended, in accordance with International Financial Reporting Standards (IFRS), and comply with the Water Act, 2002, the Kenyan Companies Act, 2015 and the Public Finance Management Act, 2012.

Basis for Opinion

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the Nyeri Water and Sanitation Company Limited Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

Report of the Auditor-General on Nyeri Water and Sanitation Company Limited for the year ended 30 June, 2019

REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES

Conclusion

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the matters described in the Basis for Conclusion on Lawfulness and Effectiveness in Use of Public Resources section of my report, I confirm that, nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

Basis for Conclusion

Non-Compliance with the Water Services Regulatory Board (WASREB) Regulations on Personnel Costs

The statement of profit and loss and other comprehensive income reflects personnel expenditure of Kshs.150,513,669 for the year 30 June, 2019 representing about 38% of the total expenditure of Kshs.391,567,550 which is higher than the recommended ratio of 30% in accordance with the WASREB guidelines. The excess personnel costs may negatively impact on the Company's profitability and sustainability of services if measures are not put in place to contain the costs within the acceptable levels.

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE

Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, I confirm that, nothing has come to my attention to cause me to believe that internal controls, risk management and governance were not effective.

Basis for Conclusion

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether processes and systems of internal control, risk management and governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

As required by the Kenyan Companies Act, 2015 I report based on the audit, that:

- (i) I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of my audit;
- (ii) In my opinion, proper books of account have been kept by the Company, so far as appears from the examination of those books;
- (iii) The Company's statement of financial position and statement of profit or loss and other comprehensive income are in agreement with books of account; and
- (iv) In my opinion the information given in the report of the directors on page 8, is consistent with the financial statements.

Responsibilities of Directors and those Charged with Governance

The Directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, and for maintaining effective internal control as the Directors determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for assessment of the effectiveness of internal control, risk management and governance.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Directors are aware of the intention to liquidate the Company or to cease operations.

The Directors are also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, the Directors are also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

Those charged with governance are responsible for overseeing the Company's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

Auditor-General's Responsibilities for the Audit

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions

of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal control in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal control would not necessarily disclose all matters in the internal control that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal control may not prevent or detect misstatements and instances of non-compliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

Report of the Auditor-General on Nyeri Water and Sanitation Company Limited for the year ended 30 June, 2019

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the Company to cease as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of Company to express an opinion on the financial statements.
- Perform such other procedures as I consider necessary in the circumstances.

I communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that are identified during the audit.

I also provide the Directors with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

CBS AUDITOR-GENERAL

Nairobi

24 December, 2021



NYERI WATER AND SANITATION COMPANY LIMITED STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 30TH JUNE 2019

	Notes	2019 Kshs	2018 <u>Kshs</u>
REVENUES Turnover	3a	454,237,651	453,552,645
Other Income	3b	13,295,350	11,003,745
Total Income from Operations		467,533,001	464,555,399
Amortisation of Grant	19	5,827,969	5,209,687
TOTAL REVENUE		473.360,970	469,766.077
OPERATING EXPENSES:			
Administration expenses	4	62,559,893	87,469,535
Staff Expenses	6	150,513,669	145,484,160
Board of Directors Expenses	7	11,086,541	4,758,475
Operations Expenses	8	65,569,162	68,356,099
Water Service Board Fee and Lease Fee	9	-	42,122,047
Regulatory Fee	10	14,254,549	4,608,323
Depreciation	5	55,998,490	55,061,726
TOTAL OPERATING EXPENSES:		359.982,304	407,860,365
Operating Profit/(Loss)		113,378,665	61,905,712
V.A.T Refunds	11	549,509	10,996,626
Finance Income	12(a)	15,661,818	9,963,449
Net Finance Costs	12(b)	(31,585,246)	(18,469,123)
Profit/(Loss) Before Taxation	13	98,004,746	64,396,664
Taxation	14	<u> </u>	
Profit/(Loss) After Taxation		98,004,746	64,396,664



NYERI WATER AND SANITATION COMPANY LIMITED STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 30TH JUNE 2019

	Notes	2019 Kshs	2018 Kshs
ASSETS			
NON-CURRENT ASSETS			
Property, plant & equipment	5	1,232,698,419	1,094,056,396
Total Non-Current Assets		1.232,698,419	<u>1,094,056,396</u>
CURRENT ASSETS			
Inventories	15	14,839,474	15,353,420
Trade and other receivables	16	236,412,777	208,956,703
Fixed Deposits	17(a)	171,454,589	134,129,154
Cash and cash equivalents	17(b)	58,628,271	53,563,707
Total Current Assets		481,335,111	412,002,984
TOTAL ASSETS		1,714,033,530	1,506,059,380
FINANCED BY			
SHAREHOLDERS' EQUITY			
Share capital	18	75,000,000	75,000,000
Accumulated reserves		485,775,883	387,771,137
Capital grant	19	58,780,586	46,862,771
Capital & Reserves		619,556,469	509,633,908
NON-CURRENT LIABILITIES			
Borrowings	20	610,466,756	661,303,974
Borrowings-Co-op Bank (OBA)	20(b)	151,468,855	35,743,246
Total Non-Current Liabilities		761,935,611	697,047,220
CURRENT LIABILITIES			
Borrowings-KFW	20(a)	50,417,076	50,417,076
Borrowings-KFW Consumer deposits	20(b)	19,424,940	-
Trade and other payables	21 22	89,321,563	81,863,526
Taxation	22	172,439,531 938,340	164,442,125 2,655,525
		000,040	2,000,020
Total Current Lizbilities		332,541,450	299,378,252
TOTAL EQUITY AND LIABILITIES		1,714,033,530	1,506,059,380

The accounts were signed on behalf of the Board of Directors on..... by:

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DIRECTOR

DIRECTOR



NYERI WATER AND SANITATION COMPANY LIMITED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30TH JUNE 2019

	Notes	Share Capital <u>Kshs</u>	Reserves <u>Kshs</u>	Capital Grant	Total <u>Ksha</u>
At 01.07.2017 Prior year Adjustment		75,000,000	323,374,473	41,677,497	440,051,970
Additions during the year				10,394,961	10,394,961
Amortisation				(5,209,687)	(5,209,687)
Surplus for the period			64,396,664	-	64,396,664
At 30.06.2018		75,000,000	387,771,137	46,862,771	509,633,908
At 01.07.2018		75,000,000	387,771,137	46,862,771	509,633,908
Additions during the year				17,745,784	17,745,784
Amortisation				(5,827,969)	(5,827,969)
Surplus for the period			98,004,746	<u> </u>	98,004,746
At 30.6.2019		75,000,000	485,775,883	58,780,586	619,556,469



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NYERI WATER AND SANITATION COMPANY LIMITED STATEMENT OF CASH FLOW FOR THE YEAR ENDED 30TH JUNE 2019

		2019	2018
	Notes	Kshs	Kshs
	House	1.001100	130110
Cash Generated from/(Used in) Operations			
Surplus before taxation		98,004,746	64,396,664
Adjustments for:		00,001,110	0-1,000,00-1
Depreciation	5	55,998,490	55,061,726
Amortisation of Grant	19	(5,827,969)	(5,209,687)
Interest income	12(a)	(15,661,818)	(9,963,449)
loan interest Charge	20	31,585,246	18,469,123
Operating profit before changes in	6-V	01,000,240	10,400,120
working capital		164,098,696	122,754,377
Horning ouprai		104,030,030	122,104,511
Changes in Working Capitai			
Inventories	15	513,946	251 217
Trade and other receivables	16		351,217
Consumer deposits	21	(22,970,152)	(46,276,054)
Trade and other creditors		7,456,354	4,766,889
	22	7,997,406	42,502,327
Cash generated from operations	1910	157,096,250	124,098,756
Income Tax Paid	23	(5,097,159)	(1,330,723)
Net cash generated from operations		151,999,091	122,768,033
Cash Flows From Investing Activities			
Interest received	12a	15,661,818	9,963,449
KFW Interest Charged	20(a)	(16,910,727)	(18,171,154)
OBA Interest Charged	20(b)	(14,674,519)	(297,969)
Purchase of fixed assets	5	(195,744,778)	(91,287,640)
Net cash generated from/(used in) investing activities		(211,668,206)	(99,793,314)
Cash Flows From Financing Activities			
Proceeds from Grants	19	17,745,784	10,394,961
O.B.A Loan		140,302,644	35,743,246
KFW loan Interest Acrued but Capitalised		5,461,850	5,881,993
OBA Loan Capital Repayment		(5,152,095)	-
KFW Loan Capital Repaid		(56,299,068)	(56,719,210)
Net cash generated from/(Used in) financing activities		102,059,115	(4,699,010)
Net increase/(decrease) in cash and cash equivalents		42,390,000	18,275,709
Cash and cash equivalents:			
At the start of the year	17c	187,692,861	169,417,152
s mone proved 20151 A e A 10 2010			
At the end of the year	17c	230.082,860	187.692.861
Prior year adjustment			atter Chalent and a state of the local

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2.2 STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30TH JUNE 2019

Not	95	Original Budget 2018-2019 Kohs	Adjustments 2018-2019 <u>Kshs</u>	Revised Budget 2018-2019 Kshs	Actuals on Comparable Basis 2018-2019	Perfomance
Income from Water	a)	351,803,522.83	113/13	351,803,522.83	<u>Kshs</u> 334,104,997.00	(17 600 606 00)
Income from Sewer	b)	135,940,622.13		135,940,622.13	120,132,654.00	(17,698,525.83) (15,807,968.13)
Other Income	c)	24,222,841.70	-	24,222,841.70	13,295,349.76	(10,927,491.94)
Total Income form Operations		511,966,986.66	-	511,966,986.66	467,533,000.76	(44,433,985.90)
Armotisation for Grants		5,827,969.00	-	5,827,969.00	5,827,969.00	-
Total Income		517,794,955.66		517,794,955.66	473,360,969,76	(44,433,985.90)
EXPENSES: Administration expenses	-D					
Staff Expenses	d)	(101,384,200.00)	1,900,000.00	(103,284,200.00)	(62,559,893.02)	40,724,306.98
Board of Directors Expenses	2)	(168,043,009.00)	(8,392,331.00)	(159,650,678.00)	(150,513,669.00)	9,137,009.00
Operations Expenses	e) f)	(10,182,000.00)	-	(10,182,000.00)	(11,086,541.00)	(904,541.00)
Water Service Board Fee and Lease Fee		(64,538,600.00)	1,000,000.00	(65,538,600.00)	(65,569,162.00)	(30,562.00)
Regulatory Fee	g) h)	(11,547,988.00)	-	(32,521,939.00)	-	32,521,939.00
Depreciation	11)	(6,000,000.00)	-	(15,600,108.00)	(14,254,549.00)	1,345,559.00
Total Expenditure		(55,535,082.00)		(55,535,082.00)	(55,998,490.04)	(463,408.04)
roun expenditure		(417,230,879.00)	(5,492,331.00)	(442,312,607.00)	(359,982,304.06)	82,330,302.94
Surplus from Operating Activities		100,564,076.66	5,492,331.00	75,482,348.66	113,378,665.70	37,896,317.04
V.A.T Refund Claims				-	549,509.00	549,509 00
Finance Income		÷.			15,661,818.00	15,661,818.00
Net Finance Costs		(32,330,869.00)		(32,330,869.00)	(31,585,246.00)	745,623.00
Surplus Before Taxation		68,233,207.66	5,492,331.00	43,151,479.66	98,004,746.70	54,853,267.04
Taxation	i)					
Surplus After Taxation		63,233,207.66	5,492,331.00	43,151,479.56	98,004,746.70	54,853,267.04
					the loss of the second s	A CONTRACTOR OF A CONTRACTOR O

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Explanatory Notes: Income

The Perfomance difference (-)5.0% and (-)11.6% Water/Sewer revenue respectively was mainly due to the fact that OBA sewer project was not completed during the year as originally anticipated, while preparing the budget, to boost revenue. However revenue is expected to grow once consumers are finally connected. a) & b)

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Other income was below the budgeted by 10,936,491.70(-)45% during the year. However this was an incroase as compared to previous year when it was 51%. 0

Explanatory Notes: Expenditure

- The Performance difference of (+)39% Administration expenses was mainly due to roduction in provision for staff loave days by Kshs. 8,239,614 and Bad reduction in bad debt provision by 7,265,734.00 Ð
- The Board of Directors expenditure was slightly higher than the Budgeted by Kshs, 904,541.00 representing (-) 9.8%. This was slightly above the regulatory requirement. It was however 3% of O 3, M.
 - The Performance difference of (-)5.7% Operations expenses was an improvement from previous year when it was (-)9.6%.
- No provisions has been made in the accounts in respect of Water Service Board fee and County Government lease fee as par External Auditors recommendations and as par regulatory requirement. Regulatory fee to WASREB was reviewed upward from 1% of billings to 4% during the year. The Company made a corporation Tax provision of Kshs. 3,379,974.
- It is also important to note that there are capital projects being implemented which may result into capital deductions once completed leading to taxable losses.

NB:The Tax Appeal Tribunal is yet to make a ruling on the V.A.T Tax dispute of Kshs. 35,334,476.00 and hence no refunds have been made yet by K.R.A. The claims receivable is Kshs. 45,506,296.31



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2019

1 GENERAL INFORMATION

Nyewasco was established as a limited liability company on 23rd September 1997and in compliance with the water act of 2016. Its main mandate is to provide high quality water and sewerage to the people of Nyeri sub county and it's environs. The company has a function structure, headed by the managing director who leads a management team of heads of departments.

2 STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

The principal accounting policies adopted in the preparation of the financial statements are set out below:

a) Basis of accounting

The financial statements are prepared on the historical cost basis and in accordance with International Financial Reporting Standards (IFRS)

b) Revenue Recognition

Revenue is recognized to the extent that it is probable that its economic benefits will flow to the company and the revenue can be reliably measured. Revenue from provision of water and sewerage is recognized when these services are delivered to customers and billed by the company.

c) Capital Development Project

With the assistance of the Government of the Republic of Kenya and the Kreditanstalt für Wiederaufbau (KfW), of the Federal Republic of Germany, the company embarked on a Rehabilitation and Extension of Water and Sewerage services. The project was been completed in 2007. In addition the Company undertook a sewer extension project for Nyeri central Central Sub-County covering parts of King'ong'o, Kamwakwa, Ngangarithi and Ruringu through a commercial finance from Coperative Bank of Kenya supported by Water Sector Trust Fund (WASTF) under the result based finacing (RBF) Program of Output Based Aid (OBA) guaranteed by World Bank Group.

d) Property, Plant & Equipment

Property, Plant & Equipment are stated at cost, less accumulated depreciation and any impairment in value.

The cost of laying new pipes, installing new meters, replacing old pipes and meters is capitalised under plant and machinery.

e) Depreciation

Depreciation is calculated on the reducing balance basis, at annual rates estimated to write off carrying values of the assets over their expected useful lives. The annual depreciation rates in use are:

Company assets		KFW funded assets	
Freehold Land	Nil	Buildings	2.50%
Buildings	2.00%	Infrastructural assets	2.50%
Furniture and equipment	12.50%	Plant and machinery	7.00%
Motor vehicles	25.00%	Equipment	12.50%
Plant and machinery	12.50%	Computer hardware and software (GIS)	20.00%
Computers and typewriters	30.00%		

f) Inventories

Inventories are valued at the lower of cost and net realisable value. Cost is determined on the last cost basis. Net Realizable Value is the estimated selling price in the ordinary course of the business less estimated costs of completion and costs necessary to make the sale.

g) Deferred Taxation

No deferred taxation is provided as there are no timing differences.

h) Lease Charges

Operating lease charges are charged to profit and loss account on the accrual basis.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2019 (CONT'D)

i) Retirement Benefits

The company operates a defined contribution scheme. The scheme is open to employees who qualify as Local Government Officers and is funded from contributions by both the company and employees. Employees who are not members of the Kenya Local Government Officers Super-annuation Fund are members of the National Social Security Fund, a statutory pension scheme. The company's contributions to the schemes are charged to the income statement I the year to which they relate.

The company has also established a contributory Staff Retirement Benefit and Life Assurance Scheme. The assets of this scheme are held in a separate Trustee administered fund in compliance with Retirement Benefit Authority Regulations.

j) Provision for Staff Leave Entitlement

A provision is made to recognise staff entitlement in respect of annual leave not taken as at the end of the financial year. The monetary liability for employees' accrued annual leave entitlement at the balance sheet date is recognized as an expense accrual.

k) Foreign Currency

Transactions during the year in foreign currency are converted into Kenya shillings at rates ruling at the transaction date. Assets and liabilities denominated in foreign currency are translated into Kenya Shillings at the rates of exchange ruling at the balance sheet date.

I) Trade Receivables

Accounts receivable are stated at their nominal value and reduced by appropriate allowances for estimated irrecoverable amounts.

m) Trade Payables

Trade payables are stated at their nominal value.

n) Amortisation of Capital Grant

Grants received for capital assets are credited to the capital grant account net of armotisation which is released to the income statement over the life of the relevant assets.

o) Fair Statement of Trade Receivables

General provisions are made based on the management's evaluation of the trade receivables' balance and other exposures in respect of losses, which although not specifically identified, are known from experience to be present in the trade receivables balance.

Bad debts are written off when all reasonable steps to recover them have been taken without success.

p) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank, in hand and short term deposits with a maturity of 3 months or less.

For purpose of the cash flow statement, cash and cash equivalents comprise of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

q) Reserves

Surpluses / (Deficits) from income statement are accumulated in the reserve account.

NYERI WATER AND SANITATION COMPANY LIMITED NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2019 (CONT'D)



r) Where necessary, comparative figures have been adjusted to conform with changes in presentation in the current

s) Provisions

Provisions are recognized when the company has a legal or constructive obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made.

Where the company expects a provision to be reimbursed, for example under insurance, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually uncertain.

t) Impairment

At each balance sheet date, the company reviews the carrying amounts of its financial assets to determine whether there is any indication that these assets have suffered an impairment loss.

Impairment loss occurs where the asset is carried at more than its recoverable amount. An asset is carried at more its recoverable amount if its carrying amount exceeds tha amount to be recovered through use or sale of the asset.

If such an indication exists, the recoverable amount is estimated. An impairment loss is recognized as an expense unless the relevant asset is carried at a revalued amount in which case the impairment loss is treated as a revaluation decrease.

2 (a) CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including experience of future events that are believed to be reasonable under the circumstances.

i) Critical accounting estimates and assumptions:

Property, plant and equipment Critical estimates are made by the directors in determining depreciation rates for property, plant and equipment. The rates used are set out in note 1(e) above.

ii) Critical judgements in applying the entity's accounting principles

In the process of applying the company's accounting policies, management has made judgements in determining:

- The classification of financial assets and leases.
- Whether the assets are impaired.

2 (b) RISK EXPOSURE

(i)

The company continues to be negatively affected by increase in inflation and commodity prices while the income remains relatively static due to the Rigid Tarriff approval process. However the Management and The Board is actively following up on a Regular Tarriff Review which will ensure a cost recovery Tarrif is in Place. This will mitigate agains rising commodity pricies as well as power costs.

(ii) The catchment area degradition has continued to affect the minimum dry weather flow at the company raw water intake. This means that in the near future te company capacity to abstract 27,000 cubic of water daily may be adversely affected. However the management and the board are agressively following up the posibility of having an upstream storage by constructing a resouvor or dam.



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NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2019 (CONT'D)

2(C) AMMENDMENTS TO THE INTERNATIONAL FINANCIAL REPORTING STANDARDS WITHIN THE FINANCIAL YEAR 2018-2019

Ammendment/Interpretation to a Standard	Effective date	Impaci
IFRS 3 Business Combinations Business Combinations Previously held Interests in a joint operation 2015-2017 Cycle (Issued December 2017)	Effective for annual period beginning on or after 1 january 2019	 Makes Amendments to the following Standards: The amendments clarify that, when an entity obtains control of a business that is a joint operation, it applies the requirements for a business combination achieved in stages, including remeasuring previously held interests in the assets and liabilities of the joint operation at fair value. In doing so, the acquirer remeasures its entire previously held interest in the joint operation. An entity applies those amendments to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after 1 January 2019. Earlier application is permitted.
IAS 12 Income Taxes		(These Standards are not relevant to NYEWASCO Ltd hence has no impact to the Company)
IAS 12 Income Taxes Income tax consequences of payments on financial instruments classified as equity (Issued December 2017)	Effective for annual period beginning on or after 1 January 2019	 IAS 12 Income Taxes Income tax consequences of payments on financial instruments classified as equily The amendments clarify that the income tax consequences of dividends are linked more directly to past transactions or events that generated distributable profits than to distributions to owners. Therefore, an entity recognises the income tax consequences of dividends in profit or loss, other comprehensive income or equity according to where the entity originally recognised those past transactions or events. An entity applies those amendments for annual reporting periods beginning on or after 1 January 2019. Earlier application is permitted. When an entity first applies those amendments, it applies them to the income tax consequences of dividends recognised on or after the beginning of the earliest comparative period. (This Standard is not relevant to NYEWASCO Ltd hence has no impact to the Company as it does not pay Dividends)
FRS 11 Joint Arrangements Joint Arrangements Previously reld Interests in a joint operation 2015-2017 Cycle (Issued December 2017)	Effective for annual period beginning on or after 1 January 2019	IFRS 11 Joint Arrangements Previously held Interests in a joint operation • A party that participates in, but does not have joint control of, a joint operation might obtain joint control of the joint operation in which the activity of the joint operation constitutes a business as defined in IFRS 3. The amendments clarify that the previously held interests in that joint operation are not remeasured • An entity applies those amendments to transactions in which it obtains joint control on or after the beginning of the first annual reporting period beginning on or after 1 January 2019. Earlier application is permitted.
		(This Standard is not relevant to NYEWASCO Ltd hence has no impact to the Company)



NOTES TO THE ACCOUNTS FOR THE YEAR ENDED JUNE 2019 (CONT'D)

3a TURN OVER	30th June 2019 Kshs	2018 Kshs
Water billings and Meter Rent Sewer billings	334,104,997 120,132,654	329,265,209 124,287,436
	464,237,651	453,552,645
3b OTHER INCOME		
Reconnection fees	4,821,000	5,008,500
Application and Water connection fee	5,616,830	3,423,100
Sewer connection fees	665,792	297,771
Rent	241,950	637,700
Laboratory testing	305,300	476,205
Meter calibration and Testing	418,000	279,500
Miscellaneous	<u>1,226,477</u> 13,295,350	<u>880,969</u> 11.003.745
4 ADMINISTRATION AND ESTABLISHMENT EXPENSES		
Training Warkshame & Education Taura	4 560 590	5 240 840
Training,Workshops & Education Tours Environmental Protection & Social R.	4,569,589 549,028	5,310,849 1,039,165
Veh.Fuel & Maint.	2,002,317	2,757,807
Transport	221,260	493,870
Uniforms,Laundry &Cleaning Materials	2,144,244	3,276,106
Electricity	893,375	923,304
Tel.& Postage	4,405,032	5,155,928
Security	9,349,099	10,347,155
Insurance	15,040,238	15,507,781
Audit Fees, Statutory levies & Proff. Fees	3,268,043	1,591,394
Stationery & Frinting	2,271,196	2,721,702
I.S.O 9001 2015	248,704	1,138,770
Water & Sewerage Charges	982,701	1,049,355 2,782,277
Catering Donations & Subscriptions	2,293,809 512,733	761,548
Advert.& P.Relations	2,060,775	3,241,208
Business Travel & Allowances	3,687,481	2,802,455
Water Abstraction	3,531,939	3,332,626
A.S.K Show & Functions	2,252,953	1,751,325
Periodicals	54,720	268,540
Provision For Bad Debts	- 7,265,734	5,692,233
Sports, OHS & H.I.V Mgt & Resource C	7,742,973	5,423,320
Staff Leave Days	- 8,239,614	1,250,646
Long Service Award & Staff Leave Days	369,100	357,350
NEMA & KEBS & WRMA	600,000	757,924
Disludging, Investigations & Fitness C	212,144	163,877
Sample Analysis Office Furniture Repairs	700,000 35,011	792,010 40,863
Licence Charges	420,207	330,430
Claims	1,344,791	90,405
Job evaluation		2,829,200
Tarrif Study	1,944,032	2,023,200
Provision For tax	3,379,974	-
Bank Charges	977,773	3,487,112
	62,559,893	87,469,535
		,,

The Management has fully implemented the requirement on leave management which dictates that one can 15 days to the next financial year.

The increase in Bank charges in the previous year was as a result of OBA loan appraisal fee of Kshs. 2.9M ;



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NYERI WATER AND SANITATION COMPANY LIMITED

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2019 (CONT'D)

5 a) Property, Plant & Equipment

COST	Freehold Land Ksha.	Bulidings Ksha.		Fumiture & Equipment <u>Kshs</u> ,			Work in Progress	Totai Kshs.
At 1st July 2017 Additions for the Ysar Transfer during the year At 30th June 2016	9,569,210 1,117,400 10,685,610	115,106,729 3,163,435 	1,359,812,617 35,988,484 7,052,489 1,402,853,590	30,117,420 717,540 30,634,950	28,004,666 5,019,322 	53,781,721 9,427,428 53,209,149	6,941,704 35,854,031 (7.052,489) 35,743,245	1,603,334,257 91,287,640 1,624,321,907
At 1st July 2018 Additions for the Year Transfer during the year At 30th June 2019	10,586,510	118,270,164 981,470 119,251,634	37,582,992.01	30,834,950 1,671,530.00 <u>32,506,490</u>	33,024,188 33,024,188	63,209,149 6,372,657.00 69,531,305	35,743,245 149,136,129.00 - - 184,879,375	1,694,621,907 195,744,778.01 1,890,365,635
DEPRECIATION At 1st July 2017 Charge for the year At 30th June 2018	;	25,383,409 2,148,155 27,531,564	437,287,864 42,968,848 480,266,712	16,948,281 1,733,162 18,581,443	21,738,707 2.821.370 24,590.977	45,249,789 5,390,191 50,539,930		545,503,784 55.061.726 900,685,510
At 1st July 2018 Charge for the year At 30th June 2019		27,531,564 <u>2,118,247</u> 29,649,811	480,256,712 44,286,773 524,543,465	18,681,443 <u>1,725,437</u> 20,405,380	24,560,077 <u>2,116,028</u> 28,676,105	50,639,980 5,752,005 56,391,8%5	;	\$00,565,510 <u>55,998,490</u> 657,968,266
NET BOOK VALUE								
At 30th June 2019	10.686.610	89,501.823	915,893,097	12,039,910	8,348,083	13.189,621	184,879,375	1.232,928,419
At 30th June 2018	10.588,610	90,738,600	922,596,878	12,131,971	8,494,111	13.694.950	35,743,245	1.094.055.395

Leased assets

Assets valued at Kshs 509,716,093 by Uniconsult Xenya Limited in 1996, were leased to Tana Water Services Beard by the Defunct Municipal Council of Nyeri. The assets, comprising of land, building structures, plant ,machinery, tanks, reservoirs, sewerage works and fish ponds, are utilised by the company in the provision of water and sewerage services under Services Provision agreement with Tana Water Services Board. These assets are not included in the books of the company as were owned by the Defunct Municipal Council of Nyeri and now by the County Government. of Nyeri which replaced it needs to be the services and the count of the Defunct Municipal Council of Nyeri and now by the County Government.

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NYERI WATER AND SANITATION COMPANY LIMITED

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2019(CONT'D)

5 b) Property, Plant & Equipment

	Freehold Land	Buildings	Plant & Machinery	Furniture & Equipment	Motor Vehicles/Cycles	Computers & Typewriters	Work in Progress	Total
	Kaha.	Ksha.	Kshs.	Kshs.	Kshs.	Kshs.		Kshs.
COST								
At 1st July 2017	9,569,210	39,157,343	318,324,786	21,692,505	28,004,866	26,368,103	6,941,704	450,058,517
Additions for the Year	1,117,400	3,163,435	35,988,484	717,540	5,019,322	9,427,428	35,854,031	91,287,640
Transfer during the year			7,052,489.00	-	-	-	(7,052,489.00)	E44 949 457
At 30th June 2018	10,686.610	42,320,778	361,365.759	22,410,045	33.024,188	35,795,531	35,743,248.00	541,348,157
At 1st July 2018	10,686,610	42,320,778	361,365,759	22,410,045	33,024,188	35,795,531	35,743,246	541,346,157
Additions for the Year	-	981,470	37,582,992	1,671,530	-	6,372,657	149,136,129	195,744,778
Transfer during the year	-	-	-	~	-	-		-
At 30th June 2019	10,686,610	43,302,248	398,948,751	24.081,575	33,024,188	42,163,138	184,879,375	737.090,935
DEPRECIATION								0.00 0.00 0.75
At 1st July 2017	-	7,658,759	181,793,948	10,904,121	21,738,707	21,189,740		243,285,275
Charge for the Year		692,537	22,446,479	1,435,568	2,821,370	4.719,477		32,115,431
At 30th June 2018		8,351,296	204,240,427	12,339,689	24,660.077	25,909,217		275,400,706
DEPRECIATION								
At 1st July 2018		8,351,296	204,240,427	12,339,689	24,560,077	25,909,217		275,400,706
Charge for the Year		699,019	24,338,540	1,465,042	2,116,028	5,215,434		33,834,063
At 30th June 2019	-	9,050,315	228,578,967	13,804,731	26,876,105	31,124,651	-	309,234,769
NET BOOK VALUE								
						44 040 507	404 970 975	107 050 100
At 30th June 2019	10.686.610	34,251,933	170,369.784	10.276,844	6,348,083	11,043,537	184.879.375	427.856.166
At 30th June 2018	10.686.610	33,969,482	157.125.332	10,043,808	<u>8.464.111</u>	11.012.123	35,743,246	267,049,712



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NYERI WATER AND SANITATION COMPANY LIMITED

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2019 (CONT'D)

5 c) Property, Plant & Equipment (Nyeri Water Extension and Rehabilitation Project)

	Buildings <u>Kshs.</u>	Plant & Machinery <u>Kshs.</u>	Furniture & Equipment <u>Kshs.</u>	Computers Hardware and Software <u>Kshs.</u>	Total <u>Kshs.</u>
COST					
At 1st July 2017 Additions for the year	75,949,386	1,041,487,831	8,424,915	27,413,618	1,153,275,750
At 30th June 2018	75,949,386	1,041,487,831	8,424,915	27,413,618	1,153,275,750
At 1st July 2018 Additions for the year	75,949,386	1,041,487,831	8,424,915	27,413,618	1,153,275,750
At 30th June 2019	75,949,386	1,041,487,831	8,424,915	27,413,618	1,153,275,750
DEPRECIATION					
At 1st July 2017	17,724,650	255,493,916	6,044,160	24,060,049	303,322,775
Charge for the Year	1,455,618	20,522,369	297,594	670,714	22,946,295
At 30th June 2018	19,180,268	276,016,285	6,341,754	24,730,763	326,269,070
At 1st July 2018	19,180,268	276,016,285	6,341,754	24,730,763	326,269,070
Charge for the Year	1,419,228	19,948,233	260,395	536,571	22,164,427
At 30th June 2019	20,599,496	295,964,518	6,602,149	25,267,334	348,433,497
NET BOOK VALUE					
At 30th June 2019	55,349.890	745.523.313	1.822.766	2,146,284	804,842,253
At 30th June 2018	56,769,118	765,471,546	2.083,161	2,682,855	827,006,680



NOTES TO THE ACCOUNTS FOR THE YEAR ENDED JUNE 2019 (CONT'D)

		30th June 2019	2018
		Kshs	Kshs
6	STAFF EXPENSES		
	Salaries, Wages & Allowances	150,081,419	145,354,377
	Staff Welfare	432,250	129,783
		150,513,669	145,484,160
7	BOARD OF DIRECTORS EXPENSES	11,086,541	A 750 A75
'	BOARD OF DIRECTORS EXPENSES	11,000,001	4,758,475
8	OPERATIONS EXPENSES		
	Repairs & Maint.	34,606,099	35,516,404
	Chemicals	9,788,928	10,063,556
	Re-agents & Apparatus	708,653	522,083
	Electricity	18,818,933	20,160,313
	Accreditation ISO 17025	1,646,549	2,093,742
		65,569,162	68,356,033
9	WATER SERVICE BOARD EXPENSES AND LEASE FEE		20,973,951
	Provision for County Lease fee	-	
	Water S.Board Admin.fees		21,148,096
			46,166,041
40	DEOLU ATODY FEED		
10	REGULATORY FEES	14,254,549	1 600 200
	Water Services Regulatory Board Fees	100,2000,0000	4,608,323
11	V.A.T REFUND CLAIMS	549,509	10,996,626
	This amaount include claims lodged with K.R.A for V.A.T due to wat	ter Services being zero r	ated.
12(a)	FINANCE INCOME	0 000 000	
	Consumer Deposits-Treasury Bills	9,806,620	
	Corporate Special Account Loan Deposit Account	4,929,406 925,792	
	Loan Deposit Account	15,661,818	9,963,449.00
12(b)	FINANCE CHARGE		.,,
	Finance Costs include KFW, OBA Loan Interest	28,119,198	18,469,123
13	SURPLUS BEFORE TAXATION		
	The Profit before taxation is stated after charging:		
	Depresietion	55,998,490	55,063,135
	Depreciation Directors' emoluments	11,086,541	4,758,475
	Auditor's remuneration net of VAT	580,000	580,000
	Net finance costs-KFW	16,910,727	18,171,154
	Net finance costs-OBA	14.674.519	297.969
		and the second	

14 No provision for Tax has been made for the year as the Compnay has Taxable Losess carried forward on investments deduductions.

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NYERI WATER AND SANITATION COMPANY LIMITED NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2019 (CONT'D)

1			2019	2018
			Kshs	Ksha
15	INVENTORIES			
	Pipes and fittings		12,536,708	12,594,601
	Chemicals		1,105,246	1,570,312
	Clotting and Uniform		78,108	
	Stationery Cleaning Materials		410,484 44,215	273,753 28,329
	Hardware and Tools		553,344	886,425
	Office Equipments		111,388	
			14,839,474	15.353,420
16	TRACE AND OTHER RECEIVABLES			
	Trade receivables		231,343,994	200,031,607
	Provision for doubtful debts		(41.940.699)	(49.206.431)
	V.A.T. Refund Claims		189,403,295	150,825,176 44,956,787
	Other receivables, deposits and p	repayments	45,506,293 1,503,189	13,174,740
			236.412,777	208,956,703
17	CASH AND CASH EQUIVALENT			
(a)		C8K-Treasury Bills	89,319,880	75,000,000
	Special Fund	CSK-Treasury Bills	45,129,408	38,168,975
	Company Investment	CBX-Treasury Bills	9,531,163	
	Loan Repayment Deposits Gratuity	Consolidated Bank Fixed Deposit account KCB Bank	22,474,140	20,510,179
	Gratury	Perfomance Guarantee(WASREB)	5.000.000	450,000
		Performance Guarantee (WAGNED)	171,454,689	134,129,164
(b)	Cash at Bank: Current accounts	Barclays Operation Account	8,544,852	5,790,807
		National Bank collection account	1,225,092	4,813,554
		National Bank Deposit account	12,898,049	16,603,332
		KCB Salaries Account	723,303	5,757,654
		KCB Collection Account National Bank special account	3,908,179	870 3,701,126
		Co-op Bank-Subsidy/Escrow account	26,214,890	10,828,006
		Co-op Bank Collection account	3,003,244	2,571,531
		Equity Collection Account	1,101,906	1,780,659
		Family Bank Collection account	398,597	974,862
		Mpesa Account	329,652	298,453
		Eco Bank Collection Account	280,507	444,852
			58,628,271	53,563,707
(c)	Total Cash and Cash Eqiuivalent	1	230,082,860	187,692,861
	Included in the Co-op Bank Escrow jects.	r is an amount of Kshs 10,394,961.00 being WST	F subsidy on the on-going S	ewer extension pro-

18 SHARE CAPITAL

Authorised share capital:		
3,750,000 ordinary shares of Kshs 20 each	75.000.000	75.000.000
Isued and fully paid:		
3,750,000 ordinary shares of Kshs 20 each	75,000,000	75.000,000
19 CAPITAL GRANT		
Balance at 1st January	46,862,771	41,677,497
Additional Grants During the Year	17.745.784	10,394,961
Less: Amortisasation During the Year	(5.827,959)	(5,209,687)
Balance at 31st December	58,780,583	46.862.771

This relates to :

The Grants brought forward Relates to WSTF and County Government of Nyeri projects less amortisation charged.
 The additional Grant includes Ksh 8,500,000 by CGN, Kshs 5,249,349 by Kenya pooled water fund, Kshs 3,905,435 for UFM by Tane Water Services Board & Kshs 91,000 by GIZ was on OBA Sewer Project by Water Services Trust Fund.
 20(a) BORROWINGS

	National Treasury Loan		
	Amount as at 1st January	711,721,050	762,558,268
	Payment made during the year	(67,747,945)	(69,008,372)
	Interest Charged During the year	16,910,727	18,171,154
	Total outstanding at 30th June	660,883,832	711,721,050
	Amount due within one year (Current Portion)	50,417,076	50,417,079
	Amount due after one year (Non -Current Portion)	610,486,756	661,303,974
20(b)	O.B.A Project Loan	176,045,890.00	35,743,246.00
	Payment made during the year	(5,152,095.00)	
	Outstanding as at 30th June 2019	170,893,795.00	
	Interest Charged During the year	14,674,519.00	297,969.22
	Amount due within one year (Current Portion)	19,424,940.00	
	Amount due after one year (Non -Current Portion)	151,468,855.00	35,743,246.00



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NYERI WATER AND SANITATION COMPANY LIMITED

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2019 (CONT'D)

(A DA			
	0		2019	2018
2	1 CONSUMER D	EPOSITS	89.321.583	81.863.529
	These are refur	dable deposits paid by customers. The deposits are refunded on closure of a Water Acc	count.	
2	2 TRADE AND O	THER PAYABLES		
	Trade payables		14,283,816	11,851,706
		nent of Nyeri-Lease Fee	55,258,622	55,258,622
	Water Services Acruals	Board Admin Fees	66,353,934 11,968,877	66,353,933
	Provision for le	ave Days	3,273,946	6,032,576 11,513,560
	Prepaid Water a	ccounts	8,543,166	3,101,993
		storner Payments	1,492,040	942,623
	Other payables		<u>11,265,130</u> 172,439,531	<u>9.357,112</u> 164,442,125
			17213001001	100,006,140
23	TAXATION			
	Balance bfw Current Year Pro	Nicion	2,655,525 3,379,974	3,986,248
	Payment During		(5,097,159)	(1,330,723)
	Charge for the y	ear		
	Balance as at 30	th June 2019	938.340	2,655,525
24	RELATED PART	TY DISCLOSURE		
A) County Government of Nyeri				
	The Company is wholiy onwned by the County Government of Nyeri which has leased its Assets to the Company .			
	During the year t	he Company collected and Remmitted Kshs 12,840,902.00 refuse fees on behalf of the	County Governmment of N	yeri.
	B) Tana Water			
		as a Service provision agreement witrh Tana Water Services Board to provide water and	sewerage services to the o	lefuct Nyeri
	Municipality and	It's environments.		
	0. 11			
		es Regulatory Board Regulated by Water Services Regulatory Board. During the Period the Company paid K	sh 14 254 549 00 to Water	Services
		i as regulatory fee.	1111,201,010.00 to Hater	00111065
25	NUMBER OF EN	IPLOYEES		
	As at 30th June 2	2019	110	120
26	CONTINGENT			114
20	CONTINGENT L	ABILITIES		
	Bank Guarantee		-	-
	VAT Tax Dispute	inst the Company	35,384,476	35,384,476
	Total Estimated		35,384,476	<u>1,018,724</u> 36,403,200
		-		
		s related to Suits against the company for general and special damages in two Cases.		
	The company has	blodged defense against the two cases and the laywers are of the opinion that the defen	ISe WIII DE SUCCETUII.	
27	CAPITAL COMM	ITMENTS		
	Authorized and co		194,249,348	
	Authorized but no	t contracted	113,789,009	344.519,091
			and the second s	<u></u>



NYERI WATER AND SANITATION COMPANY LIMITED NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2019 (CONT'D)

28 FINANCIAL RISK MANAGEMENT

The company asses, forecasts as well as identifies risk through its Audit and Risk Mangement Board Committee. However the company is exposed to the following risks:

a) Liquidity Risks

This is the risks that the company is unable to meet it's obligations as they fall due as a result of suden and potentially protracted increase in cash outflows. These outflows could be principally through increase of general wages through industrial action and court awards, inflatin nerly pressure, cuurency depletion or unexpected operatiponal, maitainance costs due to an Act of God eg earthquake, floods or Landsl'd This risk is inherent in any water Company or utility based organisation.

The company manages this risk by properly maitaining stringent cashflow management and adherance to the budgets.

A contigency account is in place to mitigate some of the factors. Know Risks have been insured against.

b) Operational Risk.

This is arisk attributable to direct impacts resulting from human factors, in adequate or failed internal processes and systems or external events. Operational risks are inherent in the Company business activities and are typical of any water Provider. Losses from operational risks of small significance are expected to occur and are accepted as part of normal course of service delivery. Those of material significance are rare and the company seeks to reduce the likelyhood of these.

29 INCORPORATION

The company is incorporated under the Kenyan Companies Act.

30 CURRENCY

The financial statements are presented in Kenya Shillings (Kshs).

31 OBA Loan

A Co-operative bank Loan of Kshs 88,270,490.00 for OBA sewer consumer connections had been approved as at 30th June 2019. However, no disbursement of the Loan had been made by the Bank on behalf of the Company as at that date.